

# **SEWERAGE & WATER BOARD OF NEW ORLEANS**

## **FINANCE COMMITTEE MEETING**

**RESCHEDULED**



**TUESDAY, JULY 1, 2014**



**RESCHEDULED**

**8:00 AM**

### **COMMITTEE MEMBERS**

Mr. Mark Moody, Chair • Mrs. Robin Barnes • Mr. Scott Jacobs • Mrs. Kerri Kane • Mr. Wm. Raymond Manning

## **FINAL AGENDA**

### **ACTION ITEMS**

1. Approval of Previous Report
2. General Superintendent's Recommendations
3. Amendment to Waterline Replacement Contract with Trigon
4. Amendment to Sewer System Evaluation and Rehabilitation Program Management with MWH (R-132-2014)
5. Amendment to SELA Program with BCG Engineering and Consulting, Inc. (R-122-2014)
6. Renewal of Agreement for MSR Stormwater Annual Report/Water Sampling Services with Veolia Water North America-South, LLC (R-121-2014)
7. Authorization to Amend Contract with CH2M Hill, Inc. for Program Management Services for Hurricane Related Water Restoration Projects (R-134-2014)
8. Commercial Flood Insurance Policy for Facilities (R-131-2014)
9. Authorization to Issue Contract to Quick & Associates pursuant to RFQ for Forensic Engineering Services (R-133-2014)
10. Approval of Law Firms to Provide Professional Services (R-135-2014)
11. Executive Session
  - Darrell Espadron v. Brendon Dolliole, et al consolidated with State Farm Automobile Insurance Co., Subrogee v. Brendon Dolliole, et al, Civil District Court No. 2010-11155, Section 7, Division "F"

### **INFORMATION ITEMS**

12. Financial Results through May 2014
13. Commercial Insurance Policy for Fiduciary Liability
14. Change Order Analysis
15. FEMA Project Worksheet Status
16. 2014 Committee/Board Meeting Schedule
17. Any Other Matters
18. Reference Material (**In Binders**)
  - A. Sewerage & Water Board By-Laws
  - B. 2014 Operating & Capital Budget
  - C. Strategic Plan
  - D. Tracking Tool for Commitments to the City Council
  - E. Bond Rating
19. Adjournment



**"RE-BUILDING THE CITY'S WATER SYSTEMS FOR THE 21<sup>ST</sup> CENTURY"**

# **Sewerage & Water Board of NEW ORLEANS**

MITCHELL J. LANDRIEU, President  
WM. RAYMOND MANNING, President Pro-Tem

625 ST. JOSEPH STREET  
NEW ORLEANS, LA 70165 • 504-529-2837 OR 52W-ATER  
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May 6, 2014

## **TO THE HONORABLE PRESIDENT AND MEMBERS OF THE SEWERAGE AND WATER BOARD OF NEW ORLEANS**

The Finance Committee of the Sewerage and Water Board of New Orleans met on Tuesday May 6, 2014 at 9:00 A.M. in the Board Room, 625 St. Joseph Street to consider the following matters.

### **ACTION ITEMS**

#### **Item 1      APPROVAL OF PREVIOUS REPORT**

The report of the Regular Finance Committee Meeting held on Tuesday, April 8, 2014 was received. Upon a motion of Mr. Manning and second by Ms. Kane, the report was approved.

#### **Item 2      GENERAL SUPERINTENDENT'S RECOMMENDATIONS**

##### **R-076-2014 – CONTRACT 1375 – HURRICANE KATRINA RELATED REPAIRS TO BOILERS/DUCT/ELEVATOR AT MAIN WATER PURIFICATION PLANT POWER COMPLEX**

Mr. Becker recommended that all bids be rejected for Contract 1375 and this contract be rebid.

##### **R-077-2014 – CONTRACT 6250 – HMGP GENERATOR LOAD BANK AT CARROLLTON WATER PLANT**

Mr. Becker recommended Industrial Mechanical Contractors, Inc. in the amount of \$5,487,045.00.

##### **R-078-2014 – CONTRACT 30009 – RESTORATION OF EXISTING GRAVITY SEWER MAINS BY EXCAVATION AND REPLACEMENT FROM MANHOLE TO MANHOLE AT VARIOUS SITES THROUGHOUT**

**ORLEANS PARISH**

Mr. Becker recommended Wallace Drennan, Inc. in the amount of \$2,088,008.00.

Upon a motion by Mr. Manning and seconded by Ms. Kane, all bids for contract 1375 were rejected and recommended for rebid, contracts 6250 and 30009 were approved to be awarded as recommended.

**CONTRACT RENEWAL**

**R-079-2014 – FIRST AND FINAL RENEWAL OF CONTRACT FOR FURNISHING AEROSOL, JANITORIAL & INDUSTRIAL CHEMICALS – REQ. NO. YW130009**

Mr. Becker recommended the first and only renewal of contract for furnishing aerosol, janitorial & industrial chemicals to Associated Products for the amount of \$283,331.25.

**R-080-2014 – FIRST AND FINAL RENEWAL OF CONTRACT FOR IRON CASTINGS – REQ. NO. YW130036**

Mr. Becker recommended the first and final renewal of contract for furnishing iron castings to E J USA, Inc. in the amount of \$260,266.95.

**R-081-2014 – FIRST AND FINAL RENEWAL OF CONTRACT FOR FURNISHING RECLAIMED ASPHALTIC PAVEMENT (RAP) – REQ. NO. YW130012**

Mr. Becker recommended the first and only renewal of contract for furnishing reclaimed asphaltic pavement (RAP) to Hamp's Enterprises, LLC. in the amount of \$249,750.00.

**R-082-2014 – SECOND AND FINAL RENEWAL OF CONTRACT FOR COLLECTION ENFORCEMENT SERVICES OF DELINQUENT ACCOUNTS – REQ. NO. CD120001**

Mr. Becker recommended the second and final renewal of contract for collection enforcement services to Alphonat Company, Inc. in the amount of 12.0% of the collection.

Upon a motion by Ms. Kane and seconded by Mr. Manning the above recommendations were approved.

**REPORT OF FINAL ACCEPTANCE**

**R-083-2014 – CONTRACT 3692 – RESTORATION OF EXISTING GRAVITY SEWER MAINS BY EXCAVATION AND REPLACEMENT MANHOLE TO MANHOLE**

Mr. Becker recommended the above contract be accepted.

Upon a motion by Mr. Manning and seconded by Ms. Kane, the recommendation was approved.

**Item 3      R-073-2014 - AMENDMENT OF AGREEMENT BETWEEN THE CITY OF NEW ORLEANS AND THE SEWERAGE AND WATER BOARD OF NEW ORLEANS FOR HAZARD MITIGATION GRANT PROGRAM FUNDS FOR RETROFIT OF THE POWER PLANT**

Ms. Goddard requested that the Board authorize acceptance of additional funding of \$9,620,389.00 for cost associated with Phase I activities through HMPG for the Retrofit of the Power Plant.

Upon a motion by Mr. Manning and seconded by Ms. Kane, the request was approved.

**Item 4      R-074-2014 – AMENDMENT TO AGREEMENT WITH CH2M HILL, INC. FOR PROGRAM MANAGEMENT SERVICES FOR HURRICANE RELATED WATER RESTORATION PROJECTS**

Ms. Goddard requested Board authorization to amend the program management service agreement with CH2M Hill, Inc. for hurricane related water restoration projects to \$9,341,546.00.

Upon a motion by Ms. Kane and seconded by Mr. Manning, the request was approved.

**Item 5      R-075-2014 – AMENDMENT TO AGREEMENT WITH STANLEY CONSULTANTS, INC. FOR DESIGN ENGINEERING AND ENGINEERING SERVICES FOR THE WATER HAMMER HAZARD MITIGATION PROJECT**

Ms. Goddard requested Board authorization to amend the design and engineering service agreement with Stanley Consultants, Inc. for Water Hammer Hazard Mitigation Project at the Carrollton Water Treatment Plant to \$3,525,186.66.

Upon a motion by Ms. Kane and seconded by Mr. Manning, the request was approved.

**Item 6            2013 AUDITED FINANCIAL RESULTS**

Ms. Brandy Smith, of Postlethwaite & Netterville, presented the audited financial statements and schedules for the audit year 2013. There were no findings and there were no new policies adopted.

Upon a motion by Ms. Kane and seconded by Mr. Manning, the report was approved.

**Item 7            R-071-2014 - EMPLOYEES RETIREMENT SYSTEM ACTUARIAL VALUATION REPORT AS OF January 1, 2014**

Mr. Conefry of Conefry & Company, L.L.C. presented the 2013 Actuarial Valuation Report, and GASB 27 calculations.

Upon a motion by Mr. Manning and seconded by Ms. Kane, the report was approved.

**Item 8            PROPOSED REVISION TO FINANCIAL MANAGEMENT POLICY**

Mr. Miller recommended amendment to the Financial Management Policy.

Upon a motion by Ms. Kane and seconded by Mr. Manning, the recommendation was approved.

**Item 9            WATER AND SEWER SYSTEM BOND DOCUMENTS**

Ms. Meredith Hawthorne, of Foley & Judell, LLP, spoke on the old and new provisions of the Water and Sewer System bond documents.

No action taken at this time. The above item will be presented to the full Board on May 21, 2014.

**Item 10          R-072-2014 - AUTOMOBILE FLEET LIABILITY INSURANCE RENEWAL**

Mr. Miller recommended purchasing the primary coverage from Genesis for \$500,100 and the excess coverage from RSUI for \$213,000, for a total renewal premium of \$713,000.

Upon a motion by Mr. Manning and seconded by Ms. Kane, the recommendation was approved.

**Item 11          R-064-2014 – RECOMMENDATIONS FOR AWARD OF CONTRACT FOR**

**INSURANCE BROKER SERVICES**

Mr. Klepeis recommended the Board authorize acceptance of the proposal from Eagan Insurance Agency, LLC for the annual amount of \$59,500 renewable with no increase in cost for up to five years.

Mr. Noah Lewis of Arthur J. Gallagher Risk Management Services submitted a protest of the recommendation to award the contract to Eagan Insurance Agency. He stated the RFP response did not state a firm amount or a DBE percent, only an estimate.

Upon a motion by Mr. Manning and seconded by Ms. Kane, the recommendation was approved.

**Item 12**

**EXECUTIVE SESSION – LEGAL MATTERS IN RE: CLAIM OF KESHA AND MARQUES DUBUCLET**

It was moved by Ms. Kane and seconded by Mr. Manning to move to Executive Session to discuss matters under litigation.

The motion carried and the Committee went into closed session at 10:40 am.

The Committee returned from closed session at 10:48 am. It was motioned by Mr. Manning and seconded by Ms. Kane to move back to regular session. The motion carried.

It was recommended that the committee accept the staff recommendations regarding claim of Keshia and Marques Dubulet.

Upon a motion by Ms. Kane and seconded by Mr. Manning, it was moved to accept the recommendations of the legal staff.

**INFORMATION ITEMS**

**Item 13**

**FINANCIAL RESULTS THROUGH MARCH 2014**

The committee received the report.

**Item 14**

**QUARTERLY CASH MANAGEMENT AND INVESTMENT REPORT AS OF March 31, 2014**

The committee received the report.

**Item 15**

**CHANGE ORDER ANALYSIS**

The committee received the report.

**Item 16      FEMA PROJECT WORKSHEET STATUS**

The committee received the report.

**Item 17      2014 COMMITTEE/BOARD MEETING SCHEDULE**

The committee received the report.

**Item 18      ANY OTHER MATTERS**

None

**Item 19      REFERENCE MATERIAL (IN BINDERS)**

- A. Sewerage & Water Board By-Laws
- B. 2014 Operating & Capital Budgets
- C. Strategic Plan
- D. Tracking Tool for Commitments to the City Council
- E. Bond Rating

**Item 20      ADJOURNMENT**

Adjourned at 10:49 a.m.

**ATTENDANCE**

**Present:**

Mr. Charles F. Webb  
Mr. Wm. Raymond Manning  
Ms. Kerri Kane

**Absent**

Ms. Loyce Wright

Also in attendance were Robert Miller, Interim Executive Director; Joseph Becker, General Superintendent; Madeline Goddard, Deputy Superintendent; Nolan Lambert, Special Counsel; Harold Marchand, Brian Ferrara, Deputy Special Counsel; Ethel Williams, Finance Administor; Rosita Thomas, Utility Senior Services Manager; Dexter Joseph, Budget Director; Emanuel Lain, Michele Holley, Budget Analyst; Steven Klepeis, Utility Sr. Services Manager; Kathleen LaFrance, Executive Director Analyst; Carol Rocque, Damon Rocque, Rocque Securities Corp.;

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Charles Kennedy Jr., The Kennedy Financial Group; Jamie Parker, BGR; Andrew Eagan, Eagan Insurance Agency; Shawn Barney, CLB Porter.

Respectfully submitted,

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Mr. Charles F. Webb, CPA, Chair



**GENERAL SUPERINTENDENT RECOMMENDATIONS  
FOR THE JULY 16, 2014 MEETING**

- A. BIDS** A listing of the bids received during the month of June is included in the following report. A brief summary is attached for your review.

Item 1 - R-123-2014 - FURNISHING SAFETY SHOES  
REQ. NO. YW140028

Item 2 - R-124-2014 - FURNISHING #1 ALL PURPOSE RAG WIPERS  
- REQ. NO. YW140030

**B. EMERGENCY REPAIR**

Item 3 - R-125-2014 - EMERGENCY BIDS FOR FURNISHING ROOF  
REPAIRS TO CENTRAL CONTROL AT  
CARROLLTON WATER PURIFICATION  
FACILITY - REQ. NO. PM140039

**C. CONTRACT RENEWAL**

Item 4 - R-126-2014 - FIRST AND FINAL RENEWAL OF CONTRACT  
FOR FURNISHING SEWER REPAIR COUPLINGS  
- REQ. NO. YW130013

Item 5 - R-127-2014 - FIRST AND FINAL RENEWAL OF CONTRACT  
FOR REBUILDING AND REINSTALLING  
AUTOMATIC TRANSMISSIONS IN  
AUTOMOBILES AND SMALL TRUCKS -  
REQ. NO. GI130035

Item 6 - R-128-2014 - FIRST AND FINAL RENEWAL OF CONTRACT  
FOR REBUILDING AND INSTALLING  
AUTOMOTIVE REMANUFACTURED ENGINES AND  
RELATED PARTS - REQ. NO. YW130055

Item 7 - R-129-2014 - FIRST OF THREE ONE-YEAR RENEWALS OF  
CONTRACT FOR FURNISHING SOLID WASTE  
DISPOSAL SERVICES - REQ. NO. PM130010

**D. CONTRACT FINAL ACCEPTANCE**

Item 8 - R-130-2014 - CONTRACT 3697 - RESTORATION OF  
EXISTING GRAVITY SEWER MAINS DAMAGED  
BY HURRICANE KATRINA BY EXCAVATION  
AND REPLACEMENT FROM MANHOLE TO  
MANHOLE, CIPP LINING FROM MANHOLE TO  
MANHOLE AND POINT REPAIRS AT VARIOUS  
SITES THROUGHOUT ORLEANS PARISH

**GENERAL SUPERINTENDENT RECOMMENDATIONS  
REPORT OF FINAL ACCEPTANCE TO BE  
CONSIDERED BY THE FINANCE COMMITTEE AND  
THE BOARD'S MEETING OF JULY 16, 2014**

During June 2014 bids were received and evaluated (as per attached tabulations) on various items as follows:

**1. FURNISHING SAFETY SHOES - REQ. NO. YW140028**

Two (2) bids were received on June 19, 2014 for furnishing Safety Shoes. It is recommended that the low bid of **Cintas Corporation** in the total amount of **\$105,650.00**, be accepted based upon the technical review of the proposals.

**The two (2) bidders are as follows:**

|                                   |                     |
|-----------------------------------|---------------------|
| 1. <b>Cintas Corporation</b>      | <b>\$105,650.00</b> |
| 2. Safety Shoe Distributors, Inc. | 139,475.00          |

There is no DBE participation.

The estimated amount for this project is \$125,000.00.

Funds for this project are budgeted under Account Code 0850 (Warehouse & Grounds) and Object Code 9916 (Miscellaneous).

**2. FURNISHING #1 ALL PURPOSE RAG WIPERS - REQ. NO. YW140030**

One (1) bid was received on June 19, 2014 for furnishing #1 All Purpose Rag Wipers. It is recommended that the bid of **Assorted Products** in the total amount of **\$81,000.00**, be accepted based upon the technical review of the proposals.

There is no DBE participation.

The estimated amount for this project is \$90,000.00.

Funds for this project are budgeted under Account Code 0850 (Warehouse & Grounds) and Object Code 9916 (Miscellaneous).

**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 16, 2014

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3. **EMERGENCY LETTER BIDS FOR FURNISHING ROOF REPAIRS TO  
CENTRAL CONTROL AT CARROLLTON WATER PURIFICATION FACILITY -  
REQ. NO. PM140039**

Three (3) letter bid quotations were received on May 23, 2014 for Furnishing Roof Repairs to Central Control at Carrollton Water Purification Facility. The bid of Juneau Odenwold, Inc. in the amount of \$38,300.00 was accepted.

**The three (3) bidders are as follows:**

|                                 |                    |
|---------------------------------|--------------------|
| 1. <b>Juneau Odenwold, Inc.</b> | <b>\$38,300.00</b> |
| 2. NuWorxs LLC, Inc.            | 41,250.00          |
| 3. MacKie Construction          | 71,900.00          |

The estimated amount for this project is \$50,000.00

This emergency letter bid is being performed under the O&M Budget.

4.

**FIRST AND FINAL RENEWAL OF CONTRACT FOR  
FURNISHING SEWER REPAIR COUPLINGS  
REQ. NO. YW130013**

**PROPOSAL:**

The contractor, **LA Utilities Supply Company** has requested that the Board renew their current contract effective September 1, 2014, as allowed under this contract with no increase in cost and with no change in terms and conditions of their original contract, with the total being **\$97,568.00 (Items 1 thru 4 and 15).**

The contractor, **H.D. Supply Waterworks** has requested that the Board renew their current contract effective September 1, 2014, as allowed under this contract with no increase in cost and with no change in terms and conditions of their original contract, with the total being **\$40,305.00 (Items 5, 13, 14, 16 thru 18, 20 and 21).**

**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 16, 2014

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**EVALUATION:**

The original contract for Furnishing Sewer Repair Couplings was awarded to LA Utilities Supply Company (Items 1 thru 4 and 15) by the Board at its meeting of August 21, 2013 in the total amount of \$97,568.00. If approved, this would be the first and only renewal as allowed under the terms of the contract. There is no DBE participation. Funds for this project are budgeted under Account Code 0850 (Warehouse & Grounds) and Object Code 4410 (Materials & Supplies).

The original contract for Furnishing Sewer Repair Couplings was awarded to H.D. Supply Waterworks (Items 5, 13, 14, 16 thru 18, 20 and 21) by the Board at its meeting of August 21, 2013 in the total amount of \$40,305.00. If approved, this would be the first and only renewal as allowed under the terms of the contract. There is no DBE participation. Funds for this project are budgeted under Account Code 0850 (Warehouse & Grounds) and Object Code 4410 (Materials & Supplies).

**RECOMMENDATION:**

It is recommended that the Board approve this first and only renewal to **LA Utilities Supply Company** in the total amount of **\$97,568.00**.

It is recommended that the Board approve this first and only renewal to **H.D. Supply Waterworks** in the total amount of **\$40,305.00**.

**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 16, 2014

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5.

**FIRST AND FINAL RENEWAL OF CONTRACT FOR**  
**REBUILDING AND REINSTALLING AUTOMATIC TRANSMISSIONS**  
**IN AUTOMOBILES AND SMALL TRUCKS**  
**REQ. NO. GI130035**

**PROPOSAL:**

The contractor, **Crescent Ford Truck Sales, Inc.**, has requested that the Board renew their current contract effective August 1, 2014, as allowed under this contract with no increase in cost and with no change in terms and conditions of their original contract, with the total being **\$37,290.00.**

**EVALUATION:**

The original contract for Rebuilding and Reinstalling Automatic Transmissions in Automobiles and Small Trucks was awarded to Crescent Ford Truck Sales, Inc., by the Board at its meeting of July 17, 2013 in the total amount of \$37,290.00. If approved, this would be the first and only renewal as allowed under the terms of the contract. There is no DBE participation. Funds for this project are budgeted under Account Code 0840 (Garage II) and Object Code 3230 (Repairs and Maintenance).

**RECOMMENDATION:**

It is recommended that the Board approve this first and only renewal to **Crescent Ford Truck Sales, Inc.** in the total amount of **\$37,290.00.**

**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 16, 2014

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6.

**FIRST AND FINAL RENEWAL OF CONTRACT FOR**  
**REBUILDING AND INSTALLING AUTOMOTIVE**  
**REMANUFACTURED ENGINES AND RELATED PARTS**  
**REQ. NO. YW130055**

**PROPOSAL:**

The contractor, **Crescent Ford Truck Sales, Inc.**, has requested that the Board renew their current contract effective August 1, 2014, as allowed under this contract with no increase in cost and with no change in terms and conditions of their original contract, with the total being **\$362,425.00**.

**EVALUATION:**

The original contract for Rebuilding and Installing Automotive Remanufactured Engines and Related Parts was awarded to Crescent Ford Truck Sales, Inc., by the Board at its meeting of July 17, 2013 in the total amount of \$362,425.00. If approved, this would be the first and only renewal as allowed under the terms of the contract. There is no DBE participation. Funds for this project are budgeted under Account Code 0840 (Garage II) and Object Code 3230 (Repairs and Maintenance).

**RECOMMENDATION:**

It is recommended that the Board approve this first and only renewal to **Crescent Ford Truck Sales, Inc.** in the total amount of **\$362,425.00**.

**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 16, 2014

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7.

**FIRST OF THREE ONE-YEAR RENEWALS OF CONTRACT FOR**  
**FURNISHING SOLID WASTE DISPOSAL SERVICES**  
**REQ. NO. PM130010**

**PROPOSAL:**

The contractor, **Richards Disposal, Inc. (RDI)**, has requested that the Board renew their current contract effective July 1, 2014, as allowed under this contract with no increase in cost and with no change in terms and conditions of their original contract, with the total being **\$109,356.00**.

**EVALUATION:**

The original contract for Furnishing Solid Waste Disposal Services was awarded to Richards Disposal, Inc. (RDI), by the Board at its meeting of June 19, 2013 in the total amount of \$109,356.00. If approved, this would be the first and only renewal as allowed under the terms of the contract. The DBE participation is 30%. Funds for this project are budgeted under Account Code 3300 (Solid Waste) and Object Code 4260 (Plant Maintenance).

**RECOMMENDATION:**

It is recommended that the Board approve this first and only renewal to **Richards Disposal, Inc. (RDI)** in the total amount of **\$109,356.00**.



**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 16, 2014

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8.

**REPORT OF FINAL ACCEPTANCE**

**PROPOSAL:**

Contract 3697 be considered for acceptance.

**EVALUATION:**

Contract 3697 - **BLD Services, L.L.C.** - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point Repairs at Various Sites Throughout Orleans Parish.

**RECOMMENDATION:**

The above contract is recommended for acceptance.

JRB/J  
RJUL14.GSR

**FURNISHING SAFETY SHOES - REQ. NO. YW140028**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that two (2) bids were received on June 19, 2014 after advertising according to the Public Bid Law, for Furnishing Safety Shoes. The low bid was hereby accepted and contract awarded therefore to **Cintas Corporation** for the total amount of **\$105,650.00.**

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FURNISHING #1 ALL PURPOSE RAG WIPERS - REQ. NO. YW140030**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that one (1) bid was received on June 19, 2014 after advertising according to the Public Bid Law, for Furnishing #1 All Purpose Rag Wipers. The bid was hereby accepted and contract awarded therefore to **Assorted Products** for the total amount of **\$81,000.00.**

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**EMERGENCY LETTER BIDS FOR FURNISHING ROOF REPAIRS TO CENTRAL  
CONTROL AT CARROLLTON WATER PURIFICATION FACILITY - REQ. NO.  
PM140039**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that three (3) bids were received on May 23, 2014 after advertising according to the Public Bid Law, for Emergency Letter Bid Proposals for Furnishing Roof Repairs to Central Control at Carrollton Water Purification Facility. The formal bid was hereby accepted and contract awarded therefore to **Juneau Odenwold, Inc.** for the total amount of **\$38,300.00.**

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST AND FINAL RENEWAL OF CONTRACT FOR FURNISHING SEWER REPAIR  
COUPLINGS - REQ. NO. YW130013**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **LA Utilities Supply Company**, desires to exercise its renewal option as allowed under this contract with the total being **\$97,568.00 (Items 1 thru 4 and 15)** for Furnishing Sewer Repair Couplings.

**WHEREAS**, the contractor, **H.D. Supply Waterworks**, desires to exercise its renewal option as allowed under this contract with the total being **\$40,305.00 (Items 5, 13, 14, 16 thru 18, 20 and 21)** for Furnishing Sewer Repair Couplings.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **LA Utilities Supply Company**, for this first and only renewal, effective **September 1, 2014**, is hereby approved.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **H.D. Supply Waterworks**, for this first and only renewal, effective **September 1, 2014**, is hereby approved.

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST AND FINAL RENEWAL OF CONTRACT FOR REBUILDING AND  
REINSTALLING AUTOMATIC TRANSMISSIONS IN AUTOMOBILES AND SMALL  
TRUCKS - REQ. NO. GI130035**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Crescent Ford Truck Sales, Inc.**, desires to exercise its renewal option as allowed under this contract with the total being **\$37,290.00** for Rebuilding Automatic Transmissions in Automobiles and Small Trucks.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Crescent Ford Truck Sales, Inc.**, for this first and only renewal, effective **August 1, 2014**, is hereby approved.

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST AND FINAL RENEWAL OF CONTRACT FOR REBUILDING AND  
INSTALLING AUTOMOTIVE REMANUFACTURED ENGINES AND RELATED PARTS -  
REQ. NO. YW130055**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Crescent Ford Truck Sales. Inc.**, desires to exercise its renewal option as allowed under this contract with the total being **\$362,425.00** for Rebuilding and Installing Automotive Remanufactured Engines and Related Parts.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Crescent Ford Truck Sales, Inc.**, for this first and only renewal, effective **August 1, 2014**, is hereby approved.

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST OF THREE ONE-YEAR RENEWALS OF CONTRACT FOR FURNISHING  
SOLID WASTE DISPOSAL SERVICES - REQ. NO. PM130010**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Richards Disposal, Inc. (RDI)**, desires to exercise its renewal option as allowed under this contract with the total being **\$109,356.00** for Furnishing Solid Waste Disposal Services.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Richards Disposal, Inc. (RDI)**, for this first renewal, effective **July 1, 2014**, is hereby approved.

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



**FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT 3697 - RESTORATION OF EXISTING GRAVITY SEWER MAINS DAMAGED BY HURRICANE KATRINA BY EXCAVATION AND REPLACEMENT FROM MANHOLE TO MANHOLE, CIPP LINING FROM MANHOLE TO MANHOLE AND POINT REPAIRS AT VARIOUS SITES THROUGHOUT ORLEANS PARISH**

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**WHEREAS, Contract 3697,** is ready for Final Acceptance by the Sewerage & Water Board of New Orleans; and

**WHEREAS,** the General Superintendent in his report has recommended that this contract receive final acceptance and be closed.

**NOW, THEREFORE, BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that the recommendation of the General Superintendent to authorize final acceptance and to close out Contract by **BLD Services, L.L.C.** for **CONTRACT 3697,** is hereby approved.

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I, Robert Miller, Interim Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 16, 2014.

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 26, 2014

**To:** Robert K. Miller  
Interim Executive Director

**From:** Madeline F. Goddard  
Deputy General Superintendent

**Re:** Amendment to Agreement with Trigon Associates, LLC .for Waterline Replacement Program

The attached resolution is to request Board authorization to amend the agreement with Trigon Associates, LLC for Waterline Replacement Program to include program management services, and that the fees for the new and original scope of work shall reflect the FEMA Project Worksheets (PWs).

FEMA had approved PWs after the Board executed agreements providing fee percentages less than the original agreement and including program management services, not included in the services requested of the Consultant. The amendment provides for aligning the agreements with the scope of services allowed by FEMA.

**C:** Joe Becker  
Ron Spooner  
Khalid Salid

**AMENDMENT TO AGREEMENT WITH TRIGON ASSOCIATES, LLC FOR WATERLINE REPLACEMENT PROGRAM**

**WHEREAS**, by action of the Sewerage & Water Board of New Orleans (Board) through the adoption of Resolution R-001-2012, Trigon Associates, LLC (Consultant) was awarded the agreement to provide engineering and design services for the Water Line Replacement Program; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-148-2012 amended the agreement such that the surveying work is to be billed in accordance with the prevailing FEMA recommended policy; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-153-2013 amended the agreement for compensation of additional construction phases services in the amount of \$58,324; and

**WHEREAS**, significant level of coordination, management services and efforts is required of the Consultant between the Board's Water Line Replacement Program, the City's Recovery Roads Program and other related work (Federal Department of Transportation Submerged Roads Program, Federal DOT Paths to Progress Program, ongoing Board projects for water point repairs, sewer repair and replacement projects and the projects of other relevant stakeholders); and

**WHEREAS**, FEMA has approved versions to all of the waterline replacement Project Worksheets (PWs) providing for program management services for coordination efforts as a percentage of the construction cost; and

**WHEREAS**, the agreement shall be amended to included program management services in the scope of work for the Consultant in an amount up to the approved cost and as approved by Board staff; and

**WHEREAS**, the Board realizes that the fees as defined in the original agreement needs to reflect the FEMA approved PWs for design and construction inspection of the work performed by the Consultant.

**NOW THEREFORE, BE IT RESOLVED**, that the agreement with Trigon Associates, LLC for the Waterline Replacement Program shall be amended to include program management services, and that the fees for the new and original scope of work shall reflect the FEMA PWs and the President and/or President Pro Tem shall be authorized to execute the amendment to this contract.

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I, Robert K. Miller, Interim Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 16, 2014.

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**ROBERT K. MILLER, INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 24, 2014

**To:** Robert K. Miller  
Interim Executive Director

**From:** Madeline F. Goddard  
Deputy General Superintendent

**Re:** Amendment to Agreement with MWH Americas, Inc. for Sewer System  
Evaluation and Rehabilitation Program Management

The attached resolution is to request Board authorization to amend the Sewer System Evaluation and Rehabilitation Program Management and Engineering Services agreement with MWH Americas, Inc. for additional efforts associated with the sewer collection system hydraulic models for the East and West Banks. The fee is a not to exceed budgetary estimate of \$1,891,700 for the East Bank and \$616,000 for the West Bank, respectively, or a total of \$2,507,700.

The Board has maintained a hydraulic model of the sewer system as a requirement of the Consent Decree. The model now needs to be recalibrated to reflect the recently completed repairs to all of the sewer pump stations damaged during Hurricane Katrina in order to provide for improved operational efficiencies and determine future capacity requirements.

Finally, an extension of time is necessary to align the end of the agreement to January 31, 2026 for completion of all work associated with the Third Modified Consent Decree.

**C:** Joe Becker  
Ron Spooner  
Reid Dennis

**AMENDMENT TO AGREEMENT WITH MWH AMERICAS, INC. FOR SEWER SYSTEM EVALUATION AND REHABILITATION PROGRAM MANAGEMENT**

**WHEREAS**, by action of the Sewerage & Water Board of New Orleans (Board) through the adoption of Resolution R-197-2010, MWH Americas, Inc. was awarded the agreement for program management and engineering services for the Sewer System Evaluation and Rehabilitation Program (SSERP); and

**WHEREAS**, the repairs have been completed to all 83 sewer pump stations damaged by Katrina; thus requiring updating of the sewer collection system hydraulic models for both the East and West Banks for a not to exceed budgetary estimate of \$1,891,700 for the East Bank and \$616,000 for the West Bank, respectively, or a total of \$2,507,700; and

**WHEREAS**, an extension of time is necessary to align the end of the agreement to January 31, 2026 for completion of all work associated with the Third Modified Consent Decree; and

**NOW THEREFORE, BE IT RESOLVED** that the President and/or President Pro-Tem is hereby authorized to execute, on behalf of the Sewerage and Water Board of New Orleans, the amendment to the agreement with MWH Americas, Inc. to provide an update to the sewer collection system hydraulic models for the City, including extension of time to January 31, 2026 for the Sewer System Evaluation and Rehabilitation Program (SSERP) for an amount not to exceed \$2,507,700.

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I, Robert K. Miller, Interim Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 16, 2014.

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ROBERT K. MILLER, INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 24, 2014

**To:** Robert K. Miller  
Interim Executive Director

**From:** Joseph Becker  
Deputy General Superintendent

**Re:** Amendment to Agreement with BCG Engineering and Consulting, Inc.  
(formerly Brown, Cunningham & Gannuch, Inc.) for Professional Services for  
the SELA Program

The attached resolution is to request Board authorization to amend the professional engineering services agreement with BCG Engineering and Consulting, Inc. (formerly Brown, Cunningham & Gannuch, Inc.) for the SELA Program for expedited development of final plans and specifications for improvements to the DeGaulle Canal from Wall Boulevard to Behrman Place for an amount not to exceed of \$1.5 M and based upon actual hours worked at the current billing rates.

In September 28, 2011, the Corps authorized inclusion of construction of the Algiers drainage improvements; however no federal funding had been allocated. The Louisiana Congressional Delegations has proposed construction funds for a SELA project in Algiers in the Energy and Water Bill currently pending in Congress. A requirement of the bill is that a construction contract be awarded in the federal fiscal year 2015. Toward that goal, the Board has requested BCG to expedite development of final plans and specifications for advertisement, bid and award prior to September 30, 2015.

**AMENDMENT TO AGREEMENT WITH BCG ENGINEERING AND CONSULTING, INC.  
(FORMERLY, BROWN, CUNNINGHAM & GANNUCH, INC.) FOR PROFESSIONAL  
SERVICES FOR THE SELA PROGRAM**

**WHEREAS**, the BOARD entered into a Project Cooperative Agreement (PCA) with the U.S. Army Corps of Engineers (USACE) on January 23, 1997 and a Project Partnership Agreement (PPA) with the USACE on January 16, 2009 to construct drainage improvements in the City of New Orleans under the Southeast Louisiana Urban Flood Control Program (SELA); and

**WHEREAS**, on July 28, 1995 the BOARD and Brown, Cunningham & Gannuch, Inc. (BCG) entered into an agreement for BCG to provide professional engineering services to the BOARD related to the SELA Program; and

**WHEREAS**, a Post Authorization Change (Section 533(D) Report) to add drainage improvements in Algiers to the original Approved SELA Program was approved by the USACE on September 28, 2011, authorizing construction of the Algiers drainage improvements, but no federal funding has been allocated for this work; and

**WHEREAS**, the Louisiana Congressional Delegation has been working to provide construction funds for a SELA project in Algiers, in the Energy and Water Bill currently pending in Congress, which will require that a construction contract be awarded in federal fiscal year 2015 to utilize said funds; and

**WHEREAS**, the BOARD has requested BCG to develop final plans and specifications for improvements to the DeGaulle Canal from Wall Blvd. to Behrman Place in an expedited time frame to ensure the project be awarded prior to September 30, 2015 in the amount not to exceed of \$1.5 million, based on the actual hours worked at the current billing rates.

**NOW, THEREFORE BE IT RESOLVED** that the President and/or President Pro Tem is hereby authorized to execute the amendment to the agreement between the Board and BCG to include the preparation of Plans and Specifications for the DeGaulle Canal, to be advertised, bid and awarded prior to September 30, 2015 for an amount not to exceed of \$1.5 million..

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I, Robert Miller, Interim Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
According to law, on July 16, 2014

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**INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 20, 2014

**To:** Robert K. Miller, Interim Executive Director  
Joseph Becker, General Superintendent

**From:** Madeline Fong Goddard, Deputy General Superintendent

**Re:** Renewal of the MS4 Stormwater Annual Report/Water Sampling  
Services Agreement with Veolia Water North America-South, LLC

Attached you will find the proposed resolution which, if adopted by the Board, would authorize the execution of a renewal to the Agreement with Veolia Water North America-South, LLC to extend MS4 stormwater annual report and sampling services for one additional year with no change in terms or conditions from the original Agreement. The contract provides for the right to extend the contract in one year increments for four additional years. This is the second extension.

The scope of work includes sampling at specific sites as required by the Louisiana Pollutant Discharge Elimination System (LPDES) Permit for Regulated Municipal Separate Storm Sewer Systems within Orleans Parish. The amendment would extend the contract from February 18, 2014 to February 17, 2015 at a contract amount of \$62,500.00, as funded by the drainage millage.

This matter should be placed on the agenda of the upcoming Finance Committee as an action item.

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MADELINE FONG GODDARD, P.E.  
DEPUTY GENERAL SUPERINTENDENT

cc: Tiffany Carter  
Ann Wilson



**RENEWAL OF THE AGREEMENT FOR MS4 STORMWATER ANNUAL REPORT/WATER SAMPLING SERVICES WITH VEOLIA WATER NORTH AMERICA –SOUTH, LLC**

**WHEREAS**, the Sewerage and Water Board of New Orleans entered into an Agreement with Veolia Water North America –South, LLC (Veolia) on February 17, 2012 for MS4 Storm Water Annual Report/Water Sampling; and

**WHEREAS**, on February 20, 2013, the Board extended the Agreement for another year from February 18, 2013 to February 17, 2014, and

**WHEREAS**, under the provisions of the Agreement, the Board, with the contractor's concurrence, reserves the right to extend the Agreement in one (1) year increments for four (4) additional years; and

**WHEREAS**, Veolia has confirmed their desire to extend the Agreement for another year from February 18, 2014 to February 17, 2015; and

**WHEREAS**, Veolia desires to exercise the option to renew the Agreement for an additional year with no change in terms or conditions from the original Agreement, including the compensation in the sum of Sixty-two Thousand Five Hundred Dollars, (\$62,500.00) for the one year extension.

**NOW THEREFORE, BE IT RESOLVED** that the President and /or President Pro-Tem is hereby authorized to execute, on behalf of the Sewerage and Water Board of New Orleans the renewal to extend the term of the Agreement for one year from February 18, 2014 to February 17, 2015 with no change in terms or conditions from the original Agreement.

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I, Robert Miller, Interim Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 16, 2014.

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ROBERT MILLER, INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 26, 2014

**To:** Robert K. Miller  
Interim Executive Director

**From:** Madeline F. Goddard  
Deputy General Superintendent

**Re:** Amendment to Agreement with CH2M Hill, Inc. for Program  
Management Services for Hurricane Related Water Restoration  
Projects

The attached resolution is to request Board authorization to amend the program management services agreement with CH2M HILL, Inc. for hurricane related water restoration projects to \$9,466,493, increasing the fee by \$124,947, and extending the time for the performance of the agreement to December 1, 2016.

The additional level of effort is the result of investigative work being performed for and in coordination with the HMGP Retrofit of the Power Plant Project - this included utilizing the specialized chimney contractor investigating the stacks at the power plant to perform the same for the chimney at Sewer Pump Station A. And as the design engineers are reviewing the boilers upgrades and structural repairs required at the power plant, it was determined that a capacity investigation is required of Boiler No. 2 and the makeup water treatment system, a critical process for the continuous operation of the boilers, should be replaced or relocated. Both Boiler No. 2 and the water treatment system are not included in the scope of work for the HMGP project.

Board, staff also deemed a time extension is required to amend the contract to December 1, 2016 to align with the construction management services for the construction of the Contract 1378 Hurricane Related Repairs to Boilers/Duct/Elevator at the MWP Power Complex.

C: Joe Becker  
Ron Spooner  
Reid Dennis

**AUTHORIZATION TO AMEND CONTRACT WITH CH2M HILL, INC. FOR PROGRAM  
MANAGEMENT SERVICES FOR HURRICANE RELATED WATER RESTORATION PROJECTS**

**WHEREAS**, by action of the Sewerage and Water Board of New Orleans (Board), through the adoption of Resolution R-064-2008, CH2M HILL, Inc. was awarded the agreement for Program Management Services for Hurricane Related Water Restoration Projects; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-199-2010, the existing agreement with CH2M HILL, Inc. was increased to \$4,400,000; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-167-2012, the existing agreement with CH2M HILL, Inc. was increased to \$4,640,177; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-211-2012, the existing agreement with CH2M HILL, Inc. was increased to \$6,436,400; and

**WHEREAS**, by action of the Board of New Orleans, through the adoption of Resolution R-085-2013, the existing agreement with CH2M HILL, Inc. was extended through August 31, 2015; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-154-2013, the existing agreement with CH2M HILL, Inc. was increased to \$7,734,501; and

**WHEREAS**, by action of the Board through the adoption of Resolution R-074-2014, the existing agreement with CH2M HILL, Inc. was increased to \$9,341,546; and

**WHEREAS**, the level of effort has increased as a result of investigative work performed under the HMGP Retrofit of Power Plant for an amount not to exceed of \$124,947, as follows:

- Perform specialized chimney inspection services at Sewer Pump Station "A";
- Prepare a preliminary design report for increasing the capacity of Boiler #2 at the Carrollton Power Plant; and
- Prepare a preliminary design report for replacement and/or relocation of the makeup water treatment units; and;

**WHEREAS**, a time extension is required to amend the contract to December 1, 2016 to align with the construction management services for the construction of the Contract 1378 Hurricane Related Repairs to Boilers/Duct/Elevator at the MWP Power Complex.

**NOW THEREFORE, BE IT RESOLVED**, that the Program Management Services contract with CH2M HILL, Inc. for hurricane related water restoration projects shall be amended increasing the fee authorized to be paid to CH2M HILL, Inc. to \$9,466,493 and

the President and/or President Pro Tem shall be authorized to execute the amendment to this contract.

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I, Robert K. Miller, Interim Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 16, 2014.

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ROBERT K. MILLER, INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 25, 2014  
**To:** Robert Miller, Interim Executive Director  
**From:** Steven Klepeis, Risk Manager  
**Re:** Renewal of Flood insurance

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The Flood Insurance Schedule of building locations that annually renew in August, 2014, is presented by the Kennedy Financial Group, our broker, in the attached chart, along with the renewal premiums charged for each location. The coverage is for each building and its contents. This insurance is necessary in order to transfer the risk of flood through insurance, and to comply with FEMA's Obtain and Maintain Insurance requirements.

Due to the history of acquiring flood insurance for the Board, these 45 locations were the first locations insured, and some of these renew for August 1, 2014 to August 1, 2015, while others renew for August 17, 2014 to August 17, 2015, but since all of them renew in August, we are presenting them in the July Board meetings for approval.

There are an additional 36 locations which are due for annual renewal in January, 2015, and that renewal recommendation will be presented at the December Board meetings. We will be working with our broker over the coming year to attempt to combine the January renewals with the August renewals.

Our recommended renewal premium of \$295,117 represents an increase of \$52,660 over the 2013 August renewal amount of \$242,457, due to our raising our limits to meet FEMA requirements and to industry -wide rate increases.

We recommend approval of the attached proposed renewal of Flood Insurance for a total premium of \$295,117.00, as presented by the Kennedy Financial Group.

**COMMERCIAL FLOOD INSURANCE POLICY FOR FACILITIES**

WHEEREAS, The Sewerage & Water Board of New Orleans desires to renew its Commercial Flood Insurance policy for its facilities for the period August 1, 2014 to August 1, 2015; and

WHEREAS, the Board has maintained commercial flood insurance in accordance with FEMA's Obtain and Maintain Insurance requirements; and

WHEREAS, the Board requested its insurance broker, Charles Kennedy, Jr., of The Kennedy Financial Group to secure price quotations for such renewal on facilities; and

WHEREAS, the Kennedy Financial Group obtained a flood insurance quote of \$295,117.00 from Wright Flood Insurance for the existing coverage limits, which represents an increase of \$52,660 over the 2013 August renewal; and

WHEREAS, this quote includes required adjustments in limits and reflects an industry-wide increase in rates over the previous year;

NOW THEREFORE, BE IT RESOLVED that the Interim Executive Director of the Sewerage & Water Board of New Orleans, is hereby authorized and directed to purchase commercial flood insurance coverage for its facilities through the Board's insurance broker, Charles Kennedy Jr., of The Kennedy Financial Group for a total of \$295,117.00.

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I, Robert Miller, Interim Executive Director,  
Sewerage & Water Board of New Orleans, do  
hereby certify that the above and foregoing is  
a true and correct copy of a Resolution adopted  
at the Regular Meeting of the said Board, duly called  
and held, according to law, on July 16, 2014

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ROBERT MILLER  
INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

Sewerage Water Board of New Orleans  
August Flood Renewals

| Policy Number   | Insured Location     | Building                      | Building Coverage | Contents Coverage | Deductible   | Premium      | Term            |
|-----------------|----------------------|-------------------------------|-------------------|-------------------|--------------|--------------|-----------------|
| 171150534048 03 | 8800 S Claiborne Ave | Claiborne Pumping Station     | \$ 500,000.00     | \$ 500,000.00     | \$10,000.00  | \$13,248.00  | 08/06/2014-2015 |
| 171150534047 03 | 8800 S Claiborne Ave | Panola St Pumping Station     | \$440,000.00      | \$420,000.00      | \$10,000.00  | \$ 11,323.00 | 08/06/2014-2015 |
| 171150534046 03 | 8800 S Claiborne Ave | Meter Shop                    | \$ 500,000.00     | \$ 500,000.00     | \$ 10,000.00 | \$ 12,569.00 | 08/06/2014-2015 |
| 171150534045 03 | 8800 S Claiborne Ave | Machine Shop                  | \$ 500,000.00     | \$ 500,000.00     | \$ 10,000.00 | \$ 12,569.00 | 08/06/2014-2015 |
| 171150534044 03 | 8800 S Claiborne Ave | Welding Shop                  | \$ 500,000.00     | \$ 315,000.00     | \$ 10,000.00 | \$ 10,825.00 | 08/06/2014-2015 |
| 171150534043 03 | 8800 S Claiborne Ave | Electrical Storage Shed       | \$ 440,000.00     | \$ 315,000.00     | \$ 10,000.00 | \$ 9,948.00  | 08/06/2014-2015 |
| 171150534042 03 | 8800 S Claiborne Ave | New Garage                    | \$ 75,000.00      | \$ 75,000.00      | \$ 2,000.00  | \$ 2,181.00  | 08/06/2014-2015 |
| 171150534041 03 | 8800 S Claiborne Ave | Dry Boat Storage              | \$ 75,000.00      | \$ 75,000.00      | \$ 2,000.00  | \$ 2,180.00  | 08/06/2014-2015 |
| 171150534040 03 | 8800 S Claiborne Ave | Metal Storage                 | \$ 75,000.00      | \$ 75,000.00      | \$ 2,000.00  | \$ 2,181.00  | 08/06/2014-2015 |
| 171150534039 03 | 8800 S Claiborne Ave | Chlorine Building             | \$ 200,000.00     | \$ 75,000.00      | \$ 3,000.00  | \$ 3,447.00  | 08/06/2014-2015 |
| 171150534038 03 | 8800 S Claiborne Ave | New Chemical Building         | \$ 440,000.00     | \$ 315,000.00     | \$ 10,000.00 | \$ 9,628.00  | 08/06/2014-2015 |
| 171150534037 03 | 8800 S Claiborne Ave | Old Chemical Building         | \$ 385,000.00     | \$ 262,500.00     | \$ 5,000.00  | \$ 8,940.00  | 08/06/2014-2015 |
| 171150534036 03 | 8800 S Claiborne Ave | Switch Gear Building          | \$ 150,000.00     | \$ 150,000.00     | \$ 3,000.00  | \$ 4,124.00  | 08/06/2014-2015 |
| 171150534035 03 | 8800 S Claiborne Ave | Electrical Storage-parts only | \$ 40,000.00      | \$ 40,000.00      | \$ 2,000.00  | \$ 1,214.00  | 08/06/2014-2015 |
| 171150534034 03 | 8800 S Claiborne Ave | Claiborne substation          | \$ 150,000.00     | \$ 50,000.00      | \$ 2,000.00  | \$ 2,424.00  | 08/06/2014-2015 |
| 171150534033 03 | 8800 S Claiborne Ave | Sycamore Substation           | \$ 150,000.00     | \$ 50,000.00      | \$ 2,000.00  | \$ 2,424.00  | 08/06/2014-2015 |

Sewerage Water Board of New Orleans  
August Flood Renewals

| Policy Number   | Insured Location     | Building                  | Building Coverage | Contents Coverage |              | Premium      | Term            |
|-----------------|----------------------|---------------------------|-------------------|-------------------|--------------|--------------|-----------------|
| 171150534032 03 | 8800 S Claiborne Ave | Hamilton St Substation    | \$ 150,000.00     | \$ 50,000.00      | \$ 2,000.00  | \$ 2,424.00  | 08/06/2014-2015 |
| 171150534031 03 | 8800 S Claiborne Ave | Frequency Change Building | \$ 411,800.00     | \$ 125,000.00     | \$ 5,000.00  | \$ 7,584.00  | 08/06/2014-2015 |
| 171150534030 03 | 8800 S Claiborne Ave | Hamilton St Warehouse     | \$ 500,000.00     | \$ 500,000.00     | \$ 10,000.00 | \$ 13,248.00 | 08/06/2014-2015 |
| 171150534029 03 | 8800 S Claiborne Ave | Gas Compressor Building   | \$ 125,000.00     | \$ 40,000.00      | \$ 2,000.00  | \$ 2,010.00  | 08/06/2014-2015 |
| 171150534028 03 | 8800 S Claiborne Ave | Electrical Shop           | \$ 300,000.00     | \$ 275,000.00     | \$ 5,000.00  | \$ 7,979.00  | 08/06/2014-2015 |
| 171150534027 03 | 8800 S Claiborne Ave | Central Control Building  | \$ 400,000.00     | \$ 300,000.00     | \$ 10,000.00 | \$ 9,158.00  | 08/06/2014-2015 |
| 171150533907 03 | 8800 S Claiborne Ave | Spruce St Warehouse       | \$ 500,000.00     | \$ 152,500.00     | \$ 10,000.00 | \$ 8,699.00  | 08/06/2014-2015 |
| 171150542419 03 | 8800 S Claiborne Ave | Lab/Engineering Building  | \$ 500,000.00     | \$ 500,000.00     | \$ 1,250.00  | \$ 1,468.00  | 08/17/2014-2015 |
| 171150542417 03 | 2900 Peoples Ave     | Main Warehouse            | \$ 500,000.00     | \$ 500,000.00     | \$ 1,250.00  | \$ 1,319.00  | 08/17/2014-2015 |
| 171150542418 03 | 2900 Peoples Ave     | Administration Building   | \$ 500,000.00     | \$ 500,000.00     | \$ 1,250.00  | \$ 2,906.00  | 08/17/2014-2015 |
| 171150534020 03 | 2900 Peoples Ave     | Garage 1                  | \$ 500,000.00     | \$ 500,000.00     | \$ 10,000.00 | \$ 12,569.00 | 08/06/2014-2015 |
| 171150542416 03 | 2900 Peoples Ave     | Garage 2                  | \$ 500,000.00     | \$ 500,000.00     | \$ 1,250.00  | \$ 1,468.00  | 08/17/2014-2015 |
| 171150534021 03 | 2900 Peoples Ave     | Switch Gear               | \$ 150,000.00     | \$ 150,000.00     | \$ 2,000.00  | \$ 4,248.00  | 08/06/2014-2015 |
| 171150534022 03 | 2900 Peoples Ave     | Mechanic/Body Shop        | \$ 350,000.00     | \$ 350,000.00     | \$ 5,000.00  | \$ 9,855.00  | 08/06/2014-2015 |
| 171150534023 03 | 2900 Peoples Ave     | Labor Building            | \$ 500,000.00     | \$ 500,000.00     | \$ 10,000.00 | \$ 13,248.00 | 08/06/2014-2015 |
| 171150534024 03 | 2900 Peoples Ave     | Pumping/Power Station     | \$ 500,000.00     | \$ 500,000.00     | \$ 10,000.00 | \$ 13,248.00 | 08/06/2014-2015 |



Sewerage Water Board of New Orleans  
August Flood Renewals

| Policy Number   | Insured Location   | Building                  | Building Coverage | Contents Coverage |             | Premium      | Term            |
|-----------------|--------------------|---------------------------|-------------------|-------------------|-------------|--------------|-----------------|
| 171150534014 03 | 900 Lamarque St    | Chemical House            | \$ 400,000.00     | \$ 250,000.00     | \$ 3,000.00 | \$ 4,162.00  | 08/06/2014-2015 |
| 171150434015 03 | 900 Lamarque St    | Head House/Filter Gallery | \$ 500,000.00     | \$ 500,000.00     | \$ 3,000.00 | \$ 5,307.00  | 08/06/2014-2015 |
| 171150534016 03 | 900 Lamarque St    | High Lift Pumping Station | \$ 400,000.00     | \$ 250,000.00     | \$ 4,000.00 | \$ 4,217.00  | 08/06/2014-2015 |
| 171150534017 03 | 900 Lamarque St    | Power Control             | \$ 400,000.00     | \$ 300,000.00     | \$ 4,000.00 | \$ 4,467.00  | 08/06/2014-2015 |
| 171150534018 03 | 900 Lamarque St    | Recycle Basin Pump Room   | \$ 50,000.00      | \$ 50,000.00      | \$ 1,000.00 | \$ 1,121.00  | 08/06/2014-2015 |
| 171150534019 03 | 900 Lamarque St    | Station C Building        | \$ 500,000.00     | \$ 500,000.00     | \$ 5,000.00 | \$ 5,578.00  | 08/06/2014-2015 |
| 171150534026 03 | 6501 Florida Ave.  | Storage Building          | \$ 330,000.00     | \$ 315,000.00     | \$ 5,000.00 | \$ 9,033.00  | 08/06/2014-2015 |
| 171150534025 03 | 6501 Florida Ave.  | General Receiving         | \$ 330,000.00     | \$ 315,000.00     | \$ 5,000.00 | \$ 9,033.00  | 08/06/2014-2015 |
| 171150542415 03 | 6501 Florida Ave.  | Solids Handling Building  | \$ 500,000.00     | \$ 500,000.00     | \$ 5,000.00 | \$ 9,915.00  | 08/17/2014-2015 |
| 171150542421 03 | 3501 E. Canal St.  | Emergency Diesel Generato | \$ 400,000.00     | \$ 200,000.00     | \$ 1,250.00 | \$ 1,277.00  | 08/17/2014-2015 |
| 171150542422 03 | 3501 E. Canal St.  | Office/Operations Center  | \$ 500,000.00     | \$ 500,000.00     | \$ 5,000.00 | \$ 9,915.00  | 08/17/2014-2015 |
| 171150542420 03 | 3501 E. Canal St.  | Effluent Pump Building    | \$ 500,000.00     | \$ 500,000.00     | \$ 1,250.00 | \$ 1,496.00  | 08/17/2014-2015 |
| 171150542423 03 | 625 St. Joseph St. | 625 St. Joseph            | \$ 500,000.00     | \$ 500,000.00     | \$ 1,250.00 | \$ 8,940.00  | 08/17/2014-2015 |
| TOTAL           |                    |                           |                   |                   |             | \$295,117.00 |                 |

**RESOLUTION AND AUTHORIZATION TO ENTER INTO A CONTRACT WITH QUICK & ASSOCIATES, FORENSIC CONSULTING ENGINEERING SERVICES FOR NAPOLEON PHASE III OF THE SELA PROJECT. THE COST AND SCOPE OF WHICH ARE DELINEATED AS THE ALTERNATE PROPOSAL IN THE ATTACHED PROPOSAL FOR SERVICES RECEIVED FROM QUICK & ASSOCIATES, INC.**

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**WHEREAS**, pursuant to its Alternate Partnership Agreement with the U.S. Army of Engineers governing the SELA Drainage Projects, it is the responsibility of the Sewerage and Water Board of New Orleans to investigate and resolve property damage claims from owners of properties adjacent to construction activities associated therewith; and

**WHEREAS**, in order to carry out that function, the services of a professional forensic engineer are required to monitor the construction, inspect properties and render professional opinions, as to causation regarding any and all observed damage to subject properties.

**NOW THEREFORE, BE IT RESOLVED** that the staff is hereby authorized to negotiate and execute on behalf of the Sewerage and Water Board of New Orleans a contract with Quick & Associates, Forensic Consulting Engineers, to provide forensic engineering services regarding the Napoleon Phase III SELA Project.

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I, Robert K. Miller, Interim Executive Director,  
Sewerage & Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
monthly meeting of said Board, duly called and held,  
according to law, on July 16, 2014.

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**ROBERT K. MILLER, INTERIM EXECUTIVE DIRECTOR  
SEWERAGE & WATER BOARD OF NEW ORLEANS**



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

### Inter-Office Memorandum

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**Date:** June 26, 2014  
**From:** Anthony J. Stewart, Legal  
**To:** Members of Finance Committee  
**Re:** Forensic Engineering Contract with Quick & Associates

As part of its Partnership Agreement with the U.S. Army Corps of Engineers governing the SELA Drainage Project, the Sewerage and Water Board is charged with the responsibility of investigating and resolving property damage claims from owners of properties adjacent to the construction activity associated therewith. In order to carry out that function, the services of a professional forensic engineer are required to monitor the construction, inspect properties and render professional opinions as to causation regarding any and all observed damage to subject properties. The professional forensic engineer will also need to provide litigation support, should same arise herein, and will need to qualify as an expert witness in both State and Federal jurisdictions. Pursuant to the foregoing, an RFQ for Professional Engineering Services was issued by staff. Quick & Associates, Inc., Consulting and Forensic Engineers responded thereto. On June 4, 2014, the Staff Selection Committee met and reviewed said response. The Selection Committee agreed that the response received from Quick & Associates met all criteria contained in the RFQ. In accordance therewith, a motion was made, seconded and approved, finding it advantageous to the Board to retain the services of Quick & Associates for forensic engineering services. Therefore, it is recommended that the Board authorize staff to enter into a contract with Quick & Associates to provide forensic engineering services for the Napoleon Phase III SELA Project, the scope and costs associated therewith being delineated in the attached proposals from Quick & Associates. Staff is recommending what is referred to as the alternate proposal in the attached documents.

ATTORNEY IV

AJS:plg

Enc.

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Quick & Associates, Inc.  
Consulting & Forensic Engineers

Leonard C. Quick, P.E.

October 10, 2013

Anthony J. Stewart, Esquire  
Sewerage and Water Board of New Orleans  
625 St. Joseph Street, Room 201  
New Orleans, Louisiana 70165

Re: Napoleon Ave. Covered Canal Ph. 3 - Carondelet St. to Constance St. (SELA 23a)  
Subject: Proposal for Forensic Geotechnical Instrumentation Installation and Monitoring  
Q&A File #: 126763.2 (Forensic Geotechnical Instrumentation File)

Dear Mr. Stewart:

Quick & Associates, Inc. is herewith submitting its proposal for the installation and monitoring of geotechnical instrumentation, including piezometers and inclinometers, in order to collect the data that will be required for forensic analysis and evaluation of claims for damage and/or litigation support, in conjunction with other forensic engineering data. The locations of the piezometers and inclinometers have been strategically determined to provide the best data for later use in the analysis of damage claims to claimants' properties. Such is our recommendation which is identified below as the "Base" proposal. However, as requested for budgetary considerations, a revised plan to the recommended Baseline proposal has been presented herein below as well, and identified as the "Alternate" proposal. It shall be noted also that these tasks are solely developed and utilized for the forensic engineering analysis and consultation regarding claims and are not a part of traditional engineering tasks.

The following estimates of one-time and interval costs associated with the base and alternate proposals are listed below and are based upon the information available to date as presented by the USACE. For instance, these estimates are based upon the latest information for the referenced project that the major construction will be performed linearly in sections, as opposed to other SELA construction projects in which the contractor has worked major construction in multiple locations along the project at any given time. Furthermore, major construction of work at multiple locations ongoing relatively at the same time on this project is not planned to our knowledge as of this date and, thus, has not been considered in the formulation of this proposal. The consideration of relatively linear construction progress by the general contractor is important in the development of the Base and Alternate cost proposals since reading of the forensic geotechnical instrumentation is required and performed much more frequently in and around the areas of where the major construction activities are being performed at any given time, and much less frequently outside the defined area of major construction which, of course, varies as the project progresses. Other forensic analysis considerations come into play also, such as how the geotechnical instrumentation data may change with certain adjacent construction activities which could affect the recommended frequency of readings, either less or more. Any such recommendations, and the justification for such recommended change would be provided to the SWBNO for its consideration and direction before any alteration to the planned and proposed frequency of readings is made. Accordingly, the respective piezometer and inclinometer locations have been strategically determined as of this date, specific to the subject construction project, in order to acquire the best data for

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later use in the forensic process of analyses of damage claims and/or litigation support, which is presented in the details identified as the "Base" proposal herein below. Likewise, the respective locations of the forensic instrumentation have been strategically determined to establish the absolute minimum recommended number and locations of instrumentation for data acquisition for later use in the forensic process of analyses of damage claims and/or litigation support, which is also presented in the details identified as the "Alternate" proposal herein below.

#### Base Proposal:

The base proposal provides for installation of 55 piezometers at 24 locations to monitor ground water levels along Napoleon Avenue. Each location will include two piezometers with approximately 30% of the locations having a third piezometer due to specific soil stratigraphy along specific portions of the project. The piezometers will be located generally at each street crossing with two other piezometers offset along the same cross streets approximately 300 feet towards the east and west sides of Napoleon Avenue. Furthermore, this base proposal provides for installation of 15 inclinometers to monitor potential lateral movement in the soil. In addition to the aforementioned piezometers and inclinometers, fourteen (14) piezometers and four (4) inclinometers installed as a part of the Napoleon Phase 2 contract, which overlap into the limits of Napoleon Phase 3, will also be utilized and monitored as described herein. Piezometers and inclinometers should and will be installed as soon as possible following acceptance of the proposal and authorization to proceed, preferably prior to the commencement of any major construction activities in order to establish pre-construction baseline readings. Monitoring of piezometric and inclinometer data will be performed throughout construction. The Analysis of the data will be performed only if and when required as part of the analysis of a claim or for litigation support. Should the SWBNO desire intermittent geotechnical analyses and reporting of the data for other purposes, that engineering function(s) will be performed at its request, however, such analyses is not part of this proposal. A cost estimate for other requested services will be provided upon such request(s).

#### Piezometer Installations

Although the project drawings and specifications require the Contractor to install jet-grouted soilcrete columns extending to a depth of approximately 35 ft to 40 ft below ground surface (bgs) along Napoleon Avenue, the project specifications do not limit un-watering of the excavation to sump pumping only, but may include wells, jet educators, well points, pumps, standby pumps, sump pumps, etc. Available soil information indicates inconsistent depths to upper and lower marine sands along the project. Based on this information, piezometers are to be installed in the upper marine sands near the bottom elevation of the soilcrete columns, if applicable, and in the lower marine sands to monitor the hydrostatic pressure during all un-watering activities. In addition, 30% of the piezometer locations along Napoleon Avenue will have a third piezometer installed at specific locations and tipped-in at an elevation approximately the same as the bottom of the excavation. The piezometers will be set in a 4-in. diameter borehole that will be sampled to determine the depth of the pervious strata in order to accurately set the piezometers. The boreholes will be advanced to a terminal depth of 80 ft each by a truck-mounted drill rig utilizing machine auger and rotary wash drilling techniques. The piezometers will be located at each street crossing with a second piezometer offset approximately 300 ft towards the east and west sides of Napoleon Avenue.

### Inclinometer Installations

In order to monitor lateral movements in the soils from the effects of potential deflection of the sheet pile of the temporary retaining structures (TRS), inclinometers will be installed at each street crossing and at each end of the project. The inclinometers will be located in-line with the fronts of the residences (as best as possible depending upon drilling conflicts such as existing utilities, trees, etc. that prevent the drilling process at the exact preferred locations) along the east and west sides of Napoleon Avenue. The inclinometers will be placed and grouted in 6-in. diameter boreholes extending to a depth of 50 ft. These boreholes will not be sampled.

### Laboratory Testing

In order to verify the field classifications of the soils encountered in the piezometric boreholes, moisture contents with visual classifications will be performed on selected soil samples. In addition, representative samples from the pervious and semi-pervious piezometric zones will be washed over the No. 200 sieve to determine the fine particles (clays and silts).

### Cataloging of Baseline Data

Upon completing installation of the piezometers and inclinometers, initial readings will be taken of all instrumentation to establish a baseline. The initial readings and data will be cataloged, along with the boring logs. The initial data and boring logs will be provided to the client anytime upon its request.

### Monitoring of Piezometers

Once the piezometers are installed and baseline readings taken, readings will continue on a bi-weekly basis and will terminate within approximately three months after completion of the project, or sooner based upon the results of the data acquired. The data will be retained by Quick & Associates, and analysis of the data will be performed only if and when required for evaluation of claims for damages or in support of litigation. The data will be provided to the client anytime upon its request.

### Monitoring of Inclinometers

After the initial baseline readings, monitoring of the inclinometers will resume upon commencement of construction. Six inclinometers at and near the active work zones will be read on a monthly basis. These six inclinometers will include the pair of inclinometers located closest to the active construction zone (segment), and the two pairs of inclinometers located nearest each of the respective ends of the active segment(s) along Napoleon Ave. The data will be retained by Quick & Associates, and analysis of the data will be performed only if and when required for evaluation of claims for damage or litigation support. The data will be provided to the client anytime upon its request.

The cost associated with the Base proposal, which includes the cost of construction (installation) of Piezometers and Inclinometers, Laboratory Testing of the soil borings associated with the Piezometers and Inclinometers, Acquisition of Initial (baseline) Piezometer and Inclinometer data, cataloging of initial (baseline) data, and intermittent monitoring of piezometers and inclinometers is \$232,292.00 as itemized below.

|   |              |
|---|--------------|
| Piezometer Installations  |              |
| 55 vibrating-wire piezometers at 24 locations (max. depth of 80') | \$122,400.00 |
| Inclinometer Installations  |              |
| 15 inclinometers (max. depth of 50')                              | \$34,200.00  |
| Laboratory Testing  |              |
| 360 moisture contents, 55 washes over No. 200 sieve               | \$5,832.00   |
| Cataloging of Baseline Data                                       |              |
| Including initial readings of piezometers and inclinometers       | \$6,408.00   |
| Monitoring of Piezometers   |              |
| 66 bi-weekly readings at \$762.00 per set of readings             | \$50,292.00  |
| Monitoring of Inclinometers                                       |              |
| 30 monthly readings at 672.00 per set of readings                 | \$20,160.00  |
| <hr/>   |              |
| Estimated Cost of Base Proposal for Forensic Geotechnical:        | \$239,292.00 |

**Alternate Proposal:**

As noted previously, the Alternate proposal for the Geotechnical Instrumentation Installation and monitoring is presented below based on reducing the number of piezometers from 55 at 24 locations to 42 at 18 locations. If the Alternate proposal is selected, two (2) piezometers will be installed at two locations along each cross street of Napoleon Avenue, with approximately 30% of those locations containing 3 piezometers. One location will be generally at each cross street intersecting with Napoleon Avenue and another will be offset approximately 300 ft in the east or west directions from the TRS. In addition to reducing the cost of piezometer installation, the cost of Laboratory Testing and Monitoring of Piezometers has been reduced accordingly as shown below. The cost of the Alternate Proposal is \$203,594.54 as itemized below.

|   |             |
|---|-------------|
| Piezometer Installations  |             |
| 42 vibrating-wire piezometers at 18 locations (max. depth of 80') | \$92,880.14 |
| Inclinometer Installations  |             |
| 15 inclinometers (max. depth of 50')                              | \$34,200.00 |



Anthony J. Stewart, Esquire  
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Laboratory Testing

270 moisture contents, 42 washes over No. 200 sieve \$4,406.40

Cataloging of Baseline Data

Including initial readings of piezometers and inclinometers \$6,408.00

Monitoring of Piezometers

66 bi-weekly readings at \$690.00 per set of readings \$45,540.00

Monitoring of Inclinometers

30 monthly readings at 672.00 per set of readings \$20,160.00

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Estimated Cost of Alternate Proposal for Forensic Geotechnical: \$203,594.54

**Summary:**

If the Base proposal for the Forensic Geotechnical Instrumentation Installation and Monitoring is selected, then the estimated cost would be \$239,292.00.


If the Alternate proposal for the Forensic Geotechnical Instrumentation Installation and Monitoring is selected, then the estimated cost would be \$203,594.54.

Since Boh Brothers has been awarded the contract and major construction is anticipated to commence in the immediate future, it is recommended that installation of the geotechnical instrumentation be performed as soon as possible and acquisition of the baseline data be obtained. Also, for the additional cost of approximately 18% of the Alternate Proposal to the Base Proposal, and based upon previous and current SELA projects and conditions associated with them, it is recommended that the Base proposal be strongly considered by the SWBNO since the specific elevation at which the additional data would be acquired by the placement of a third piezometer at each location is proving critically beneficial in the forensic analyses of claims, and may also prove to be critical for potential recovery from other sources by the SWBNO of funds that may be paid out on damage claims and/or the defense of respective non-legitimate claims.

Pending formal authorization by the SWBNO to proceed, Quick & Associates, Inc. is prepared to commence work immediately on these tasks.

Respectfully submitted,

QUICK & ASSOCIATES, INC.

  
Leonard C. Quick, P.E.  
President







Quick & Associates, Inc.  
Consulting & Forensic Engineers

Leonard C. Quick, P.E.

October 10, 2013

Anthony J. Stewart, Esquire  
Sewerage and Water Board of New Orleans  
625 St. Joseph Street, Room 201  
New Orleans, Louisiana 70165

Re: Napoleon Ave. Covered Canal Ph. 3 - Carondelet St. to Constance St.  
(SELA 23a)  
Subject: Proposal for Forensic Engineering Elevation Survey Requirements  
Q&A File #: 126763.1 (Forensic Elevation Survey Settlement Point File)

Dear Mr. Stewart:

Quick & Associates, Inc. is herewith submitting its proposal for the installation and monitoring of the required settlement survey points, including the Master Control Network (MCN) points and Temporary Bench Marks (TBM's), in order to collect the data that will be required for forensic analysis and evaluation of claims for damage and/or litigation support, in conjunction with other forensic engineering data. The locations of the settlement survey points have been strategically determined to establish the minimum recommended number of points for data acquisition for later used in the analysis of damage claims to claimants' properties. Such is our recommendation which is identified below as the "Base" proposal. However, as requested for budgetary considerations, a revised plan to the recommended Base proposal has been presented herein below as well, and identified as the "Alternate" proposal. It shall be noted also that these tasks are solely developed and utilized for the forensic engineering analysis and consultation regarding claims.

The following estimates of one-time and interval costs associated with the Base and Alternate proposals are listed below and are based upon the information available to date as presented by the USACE. For instance, these estimates are based upon the latest information for the referenced project that the major construction will be performed linearly in sections, as opposed to other SELA construction projects in which the contractor has worked major construction in multiple locations along the project at any given time. Hence, major construction work at multiple locations ongoing at the same time on the referenced project is not planned to our knowledge as of this date and, thus, has not been considered in the formulation of this proposal. This is important in the development of the Base and Alternate cost proposals since reading settlement survey points is performed much more frequently in and around the areas of where the major construction activities are being performed at any given time, and much less frequently outside the defined area of major construction which, of course, varies as the project progresses. Other forensic analyses considerations come into play also, such as how the survey point data may change with certain adjacent construction activities which could affect the recommended frequency of readings, either less or more. Any such recommendations, and the justification for such recommended change would be provided to the SWBNO for its consideration and direction before any alteration to the

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planned and proposed frequency of readings is made. Accordingly, and with respect to the settlement survey points, the locations of the respective Master Control Network (MCN) points and Temporary Bench Marks (TBM's) have been strategically determined specific to the subject construction project and in order to acquire the recommended and minimum amount of data for later use in the forensic process of analyses of damage claims and/or litigation support.

The total number of forensic elevation survey points to be utilized for the Base proposal is 139, and 125 points for the Alternate proposal. The aforementioned number of points include utilization of 51 points of which have already been installed as a part of the Napoleon Avenue Phase 2 contract of forensic engineering services. Therefore, only 88 and 74 new points will be required to be installed as a part of the base and alternate proposals, respectively, as presented herein. Following establishment and reading of the new points, the frequency of readings required of all the respective points will depend upon the rate of progress and location(s) of the work by the general contractor. Points adjacent and in close proximate location to ongoing major construction activities will be read weekly, while points away from ongoing major construction will be read less frequently, depending upon analysis of the data as it is being acquired.

The one-time costs associated with this project includes the cost of construction (installation) of each of the new temporary bench mark (TBM) points, first time reading and establishment of the beginning elevation of each TBM point and geotechnical instrumentation, establishing and obtaining horizontal and vertical data on the Master Control Network (MCN) points using GPS from the nearest NGS monument, initial acquisition of horizontal data on selected points closest to the Temporary Retaining Structure (TRS) which is critical to later forensic analysis of claims for damage, and cataloging of survey point locations and initial elevation data. For the Base and Alternate proposals, the estimate of the one-time costs are \$40,033.00 and, \$35,756.00, respectively.

The interval activity costs throughout the project includes periodic monitoring of the Master Control Points (MCPs), certain time interval acquisition of horizontal data on the selected points closest to the Temporary Retaining Structure (TRS) which is critical to later forensic analysis of claims for damage, weekly acquisition of vertical elevation data of selected points adjacent to and in close proximity to the ongoing major construction activities, and less frequent (every 3-1/2 to 4 weeks) acquisition of vertical elevation data on the points away from ongoing major construction. (It is unnecessary and of no value to subsequent forensic analysis of damage claims to survey all points throughout the entire project on a weekly basis. Careful planning and major consideration has been given to this point.) For the Base and Alternate proposals, the estimate of the interval activity costs are \$1,025,920.50 and \$925,568.50, respectively.

Anthony J. Stewart, Esquire  
October 10, 2013  
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### Summary

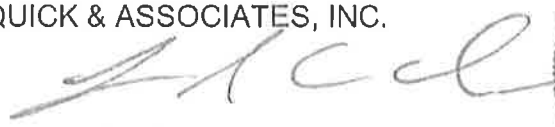
Given the above-described basis for development of the respective Base and Alternate proposals, the total estimated project costs for the Base and Alternate proposals are \$1,025,920.50 and \$925,568.50, respectively.

Since the construction contract has been awarded and relocation activities have commenced, and major construction is anticipated to commence very shortly, it would be most beneficial and strongly recommended that acquisition of this critical forensic elevation survey data start as soon as possible so as to establish baseline conditions prior to the commencement of major construction.

Pending authorization by the SWBNO to proceed, Quick & Associates, Inc. is prepared to commence work immediately on these tasks.

Respectfully submitted,

QUICK & ASSOCIATES, INC.

  
Leonard C. Quick, P.E.  
President



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**RESOLUTION TO APPROVE LAW FIRMS TO PROVIDE PROFESSIONAL LEGAL SERVICES**

**WHEREAS**, on January 15, 2014, the Board directed the Legal Department to initiate a Request for Qualifications for law firms to provide professional legal services with a thirty-five percent (35%) DBE goal; and

**WHEREAS**, the Board received twenty-two (22) responses by the April 3, 2014 due date;

**WHEREAS**, on April 28, 2014, the Selection Evaluation Committee held an open meeting to review and evaluate law firm qualifications and the below law firms were deemed qualified in their specific area of interests.

**NOW THEREFORE BE IT RESOLVED** that the Sewerage and Water Board of New Orleans hereby authorizes acceptance of the Statement of Qualifications and proposals submitted by the following firms to perform services for the Board:

- Aaron & Gianna, PLC
- Berrigan, Litchfield, Schonekas, Mann and Traina, LLC
- Beveridge & Diamond, PC
- Boykin Ehret & Utley, APLC
- Christovich & Kearney, LLP
- Darrell L. Brown
- DeRouen Law Firm
- Eric Oliver Person
- Gordon, Arata, McCollam, Duplantis & Eagan, LLC
- Hurndon & Gaffney
- The Javier Law Firm, LLC
- Johnson, Johnson, Barrios & Yacoubian
- Leblanc Butler LLC
- The Middleberg Riddle Group
- Milberg LLP
- Mitchell & Associates
- Phelps Dunbar
- Roedel Parsons Koch Blache Balhoff & McCollister
- Stone Pigman Walther Wittmann LLC
- The Kullman Firm
- Weiler & Rees, LLC
- Wolf Haldenstein Adler Freeman & Herz LLP

**BE IT FURTHER RESOLVED** that the Sewerage and Water Board of New Orleans hereby authorizes the Special Counsel on behalf of the Board to negotiate a contract with any of the qualified law firms as listed above as legal matters arise and are identified which in his opinion require their expertise, without any further action being required by this Board; and

**BE IT FURTHER RESOLVED** that the President or President Pro-Tem is hereby authorized to execute, on behalf of the Sewerage and Water Board of New Orleans, these agreements with the qualified law firms.

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I, Robert K. Miller, Interim Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 16, 2014.

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**ROBERT K. MILLER, INTERIM EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**



# SEWERAGE AND WATER BOARD OF NEW ORLEANS

July 1, 2014

Finance Committee  
Sewerage and Water Board of New Orleans  
New Orleans, Louisiana

## Re: Financial Results through May 2014

Attached are the *Statement of Net Position*, the *Statement of Cash Flows*, and the *Statement of Revenues, Expenses, and Changes in Net Position* with budget and prior year comparisons for the water, sewer, drainage and total systems through May 31, 2014. Significant variances to budget and prior year results are described below. The Variance Indicators for Financial Results through May 2014 is also attached.

### Operating Revenues:

**Water System Fund** (pages 7 and 8, line 5) for May of \$6,057,154 is \$215,975 or 3.4% less than budgeted and \$668,309 or 12.4% more than May 2013. May YTD operating revenues of \$28,690,347 is \$2,675,296 or 8.5% less than budgeted and \$2,030,918 or 7.6% more than May YTD 2013. YTD actual water variances are due to the rate increase while YTD budget variances are due to lower than anticipated billed consumption.

**Sewer System Fund** (pages 13 and 14, line 5) for May of \$7,094,187 is \$228,781 or 3.1% less than budgeted and \$791,518 or 12.0% more than May 2013. May YTD operating revenues of \$34,420,456 is \$2,194,384 or 6.0% less than budgeted and \$2,656,469 or 8.4% more than May YTD 2013. YTD actual water variances are due to the rate increase while YTD budget variances are due to lower than anticipated billed consumption.

**Drainage System Fund** (pages 19 and 20, line 5) for May of \$1,809 is \$1,809 or 100.0% more than budgeted and \$255,250 or 99.3% less than May 2013. May YTD operating revenues of \$56,077 is \$56,077 or 100.0% more than budgeted and \$202,731 or 78.3% less than May YTD 2013.

**Total System Funds** (pages 1 and 2, line 5) for May of \$13,153,150 are \$442,947 or 3.3% less than budgeted and \$1,174,577 or 9.8% more than May 2013. May YTD operating revenues of \$63,166,880 is \$4,813,603 or 7.1% less than budgeted and \$4,484,656 or 7.6% more than May YTD 2013.

### Operating Expenses:

**Water System Fund** (pages 7 and 8, line 18) for May of \$7,576,466 is \$789,286 or 11.6% more than budgeted and \$1,614,584 or 27.1% more than May 2013. May YTD operating expenses of \$32,947,526 is \$988,374 or 2.9% less than budgeted and \$3,051,121 or 10.2% more than May YTD 2013. YTD budget variances are due to lower than anticipated expenses in nearly all expense categories offset by higher than anticipated payroll related expenses. YTD actual variances are due to higher than anticipated expenses in nearly all expense categories.

**Sewer System Fund** (pages 13 and 14, line 18) for May of \$4,601,018 is \$777,866 or 14.5% less than budgeted and \$795,292 or 20.9% more than May 2013. May YTD operating expenses of \$25,247,715 is \$1,646,704 or 6.1% less than budgeted and \$2,026,785 or 8.7% more than May YTD 2013. YTD budget variances are due to lower than anticipated expenses in nearly all expense categories offset by higher than anticipated payroll related expenses. YTD actual variances are due to higher expenses in nearly all expense categories

**Drainage System Fund** (pages 19 and 20, line 18) for May of \$3,463,628 is \$576,624 or 14.3% less



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

than budgeted and \$496,403 or 16.7% more than May 2013. May YTD operating expenses of \$17,792,675 is \$2,408,586 or 11.9% less than budgeted and \$224,417 or 1.3% more than May YTD 2013. YTD budget variances are due to lower than anticipated expenses in nearly all expense categories partially offset by higher than anticipated payroll related expenses. YTD actual variances are due to higher power and pumping and administrative and general expenses offset by lower payroll related and maintenance of general plant expenses.

**Total System Funds** (pages 1 and 2, line 18) for May of \$15,641,112 are \$565,204 or 3.5% less than budgeted and \$2,906,279 or 22.8% more than May 2013. May YTD operating expenses of \$75,987,916 is \$5,043,665 or 6.2% less than budgeted and \$5,302,323 or 7.5% less than May YTD 2013.

### Net Non-Operating Revenues:

**Water System Fund** (pages 7 and 8, line 28) for May of \$533 is \$17,724 or 97.1% less than budgeted and \$1,121,867 or 100.0% less than May 2013. May YTD net non-operating revenues of \$55,245 are \$36,042 or 39.5% less than budgeted and \$3,241,063 or 98.3% less than May YTD 2013. YTD actual variance is due to a decrease in the receipt of operating grants. YTD budget variance is due to delays in receipt of operating and maintenance grants.

**Sewer System Fund** (pages 13 and 14, line 28) for May of \$0 is \$1,190,745 or 100.0% less than budgeted and \$45,571 or 100.0% less than May 2013. May YTD net non-operating revenues of \$57,513 are \$5,896,214 or 99.0% less than budgeted and \$70,215 or 55.0% less than May YTD 2013. YTD budget variance is due to delays in receipt of operating and maintenance grants.

**Drainage System Fund** (pages 19 and 20, line 28) for May of \$8,394 is \$85,439 or 91.1% less than budgeted and \$649,953 or 98.7% less May 2013. May YTD net non-operating revenues of \$44,353,065 are \$3,048,102 or 6.4% less than budgeted and \$229,645 are 0.5% more than May YTD 2013. Drainage system tax receipts occur primarily during the first quarter of each year, with smaller residual amounts received during the remainder of the year. The budget for the entire year is allocated during the first quarter.

**Total System Funds** (pages 1 and 2, line 28) for May of \$8,927 is \$5,204,909 or 99.8% less than budgeted and \$1,817,391 or 99.5% less than May 2013. May YTD net non-operating revenues of \$44,465,823 are \$18,396,643 or 70.6% more than budgeted and \$3,081,633 or 6.5% less than May YTD 2013.

### Income Before Contributions in Aid of Construction:

**Water System Fund** (pages 7 and 8, line 29) for May of -\$1,518,779 is \$1,022,985 or 206.3% less than budgeted and \$2,068,142 or 376.5% less than May 2013. May YTD income before capital contributions of -\$4,201,934 is \$1,722,964 or 69.5% less than budgeted and \$4,261,266 or 7182.1% less than May YTD 2013.

**Sewer System Fund** (pages 13 and 14, line 29) for May of \$2,493,169 is \$641,661 or 20.5% less than budgeted and \$79,345 or 3.1% less than May 2013. May YTD income before capital contributions of \$9,230,254 is \$6,443,894 or 41.1% less than budgeted and \$559,469 or 6.5% more than May YTD 2013.

**Drainage System Fund** (pages 19 and 20, line 29) for May of -\$3,453,425 is \$492,994 or 12.5% more than budgeted and \$1,401,606 or 68.3% less than May 2013. May YTD income before capital contributions of \$26,616,467 is \$583,438 or 2.1% less than budgeted and \$197,503 or 0.7% less than May YTD 2013.

**Total System Funds** (pages 1 and 2, line 29) for May of -\$2,479,035 is \$5,082,652 or 195.2% less



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

than budgeted and \$3,549,093 or 331.7% less than May 2013. May YTD income before capital contributions of \$31,644,787 is \$18,626,704 or 143.1% more than budgeted and \$3,899,300 or 11.0% less than May YTD 2013.

**Certification.** In connection with the accompanying monthly financial report of the Sewerage and Water Board of New Orleans for the period ended May 31, 2014, I hereby certify that, to my knowledge, the information contained in the report fairly presents, in all material respects, the financial condition and results of the Board.

A handwritten signature in black ink, appearing to read "Robert K. Miller", written in a cursive style.

Robert K. Miller  
Interim Executive Director



**Sewerage and Water Board of New Orleans**  
**Comparative Variance Indicators for Financial Results**  
**Through May 2014**

| <b>Statement of Revenues, Expenses, and Changes in Net Position with Prior Year Comparisons</b> | <b>Total</b> | <b>Water</b> | <b>Sewer</b> | <b>Drainage</b> |
|---|--------------|--------------|--------------|-----------------|
| Revenues  | Green        | Green        | Green        | Yellow          |
| Operating Expenses  | Yellow       | Yellow       | Yellow       | Yellow          |
| Non-Operating Revenues and Expenses   | Yellow       | Yellow       | Yellow       | Green           |
| Income before Capital Contributions   | Yellow       | Yellow       | Yellow       | Yellow          |
| <b>Statement of Revenues, Expenses, and Changes in Net Position with Budget Comparisons</b>     | <b>Total</b> | <b>Water</b> | <b>Sewer</b> | <b>Drainage</b> |
| Revenues  | Yellow       | Yellow       | Yellow       | Green           |
| Operating Expenses  | Green        | Green        | Green        | Green           |
| Non-Operating Revenues and Expenses   | Yellow       | Yellow       | Yellow       | Yellow          |
| Income before Capital Contributions   | Yellow       | Yellow       | Yellow       | Yellow          |
| <b>Statement of Net Position with Prior Year Comparisons</b>                                    | <b>Total</b> | <b>Water</b> | <b>Sewer</b> | <b>Drainage</b> |
| Plant, Property, and Equipment  | Green        | Green        | Green        | Green           |
| Restricted Current Assets   | Green        | Yellow       | Yellow       | Green           |
| Unrestricted Designated Current Assets  | Yellow       | Yellow       | Yellow       | Yellow          |
| Unrestricted Undesignated Current Assets  | Yellow       | Green        | Green        | Yellow          |
| Net Position  | Green        | Green        | Green        | Green           |
| Long-Term Liabilities   | Green        | Green        | Green        | Yellow          |
| Current Liabilities from Unrestricted Assets  | Green        | Green        | Green        | Yellow          |
| Current Liabilities from Restricted Assets  | Yellow       | Yellow       | Yellow       | Yellow          |
| <b>Statement of Cash Flows with Prior Year Comparisons</b>                                      | <b>Total</b> | <b>Water</b> | <b>Sewer</b> | <b>Drainage</b> |
| Operating Activities  | Yellow       | Yellow       | Yellow       | Yellow          |
| Non-Capital Financing Activities  | Green        | Green        | Green        | Green           |
| Capital and Related Financing Activities  | Green        | Yellow       | Green        | Green           |
| Investing Activities  | Green        | Yellow       | Green        | Yellow          |
| Net Increase in Cash  | Green        | Green        | Green        | Green           |

Green = Favorable Variance

Yellow = Unfavorable Variance / No Action Recommended

Red = Unfavorable Variance / Action Recommended

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**MAY 2014**

|  | A             | B                 | C               | D       | E             | F                 | G               | H       |
|--|---------------|-------------------|-----------------|---------|---------------|-------------------|-----------------|---------|
|  | MTD<br>Actual | MTD<br>Prior Year | MTD<br>Variance | %       | YTD<br>Actual | YTD<br>Prior Year | YTD<br>Variance | %       |
| <b>Operating revenues:</b>               |               |                   |                 |         |               |                   |                 |         |
| 1 Sales of water and delinquent fees     | 5,701,933     | 5,071,644         | 630,289         | 12.4%   | 27,289,052    | 25,382,379        | 1,906,673       | 7.5%    |
| 2 Sewerage service charges               | 7,022,320     | 6,250,599         | 771,721         | 12.3%   | 34,042,440    | 31,436,547        | 2,605,893       | 8.3%    |
| 3 Plumbing inspection and license fees   | 58,840        | 52,132            | 6,708           | 12.9%   | 274,226       | 256,718           | 17,508          | 6.8%    |
| 4 Other revenues                         | 370,057       | 604,198           | (234,141)       | -38.8%  | 1,561,162     | 1,606,580         | (45,418)        | -2.8%   |
| 5 Total operating revenues               | 13,153,150    | 11,978,573        | 1,174,577       | 9.8%    | 63,166,880    | 58,682,224        | 4,484,656       | 7.6%    |
| <b>Operating Expenses:</b>               |               |                   |                 |         |               |                   |                 |         |
| 6 Power and pumping                      | 1,025,846     | 974,310           | 51,536          | 5.3%    | 4,810,926     | 4,641,236         | 169,690         | 3.7%    |
| 7 Treatment                              | 1,409,743     | 896,273           | 513,470         | 57.3%   | 7,567,554     | 6,995,309         | 572,245         | 8.2%    |
| 8 Transmission and distribution          | 3,200,311     | 2,258,025         | 942,286         | 41.7%   | 9,280,300     | 8,327,364         | 952,936         | 11.4%   |
| 9 Customer accounts                      | 240,722       | 260,274           | (19,552)        | -7.5%   | 1,333,311     | 1,336,176         | (2,865)         | -0.2%   |
| 10 Customer service                      | 230,142       | 201,291           | 28,851          | 14.3%   | 1,373,947     | 1,312,145         | 61,802          | 4.7%    |
| 11 Administration and general            | 282,249       | 754,496           | (472,247)       | -62.6%  | 9,079,297     | 5,724,131         | 3,355,166       | 58.6%   |
| 12 Payroll related                       | 3,804,302     | 2,565,674         | 1,238,628       | 48.3%   | 15,707,494    | 15,460,248        | 247,246         | 1.6%    |
| 13 Maintenance of general plant          | 2,125,300     | 1,382,741         | 742,559         | 53.7%   | 10,184,482    | 10,014,930        | 169,552         | 1.7%    |
| 14 Depreciation                          | 3,074,342     | 3,028,355         | 45,987          | 1.5%    | 15,371,710    | 15,141,783        | 229,927         | 1.5%    |
| 15 Amortization                          | -             | 13,830            | (13,830)        | -100.0% | -             | 69,153            | (69,153)        | -100.0% |
| 16 Provision for doubtful accounts       | 165,235       | 205,233           | (39,998)        | -19.5%  | 826,175       | 1,026,166         | (199,991)       | -19.5%  |
| 17 Provision for claims                  | 82,920        | 194,331           | (111,411)       | -57.3%  | 452,720       | 636,952           | (184,232)       | -28.9%  |
| 18 Total operating expenses              | 15,641,112    | 12,734,833        | 2,906,279       | 22.8%   | 75,987,916    | 70,685,593        | 5,302,323       | 7.5%    |
| 19 Operating income (loss)               | (2,487,962)   | (756,260)         | (1,731,702)     | 229.0%  | (12,821,036)  | (12,003,369)      | (817,667)       | 6.8%    |
| <b>Non-operating revenues (expense):</b> |               |                   |                 |         |               |                   |                 |         |
| 20 Two-mill tax                          | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 21 Three-mill tax                        | -             | 183,901           | (183,901)       | -100.0% | 12,572,555    | 12,507,154        | 65,401          | 0.5%    |
| 22 Six-mill tax                          | -             | 185,872           | (185,872)       | -100.0% | 12,707,273    | 12,641,201        | 66,072          | 0.5%    |
| 23 Nine-mill tax                         | -             | 278,617           | (278,617)       | -100.0% | 19,047,711    | 18,948,588        | 99,123          | 0.5%    |
| 24 Interest income                       | 8,394         | 10,733            | (2,339)         | -21.8%  | 43,084        | 55,681            | (12,597)        | -22.6%  |
| 25 Other Income                          | -             | 81,636            | (81,636)        | -100.0% | 94,598        | 210,308           | (115,710)       | -55.0%  |
| 26 Interest expense                      | -             | -                 | -               | 0.0%    | -             | (181,821)         | 181,821         | -100.0% |
| 27 Operating and maintenance grants      | 533           | 1,085,559         | (1,085,026)     | -100.0% | 602           | 3,366,345         | (3,365,743)     | -100.0% |
| 28 Total non-operating revenues          | 8,927         | 1,826,318         | (1,817,391)     | -99.5%  | 44,465,823    | 47,547,456        | (3,081,633)     | -6.5%   |
| 29 Income before capital contributions   | (2,479,035)   | 1,070,058         | (3,549,093)     | -331.7% | 31,644,787    | 35,544,087        | (3,899,300)     | -11.0%  |
| 30 Capital contributions                 | 1,671,170     | 1,630,876         | 40,294          | 2.5%    | 15,944,774    | 20,606,641        | (4,661,867)     | -22.6%  |
| 31 Change in net position                | (807,865)     | 2,700,934         | (3,508,799)     | -129.9% | 47,589,561    | 56,150,728        | (8,561,167)     | -15.2%  |
| 32 Net position, beginning of year       |               |                   |                 |         | 1,816,131,598 | 1,600,612,552     | 215,519,046     | 13.5%   |
| 33 Net position, end of year             |               |                   |                 |         | 1,863,721,159 | 1,656,763,280     | 206,957,879     | 12.5%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH BUDGET COMPARISONS  
MAY 2014

|  | A             | B             | C               | D       | E             | F             | G               | H       |
|--|---------------|---------------|-----------------|---------|---------------|---------------|-----------------|---------|
|  | MTD<br>Actual | MTD<br>Budget | MTD<br>Variance | %       | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | %       |
| <b>Operating revenues:</b>               |               |               |                 |         |               |               |                 |         |
| 1 Sales of water and delinquent fees     | 5,701,933     | 5,986,274     | (284,341)       | -4.7%   | 27,289,052    | 29,931,370    | (2,642,318)     | -8.8%   |
| 2 Sewerage service charges               | 7,022,320     | 7,094,144     | (71,824)        | -1.0%   | 34,042,440    | 35,470,718    | (1,428,278)     | -4.0%   |
| 3 Plumbing inspection and license fees   | 58,840        | 57,317        | 1,523           | 2.7%    | 274,226       | 286,586       | (12,360)        | -4.3%   |
| 4 Other revenues                         | 370,057       | 458,362       | (88,305)        | -19.3%  | 1,561,162     | 2,291,810     | (730,648)       | -31.9%  |
| 5 Total operating revenues               | 13,153,150    | 13,596,097    | (442,947)       | -3.3%   | 63,166,880    | 67,980,483    | (4,813,603)     | -7.1%   |
| <b>Operating Expenses:</b>               |               |               |                 |         |               |               |                 |         |
| 6 Power and pumping                      | 1,025,846     | 1,217,534     | (191,688)       | -15.7%  | 4,810,926     | 6,087,670     | (1,276,744)     | -21.0%  |
| 7 Treatment                              | 1,409,743     | 1,877,133     | (467,390)       | -24.9%  | 7,567,554     | 9,385,666     | (1,818,112)     | -19.4%  |
| 8 Transmission and distribution          | 3,200,311     | 3,302,809     | (102,498)       | -3.1%   | 9,280,300     | 16,514,047    | (7,233,747)     | -43.8%  |
| 9 Customer accounts                      | 240,722       | 430,619       | (189,897)       | -44.1%  | 1,333,311     | 2,153,096     | (819,785)       | -38.1%  |
| 10 Customer service                      | 230,142       | 436,947       | (206,805)       | -47.3%  | 1,373,947     | 2,184,736     | (810,789)       | -37.1%  |
| 11 Administration and general            | 282,249       | 2,194,877     | (1,912,628)     | -87.1%  | 9,079,297     | 10,974,385    | (1,895,088)     | -17.3%  |
| 12 Payroll related                       | 3,804,302     | 684,835       | 3,119,467       | 455.5%  | 15,707,494    | 3,424,177     | 12,283,317      | 358.7%  |
| 13 Maintenance of general plant          | 2,125,300     | 2,694,640     | (569,340)       | -21.1%  | 10,184,482    | 13,473,200    | (3,288,718)     | -24.4%  |
| 14 Depreciation                          | 3,074,342     | 3,074,343     | (1)             | 0.0%    | 15,371,710    | 15,371,715    | (5)             | 0.0%    |
| 15 Amortization                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 16 Provision for doubtful accounts       | 165,235       | -             | 165,235         | 0.0%    | 826,175       | -             | 826,175         | 0.0%    |
| 17 Provision for claims                  | 82,920        | 292,578       | (209,658)       | -71.7%  | 452,720       | 1,462,888     | (1,010,168)     | -69.1%  |
| 18 Total operating expenses              | 15,641,112    | 16,206,316    | (565,204)       | -3.5%   | 75,987,916    | 81,031,581    | (5,043,665)     | -6.2%   |
| 19 Operating income (loss)               | (2,487,962)   | (2,610,220)   | 122,257         | -4.7%   | (12,821,036)  | (13,051,098)  | 230,061         | -1.8%   |
| <b>Non-operating revenues (expense):</b> |               |               |                 |         |               |               |                 |         |
| 20 Two-mill tax                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 21 Three-mill tax                        | -             | -             | -               | 0.0%    | 12,572,555    | 13,311,740    | (739,185)       | -5.6%   |
| 22 Six-mill tax                          | -             | -             | -               | 0.0%    | 12,707,273    | 13,453,743    | (746,470)       | -5.5%   |
| 23 Nine-mill tax                         | -             | -             | -               | 0.0%    | 19,047,711    | 20,166,517    | (1,118,806)     | -5.5%   |
| 24 Interest income                       | 8,394         | -             | 8,394           | 0.0%    | 43,084        | -             | 43,084          | 0.0%    |
| 25 Other Income                          | -             | 112,091       | (112,091)       | -100.0% | 94,598        | 560,454       | (465,856)       | -83.1%  |
| 26 Interest expense                      | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 27 Operating and maintenance grants      | 533           | 1,190,745     | (1,190,212)     | -100.0% | 602           | 5,953,727     | (5,953,125)     | -100.0% |
| 28 Total non-operating revenues          | 8,927         | 1,302,836     | (1,293,909)     | -99.3%  | 44,465,823    | 53,446,180    | (8,980,357)     | -16.8%  |
| 29 Income before capital contributions   | (2,479,035)   | (1,307,383)   | (1,171,652)     | 89.6%   | 31,644,787    | 40,395,083    | (8,750,296)     | -21.7%  |
| 30 Capital contributions                 | 1,671,170     | -             | 1,671,170       | 0.0%    | 15,944,774    | -             | 15,944,774      | 0.0%    |
| 31 Change in net position                | (807,865)     | (1,307,383)   | 499,518         | -38.2%  | 47,589,561    | 40,395,083    | 7,194,478       | 17.8%   |
| 32 Net position, beginning of year       |               |               |                 |         | 1,816,131,598 | 1,600,612,552 | 215,519,046     | 13.5%   |
| 33 Net position, end of year             |               |               |                 |         | 1,863,721,159 | 1,627,812,457 | 235,908,702     | 14.5%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS  
MAY 2014

| ASSETS   | A             | B            | C       | D               | E            | F      | G                    |
|--|---------------|--------------|---------|-----------------|--------------|--------|----------------------|
|  | Prior<br>Year | Variance     | %       | Current<br>Year | Variance     | %      | Beginning of<br>Year |
| 1 Property, plant and equipment                                | 2,738,758,141 | 181,480,582  | 6.6%    | 2,920,238,723   | 28,818,418   | 1.0%   | 2,891,420,305        |
| 2 Less: accumulated depreciation                               | 758,064,141   | 40,890,126   | 5.4%    | 798,954,267     | 15,371,713   | 2.0%   | 783,582,554          |
| 3 Property, plant, and equipment, net                          | 1,980,694,000 | 140,590,456  | 7.1%    | 2,121,284,456   | 13,446,705   | 0.6%   | 2,107,837,751        |
| Restricted cash, cash equivalents, and investments             |               |              |         |                 |              |        |                      |
| 4 Cash and cash equivalents restricted for capital projects    | 3,008,300     | 6,366,949    | 211.6%  | 9,375,249       | 4,819,676    | 105.8% | 4,555,573            |
| 5 Debt service reserve   | 50,689,384    | (2,043,324)  | -4.0%   | 48,646,060      | 15,240,795   | 45.6%  | 33,405,265           |
| 6 Health insurance reserve                                     | 2,373,432     | (45,933)     | -1.9%   | 2,327,499       | (1)          | 0.0%   | 2,327,500            |
| 7 Total restricted cash, cash equivalents, and investments     | 56,071,116    | 4,277,692    | 7.6%    | 60,348,809      | 20,060,471   | 49.8%  | 40,288,338           |
| Designated cash, cash equivalents, and investments             |               |              |         |                 |              |        |                      |
| 8 Cash and cash equivalents designated for capital projects    | 78,736,406    | (28,324,148) | -36.0%  | 50,412,258      | 9,312,736    | 22.7%  | 41,099,522           |
| 9 Customer deposits  | 9,829,558     | 638,666      | 6.5%    | 10,468,224      | 361,807      | 3.6%   | 10,106,417           |
| 10 Other   | 212,000       | 3,429,583    | 1617.7% | 3,641,583       | 3,758        | 0.1%   | 3,637,825            |
| 11 Total designated cash and cash equivalents, and investments | 88,777,964    | (24,255,899) | -27.3%  | 64,522,065      | 9,678,301    | 17.6%  | 54,843,764           |
| Current assets:  |               |              |         |                 |              |        |                      |
| Unrestricted and undesignated                                  |               |              |         |                 |              |        |                      |
| 12 Cash and cash equivalents                                   | 18,425,415    | 564,311      | 3.1%    | 18,989,726      | (11,336,614) | -37.4% | 30,326,340           |
| Accounts receivable:   |               |              |         |                 |              |        |                      |
| 13 Customers (net of allowance for doubtful accounts)          | 11,740,144    | 1,763,154    | 15.0%   | 13,503,298      | (440,973)    | -3.2%  | 13,944,271           |
| 14 Taxes   | 7,632,207     | 365,899      | 4.8%    | 7,998,106       | (121,096)    | -1.5%  | 8,119,202            |
| 15 Interest  | 115           | -            | 0.0%    | 115             | 115          | 0.0%   | -                    |
| 16 Grants  | 22,771,541    | (7,516,781)  | -33.0%  | 15,254,760      | 3,412,867    | 28.8%  | 11,841,893           |
| 17 Miscellaneous   | 2,438,910     | (530,103)    | -21.7%  | 1,908,807       | (1,608,741)  | -45.7% | 3,517,548            |
| 18 Due from enterprise fund                                    | 0             | -            | 0.0%    | 0               | -            | 0.0%   | -                    |
| 19 Inventory of supplies                                       | 7,698,326     | (762,726)    | -9.9%   | 6,935,600       | 1            | 0.0%   | 6,935,599            |
| 20 Prepaid expenses  | 751,106       | 224,901      | 29.9%   | 976,007         | -            | 0.0%   | 976,007              |
| 21 Total unrestricted current assets                           | 71,457,764    | (5,891,345)  | -8.2%   | 65,566,419      | (10,094,441) | -13.3% | 75,660,860           |
| Other assets:  |               |              |         |                 |              |        |                      |
| 22 Bond issue costs  | 1,698,766     | (1,698,766)  | -100.0% | 0               | -            | 0.0%   | 0                    |
| 23 Deposits  | 51,315        | -            | 0.0%    | 51,315          | -            | 0.0%   | 51,315               |
| 24 Total other assets  | 1,750,081     | (1,698,766)  | -97.1%  | 51,315          | -            | 0.0%   | 51,315               |
| 25 TOTAL ASSETS  | 2,109,972,961 | 201,800,102  | 9.6%    | 2,311,773,064   | 33,091,036   | 1.5%   | 2,278,682,028        |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014

| NET ASSETS AND LIABILITIES                                  |  | A             | B            | C       | D               | E            | F      | G                    |
|---|--|---------------|--------------|---------|-----------------|--------------|--------|----------------------|
|   |  | Prior<br>Year | Variance     | %       | Current<br>Year | Variance     | %      | Beginning of<br>Year |
| <b>Net position</b>   |  |               |              |         |                 |              |        |                      |
| 1   | Net investments in capital assets                          | 1,773,634,887 | 174,591,959  | 9.8%    | 1,948,226,846   | 28,790,089   | 1.5%   | 1,919,436,757        |
| 2   | Restricted for Debt Service                                | 48,293,976    | (1,891,498)  | -3.9%   | 46,402,478      | 12,997,213   | 38.9%  | 33,405,265           |
| 3   | Unrestricted   | (165,165,583) | 34,257,418   | -20.7%  | (130,908,165)   | 5,801,243    | -4.2%  | (136,709,408)        |
| 4   | Total net position   | 1,656,763,280 | 206,957,879  | 12.5%   | 1,863,721,159   | 47,588,545   | 2.6%   | 1,816,132,614        |
| <b>Long-term liabilities</b>                                |  |               |              |         |                 |              |        |                      |
| 5   | Claims payable   | 2,234,074     | (320,466)    | -14.3%  | 1,913,608       | 1            | 0.0%   | 1,913,607            |
| 6   | Net pension obligation                                     | 12,404,689    | 4,819,998    | 38.9%   | 17,224,687      | 1,794,351    | 11.6%  | 15,430,336           |
| 7   | Other postretirement benefits liability                    | 51,197,852    | 6,374,842    | 12.5%   | 57,572,694      | 2,794,260    | 5.1%   | 54,778,434           |
| 8   | Bonds payable (net of current maturities)                  | 189,982,967   | (19,726,973) | -10.4%  | 170,255,994     | -            | 0.0%   | 170,255,994          |
| 9   | Special Community Disaster Loan Payable                    | 25,166,747    | (25,166,747) | -100.0% | 0               | -            | 0.0%   | 0                    |
| 10  | Southeast Louisiana Project liability                      | 14,231,768    | 15,159,303   | 106.5%  | 29,391,071      | -            | 0.0%   | 29,391,071           |
| 11  | Debt Service Assistance Fund Loan payable                  | 68,011,278    | (18,860,043) | -27.7%  | 65,879,035      | -            | 0.0%   | 65,879,035           |
| 12  | Total long-term liabilities                                | 363,229,375   | (20,992,286) | -5.8%   | 342,237,089     | 4,588,612    | 1.4%   | 337,648,477          |
| <b>Current liabilities (payable from current assets)</b>    |  |               |              |         |                 |              |        |                      |
| 13  | Accounts payable and other liabilities                     | 24,902,135    | (7,396,010)  | -29.7%  | 17,506,125      | (20,115,936) | -53.5% | 37,622,061           |
| 14  | Due to City of New Orleans                                 | 65,011,402    | (64,721,973) | -99.6%  | 289,429         | 129,307      | 80.8%  | 160,122              |
| 15  | Disaster Reimbursement Revolving Loan                      | 24,983,317    | (9,221,510)  | -36.9%  | 15,761,807      | 4,068,482    | 34.8%  | 11,693,325           |
| 16  | Retainers and estimates payable                            | 3,843,782     | 3,337,546    | 86.8%   | 7,181,328       | 633,047      | 9.7%   | 6,548,281            |
| 17  | Due to other fund  | 78,013        | 198,229      | 254.1%  | 276,242         | (2,397)      | -0.9%  | 278,639              |
| 18  | Accrued salaries, vacation and sick pay                    | 9,724,942     | (191,477)    | -2.0%   | 9,533,465       | (2,023,917)  | -17.5% | 11,557,382           |
| 19  | Claims payable   | 10,977,109    | 23,687       | 0.2%    | 11,000,796      | 2            | 0.0%   | 11,000,794           |
| 20  | Debt Service Assistance Fund Loan payable                  | 5,443,301     | (1,404,800)  | -25.8%  | 4,038,501       | (1)          | 0.0%   | 4,038,502            |
| 21  | Other Liabilities  | 0             | 10,887,732   | 0.0%    | 10,887,732      | (0)          | 0.0%   | 10,887,732           |
| 22  | Customer deposits  | 5,165,625     | (5,010,476)  | -97.0%  | 155,149         | 127,041      | 452.0% | 28,108               |
| 23  | Total current liabilities (payable from current assets)    | 150,129,626   | (68,488,576) | -45.6%  | 76,630,574      | (17,184,372) | -18.3% | 93,814,946           |
| <b>Current liabilities (payable from restricted assets)</b> |  |               |              |         |                 |              |        |                      |
| 24  | Accrued interest   | 2,395,406     | (151,826)    | -6.3%   | 2,243,580       | (1)          | 0.0%   | 2,243,581            |
| 25  | Bonds payable  | 17,382,000    | 763,000      | 4.4%    | 18,145,000      | -            | 0.0%   | 18,145,000           |
| 26  | Retainers and estimates payable                            | 743,706       | (305,691)    | -41.1%  | 438,015         | (152,978)    | -25.9% | 590,993              |
| 27  | Customer deposits  | 9,829,558     | 638,666      | 6.5%    | 10,468,224      | 361,807      | 3.6%   | 10,106,417           |
| 28  | Total current liabilities (payable from restricted assets) | 30,350,670    | 944,149      | 3.1%    | 31,294,819      | 208,828      | 0.7%   | 31,085,991           |
| 29  | Total current liabilities                                  | 30,350,670    | 944,149      | 3.1%    | 31,294,819      | 208,828      | 0.7%   | 31,085,991           |
| 30  | Total liabilities  | 543,709,671   | (17,915,894) | -3.3%   | 450,162,482     | (12,386,932) | -2.7%  | 462,549,414          |
| 31  | TOTAL NET POSITION AND LIABILITIES                         | 2,200,472,951 | 189,041,985  | 8.6%    | 2,313,883,641   | 35,201,613   | 1.5%   | 2,278,682,028        |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF CASH FLOWS  
MAY 2014

|   | A            | B            | C            | D       |
|---|--------------|--------------|--------------|---------|
|   | YTD          | YTD          | YTD          | %       |
|   | Current Year | Prior Year   | Variance     |         |
| <b>Cash flows from operating activities</b>                     |              |              |              |         |
| 1 Cash received from customers                                  | 61,437,405   | 58,499,306   | 2,938,099    | 5.0%    |
| 2 Cash payments to suppliers for goods and services             | (54,827,859) | (22,255,419) | (32,572,440) | 146.4%  |
| 3 Cash payments to employees for services                       | (26,214,964) | (29,052,250) | 2,837,286    | -9.8%   |
| 4 Other revenue   | 3,444,129    | 1,804,713    | 1,639,416    | 90.8%   |
| 5 Net cash used in operating activities                         | (16,161,289) | 8,996,350    | (25,157,639) | -279.6% |
| <b>Cash flows from noncapital financing activities</b>          |              |              |              |         |
| 6 Proceeds from property taxes                                  | 44,466,216   | 44,307,251   | 158,965      | 0.4%    |
| 7 Proceeds from federal operating and maintenance grants        | 4,189,318    | 3,366,345    | 822,973      | 24.4%   |
| 8 Cash received paid to an other government                     | -            | -            | -            | 0.0%    |
| 9 Net cash provided by noncapital financing activities          | 48,655,534   | 47,673,596   | 981,938      | 2.1%    |
| <b>Cash flows from capital and related financing activities</b> |              |              |              |         |
| 10 Acquisition and construction of capital assets               | 25,869,525   | (38,228,972) | 64,098,497   | -167.7% |
| 11 Principal payments on bonds payable                          | -            | 581,033      | (581,033)    | -100.0% |
| 12 Proceeds from bonds payable                                  | -            | -            | -            | 0.0%    |
| 13 Payments for bond issuance costs                             | -            | -            | -            | 0.0%    |
| 14 Interest paid on bonds payable                               | (12,904,723) | (181,821)    | (12,722,902) | 6997.5% |
| 15 Proceeds from construction fund, net                         | 4,067,466    | 3,827,480    | 239,986      | 6.3%    |
| 16 Capital contributed by developers and federal grants         | (29,161,118) | 20,823,423   | (49,984,541) | -240.0% |
| 17 Net cash used in capital and related financing activities    | (12,128,850) | (13,178,857) | 1,050,007    | -8.0%   |
| <b>Cash flows from investing activities</b>                     |              |              |              |         |
| 18 Payments for purchase of investments                         | -            | -            | -            |         |
| 19 Proceeds from maturities of investments                      | (793,347)    | (6,843,360)  | 6,050,013    | -88.4%  |
| 20 Investment income  | 147,340      | 55,681       | 91,659       | 164.6%  |
| 21 Net cash provided by investing activities                    | (646,007)    | (6,787,679)  | 6,141,672    | -90.5%  |
| 22 Net increase in cash   | 19,719,388   | 36,703,410   | (16,984,022) | -46.3%  |
| 23 Cash at the beginning of the year                            | 119,451,442  | 53,609,542   | 65,841,900   | 122.8%  |
| 24 Cash at the end of the period                                | 139,170,830  | 90,312,952   | 48,857,878   | 54.1%   |
| <b>Reconciliation of cash and restricted cash</b>               |              |              |              |         |
| 25 Current assets - cash  | 21,100,303   | 18,425,415   | 2,674,888    | 14.5%   |
| 26 Current assets - designated                                  | 62,965,930   | -            | 62,965,930   | 0.0%    |
| 27 Restricted assets -cash                                      | 55,104,597   | 71,887,538   | (16,782,941) | -23.3%  |
| 28 Total cash   | 139,170,830  | 90,312,953   | 48,857,877   | 54.1%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF CASH FLOWS  
MAY 2014

|  | A            | B            | C            | D       |
|--|--------------|--------------|--------------|---------|
|  | YTD          | YTD          | YTD          | %       |
|  | Current Year | Prior Year   | Variance     |         |
| Reconciliation of operating loss to net cash used in operating activities is as follows:     |              |              |              |         |
| 1 Operating loss   | (12,821,036) | (12,003,369) | (817,667)    | 6.8%    |
| Adjustments to reconcile net operating loss to net cash used in operating activities:        |              |              |              |         |
| 2 Depreciation   | 15,371,710   | 15,141,783   | 229,927      | 1.5%    |
| 3 Provision for claims   | 452,720      | 636,952      | (184,232)    | -28.9%  |
| 4 Provision for (revision) doubtful accounts   | 826,175      | 1,026,166    | (199,991)    | -19.5%  |
| 5 Amortization   | -            | 69,153       | (69,153)     | -100.0% |
| Change in operating assets and liabilities:  |              |              |              |         |
| 6 (Increase) decrease in customer and other receivables                                      | (23,394)     | 788,761      | (812,155)    | -103.0% |
| 7 Increase in inventory  | -            | 1            | (1)          | -100.0% |
| 8 Increase (decrease) in prepaid expenses and other receivables                              | 1,608,741    | 198,133      | 1,410,608    | 712.0%  |
| 9 Decrease in net pension asset  | -            | -            | -            | 0.0%    |
| 10 Increase (decrease) in accounts payable   | (23,816,364) | -            | (23,816,364) | 0.0%    |
| 11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay | (2,026,314)  | (1,878,355)  | (147,959)    | 7.9%    |
| 12 Increase in net other postretirement benefits liability                                   | 2,794,260    | 3,125,649    | (331,389)    | -10.6%  |
| 13 Increase (decrease) in net pension obligation   | 1,794,352    | 1,280,799    | 513,553      | 40.1%   |
| 14 Decrease in other liabilities   | (322,139)    | 610,677      | (932,816)    | -152.8% |
| 15 Net cash used in operating activities   | (16,161,289) | 8,996,350    | (25,157,639) | -279.6% |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014

|  | A             | B                 | C               | D       | E             | F                 | G               | H        |
|--|---------------|-------------------|-----------------|---------|---------------|-------------------|-----------------|----------|
|  | MTD<br>Actual | MTD<br>Prior Year | MTD<br>Variance | %       | YTD<br>Actual | YTD<br>Prior Year | YTD<br>Variance | %        |
| <b>Operating revenues:</b>               |               |                   |                 |         |               |                   |                 |          |
| 1 Sales of water and delinquent fees     | 5,701,933     | 5,071,644         | 630,289         | 12.4%   | 27,289,052    | 25,382,379        | 1,906,673       | 7.5%     |
| 2 Sewerage service charges               | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%     |
| 3 Plumbing inspection and license fees   | 29,420        | 26,066            | 3,354           | 12.9%   | 137,113       | 128,359           | 8,754           | 6.8%     |
| 4 Other revenues                         | 325,801       | 291,135           | 34,666          | 11.9%   | 1,264,182     | 1,148,691         | 115,491         | 10.1%    |
| 5 Total operating revenues               | 6,057,154     | 5,388,845         | 668,309         | 12.4%   | 28,690,347    | 26,659,429        | 2,030,918       | 7.6%     |
| <b>Operating Expenses:</b>               |               |                   |                 |         |               |                   |                 |          |
| 6 Power and pumping                      | 222,959       | 335,232           | (112,273)       | -33.5%  | 1,134,456     | 1,505,748         | (371,292)       | -24.7%   |
| 7 Treatment                              | 613,407       | 398,888           | 214,519         | 53.8%   | 3,205,102     | 2,726,987         | 478,115         | 17.5%    |
| 8 Transmission and distribution          | 2,292,817     | 1,597,438         | 695,379         | 43.5%   | 6,089,910     | 4,813,623         | 1,276,287       | 26.5%    |
| 9 Customer accounts                      | 120,096       | 128,353           | (8,257)         | -6.4%   | 665,288       | 659,004           | 6,284           | 1.0%     |
| 10 Customer service                      | 112,692       | 100,646           | 12,046          | 12.0%   | 662,109       | 656,073           | 6,036           | 0.9%     |
| 11 Administration and general            | 78,383        | 244,048           | (165,665)       | -67.9%  | 3,272,773     | 1,856,952         | 1,415,821       | 76.2%    |
| 12 Payroll related                       | 1,662,837     | 998,605           | 664,232         | 66.5%   | 6,775,630     | 5,886,928         | 888,702         | 15.1%    |
| 13 Maintenance of general plant          | 1,275,128     | 844,376           | 430,752         | 51.0%   | 5,120,848     | 5,297,175         | (176,327)       | -3.3%    |
| 14 Depreciation                          | 1,046,508     | 1,085,121         | (38,613)        | -3.6%   | 5,232,540     | 5,425,609         | (193,069)       | -3.6%    |
| 15 Amortization                          | -             | 1,555             | (1,555)         | -100.0% | -             | 7,777             | (7,777)         | -100.0%  |
| 16 Provision for doubtful accounts       | 117,022       | 162,843           | (45,821)        | -28.1%  | 585,110       | 814,216           | (229,106)       | -28.1%   |
| 17 Provision for claims                  | 34,617        | 64,777            | (30,160)        | -46.6%  | 203,760       | 246,313           | (42,553)        | -17.3%   |
| 18 Total operating expenses              | 7,576,466     | 5,961,882         | 1,614,584       | 27.1%   | 32,947,526    | 29,896,405        | 3,051,121       | 10.2%    |
| 19 Operating income (loss)               | (1,519,312)   | (573,037)         | (946,275)       | 165.1%  | (4,257,179)   | (3,236,976)       | (1,020,203)     | 31.5%    |
| <b>Non-operating revenues (expense):</b> |               |                   |                 |         |               |                   |                 |          |
| 20 Two-mill tax                          | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%     |
| 21 Three-mill tax                        | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%     |
| 22 Six-mill tax                          | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%     |
| 23 Nine-mill tax                         | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%     |
| 24 Interest income                       | -             | 513               | (513)           | -100.0% | 12,593        | 18,197            | (5,604)         | -30.8%   |
| 25 Other Income                          | -             | 36,328            | (36,328)        | -100.0% | 42,096        | 93,587            | (51,491)        | -55.0%   |
| 26 Interest expense                      | -             | -                 | -               | 0.0%    | -             | (181,821)         | 181,821         | -100.0%  |
| 27 Operating and maintenance grants      | 533           | 1,085,559         | (1,085,026)     | -100.0% | 556           | 3,366,345         | (3,365,789)     | -100.0%  |
| 28 Total non-operating revenues          | 533           | 1,122,400         | (1,121,867)     | -100.0% | 55245         | 3,296,308         | (3,241,063)     | -98.3%   |
| 29 Income before capital contributions   | (1,518,779)   | 549,363           | (2,068,142)     | -376.5% | (4,201,934)   | 59,332            | (4,261,266)     | -7182.1% |
| 30 Capital contributions                 | 852,227       | 924,621           | (72,394)        | -7.8%   | 7,843,888     | 14,371,039        | (6,527,151)     | -45.4%   |
| 31 Change in net position                | (666,552)     | 1,473,984         | (2,140,536)     | -145.2% | 3,641,954     | 14,430,371        | (10,788,417)    | -74.8%   |
| 32 Net position, beginning of year       |               |                   |                 |         | 313,267,717   | 224,764,583       | 88,503,134      | 39.4%    |
| 33 Net position, end of year             |               |                   |                 |         | 316,909,671   | 239,194,954       | 77,714,717      | 32.5%    |



**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
**MAY 2014**

|  | A             | B             | C               | D       | E             | F             | G               | H      |
|--|---------------|---------------|-----------------|---------|---------------|---------------|-----------------|--------|
|  | MTD<br>Actual | MTD<br>Budget | MTD<br>Variance | %       | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | %      |
| <b>Operating revenues:</b>               |               |               |                 |         |               |               |                 |        |
| 1 Sales of water and delinquent fees     | 5,701,933     | 5,986,274     | (284,341)       | -4.7%   | 27,289,052    | 29,931,370    | (2,642,318)     | -8.8%  |
| 2 Sewerage service charges               | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 3 Plumbing inspection and license fees   | 29,420        | 28,659        | 761             | 2.7%    | 137,113       | 143,293       | (6,180)         | -4.3%  |
| 4 Other revenues                         | 325,801       | 258,196       | 67,605          | 26.2%   | 1,264,182     | 1,290,980     | (26,798)        | -2.1%  |
| 5 Total operating revenues               | 6,057,154     | 6,273,129     | (215,975)       | -3.4%   | 28,690,347    | 31,365,643    | (2,675,296)     | -8.5%  |
| <b>Operating Expenses:</b>               |               |               |                 |         |               |               |                 |        |
| 6 Power and pumping                      | 222,959       | 292,253       | (69,294)        | -23.7%  | 1,134,456     | 1,461,267     | (326,811)       | -22.4% |
| 7 Treatment                              | 613,407       | 821,837       | (208,430)       | -25.4%  | 3,205,102     | 4,109,184     | (904,082)       | -22.0% |
| 8 Transmission and distribution          | 2,292,817     | 1,788,768     | 504,049         | 28.2%   | 6,089,910     | 8,943,838     | (2,853,928)     | -31.9% |
| 9 Customer accounts                      | 120,096       | 215,008       | (94,912)        | -44.1%  | 665,288       | 1,075,038     | (409,750)       | -38.1% |
| 10 Customer service                      | 112,692       | 212,457       | (99,765)        | -47.0%  | 662,109       | 1,062,286     | (400,177)       | -37.7% |
| 11 Administration and general            | 78,383        | 832,077       | (753,694)       | -90.6%  | 3,272,773     | 4,160,385     | (887,612)       | -21.3% |
| 12 Payroll related                       | 1,662,837     | 319,855       | 1,342,983       | 419.9%  | 6,775,630     | 1,599,273     | 5,176,358       | 323.7% |
| 13 Maintenance of general plant          | 1,275,128     | 1,147,973     | 127,155         | 11.1%   | 5,120,848     | 5,739,864     | (619,016)       | -10.8% |
| 14 Depreciation                          | 1,046,508     | 1,046,508     | 0               | 0.0%    | 5,232,540     | 5,232,540     | 0               | 0.0%   |
| 15 Amortization                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 16 Provision for doubtful accounts       | 117,022       | -             | 117,022         | 0.0%    | 585,110       | -             | 585,110         | 0.0%   |
| 17 Provision for claims                  | 34,617        | 110,446       | (75,829)        | -68.7%  | 203,760       | 552,228       | (348,468)       | -63.1% |
| 18 Total operating expenses              | 7,576,466     | 6,787,180     | 789,286         | 11.6%   | 32,947,526    | 33,935,900    | (988,374)       | -2.9%  |
| 19 Operating income (loss)               | (1,519,312)   | (514,052)     | (1,005,261)     | 195.6%  | (4,257,179)   | (2,570,258)   | (1,686,922)     | 65.6%  |
| <b>Non-operating revenues (expense):</b> |               |               |                 |         |               |               |                 |        |
| 20 Two-mill tax                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 21 Three-mill tax                        | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 22 Six-mill tax                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 23 Nine-mill tax                         | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 24 Interest income                       | -             | -             | -               | 0.0%    | 12,593        | -             | 12,593          | 0.0%   |
| 25 Other Income                          | -             | 18,257        | (18,257)        | -100.0% | 42,096        | 91,287        | (49,191)        | -53.9% |
| 26 Interest expense                      | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%   |
| 27 Operating and maintenance grants      | 533           | -             | 533             | 0.0%    | 556           | -             | 556             | 0.0%   |
| 28 Total non-operating revenues          | 533           | 18,257        | (17,724)        | -97.1%  | 55,245        | 91,287        | (36,042)        | -39.5% |
| 29 Income before capital contributions   | (1,518,779)   | (495,794)     | (1,022,985)     | 206.3%  | (4,201,934)   | (2,478,970)   | (1,722,964)     | 69.5%  |
| 30 Capital contributions                 | 852,227       | -             | 852,227         | 0.0%    | 7,843,888     | -             | 7,843,888       | 0.0%   |
| 31 Change in net position                | (666,552)     | (495,794)     | (170,758)       | 34.4%   | 3,641,954     | -             | 3,641,954       | -      |
| 32 Net position, beginning of year       |               |               |                 |         | 313,267,717   | 224,764,583   | 88,503,134      | 39.4%  |
| 33 Net position, end of year             |               |               |                 |         | 316,909,671   | 224,764,583   | 92,145,088      | 41.0%  |

**SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND**

**STATEMENTS OF NET POSITION  
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS  
MAY 2014**

|  | A                  | B                 | C           | D                  | E                | F            | G                    |
|--|--------------------|-------------------|-------------|--------------------|------------------|--------------|----------------------|
|  | Prior<br>Year      | Variance          | %           | Current<br>Year    | Variance         | %            | Beginning of<br>Year |
| <b>Noncurrent assets:</b>                                      |                    |                   |             |                    |                  |              |                      |
| 1 Property, plant and equipment                                | 643,075,431        | 38,021,439        | 5.9%        | 681,096,870        | 9,655,991        | 1.4%         | 671,440,879          |
| 2 Less: accumulated depreciation                               | 294,693,184        | 14,875,703        | 5.0%        | 309,568,887        | 5,232,541        | 1.7%         | 304,336,346          |
| 3 Property, plant, and equipment, net                          | 348,382,247        | 23,145,736        | 6.6%        | 371,527,983        | 4,423,450        | 1.2%         | 367,104,533          |
| <b>Restricted cash, cash equivalents, and investments</b>      |                    |                   |             |                    |                  |              |                      |
| 4 Cash and cash equivalents restricted for capital projects    | 2,465,997          | 1,945,382         | 78.9%       | 4,411,379          | 1,824,711        | 70.5%        | 2,586,668            |
| 5 Debt service reserve   | 9,840,431          | (2,649,263)       | -26.9%      | 7,191,168          | 1,899,578        | 35.9%        | 5,291,590            |
| 6 Health insurance reserve                                     | 791,144            | (15,311)          | -1.9%       | 775,833            | (1)              | 0.0%         | 775,834              |
| 7 Total restricted cash, cash equivalents, and investments     | 13,097,572         | (719,192)         | -5.5%       | 12,378,380         | 3,724,288        | 43.0%        | 8,654,092            |
| <b>Designated cash, cash equivalents, and investments</b>      |                    |                   |             |                    |                  |              |                      |
| 8 Cash and cash equivalents designated for capital projects    | 17,283,416         | (11,201,533)      | -64.8%      | 6,081,883          | (7,264,392)      | -54.4%       | 13,346,275           |
| 9 Customer deposits  | 9,829,558          | 638,666           | 6.5%        | 10,468,224         | 361,807          | 3.6%         | 10,106,417           |
| 10 Other   | 94,000             | 1,462,135         | 1555.5%     | 1,556,135          | 1,447            | 0.1%         | 1,554,688            |
| 11 Total designated cash and cash equivalents, and investments | 27,206,974         | (9,100,732)       | -33.4%      | 18,106,242         | (6,901,138)      | -27.6%       | 25,007,380           |
| <b>Current assets:</b>   |                    |                   |             |                    |                  |              |                      |
| <b>Unrestricted and undesignated</b>                           |                    |                   |             |                    |                  |              |                      |
| 12 Cash and cash equivalents                                   | 8,764,696          |                   | 0.0%        | 12,171,906         | (3,857,819)      | -31.7%       | 16,029,725           |
| <b>Accounts receivable:</b>                                    |                    |                   |             |                    |                  |              |                      |
| 13 Customers (net of allowance for doubtful accounts)          | 6,103,640          | 887,227           | 14.5%       | 6,990,867          | (358,326)        | -5.1%        | 7,349,193            |
| 14 Taxes   | -                  | -                 | 0.0%        | -                  | -                | 0.0%         | -                    |
| 15 Interest  | -                  | -                 | 0.0%        | -                  | -                | 0.0%         | -                    |
| 16 Grants  | 10,826,635         | (4,933,354)       | -45.6%      | 5,893,281          | 3,497,343        | 146.0%       | 2,395,938            |
| 17 Miscellaneous   | 586,134            | 195,045           | 33.3%       | 781,179            | (61,198)         | -7.3%        | 842,377              |
| 18 Due from enterprise fund                                    | (32,664,721)       | 21,891,413        | -67.0%      | (10,773,308)       | (1,159,001)      | 12.1%        | (9,614,307)          |
| 19 Inventory of supplies                                       | 4,625,040          | (96,615)          | -2.1%       | 4,528,425          | -                | 0.0%         | 4,528,425            |
| 20 Prepaid expenses  | 430,714            | 74,967            | 17.4%       | 505,681            | -                | 0.0%         | 505,681              |
| 21 Total unrestricted current assets                           | (1,327,862)        | 21,425,893        | -1613.6%    | 20,098,031         | (26,946,381)     | -57.3%       | 47,044,412           |
| <b>Other assets:</b>   |                    |                   |             |                    |                  |              |                      |
| 22 Bond issue costs  | 159,459            | (159,459)         | -100.0%     | -                  | -                | 0.0%         | -                    |
| 23 Deposits  | 22,950             | -                 | 0.0%        | 22,950             | -                | 0.0%         | 22,950               |
| 24 Total other assets  | 182,409            | (159,459)         | -87.4%      | 22,950             | -                | 0.0%         | 22,950               |
| <b>25 TOTAL ASSETS</b>   | <b>387,541,340</b> | <b>34,592,246</b> | <b>8.9%</b> | <b>422,133,586</b> | <b>(692,401)</b> | <b>-0.2%</b> | <b>422,825,987</b>   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014

NET ASSETS AND LIABILITIES

|   | A             | B            | C       | D               | E           | F      | G                    |
|---|---------------|--------------|---------|-----------------|-------------|--------|----------------------|
|   | Prior<br>Year | Variance     | %       | Current<br>Year | Variance    | %      | Beginning of<br>Year |
| <b>Net position</b>   |               |              |         |                 |             |        |                      |
| 1 Net investments in capital assets                           | 316,205,562   | 32,747,864   | 10.4%   | 348,953,426     | 9,657,934   | 2.8%   | 339,295,492          |
| 2 Restricted for Debt Service                                 | 9,573,198     | (2,630,423)  | -27.5%  | 6,942,775       | 1,651,185   | 31.2%  | 5,291,590            |
| 3 Unrestricted  | (86,583,806)  | 47,597,276   | -55.0%  | (38,986,530)    | (7,668,174) | 24.5%  | (31,318,356)         |
| 4 Total net position  | 239,194,954   | 77,714,717   | 32.5%   | 316,909,671     | 3,640,945   | 1.2%   | 313,268,726          |
| <b>Long-term liabilities</b>                                  |               |              |         |                 |             |        |                      |
| 5 Claims payable  | 744,691       | (106,822)    | -14.3%  | 637,869         | -           | 0.0%   | 637,869              |
| 6 Net pension obligation                                      | 4,039,739     | 1,606,666    | 39.8%   | 5,646,405       | 598,117     | 11.8%  | 5,048,288            |
| 7 Other postretirement benefits liability                     | 19,507,116    | 2,124,948    | 10.9%   | 21,632,064      | 931,420     | 4.5%   | 20,700,644           |
| 8 Bonds payable (net of current maturities)                   | 29,744,029    | (4,479,987)  | -15.1%  | 25,264,042      | 1           | 0.0%   | 25,264,041           |
| 9 Special Community Disaster Loan Payable                     | 25,166,747    | (25,166,747) | -100.0% | -               | -           | 0.0%   | -                    |
| 10 Southeast Louisiana Project liability                      | -             | -            | 0.0%    | -               | -           | 0.0%   | -                    |
| 11 Debt Service Assistance Fund Loan payable                  | 5,966,371     | (177,426)    | -3.0%   | 5,788,945       | -           | 0.0%   | 5,788,945            |
| 12 Total long-term liabilities                                | 85,168,693    | (26,199,368) | -30.8%  | 58,969,325      | 1,529,538   | 2.7%   | 57,439,787           |
| <b>Current liabilities (payable from current assets)</b>      |               |              |         |                 |             |        |                      |
| 13 Accounts payable and other liabilities                     | 10,418,444    | (3,532,545)  | -33.9%  | 6,885,899       | (9,346,270) | -57.6% | 16,232,169           |
| 14 Due to City of New Orleans                                 | 794,994       | (505,565)    | -63.6%  | 289,429         | 129,307     | 80.8%  | 160,122              |
| 15 Disaster Reimbursement Revolving Loan                      | 24,983,317    | (19,141,858) | -76.6%  | 5,841,459       | 3,446,251   | 143.9% | 2,395,208            |
| 16 Retainers and estimates payable                            | 701,144       | 1,696,715    | 242.0%  | 2,397,859       | 326,494     | 15.8%  | 2,071,365            |
| 17 Due to other fund  | 38,226        | 97,132       | 254.1%  | 135,358         | (815)       | -0.6%  | 136,173              |
| 18 Accrued salaries, vacation and sick pay                    | 4,268,813     | 245,522      | 5.8%    | 4,514,335       | (927,265)   | -17.0% | 5,441,600            |
| 19 Claims payable   | 3,775,987     | 206,908      | 5.5%    | 3,982,895       | 1           | 0.0%   | 3,982,894            |
| 20 Debt Service Assistance Fund Loan payable                  | 516,582       | (161,713)    | -31.3%  | 354,869         | -           | 0.0%   | 354,869              |
| 21 Advances from federal government                           | -             | 8,182,773    | 0.0%    | 8,182,773       | -           | 0.0%   | 8,182,773            |
| 22 Other Liabilities  | 4,818,311     | (4,653,100)  | -96.6%  | 165,211         | 147,605     | 838.4% | 17,606               |
| 23 Total current liabilities (payable from current assets)    | 50,315,818    | (12,912,631) | -25.7%  | 32,750,087      | (6,224,692) | -16.0% | 38,974,779           |
| <b>Current liabilities (payable from restricted assets)</b>   |               |              |         |                 |             |        |                      |
| 24 Accrued interest   | 267,233       | (18,840)     | -7.1%   | 248,393         | -           | 0.0%   | 248,393              |
| 25 Bonds payable  | 2,526,000     | 19,000       | 0.8%    | 2,545,000       | -           | 0.0%   | 2,545,000            |
| 26 Retainers and estimates payable                            | 239,084       | -            | -       | 242,886         | 1           | 0.0%   | 242,885              |
| 27 Customer deposits  | 9,829,558     | 3,802        | 1.6%    | 10,468,224      | 361,807     | 3.6%   | 10,106,417           |
| 28 Total current liabilities (payable from restricted assets) | 12,861,875    | 3,962        | 0.0%    | 13,504,503      | 361,808     | 2.8%   | 13,142,695           |
| 29 Total current liabilities                                  | 63,177,693    | (12,908,669) | -20.4%  | 46,254,590      | (5,862,884) | -11.2% | 52,117,474           |
| 30 Total liabilities  | 148,346,386   | (39,108,037) | -26.4%  | 105,223,915     | (4,333,346) | -4.0%  | 109,557,261          |
| 31 TOTAL NET POSITION AND LIABILITIES                         | 387,541,340   | 38,606,680   | 10.0%   | 422,133,586     | (692,401)   | -0.2%  | 422,825,987          |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
MAY 2014

|   | A            | B            | C            | D       |
|---|--------------|--------------|--------------|---------|
|   | YTD          | YTD          | YTD          | %       |
|   | Current Year | Prior Year   | Variance     |         |
| <b>Cash flows from operating activities</b>                     |              |              |              |         |
| 1 Cash received from customers                                  | 27,553,383   | 26,541,347   | 1,012,036    | 3.8%    |
| 2 Cash payments to suppliers for goods and services             | (23,505,678) | (10,298,438) | (13,207,240) | 128.2%  |
| 3 Cash payments to employees for services                       | (11,936,600) | (12,261,692) | 325,092      | -2.7%   |
| 4 Other revenue   | 1,462,493    | 1,465,721    | (3,228)      | -0.2%   |
| 5 Net cash used in operating activities                         | (6,426,402)  | 5,446,938    | (11,873,340) | -218.0% |
| <b>Cash flows from noncapital financing activities</b>          |              |              |              |         |
| 6 Proceeds from property taxes                                  | 12,593       | 93,587       | (80,994)     | -86.5%  |
| 7 Proceeds from federal operating and maintenance grants        | 3,770,115    | 3,366,345    | 403,770      | 12.0%   |
| 8 Cash received paid to an other government                     | -            | -            | -            | 0.0%    |
| 9 Net cash provided by noncapital financing activities          | 3,782,708    | 3,459,932    | 322,776      | 9.3%    |
| <b>Cash flows from capital and related financing activities</b> |              |              |              |         |
| 10 Acquisition and construction of capital assets               | (6,671,017)  | (14,748,229) | 8,077,212    | -54.8%  |
| 11 Principal payments on bonds payable                          | -            | -            | -            | 0.0%    |
| 12 Proceeds from bonds payable                                  | -            | -            | -            | 0.0%    |
| 13 Payments for bond issuance costs                             | (1,792,361)  | (181,821)    | (1,610,540)  | 885.8%  |
| 14 Interest paid on bonds payable                               | 3,445,242    | 1,021,749    | 2,423,493    | 237.2%  |
| 15 Proceeds from construction fund, net                         | 576,986      | 16,731,673   | (16,154,687) | -96.6%  |
| 16 Capital contributed by developers and federal grants         | (4,441,150)  | 2,823,372    | (7,264,522)  | -257.3% |
| 17 Net cash used in capital and related financing activities    |              |              |              |         |
| <b>Cash flows from investing activities</b>                     |              |              |              |         |
| 18 Payments for purchase of investments                         | (793,347)    | 1,669,884    | (2,463,231)  | -147.5% |
| 19 Proceeds from maturities of investments                      | 50,175       | 18,197       | 31,978       | 175.7%  |
| 20 Investment income  | (743,172)    | 1,688,081    | (2,431,253)  | -144.0% |
| 21 Net cash provided by investing activities                    |              |              |              |         |
| 22 Net increase in cash   | (7,828,016)  | 13,418,323   | (21,246,339) | -158.3% |
| 23 Cash at the beginning of the year                            | 43,741,197   | 7,381,186    | 36,360,011   | 492.6%  |
| 24 Cash at the end of the period                                | 35,913,181   | 20,799,509   | 15,113,672   | 72.7%   |
| <b>Reconciliation of cash and restricted cash</b>               |              |              |              |         |
| 25 Current assets - cash  | 12,171,906   | 8,764,696    | 3,407,210    | 38.9%   |
| 26 Current assets - designated                                  | 16,550,107   | -            | 16,550,107   | 0.0%    |
| 27 Restricted assets - cash                                     | 7,191,168    | 12,034,813   | (4,843,645)  | -40.2%  |
| 28 Total cash   | 35,913,181   | 20,799,509   | 15,113,672   | 72.7%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
MAY 2014

|   | A<br>YTD<br>Current Year | B<br>YTD<br>Prior Year | C<br>YTD<br>Variance | D<br>%  |
|---|--------------------------|------------------------|----------------------|---------|
| Reconciliation of operating loss to net cash used in<br>Operating activities is as follows:     |                          |                        |                      |         |
| 1 Operating loss  | (4,257,179)              | (3,236,976)            | (1,020,203)          | 31.5%   |
| Adjustments to reconcile net operating loss to net cash<br>used in operating activities:        |                          |                        |                      |         |
| 2 Depreciation  | 5,232,540                | 5,425,609              | (193,069)            | -3.6%   |
| 3 Provision for claims  | 203,760                  | 246,313                | (42,553)             | -17.3%  |
| 4 Provision for (revision) doubtful accounts  | 585,110                  | 814,216                | (229,106)            | -28.1%  |
| 5 Amortization  | -                        | 7,777                  | (7,777)              | -100.0% |
| Change in operating assets and liabilities:   |                          |                        |                      |         |
| 6 (Increase) decrease in customer and other receivables   | 135,024                  | 395,708                | (260,684)            | -65.9%  |
| 7 Increase in inventory   | -                        | -                      | -                    | 0.0%    |
| 8 Increase (decrease) in prepaid expenses<br>and other receivables                              | 1,220,199                | 502,116                | 718,083              | 143.0%  |
| 9 Decrease in net pension asset   | -                        | -                      | -                    | 0.0%    |
| 10 Increase (decrease) in accounts payable  | (10,072,861)             | -                      | (10,072,861)         | 0.0%    |
| 11 Increase (decrease) in accrued salaries, due to<br>pension and accrued vacation and sick pay | (928,080)                | (841,425)              | (86,655)             | 10.3%   |
| 12 Increase in net other postretirement benefits liability                                      | 931,420                  | 1,041,883              | (110,463)            | -10.6%  |
| 13 Increase (decrease) in net pension obligation  | 598,118                  | 426,933                | 171,185              | 40.1%   |
| 14 Decrease in other liabilities  | (74,453)                 | 664,784                | (739,237)            | -111.2% |
| 15 Net cash used in operating activities  | (6,426,402)              | 5,446,938              | (11,873,340)         | -218.0% |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014

|  | A             | B                 | C               | D       | E             | F                 | G               | H       |
|--|---------------|-------------------|-----------------|---------|---------------|-------------------|-----------------|---------|
|  | MTD<br>Actual | MTD<br>Prior Year | MTD<br>Variance | %       | YTD<br>Actual | YTD<br>Prior Year | YTD<br>Variance | %       |
| <b>Operating revenues:</b>               |               |                   |                 |         |               |                   |                 |         |
| 1 Sales of water and delinquent fees     | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 2 Sewerage service charges               | 7,022,320     | 6,250,599         | 771,721         | 12.3%   | 34,042,440    | 31,436,547        | 2,605,893       | 8.3%    |
| 3 Plumbing inspection and license fees   | 29,420        | 26,066            | 3,354           | 12.9%   | 137,113       | 128,359           | 8,754           | 6.8%    |
| 4 Other revenues                         | 42,447        | 56,004            | (13,557)        | -24.2%  | 240,903       | 199,081           | 41,822          | 21.0%   |
| 5 Total operating revenues               | 7,094,187     | 6,332,669         | 761,518         | 12.0%   | 34,420,456    | 31,763,987        | 2,656,469       | 8.4%    |
| <b>Operating Expenses:</b>               |               |                   |                 |         |               |                   |                 |         |
| 6 Power and pumping                      | 232,077       | 219,927           | 12,150          | 5.5%    | 1,049,021     | 1,086,943         | (37,922)        | -3.5%   |
| 7 Treatment                              | 788,392       | 497,385           | 291,007         | 58.5%   | 4,320,136     | 4,268,322         | 51,814          | 1.2%    |
| 8 Transmission and distribution          | 856,041       | 521,149           | 334,892         | 64.3%   | 2,915,811     | 2,778,499         | 137,312         | 4.9%    |
| 9 Customer accounts                      | 120,096       | 128,352           | (8,256)         | -6.4%   | 665,287       | 659,002           | 6,285           | 1.0%    |
| 10 Customer service                      | 114,816       | 100,645           | 14,171          | 14.1%   | 670,986       | 656,072           | 14,914          | 2.3%    |
| 11 Administration and general            | 48,808        | 244,571           | (195,763)       | -80.0%  | 3,105,337     | 1,944,916         | 1,160,421       | 59.7%   |
| 12 Payroll related                       | 1,191,459     | 857,322           | 334,137         | 39.0%   | 4,964,373     | 5,170,568         | (206,195)       | -4.0%   |
| 13 Maintenance of general plant          | 167,686       | 166,458           | 1,228           | 0.7%    | 2,129,077     | 1,440,697         | 688,380         | 47.8%   |
| 14 Depreciation                          | 1,011,382     | 951,443           | 59,939          | 6.3%    | 5,056,910     | 4,757,219         | 299,691         | 6.3%    |
| 15 Amortization                          | -             | 11,307            | (11,307)        | -100.0% | -             | 56,535            | (56,535)        | -100.0% |
| 16 Provision for doubtful accounts       | 48,213        | 42,390            | 5,823           | 13.7%   | 241,065       | 211,950           | 29,115          | 13.7%   |
| 17 Provision for claims                  | 22,048        | 64,777            | (42,729)        | -66.0%  | 129,712       | 190,207           | (60,495)        | -31.8%  |
| 18 Total operating expenses              | 4,601,018     | 3,805,726         | 795,292         | 20.9%   | 23,247,715    | 23,220,930        | 2,026,785       | 8.7%    |
| 19 Operating income (loss)               | 2,493,169     | 2,526,943         | (33,774)        | -1.3%   | 9,172,741     | 8,543,057         | 629,684         | 7.4%    |
| <b>Non-operating revenues (expense):</b> |               |                   |                 |         |               |                   |                 |         |
| 20 Two-mill tax                          | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 21 Three-mill tax                        | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 22 Six-mill tax                          | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 23 Nine-mill tax                         | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 24 Interest income                       | -             | 263               | (263)           | -100.0% | 4,988         | 11,007            | (6,019)         | -54.7%  |
| 25 Other Income                          | -             | 45,308            | (45,308)        | -100.0% | 52,502        | 116,721           | (64,219)        | -55.0%  |
| 26 Interest expense                      | -             | -                 | -               | 0.0%    | -             | -                 | -               | 0.0%    |
| 27 Operating and maintenance grants      | -             | -                 | -               | 0.0%    | 23            | -                 | 23              | 0.0%    |
| 28 Total non-operating revenues          | -             | 45,571            | (45,571)        | -100.0% | 57,513        | 127,728           | (70,215)        | -55.0%  |
| 29 Income before capital contributions   | 2,493,169     | 2,572,514         | (79,345)        | -3.1%   | 9,230,254     | 8,670,785         | 559,469         | 6.5%    |
| 30 Capital contributions                 | 791,468       | 698,011           | 93,457          | 13.4%   | 2,426,126     | 5,717,351         | (3,291,225)     | -57.6%  |
| 31 Change in net position                | 3,284,637     | 3,270,525         | 14,112          | 0.4%    | 11,656,380    | 14,388,136        | (2,731,756)     | -19.0%  |
| 32 Net position, beginning of year       |               |                   |                 |         | 666,666,891   | 571,754,632       | 94,912,259      | 16.6%   |
| 33 Net position, end of year             |               |                   |                 |         | 678,323,271   | 586,142,768       | 92,180,503      | 15.7%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH BUDGET COMPARISONS  
MAY 2014

|  | A             | B             | C               | D       | E             | F             | G               | H       |
|--|---------------|---------------|-----------------|---------|---------------|---------------|-----------------|---------|
|  | MTD<br>Actual | MTD<br>Budget | MTD<br>Variance | %       | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | %       |
| <b>Operating revenues:</b>               |               |               |                 |         |               |               |                 |         |
| 1 Sales of water and delinquent fees     | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 2 Sewerage service charges               | 7,022,320     | 7,094,144     | (71,824)        | -1.0%   | 34,042,440    | 35,470,718    | (1,428,278)     | -4.0%   |
| 3 Plumbing inspection and license fees   | 29,420        | 28,659        | 761             | 2.7%    | 137,113       | 143,293       | (6,180)         | -4.3%   |
| 4 Other revenues                         | 42,447        | 200,166       | (157,719)       | -78.8%  | 240,903       | 1,000,830     | (759,927)       | -75.9%  |
| 5 Total operating revenues               | 7,094,187     | 7,322,968     | (228,781)       | -3.1%   | 34,420,456    | 36,614,840    | (2,194,384)     | -6.0%   |
| <b>Operating Expenses:</b>               |               |               |                 |         |               |               |                 |         |
| 6 Power and pumping                      | 232,077       | 215,808       | 16,269          | 7.5%    | 1,049,021     | 1,079,042     | (30,021)        | -2.8%   |
| 7 Treatment                              | 788,392       | 1,041,038     | (252,646)       | -24.3%  | 4,320,136     | 5,205,192     | (885,056)       | -17.0%  |
| 8 Transmission and distribution          | 856,041       | 1,418,602     | (562,561)       | -39.7%  | 2,915,811     | 7,093,009     | (4,177,198)     | -58.9%  |
| 9 Customer accounts                      | 120,096       | 215,007       | (94,911)        | -44.1%  | 665,287       | 1,075,037     | (409,750)       | -38.1%  |
| 10 Customer service                      | 114,816       | 214,544       | (99,728)        | -46.5%  | 670,986       | 1,072,721     | (401,735)       | -37.5%  |
| 11 Administration and general            | 48,808        | 735,527       | (686,719)       | -93.4%  | 3,105,337     | 3,677,635     | (572,298)       | -15.6%  |
| 12 Payroll related                       | 1,191,459     | 203,787       | 987,672         | 484.7%  | 4,964,373     | 1,018,937     | 3,945,436       | 387.2%  |
| 13 Maintenance of general plant          | 167,686       | 246,015       | (78,329)        | -31.8%  | 2,129,077     | 1,230,077     | 899,000         | 73.1%   |
| 14 Depreciation                          | 1,011,382     | 1,011,383     | (1)             | 0.0%    | 5,056,910     | 5,056,913     | (3)             | 0.0%    |
| 15 Amortization                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 16 Provision for doubtful accounts       | 48,213        | -             | 48,213          | 0.0%    | 241,065       | -             | 241,065         | 0.0%    |
| 17 Provision for claims                  | 22,048        | 77,172        | (55,124)        | -71.4%  | 129,712       | 385,858       | (256,146)       | -66.4%  |
| 18 Total operating expenses              | 4,601,018     | 5,378,884     | (777,866)       | -14.5%  | 25,247,715    | 26,894,419    | (1,646,704)     | -6.1%   |
| 19 Operating income (loss)               | 2,493,169     | 1,944,084     | 549,085         | 28.2%   | 9,172,741     | 9,720,421     | (547,680)       | -5.6%   |
| <b>Non-operating revenues (expense):</b> |               |               |                 |         |               |               |                 |         |
| 20 Two-mill tax                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 21 Three-mill tax                        | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 22 Six-mill tax                          | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 23 Nine-mill tax                         | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 24 Interest income                       | -             | -             | -               | 0.0%    | 4,988         | -             | 4,988           | 0.0%    |
| 25 Other Income                          | -             | -             | -               | 0.0%    | 52,502        | -             | 52,502          | 0.0%    |
| 26 Interest expense                      | -             | -             | -               | 0.0%    | -             | -             | -               | 0.0%    |
| 27 Operating and maintenance grants      | -             | 1,190,745     | (1,190,745)     | -100.0% | 23            | 5,953,727     | (5,953,704)     | -100.0% |
| 28 Total non-operating revenues          | -             | 1,190,745     | (1,190,745)     | -100.0% | 57,513        | 5,953,727     | (5,896,214)     | -99.0%  |
| 29 Income before capital contributions   | 2,493,169     | 3,134,830     | (641,661)       | -20.5%  | 9,230,254     | 15,674,148    | (6,443,894)     | -41.1%  |
| 30 Capital contributions                 | 791,468       | -             | 791,468         | 0.0%    | 2,426,126     | -             | 2,426,126       | 0.0%    |
| 31 Change in net position                | 3,284,637     | 3,134,830     | 149,807         | 4.8%    | 11,656,380    | -             | -               | -       |
| 32 Net position, beginning of year       |               |               |                 |         | 666,666,891   | 571,754,632   | 94,912,259      | 16.6%   |
| 33 Net position, end of year             |               |               |                 |         | 678,323,271   | 571,754,632   | 106,568,639     | 18.6%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS  
MAY 2014

| ASSETS   | A             | B            | C       | D             | E           | F      | G                 |
|--|---------------|--------------|---------|---------------|-------------|--------|-------------------|
|  | Prior Year    | Variance     | %       | Current Year  | Variance    | %      | Beginning of Year |
| 1 Property, plant and equipment                                | 1,030,987,077 | 57,083,447   | 5.5%    | 1,088,070,524 | 9,412,772   | 0.9%   | 1,078,657,752     |
| 2 Less: accumulated depreciation                               | 207,463,518   | 11,815,650   | 5.7%    | 219,279,168   | 5,056,911   | 2.4%   | 214,222,257       |
| 3 Property, plant, and equipment, net                          | 823,523,559   | 45,267,797   | 5.5%    | 868,791,356   | 4,355,861   | 0.5%   | 864,435,495       |
| Restricted cash, cash equivalents, and investments             |               |              |         |               |             |        |                   |
| 4 Cash and cash equivalents restricted for capital projects    | 542,304       | (515,576)    | -95.1%  | 26,728        | (217,838)   | -89.1% | 244,566           |
| 5 Debt service reserve   | 38,536,669    | 885,102      | 2.3%    | 39,421,771    | 11,398,871  | 40.7%  | 28,022,900        |
| 6 Health insurance reserve                                     | 791,144       | (15,311)     | -1.9%   | 775,833       | -           | 0.0%   | 775,833           |
| 7 Total restricted cash, cash equivalents, and investments     | 39,870,117    | 354,215      | 0.9%    | 40,224,332    | 11,181,033  | 38.5%  | 29,043,299        |
| Designated cash, cash equivalents, and investments             |               |              |         |               |             |        |                   |
| 8 Cash and cash equivalents designated for capital projects    | 15,989,803    | (11,193,366) | -70.0%  | 4,796,437     | (5,476,502) | -53.3% | 10,272,939        |
| 9 Customer deposits  | -             | -            | 0.0%    | -             | -           | 0.0%   | -                 |
| 10 Other   | 79,000        | 984,284      | 1245.9% | 1,063,284     | 1,156       | 0.1%   | 1,062,128         |
| 11 Total designated cash and cash equivalents, and investments | 16,068,803    | (10,209,082) | -63.5%  | 5,859,721     | (5,475,346) | -48.3% | 11,335,067        |
| Current assets:  |               |              |         |               |             |        |                   |
| Unrestricted and undesignated                                  |               |              |         |               |             |        |                   |
| 12 Cash and cash equivalents                                   | 4,686,658     | 2,131,162    | 45.5%   | 6,817,820     | (5,306,545) | -43.8% | 12,124,365        |
| Accounts receivable:   |               |              |         |               |             |        |                   |
| 13 Customers (net of allowance for doubtful accounts)          | 5,636,504     | 875,927      | 15.5%   | 6,512,431     | (82,647)    | -1.3%  | 6,595,078         |
| 14 Taxes   | -             | -            | 0.0%    | -             | -           | 0.0%   | -                 |
| 15 Interest  | 115           | -            | 0.0%    | 115           | 115         | 0.0%   | -                 |
| 16 Grants  | 5,245,493     | (3,562,407)  | -67.9%  | 1,683,086     | (485,157)   | -22.4% | 2,168,243         |
| 17 Miscellaneous   | 261,753       | 695,213      | 265.6%  | 956,966       | 350,163     | 57.7%  | 606,803           |
| 18 Due from enterprise fund                                    | 15,308,343    | (14,034,556) | -91.7%  | 1,273,787     | 704,316     | 123.7% | 569,471           |
| 19 Inventory of supplies                                       | 2,130,749     | (623,107)    | -29.2%  | 1,507,642     | -           | 0.0%   | 1,507,642         |
| 20 Prepaid expenses  | 276,132       | 74,967       | 27.1%   | 351,099       | -           | 0.0%   | 351,099           |
| 21 Total unrestricted current assets                           | 33,545,747    | (14,442,801) | -43.1%  | 19,102,946    | (4,819,755) | -20.1% | 23,922,701        |
| Other assets:  |               |              |         |               |             |        |                   |
| 22 Bond issue costs  | 1,510,442     | (1,510,442)  | -100.0% | -             | -           | 0.0%   | -                 |
| 23 Deposits  | 17,965        | -            | 0.0%    | 17,965        | -           | 0.0%   | 17,965            |
| 24 Total other assets  | 1,528,407     | (1,510,442)  | -98.8%  | 17,965        | -           | 0.0%   | 17,965            |
| 25 TOTAL ASSETS  | 898,467,830   | 35,528,490   | 4.0%    | 933,996,320   | 5,241,793   | 0.6%   | 928,754,527       |



**SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND**

**STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014**

**NET ASSETS AND LIABILITIES**

|   |   | A                  | B                   | C             | D                  | E                  | F             | G                    |
|---|---|--------------------|---------------------|---------------|--------------------|--------------------|---------------|----------------------|
|   |   | Prior<br>Year      | Variance            | %             | Current<br>Year    | Variance           | %             | Beginning of<br>Year |
| <b>Net position</b>   |   |                    |                     |               |                    |                    |               |                      |
| 1   | Net investments in capital assets                                 | 666,271,131        | 63,159,911          | 9.5%          | 729,431,042        | 9,382,500          | 1.3%          | 720,048,542          |
| 2   | Restricted for Debt Service                                       | 36,562,257         | 1,008,556           | 2.8%          | 37,570,813         | 9,547,913          | 34.1%         | 28,022,900           |
| 3   | Unrestricted  | (116,690,620)      | 28,012,036          | -24.0%        | (88,678,584)       | (7,274,037)        | 8.9%          | (81,404,547)         |
| 4   | <b>Total net position</b>   | <b>586,142,768</b> | <b>92,180,503</b>   | <b>15.7%</b>  | <b>678,323,271</b> | <b>11,656,376</b>  | <b>1.7%</b>   | <b>666,666,895</b>   |
| <b>Long-term liabilities</b>                                |   |                    |                     |               |                    |                    |               |                      |
| 5   | Claims payable  | 744,691            | (106,822)           | -14.3%        | 637,869            | -                  | 0.0%          | 637,869              |
| 6   | Net pension obligation  | 4,169,685          | 1,606,666           | 38.5%         | 5,776,351          | 598,117            | 11.6%         | 5,178,234            |
| 7   | Other postretirement benefits liability                           | 16,528,769         | 2,124,947           | 12.9%         | 18,653,716         | 931,420            | 5.3%          | 17,722,296           |
| 8   | Bonds payable (net of current maturities)                         | 144,033,938        | (13,756,986)        | -9.6%         | 130,276,952        | (1)                | 0.0%          | 130,276,953          |
| 9   | Special Community Disaster Loan Payable                           | -                  | -                   | 0.0%          | -                  | -                  | 0.0%          | -                    |
| 10  | Southeast Louisiana Project liability                             | -                  | -                   | 0.0%          | -                  | -                  | 0.0%          | -                    |
| 11  | Debt Service Assistance Fund Loan payable                         | 58,132,178         | (1,728,814)         | -3.0%         | 56,403,364         | -                  | 0.0%          | 56,403,364           |
| 12  | <b>Total long-term liabilities</b>                                | <b>223,609,261</b> | <b>(11,861,009)</b> | <b>-5.3%</b>  | <b>211,748,252</b> | <b>1,529,536</b>   | <b>0.7%</b>   | <b>210,218,716</b>   |
| <b>Current liabilities (payable from current assets)</b>    |   |                    |                     |               |                    |                    |               |                      |
| 13  | Accounts payable and other liabilities                            | 14,156,113         | (5,107,073)         | -36.1%        | 9,049,040          | (7,676,720)        | -45.9%        | 16,725,760           |
| 14  | Due to City of New Orleans  | 60,032,915         | (60,032,915)        | -100.0%       | -                  | -                  | 0.0%          | -                    |
| 15  | Disaster Reimbursement Revolving Loan                             | -                  | 2,312,120           | 0.0%          | 2,312,120          | 291,715            | 14.4%         | 2,020,405            |
| 16  | Retainers and estimates payable                                   | 2,862,698          | 1,499,971           | 52.4%         | 4,362,669          | 243,405            | 5.9%          | 4,119,264            |
| 17  | Due to other fund   | 17,943             | 45,593              | 254.1%        | 63,536             | (311)              | -0.5%         | 63,847               |
| 18  | Accrued salaries, vacation and sick pay                           | 3,033,850          | (204,039)           | -6.7%         | 2,829,811          | (627,388)          | -18.1%        | 3,457,199            |
| 19  | Claims payable  | 3,720,089          | (715,778)           | -19.2%        | 3,004,311          | -                  | 0.0%          | 3,004,311            |
| 20  | Debt Service Assistance Fund Loan payable                         | 4,710,737          | (1,253,108)         | -26.6%        | 3,457,629          | (1)                | 0.0%          | 3,457,630            |
| 21  | Advances from federal government                                  | -                  | 2,704,959           | 0.0%          | 2,704,959          | (0)                | 0.0%          | 2,704,959            |
| 22  | Other Liabilities   | 344,253            | (355,589)           | -103.3%       | (11,336)           | (21,838)           | -207.9%       | 10,502               |
| 23  | <b>Total current liabilities (payable from current assets)</b>    | <b>88,878,598</b>  | <b>(60,750,270)</b> | <b>-68.4%</b> | <b>27,772,738</b>  | <b>(7,791,139)</b> | <b>-21.9%</b> | <b>35,563,877</b>    |
| <b>Current liabilities (payable from restricted assets)</b> |   |                    |                     |               |                    |                    |               |                      |
| 24  | Accrued interest  | 1,974,411          | (123,454)           | -6.3%         | 1,850,957          | (1)                | 0.0%          | 1,850,958            |
| 25  | Bonds payable   | 13,431,000         | 679,000             | 5.1%          | 14,110,000         | -                  | 0.0%          | 14,110,000           |
| 26  | Retainers and estimates payable                                   | 500,595            | (309,493)           | -61.8%        | 191,102            | 152,979            | 80.1%         | 344,081              |
| 27  | Customer deposits   | -                  | -                   | 0.0%          | -                  | -                  | 0.0%          | -                    |
| 28  | <b>Total current liabilities (payable from restricted assets)</b> | <b>15,906,006</b>  | <b>246,053</b>      | <b>1.5%</b>   | <b>16,152,059</b>  | <b>(152,980)</b>   | <b>-0.9%</b>  | <b>16,305,039</b>    |
| 29  | <b>Total current liabilities</b>                                  | <b>104,784,604</b> | <b>(60,504,217)</b> | <b>-57.7%</b> | <b>43,924,797</b>  | <b>(7,944,119)</b> | <b>-15.3%</b> | <b>51,868,916</b>    |
| 30  | <b>Total liabilities</b>  | <b>328,393,865</b> | <b>(72,365,226)</b> | <b>-22.0%</b> | <b>255,673,049</b> | <b>(6,414,583)</b> | <b>-2.4%</b>  | <b>262,087,632</b>   |
| 31  | <b>TOTAL NET POSITION AND LIABILITIES</b>                         | <b>914,536,633</b> | <b>19,815,277</b>   | <b>2.2%</b>   | <b>933,996,320</b> | <b>5,241,793</b>   | <b>0.6%</b>   | <b>928,754,527</b>   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
MAY 2014

|   | A            | B            | C            | D        |
|---|--------------|--------------|--------------|----------|
|   | YTD          | YTD          | YTD          | %        |
|   | Current Year | Prior Year   | Variance     |          |
| <b>Cash flows from operating activities</b>                     |              |              |              |          |
| 1 Cash received from customers                                  | 33,884,022   | 31,957,959   | 1,926,063    | 6.0%     |
| 2 Cash payments to suppliers for goods and services             | (21,352,572) | (7,472,843)  | (13,879,729) | 185.7%   |
| 3 Cash payments to employees for services                       | (8,618,475)  | (9,968,882)  | 1,350,407    | -13.5%   |
| 4 Other revenue   | 27,853       | 263,385      | (235,532)    | -89.4%   |
| 5 Net cash used in operating activities                         | 3,940,828    | 14,779,619   | (10,838,791) | -73.3%   |
| <b>Cash flows from noncapital financing activities</b>          |              |              |              |          |
| 6 Proceeds from property taxes                                  | 4,988        | 116,721      | (111,733)    | -95.7%   |
| 7 Proceeds from federal operating and maintenance grants        | 419,203      | -            | 419,203      | 0.0%     |
| 8 Cash received paid to an other government                     | -            | -            | -            | 0.0%     |
| 9 Net cash provided by noncapital financing activities          | 424,191      | 116,721      | 307,470      | 263.4%   |
| <b>Cash flows from capital and related financing activities</b> |              |              |              |          |
| 10 Acquisition and construction of capital assets               | 3,317,471    | (17,001,265) | 20,318,736   | -119.5%  |
| 11 Principal payments on bonds payable                          | -            | 581,033      | (581,033)    | -100.0%  |
| 12 Proceeds from bonds payable                                  | -            | -            | -            | 0.0%     |
| 13 Payments for bond issuance costs                             | -            | -            | -            | 0.0%     |
| 14 Interest paid on bonds payable                               | (10,138,824) | -            | (10,138,824) | 0.0%     |
| 15 Proceeds from construction fund, net                         | 291,711      | 2,156,297    | (1,864,586)  | -86.5%   |
| 16 Capital contributed by developers and federal grants         | 2,492,103    | 4,091,751    | (1,599,648)  | -39.1%   |
| 17 Net cash used in capital and related financing activities    | (4,037,539)  | (10,172,184) | 6,134,645    | -60.3%   |
| <b>Cash flows from investing activities</b>                     |              |              |              |          |
| 18 Payments for purchase of investments                         | -            | -            | -            | -        |
| 19 Proceeds from maturities of investments                      | -            | (4,778,144)  | 4,778,144    | -100.0%  |
| 20 Investment income  | 71,662       | 11,007       | 60,655       | 551.1%   |
| 21 Net cash provided by investing activities                    | 71,662       | (4,767,137)  | 4,838,799    | -101.5%  |
| 22 Net increase in cash   | 399,142      | (42,981)     | 442,123      | -1028.6% |
| 23 Cash at the beginning of the year                            | 52,445,731   | 20,083,518   | 32,362,213   | 161.1%   |
| 24 Cash at the end of the period                                | 52,844,873   | 20,040,537   | 32,804,336   | 163.7%   |
| <b>Reconciliation of cash and restricted cash</b>               |              |              |              |          |
| 25 Current assets - cash  | 6,817,820    | 4,686,658    | 2,131,162    | 45.5%    |
| 26 Current assets - designated                                  | 5,859,721    | -            | 5,859,721    | 0.0%     |
| 27 Restricted assets -cash                                      | 40,167,332   | 15,353,879   | 24,813,453   | 161.6%   |
| 28 Total cash   | 52,844,873   | 20,040,537   | 32,804,336   | 163.7%   |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
MAY 2014

|  | A            | B          | C            | D       |
|--|--------------|------------|--------------|---------|
|  | YTD          | YTD        | YTD          | %       |
|  | Current Year | Prior Year | Variance     |         |
| Reconciliation of operating loss to net cash used in operating activities is as follows:     |              |            |              |         |
| 1 Operating loss   | 9,172,741    | 8,543,057  | 629,684      | 7.4%    |
| Adjustments to reconcile net operating loss to net cash used in operating activities:        |              |            |              |         |
| 2 Depreciation   | 5,056,910    | 4,757,219  | 299,691      | 6.3%    |
| 3 Provision for claims   | 129,712      | 190,207    | (60,495)     | -31.8%  |
| 4 Provision for (revision) doubtful accounts   | 241,065      | 211,950    | 29,115       | 13.7%   |
| 5 Amortization   | -            | 56,535     | (56,535)     | -100.0% |
| Change in operating assets and liabilities:  |              |            |              |         |
| 6 (Increase) decrease in customer and other receivables                                      | (158,418)    | 393,053    | (551,471)    | -140.3% |
| 7 Increase in inventory  | -            | 1          | (1)          | -100.0% |
| 8 Increase (decrease) in prepaid expenses and other receivables                              | (1,054,479)  | (408,794)  | (645,685)    | 157.9%  |
| 9 Decrease in net pension asset  | -            | -          | -            | 0.0%    |
| 10 Increase (decrease) in accounts payable   | (10,218,829) | -          | (10,218,829) | 0.0%    |
| 11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay | (627,699)    | (573,793)  | (53,906)     | 9.4%    |
| 12 Increase in net other postretirement benefits liability                                   | 931,420      | 1,041,883  | (110,463)    | -10.6%  |
| 13 Increase (decrease) in net pension obligation   | 598,117      | 426,933    | 171,184      | 40.1%   |
| 14 Decrease in other liabilities   | (129,712)    | 141,368    | (271,080)    | -191.8% |
| 15 Net cash used in operating activities   | 3,940,828    | 14,779,619 | (10,838,791) | -73.3%  |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014

|  | A           | B           | C           | D       | E            | F            | G          | H       |
|--|-------------|-------------|-------------|---------|--------------|--------------|------------|---------|
|  | MTD         | MTD         | MTD         | %       | YTD          | YTD          | YTD        | %       |
|  | Actual      | Prior Year  | Variance    |         | Actual       | Prior Year   | Variance   |         |
| Operating revenues:                    |             |             |             |         |              |              |            |         |
| 1 Sales of water and delinquent fees   | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 2 Sewerage service charges             | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 3 Plumbing inspection and license fees | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 4 Other revenues                       | 1,809       | 257,059     | (255,250)   | -99.3%  | 56,077       | 258,808      | (202,731)  | -78.3%  |
| 5 Total operating revenues             | 1,809       | 257,059     | (255,250)   | -99.3%  | 56,077       | 258,808      | (202,731)  | -78.3%  |
| Operating Expenses:                    |             |             |             |         |              |              |            |         |
| 6 Power and pumping                    | 570,810     | 419,151     | 151,659     | 36.2%   | 2,627,449    | 2,048,545    | 578,904    | 28.3%   |
| 7 Treatment                            | 7,944       | -           | 7,944       | 0.0%    | 42,316       | -            | 42,316     | 0.0%    |
| 8 Transmission and distribution        | 51,453      | 139,438     | (87,985)    | -63.1%  | 274,579      | 735,242      | (460,663)  | -62.7%  |
| 9 Customer accounts                    | 530         | 3,569       | (3,039)     | -85.1%  | 2,736        | 18,170       | (15,434)   | -84.9%  |
| 10 Customer service                    | 2,634       | -           | 2,634       | 0.0%    | 40,852       | -            | 40,852     | 0.0%    |
| 11 Administration and general          | 155,058     | 265,877     | (110,819)   | -41.7%  | 2,701,187    | 1,922,263    | 778,924    | 40.5%   |
| 12 Payroll related                     | 950,006     | 709,747     | 240,259     | 33.9%   | 3,967,491    | 4,402,752    | (435,261)  | -9.9%   |
| 13 Maintenance of general plant        | 682,486     | 371,907     | 310,579     | 83.5%   | 2,934,557    | 3,277,058    | (342,501)  | -10.5%  |
| 14 Depreciation                        | 1,016,452   | 991,791     | 24,661      | 2.5%    | 5,082,260    | 4,958,955    | 123,305    | 2.5%    |
| 15 Amortization                        | -           | 968         | (968)       | -100.0% | -            | 4,841        | (4,841)    | -100.0% |
| 16 Provision for doubtful accounts     | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 17 Provision for claims                | 26,255      | 64,777      | (38,522)    | -59.5%  | 119,248      | 200,432      | (81,184)   | -40.5%  |
| 18 Total operating expenses            | 3,463,628   | 2,967,225   | 496,403     | 16.7%   | 17,792,675   | 17,568,258   | 224,417    | 1.3%    |
| 19 Operating income (loss)             | (3,461,819) | (2,710,166) | (751,653)   | 27.7%   | (17,736,598) | (17,309,450) | (427,148)  | 2.5%    |
| Non-operating revenues (expense):      |             |             |             |         |              |              |            |         |
| 20 Two-mill tax                        | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 21 Three-mill tax                      | -           | 183,901     | (183,901)   | -100.0% | 12,572,555   | 12,507,154   | 65,401     | 0.5%    |
| 22 Six-mill tax                        | -           | 185,872     | (185,872)   | -100.0% | 12,707,273   | 12,641,201   | 66,072     | 0.5%    |
| 23 Nine-mill tax                       | -           | 278,617     | (278,617)   | -100.0% | 19,047,711   | 18,948,588   | 99,123     | 0.5%    |
| 24 Interest income                     | 8,394       | 9,957       | (1,563)     | -15.7%  | 25,503       | 26,477       | (974)      | -3.7%   |
| 25 Other Income                        | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 26 Interest expense                    | -           | -           | -           | 0.0%    | -            | -            | -          | 0.0%    |
| 27 Operating and maintenance grants    | -           | -           | -           | 0.0%    | 23           | -            | 23         | 0.0%    |
| 28 Total non-operating revenues        | 8,394       | 658,347     | (649,953)   | -98.7%  | 44,353,065   | 44,123,420   | 229,645    | 0.5%    |
| 29 Income before capital contributions | (3,453,425) | (2,051,819) | (1,401,606) | 68.3%   | 26,616,467   | 26,813,970   | (197,503)  | -0.7%   |
| 30 Capital contributions               | 27,475      | 8,244       | 19,231      | 233.3%  | 5,674,760    | 518,251      | 5,156,509  | 995.0%  |
| 31 Change in net position              | (3,425,950) | (2,043,575) | (1,382,375) | 67.6%   | 32,291,227   | 27,332,221   | 4,959,006  | 18.1%   |
| 32 Net position, beginning of year     |             |             |             |         | 836,196,990  | 804,093,337  | 32,103,653 | 4.0%    |
| 33 Net position, end of year           |             |             |             |         | 868,488,217  | 831,425,558  | 37,062,659 | 4.5%    |

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
**MAY 2014**

|  | A           | B           | C         | D       | E            | F            | G           | H       |
|--|-------------|-------------|-----------|---------|--------------|--------------|-------------|---------|
|  | MTD         | MTD         | MTD       | %       | YTD          | YTD          | YTD         | %       |
|  | Actual      | Budget      | Variance  |         | Actual       | Budget       | Variance    |         |
| <b>Operating revenues:</b>               |             |             |           |         |              |              |             |         |
| 1 Sales of water and delinquent fees     | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 2 Sewerage service charges               | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 3 Plumbing inspection and license fees   | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 4 Other revenues                         | 1,809       | -           | 1,809     | 0.0%    | 56,077       | -            | 56,077      | 0.0%    |
| 5 Total operating revenues               | 1,809       | -           | 1,809     | 0.0%    | 56,077       | -            | 56,077      | 0.0%    |
| <b>Operating Expenses:</b>               |             |             |           |         |              |              |             |         |
| 6 Power and pumping                      | 570,810     | 709,472     | (138,662) | -19.5%  | 2,627,449    | 3,547,361    | (919,912)   | -25.9%  |
| 7 Treatment                              | 7,944       | 14,258      | (6,314)   | -44.3%  | 42,316       | 71,290       | (28,974)    | -40.6%  |
| 8 Transmission and distribution          | 51,453      | 95,440      | (43,987)  | -46.1%  | 274,579      | 477,199      | (202,620)   | -42.5%  |
| 9 Customer accounts                      | 530         | 604         | (74)      | -12.3%  | 2,736        | 3,022        | (286)       | -9.5%   |
| 10 Customer service                      | 2,634       | 9,946       | (7,312)   | -73.5%  | 40,852       | 49,729       | (8,877)     | -17.9%  |
| 11 Administration and general            | 155,058     | 627,273     | (472,215) | -75.3%  | 2,701,187    | 3,136,366    | (435,179)   | -13.9%  |
| 12 Payroll related                       | 950,006     | 161,194     | 788,813   | 489.4%  | 3,967,491    | 805,968      | 3,161,524   | 392.3%  |
| 13 Maintenance of general plant          | 682,486     | 1,300,652   | (618,166) | -47.5%  | 2,934,557    | 6,503,260    | (3,568,703) | -54.9%  |
| 14 Depreciation                          | 1,016,452   | 1,016,453   | (1)       | 0.0%    | 5,082,260    | 5,082,263    | (3)         | 0.0%    |
| 15 Amortization                          | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 16 Provision for doubtful accounts       | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 17 Provision for claims                  | 26,255      | 104,961     | (78,706)  | -75.0%  | 119,248      | 524,803      | (405,555)   | -77.3%  |
| 18 Total operating expenses              | 3,463,628   | 4,040,252   | (576,624) | -14.3%  | 17,792,675   | 20,201,261   | (2,408,586) | -11.9%  |
| 19 Operating income (loss)               | (3,461,819) | (4,040,252) | 578,433   | -14.3%  | (17,736,598) | (20,201,261) | 2,464,663   | -12.2%  |
| <b>Non-operating revenues (expense):</b> |             |             |           |         |              |              |             |         |
| 20 Two-mill tax                          | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 21 Three-mill tax                        | -           | -           | -         | 0.0%    | 12,572,555   | 13,311,740   | (739,185)   | -5.6%   |
| 22 Six-mill tax                          | -           | -           | -         | 0.0%    | 12,707,273   | 13,453,743   | (746,470)   | -5.5%   |
| 23 Nine-mill tax                         | -           | -           | -         | 0.0%    | 19,047,711   | 20,166,517   | (1,118,806) | -5.5%   |
| 24 Interest income                       | 8,394       | -           | 8,394     | 0.0%    | 25,503       | -            | 25,503      | 0.0%    |
| 25 Other income                          | -           | 93,833      | (93,833)  | -100.0% | -            | 469,167      | (469,167)   | -100.0% |
| 26 Interest expense                      | -           | -           | -         | 0.0%    | -            | -            | -           | 0.0%    |
| 27 Operating and maintenance grants      | -           | -           | -         | 0.0%    | 23           | -            | 23          | 0.0%    |
| 28 Total non-operating revenues          | 8,394       | 93,833      | (85,439)  | -91.1%  | 44,353,065   | 47,401,167   | (3,048,102) | -6.4%   |
| 29 Income before capital contributions   | (3,453,425) | (3,946,419) | 492,994   | -12.5%  | 26,616,467   | 27,199,905   | (583,438)   | -2.1%   |
| 30 Capital contributions                 | 27,475      | -           | 27,475    | 0.0%    | 5,674,760    | -            | 5,674,760   | 0.0%    |
| 31 Change in net position                | (3,425,950) | (3,946,419) | 520,469   | -13.2%  | 32,291,227   | 27,199,905   | 5,091,322   | 18.7%   |
| 32 Net position, beginning of year       | -           | -           | -         | -       | 836,196,990  | 804,093,337  | 32,103,653  | 4.0%    |
| 33 Net position, end of year             | -           | -           | -         | -       | 868,488,217  | 831,293,242  | 37,194,975  | 4.5%    |

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENTS OF NET POSITION**  
**WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS**  
**MAY 2014**

|  | A             | B            | C       | D               | E           | F       | G                    |
|--|---------------|--------------|---------|-----------------|-------------|---------|----------------------|
| ASSETS   | Prior<br>Year | Variance     | %       | Current<br>Year | Variance    | %       | Beginning of<br>Year |
| 1 Property, plant and equipment                                | 1,064,695,633 | 86,375,696   | 8.1%    | 1,151,071,329   | 9,749,655   | 0.9%    | 1,141,321,674        |
| 2 Less: accumulated depreciation                               | 255,907,439   | 14,198,773   | 5.5%    | 270,106,212     | 5,082,261   | 1.9%    | 265,023,951          |
| 3 Property, plant, and equipment, net                          | 808,788,194   | 72,176,923   | 8.9%    | 880,965,117     | 4,667,394   | 0.5%    | 876,297,723          |
| Restricted cash, cash equivalents, and investments             |               |              |         |                 |             |         |                      |
| 4 Cash and cash equivalents restricted for capital projects    | 1,722,026     | 4,937,142    | 0.0%    | 4,937,142       | 3,212,803   | 186.3%  | 1,724,339            |
| 5 Debt service reserve   | 2,312,284     | (279,163)    | -12.1%  | 2,033,121       | 1,942,346   | 2139.7% | 90,775               |
| 6 Health insurance reserve                                     | 791,144       | (15,311)     | -1.9%   | 775,833         | 0           | 0.0%    | 775,833              |
| 7 Total restricted cash, cash equivalents, and investments     | 4,825,454     | 2,920,643    | 60.5%   | 7,746,097       | 5,155,150   | 199.0%  | 2,590,947            |
| Designated cash, cash equivalents, and investments             |               |              |         |                 |             |         |                      |
| 8 Cash and cash equivalents designated for capital projects    | 45,463,186    | (5,929,249)  | -13.0%  | 39,533,938      | 39,533,938  | 0.0%    | 17,480,308           |
| 9 Customer deposits  | -             | -            | 0.0%    | -               | -           | 0.0%    | -                    |
| 10 Other   | 39,000        | 983,164      | 2520.9% | 1,022,164       | 1,022,164   | 0.0%    | 1,021,009            |
| 11 Total designated cash and cash equivalents, and investments | 45,502,186    | (4,946,085)  | -10.9%  | 40,556,102      | 22,054,785  | 2160.1% | 18,501,317           |
| Current assets:  |               |              |         |                 |             |         |                      |
| Unrestricted and undesignated                                  |               |              |         |                 |             |         |                      |
| 12 Cash and cash equivalents                                   | 4,974,061     | (2,863,484)  | -57.6%  | 2,110,577       | (61,673)    | -2.8%   | 2,172,250            |
| Accounts receivable:   |               |              |         |                 |             |         |                      |
| 13 Customers (net of allowance for doubtful accounts)          | -             | -            | 0.0%    | -               | -           | 0.0%    | -                    |
| 14 Taxes   | 7,632,207     | 365,899      | 4.8%    | 7,998,106       | (121,096)   | -1.5%   | 8,119,202            |
| 15 Interest  | -             | -            | 0.0%    | -               | -           | 0.0%    | -                    |
| 16 Grants  | 6,699,413     | 978,980      | 14.6%   | 7,678,393       | 400,681     | 5.5%    | 7,277,712            |
| 17 Miscellaneous   | 1,591,023     | (1,420,361)  | -89.3%  | 170,662         | (1,897,706) | -91.7%  | 2,068,368            |
| 18 Due from enterprise fund                                    | 17,356,378    | (7,856,857)  | -45.3%  | 9,499,521       | 454,685     | 5.0%    | 9,044,836            |
| 19 Inventory of supplies                                       | 942,537       | (43,004)     | -4.6%   | 899,533         | 1           | 0.0%    | 899,532              |
| 20 Prepaid expenses  | 44,260        | 74,967       | 169.4%  | 119,227         | -           | 0.0%    | 119,227              |
| 21 Total unrestricted current assets                           | 39,239,879    | (10,763,860) | -27.4%  | 28,476,019      | (1,225,108) | -4.1%   | 29,701,127           |
| Other assets:  |               |              |         |                 |             |         |                      |
| 22 Bond issue costs  | 28,865        | (28,865)     | -100.0% | -               | -           | 0.0%    | -                    |
| 23 Deposits  | 10,400        | -            | 0.0%    | 10,400          | -           | 0.0%    | 10,400               |
| 24 Total other assets  | 39,265        | (28,865)     | -73.5%  | 10,400          | -           | 0.0%    | 10,400               |
| 25 TOTAL ASSETS  | 852,892,792   | 104,860,943  | 12.3%   | 957,753,735     | 30,652,221  | 3.3%    | 927,101,514          |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
MAY 2014

|   | A             | B            | C       | D               | E           | F       | G                    |
|---|---------------|--------------|---------|-----------------|-------------|---------|----------------------|
| NET ASSETS AND LIABILITIES                                    | Prior<br>Year | Variance     | %       | Current<br>Year | Variance    | %       | Beginning of<br>Year |
| Net position  |               |              |         |                 |             |         |                      |
| 1 Net investments in capital assets                           | 791,158,194   | 78,684,184   | 9.9%    | 869,842,378     | 9,749,655   | 1.1%    | 860,092,723          |
| 2 Restricted for Debt Service                                 | 2,158,521     | (269,631)    | -12.5%  | 1,888,890       | 1,798,115   | 1980.8% | 90,775               |
| 3 Unrestricted  | 38,108,843    | (41,351,894) | -108.5% | (3,243,051)     | 20,743,454  | -86.5%  | (23,986,505)         |
| 4 Total net position  | 831,425,558   | 37,062,659   | 4.5%    | 868,488,217     | 32,291,224  | 3.9%    | 836,196,993          |
| Long-term liabilities   |               |              |         |                 |             |         |                      |
| 5 Claims payable  | 744,692       | (106,822)    | -14.3%  | 637,870         | 1           | 0.0%    | 637,869              |
| 6 Net pension obligation                                      | 4,195,265     | 1,606,666    | 38.3%   | 5,801,931       | 598,117     | 11.5%   | 5,203,814            |
| 7 Other postretirement benefits liability                     | 15,161,967    | 2,124,947    | 14.0%   | 17,286,914      | 931,420     | 5.7%    | 16,355,494           |
| 8 Bonds payable (net of current maturities)                   | 16,205,000    | (1,490,000)  | -9.2%   | 14,715,000      | -           | 0.0%    | 14,715,000           |
| 9 Special Community Disaster Loan Payable                     | -             | -            | 0.0%    | -               | -           | 0.0%    | -                    |
| 10 Southeast Louisiana Project liability                      | 14,231,768    | 15,159,303   | 106.5%  | 29,391,071      | -           | 0.0%    | 29,391,071           |
| 11 Debt Service Assistance Fund Loan payable                  | 3,912,729     | (226,003)    | -5.8%   | 3,686,726       | -           | 0.0%    | 3,686,726            |
| 12 Total long-term liabilities                                | 54,451,421    | 17,068,091   | 31.3%   | 71,519,512      | 1,529,538   | 2.2%    | 69,989,974           |
| Current liabilities (payable from current assets)             |               |              |         |                 |             |         |                      |
| 13 Accounts payable and other liabilities                     | 327,578       | 1,243,608    | 379.6%  | 1,571,186       | (3,092,946) | -66.3%  | 4,664,132            |
| 14 Due to City of New Orleans                                 | 4,183,493     | (4,183,493)  | -100.0% | -               | -           | 0.0%    | -                    |
| 15 Disaster Reimbursement Revolving Loan                      | -             | 7,608,228    | 0.0%    | 7,608,228       | 330,516     | 4.5%    | 7,277,712            |
| 16 Retainers and estimates payable                            | 279,940       | 140,860      | 50.3%   | 420,800         | 63,148      | 17.7%   | 357,652              |
| 17 Due to other fund  | 21,844        | 55,504       | 254.1%  | 77,348          | (1,271)     | -1.6%   | 78,619               |
| 18 Accrued salaries, vacation and sick pay                    | 2,422,279     | (232,960)    | -9.6%   | 2,189,319       | (469,264)   | -17.7%  | 2,658,583            |
| 19 Claims payable   | 3,481,033     | 532,557      | 15.3%   | 4,013,590       | 1           | 0.0%    | 4,013,589            |
| 20 Debt Service Assistance Fund Loan payable                  | 215,982       | 10,021       | 4.6%    | 226,003         | -           | 0.0%    | 226,003              |
| 21 Advances from federal government                           | -             | -            | 0.0%    | -               | -           | 0.0%    | -                    |
| 22 Other Liabilities  | 3,061         | (1,787)      | -58.4%  | 1,274           | 1,274       | 0.0%    | -                    |
| 23 Total current liabilities (payable from current assets)    | 10,935,210    | 5,174,325    | 47.3%   | 16,107,748      | (3,168,542) | -16.4%  | 19,276,290           |
| Current liabilities (payable from restricted assets)          |               |              |         |                 |             |         |                      |
| 24 Accrued interest   | 153,762       | (9,532)      | -6.2%   | 144,230         | -           | 0.0%    | 144,230              |
| 25 Bonds payable  | 1,425,000     | 65,000       | 4.6%    | 1,490,000       | -           | 0.0%    | 1,490,000            |
| 26 Retainers and estimates payable                            | 4,027         | -            | -       | 4,027           | -           | 0.0%    | 4,027                |
| 27 Customer deposits  | -             | -            | 0.0%    | -               | -           | 0.0%    | -                    |
| 28 Total current liabilities (payable from restricted assets) | 1,582,789     | 55,468       | 3.5%    | 1,638,257       | -           | 0.0%    | 1,638,257            |
| Total current liabilities                                     | 12,517,999    | 5,229,793    | 41.8%   | 17,746,005      | (3,168,542) | -15.1%  | 20,914,547           |
| Total liabilities   | 66,969,420    | 22,297,884   | 33.3%   | 89,265,517      | (1,639,004) | -1.8%   | 90,904,521           |
| TOTAL NET POSITION AND LIABILITIES                            | 898,394,978   | 59,360,543   | 6.6%    | 957,753,734     | 30,652,220  | 3.3%    | 927,101,514          |

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
MAY 2014

|   | A            | B            | C            | D              |
|---|--------------|--------------|--------------|----------------|
|   | YTD          | YTD          | YTD          | %              |
|   | Current Year | Prior Year   | Variance     |                |
| <b>Cash flows from operating activities</b>                     |              |              |              |                |
| 1 Cash received from customers                                  | -            | -            | -            | 0.0%           |
| 2 Cash payments to suppliers for goods and services             | (9,969,609)  | (4,484,138)  | (5,485,471)  | 122.3%         |
| 3 Cash payments to employees for services                       | (5,659,889)  | (6,821,676)  | 1,161,787    | -17.0%         |
| 4 Other revenue   | 1,953,783    | 75,607       | 1,878,176    | 2484.1%        |
| 5 Net cash used in operating activities                         | (13,675,715) | (11,230,207) | (2,445,508)  | 21.8%          |
| <b>Cash flows from noncapital financing activities</b>          |              |              |              |                |
| 6 Proceeds from property taxes                                  | 44,448,635   | 44,096,943   | 351,692      | 0.8%           |
| 7 Proceeds from federal operating and maintenance grants        | -            | -            | -            | 0.0%           |
| 8 Cash received paid to an other government                     | -            | -            | -            | 0.0%           |
| 9 Net cash provided by noncapital financing activities          | 44,448,635   | 44,096,943   | 351,692      | 0.8%           |
| <b>Cash flows from capital and related financing activities</b> |              |              |              |                |
| 10 Acquisition and construction of capital assets               | 29,223,071   | (6,479,478)  | 35,702,549   | -551.0%        |
| 11 Principal payments on bonds payable                          | -            | -            | -            | 0.0%           |
| 12 Proceeds from bonds payable                                  | -            | -            | -            | 0.0%           |
| 13 Payments for bond issuance costs                             | -            | -            | -            | 0.0%           |
| 14 Interest paid on bonds payable                               | (973,538)    | -            | (973,538)    | 0.0%           |
| 15 Proceeds from construction fund, net                         | 330,513      | 649,434      | (318,921)    | -49.1%         |
| 16 Capital contributed by developers and federal grants         | (32,230,207) | 1            | (32,230,208) | -3223020800.0% |
| 17 Net cash used in capital and related financing activities    | (3,650,161)  | (5,830,043)  | 2,179,882    | -37.4%         |
| <b>Cash flows from investing activities</b>                     |              |              |              |                |
| 18 Payments for purchase of investments                         | -            | -            | -            | -              |
| 19 Proceeds from maturities of investments                      | -            | (3,735,099)  | 3,735,099    | -100.0%        |
| 20 Investment income  | 25,503       | 26,477       | (974)        | -3.7%          |
| 21 Net cash provided by investing activities                    | 25,503       | (3,708,622)  | 3,734,125    | -100.7%        |
| 22 Net increase (decrease) in cash                              | 27,148,262   | 23,328,071   | 3,820,191    | 16.4%          |
| 23 Cash at the beginning of the year                            | 23,264,514   | 26,144,838   | (2,880,324)  | -11.0%         |
| 24 Cash at the end of the period                                | 50,412,776   | 49,472,909   | 939,867      | 1.9%           |
| <b>Reconciliation of cash and restricted cash</b>               |              |              |              |                |
| 25 Current assets - cash  | 2,110,577    | 4,974,061    | (2,863,484)  | -57.6%         |
| 26 Current assets - designated                                  | 40,556,102   | -            | 40,556,102   | 0.0%           |
| 27 Restricted assets -cash                                      | 7,746,097    | 44,498,846   | (36,752,749) | -82.6%         |
| 28 Total cash   | 50,412,776   | 49,472,907   | 939,869      | 1.9%           |



SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
MAY 2014

|  | A            | B            | C           | D       |
|--|--------------|--------------|-------------|---------|
|  | YTD          | YTD          | YTD         | %       |
|  | Current Year | Prior Year   | Variance    |         |
| Reconciliation of operating loss to net cash used in operating activities is as follows:     |              |              |             |         |
| 1 Operating loss   | (17,736,598) | (17,309,450) | (427,148)   | 2.5%    |
| Adjustments to reconcile net operating loss to net cash used in operating activities:        |              |              |             |         |
| 2 Depreciation   | 5,082,260    | 4,958,955    | 123,305     | 2.5%    |
| 3 Provision for claims   | 119,248      | 200,432      | (81,184)    | -40.5%  |
| 4 Provision for (revision) doubtful accounts   | -            | -            | -           | 0.0%    |
| 5 Amortization   | -            | 4,841        | (4,841)     | -100.0% |
| Change in operating assets and liabilities:  |              |              |             |         |
| 6 (Increase) decrease in customer and other receivables                                      | -            | -            | -           | 0.0%    |
| 7 Increase in inventory  | -            | -            | -           | 0.0%    |
| 8 Increase (decrease) in prepaid expenses and other receivables                              | 1,443,021    | 104,811      | 1,338,210   | 1276.8% |
| 9 Decrease in net pension asset  | -            | -            | -           | 0.0%    |
| 10 Increase (decrease) in accounts payable   | (3,524,674)  | -            | (3,524,674) | 0.0%    |
| 11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay | (470,535)    | (463,137)    | (7,398)     | 1.6%    |
| 12 Increase in net other postretirement benefits liability                                   | 931,420      | 1,041,883    | (110,463)   | -10.6%  |
| 13 Increase (decrease) in net pension obligation   | 598,117      | 426,933      | 171,184     | 40.1%   |
| 14 Decrease in other liabilities   | (117,974)    | (195,475)    | 77,501      | -39.6%  |
| 15 Net cash used in operating activities   | (13,675,715) | (11,230,207) | (2,445,508) | 21.8%   |



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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**Date:** June 23, 2014  
**To:** Robert Miller, Interim Executive Director  
**From:** Steven Klepeis, Risk Manager  
**Re:** Information Item: **Fiduciary Liability Insurance**

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The following has been prepared as an Information Item for the July 1, 2014, Finance Committee meeting, and for the July 11, 2014, Board of Directors meeting.

#### **FIDUCIARY LIABILITY INSURANCE:**

The Board's Fiduciary Liability Insurance, currently effective 8/1/13-8/1/16, is a three (3) year policy which requires equal annual installments within the three year period. The major features are as follows:

- \$3 Million limit per claim, subject to a \$50,000 retention, which means that the Board pays the first \$50,000 of a claim.
- Policy is strictly a "designated benefit plan fiduciary liability coverage," which addresses "Wrongful Acts" such as any actual or alleged breach of fiduciary duty with respect to the benefit plans specifically named in the policy.
- Insured persons are any Board members, employees, trustees, committee members, officers, and in-house general counsel, but only with respect to actions taken within the capacity as a fiduciary of a named benefit plan, or as a person performing "Administration."
- "Administration" means giving counsel, advice, notice to participants or beneficiaries, or interpretations. It also means handling records and effecting enrollment, termination, or cancellation of participants or beneficiaries.
- The named plans are the Employees' Retirement System, the Deferred Compensation Program, the Self-funded Blue Cross/Blue Shield Group Health Plan, and the Self-funded Workers' Compensation Program.
- Within the \$3 Million limit, there are special limits of \$100,000 each for settlement defense fees, HIPAA issues, and 502© penalties.

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**

**CHANGE ORDER ANALYSIS SUMMARY FOR FISCAL YEAR 2013**

As of June 25, 2014

|                 | <u>Total Active</u><br><u>Contracts (\$)</u> | <u>Total Change</u><br><u>Orders (\$)</u> | <u>Percentage</u><br><u>Contract</u> |
|-----------------|--|---|--------------------------------------|
| <b>WATER</b>    |  |   |                                      |
| Construction    | \$ 245,099,517                               | \$ 3,780,914                              | 1.5%                                 |
| Design          | \$ 37,628,420                                | \$ 13,810,147                             | 36.7%                                |
| Total: Water    | \$ 282,727,937                               | \$ 17,591,061                             | 6.2%                                 |
| <b>SEWERAGE</b> |  |   |                                      |
| Construction    | \$ 140,003,505                               | \$ 4,322,968                              | 3.1%                                 |
| Design          | \$ 14,071,884                                | \$ 7,459,892                              | 53.0%                                |
| Total Sewerage  | \$ 154,075,389                               | \$ 11,782,859                             | 7.6%                                 |
| <b>DRAINAGE</b> |  |   |                                      |
| Construction    | \$ 54,733,552                                | \$ 1,356,243                              | 2.5%                                 |
| Design          | \$ 28,753,633                                | \$ 1,953,986                              | 6.8%                                 |
| Total Drainage  | \$ 83,487,185                                | \$ 3,310,228                              | 4.0%                                 |
| Total Program   | \$ 520,290,511                               | \$ 32,684,149                             | 6.3%                                 |

**Sewerage and Water Board**  
**Department of Emergency Management**  
*"Preparedness, Mitigation, Response, and Recovery"*

FEMA Project Update as of **6-23-14**

*This data was collected from E.M. Data and Louisiana.com on the above reference date*

Prepared by: Jason Higginbotham, CEM, LEM-P  
 Director of Emergency Management

**Hurricane Katrina**

|  |                          |
|--|--------------------------|
| <b>Estimated Project Cost</b>                    | <b>\$ 788,677,451.07</b> |
| <b>Obligated Amount</b>                          | <b>\$ 662,211,137.19</b> |
| Not Eligible PW <sup>1</sup>                     | \$ 10,896,751.08         |
| Not Eligible Loan PW <sup>2</sup>                | \$ 70,111,970.25         |
| Insurance Deduction <sup>3</sup>                 | \$ 2,747,339.04          |
| Version Request <sup>4</sup>                     | \$ 0                     |
| Loan/Advancement PW Version Request <sup>5</sup> | \$ 30,735,196.42         |
| Appeal Amount <sup>6</sup>                       | \$ -                     |
| Close Out Reconciliation <sup>7</sup>            | \$ 9,627,559.67          |
|  |                          |
| Submitted Project Cost                           | \$ 697,070,933.31        |
| Awaiting Obligation <sup>8</sup>                 | \$ 2,347,497.41          |
| Total Invoices in Progress at State              | \$ 572,495.03            |
| Total Paid by State (LAPA Data)                  | \$ 362,950,124.85        |
|  |                          |
| SPS HMGP Grant                                   | \$ 20,082,538.00         |
|  |                          |
| Power Plant HMGP GRANT                           | \$ 141,175,000.00        |
| Power Plant HMGP Amendment 1                     | \$ 9,620,389.00          |

<sup>1</sup> Represents the amount that will not result in payments by FEMA on non-100 Million Dollar P.W.'s.

<sup>2</sup> Represents the amount that will not result in payments by FEMA on 100 Million Dollar P.W.'s.

<sup>3</sup> National Flood Insurance deductions.

<sup>4</sup> Amount that FEMA is reviewing documentation to adjust scope of work or cost adjustments on non-100 Million Dollar P.W.'s.

<sup>5</sup> Amount that FEMA is reviewing documentation to adjust scope of work or cost adjustments on 100 Million Dollar P.W.'s. and GOHSEP Advancement Project Worksheets

<sup>6</sup> Amount that is currently under appeal or arbitration.

<sup>7</sup> Amount that will be reconciled when Project Worksheet's are closed out.

<sup>8</sup> Amount pending obligation in FEMA Million Dollar Queue or Funding Review Queue.

## **Hurricane Gustav**

**This data was collected from E.M. Data and Louisianapa.com**

|                                    |               |
|------------------------------------|---------------|
| Original ESTIMATED<br>PROJECT COST | \$ 755,354.17 |
| PROJECT SUBMITTED<br>AMOUNT        | \$ 755,354.17 |
| NFIP Reduction                     | \$ -          |
| OBLIGATED Amount                   | \$ 755,354.17 |
| Amount Paid by State               | \$ 312,309.26 |

## Hurricane Isaac

This data was collected from E.M. Data and Louisiana.com

| Site                                  | Estimated              | Insurance Claim      | FEMA Claim             | PW Amount              |
|---------------------------------------|------------------------|----------------------|------------------------|------------------------|
| CAT B Emergency Labor/Equipment       | \$ 1,217,743.75        | \$ -                 | \$ 1,217,743.75        | \$ 1,217,743.75        |
| East Bank Waste Water Treatment Plant | \$ 873,596.00          | \$ 367,636.00        | \$ 505,960.00          | \$ 324,593.84          |
| West Bank Waste Water Treatment Plant | \$ 118,755.00          | \$ 38,887.00         | \$ 79,868.00           | \$ 75,569.78           |
| East Bank Water Plant                 | \$ 184,556.00          | \$ 36,850.00         | \$ 174,706.00          | \$ 74,678.91           |
| West bank Water Plant                 | \$ 2,269.74            | \$ -                 | \$ 2,269.74            | \$ 2,269.74            |
| Sewer Pumping Stations/DPS            | \$ 94,063.80           | \$ -                 | \$ 94,377.90           | \$ 94,377.90           |
| Drainage Pumping Stations             | \$ 9,533.00            | \$ -                 | \$ 9,533.00            | \$ 9,533.00            |
| Central Yard                          | \$ 6,053.60            | \$ -                 | \$ 6,053.60            | \$ 6,053.60            |
| <b>Total</b>                          | <b>\$ 2,506,570.89</b> | <b>\$ 443,373.00</b> | <b>\$ 2,090,511.99</b> | <b>\$ 1,804,820.52</b> |



## SEWERAGE AND WATER BOARD Inter-Office Memorandum

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**Date:** 6-23-14

**To:** Joseph Becker, General Superintendent

**From:** Jason Higginbotham, Director of Emergency Management and FEMA Grants

**Re:** Significant Updated to Hurricane Katrina Recovery Program

**Recent written versions since June 1st, 2014**

The below Projects Worksheets can be viewed on the Katrina Project Managers Report under Newly Written Project Worksheets

- PW 17785v8 Project Management for Water Hammer. The version adds additional \$1,385,983.06 to the Water Hammer PM.
- PW13929v3 Temp Trailer at EBWWTP. As a result of closeout reconciliation this version adds an additional \$138,180.58 for the Temp Office Trailer at the EBWWTP.
- PW 20751v2 Gentilly Terrace Water Lines. This version add an additional \$823,333.77 for scope adjustment to this PW.

# Sewerage and Water Board of New Orleans Committee & Regular Board Meeting Schedule

## 2014 Calendar of Events

|           |                    |          |                             |
|-----------|--------------------|----------|-----------------------------|
| >TUESDAY  | JULY 1, 2014       | 8:00 AM  | FINANCE COMMITTEE<          |
| WEDNESDAY | JULY 2, 2014       | 9:00 AM  | COMMITTEE ON INFRASTRUCTURE |
| WEDNESDAY | JULY 2, 2014       | 10:30AM  | PENSION COMMITTEE           |
| MONDAY    | JULY 7, 2014       | 9:00 AM  | OPERATIONS COMMITTEE        |
| FRIDAY    | JULY 11, 2014      | 9:00 AM  | EXECUTIVE COMMITTEE         |
| WEDNESDAY | JULY 16, 2014      | 9:00 AM  | REGULAR BOARD               |
| MONDAY    | AUGUST 4, 2014     | 9:00 AM  | OPERATIONS COMMITTEE        |
| TUESDAY   | AUGUST 5, 2014     | 9:00 AM  | FINANCE COMMITTEE           |
| WEDNESDAY | AUGUST 6, 2014     | 9:00 AM  | COMMITTEE ON INFRASTRUCTURE |
| WEDNESDAY | AUGUST 6, 2014     | 10:30 AM | PENSION COMMITTEE           |
| FRIDAY    | AUGUST 8, 2014     | 9:00 AM  | EXECUTIVE COMMITTEE         |
| WEDNESDAY | AUGUST 20, 2014    | 9:00 AM  | REGULAR BOARD               |
| WEDNESDAY | SEPTEMBER 3, 2014  | 9:00 AM  | COMMITTEE ON INFRASTRUCTURE |
| WEDNESDAY | SEPTEMBER 3, 2014  | 10:30 AM | PENSION COMMITTEE           |
| MONDAY    | SEPTEMBER 8, 2014  | 9:00 AM  | OPERATIONS COMMITTEE        |
| TUESDAY   | SEPTEMBER 9, 2014  | 9:00 AM  | FINANCE COMMITTEE           |
| FRIDAY    | SEPTEMBER 12, 2014 | 9:00 AM  | EXECUTIVE COMMITTEE         |
| WEDNESDAY | SEPTEMBER 17, 2014 | 9:00 AM  | REGULAR BOARD               |
| WEDNESDAY | OCTOBER 1, 2014    | 9:00 AM  | COMMITTEE ON INFRASTRUCTURE |
| WEDNESDAY | OCTOBER 1, 2014    | 10:30 AM | PENSION COMMITTEE           |
| MONDAY    | OCTOBER 6, 2014    | 9:00 AM  | OPERATIONS COMMITTEE        |
| TUESDAY   | OCTOBER 7, 2014    | 9:00 AM  | FINANCE COMMITTEE           |
| FRIDAY    | OCTOBER 10, 2014   | 9:00 AM  | EXECUTIVE COMMITTEE         |
| WEDNESDAY | OCTOBER 15, 2014   | 9:00 AM  | REGULAR BOARD               |
| WEDNESDAY | NOVEMBER 3, 2014   | 9:00 AM  | OPERATIONS COMMITTEE        |
| TUESDAY   | NOVEMBER 4, 2014   | 9:00 AM  | FINANCE COMMITTEE           |
| WEDNESDAY | NOVEMBER 5, 2014   | 9:00 AM  | COMMITTEE ON INFRASTRUCTURE |
| WEDNESDAY | NOVEMBER 5, 2014   | 10:30 AM | PENSION COMMITTEE           |
| FRIDAY    | NOVEMBER 7, 2014   | 9:00 AM  | EXECUTIVE COMMITTEE         |
| WEDNESDAY | NOVEMBER 19, 2014  | 9:00 AM  | REGULAR BOARD               |

**NOTE: RECOMMENDATIONS:**

JULY - FINANCE COMMITTEE HAS BEEN RE-SCHEDULED FOR THE 1<sup>ST</sup> WEEK OF JULY ON (TUE) JULY 1, 2014 AT 8:00AM ; MOVED TO SECOND WEEK OF JULY DUE TO HOW THE DAYS FALL DURING THE FIRST WEEK

SEPTEMBER – MOVED TO SECOND WEEK DUE TO HOW THE DAYS FALL DURING FIRST WEEK (LABOR DAY 9/1/2014)

OCTOBER – MOVED TO SECOND WEEK DUE TO HOW THE DAYS FALL DURING FIRST WEEK