OPERATIONS COMMITTEE MEETING Monday, October 6, 2014

8:00 AM

COMMITTEE MEMBERS

Mr. Marion Bracy, Chair • Dr. Tamika Duplessis • Mr. Scott Jacobs • Mr. Mark Moody • Ms. Kimberly Thomas

FINAL AGENDA

ACTION ITEMS

- 1. Approval of Previous Report
- 2. Bid Recommendations DBE Participation NONE
- 3. Construction Review Committee
- 4. Staff Contract Review Committee
- 5. Renewal Construction Contracts with DBE Participation NONE
- 6. Final Acceptance Contracts with DBE Participation NONE

PRESENTATION ITEMS

- 7. Customer Service Results through August 2014
- 8. Water Help and Plumbing Assistance Programs
- 9. DBE Leadership Summit Meeting

INFORMATION ITEMS

- 10. DBE Participation Report
- 11. 2014 Committee/Board Meeting Schedule
- 12. Response to Questions
- 13. Any Other Matters

REFERENCE ITEMS (In Binders)

- A. Sewerage & Water Board By-Laws
- B. 2014 Operating & Capital Budget
- C. Strategic Plan
- D. Tracking Tool for Commitments to the City Council
- E. Bond Rating

Construction Review Committee Recommendations

The Construction Review Committee met, September 10, 2014 and made the following recommendations.

Open Market Contracts

1. Contract #1345

Replacement of Filter Backwash Equipment at the Main Water

Purification Plant

Estimated Cost:

\$1,800,000.00

Suggested Goal:

7%

Areas of Participation:

Demolition, Electrical Installation

Source of funding is Water System Fund

2. Contract #1379

Painting and Inspection of (4) Four-million Gallon Water Storage

Tanks at the MWPP

Estimated Cost:

\$400,000.00

Suggested Goal:

28%

Areas of Participation:

Pressure Washing, and Repairs to Concrete and Rebar

Source of funding is Water System Fund

3. Contract #6245

Installation of Outdoor Switchgear Near Central Control at the

Carrollton Water Plant

Estimated Cost:

\$200,000.00

Suggested Goal:

30%

Areas of Participation:

Concrete work for slab buildup, installation of duct bank, misc. equipment

and materials

Source of funding is Drainage, Sewer, and Water System Funds

4. Contract #8138

Re-Paving Open Cuts in Streets, Driveways, Sidewalks Resulting from

the Repair to the Sewerage and Water Board of New Orleans

Underground Utilities

Estimated Cost:

\$1,999,185.00

Suggested Goal:

36%

Areas of Participation:

Removal, disposal and restoration

Source of funding is Sewer and Water System Funds

CRC Meeting Recommendations September 10, 2014 Page 2

5. Contract #30007

Restoration of Existing Gravity Sewer Mains Damaged by Hurricane

Katrina by Excavation and Replacement from Manhole-to-Manhole,

CIPP Lining from Manhole-to-Manhole and Point Repairs,

Replacement and/or Adjustment of Existing Frames and Covers, Full and Partial Internal Cemetitious Lining and Associated Restoration at

Various Sites throughout Orleans Parish

Estimated Cost:

\$1,724,915.00

Suggested Goal:

36%

Areas of Participation:

Replacement, repair and restoration

Source of funding is Sewer System Fund

6. Contract #30014

Cleaning and CCTV Inspection of Sanitary Sewer Mains at Scattered

Sites within Orleans Parish

Estimated Cost:

\$1,000,000.00

Suggested Goal:

36%

Areas of Participation:

CCTV Inspection

Source of funding is Sewer System Fund

Staff Contract Review Committee Recommendations (SUPPLEMENTAL)

The Staff Contract Review Committee met on September 16, 2014 and made the following recommendations:

Open Market Contracts

Open Market, 0% SLDBE Participation, one (1) year with two (2), one year renewal options.

1. Furnishing Collection Enforcement Services of Delinquent Accounts

Estimated Cost:

minus twelve percent (-12%) of amount collected

Percentage Goal Justification:

Does not lend itself to SLDBE participation because no company currently certified in area

Funding Source:

Operating and Maintenance Budget

Open Market, One Time Purchase, 0% SLDBE Participation.

2. Furnishing and Delivering Various Construction Equipment and Trailers

Estimated Cost:

\$200,000.00

Percentage Goal Justification:

Does not lend itself to SLDBE participation because products are single items that is shipped

directly from the manufacturer.

Funding Source:

Operating and Maintenance Budget

3. Furnishing and Delivering Heavy Duty and Regular Vehicles

Estimated Cost:

\$400,000.00

Percentage Goal Justification:

Does not lend itself to SLDBE participation because products are single items that is shipped

directly from the manufacturer.

Funding Source:

Operating and Maintenance Budget

Renewal Contracts

Pursuant to the Operations Committee request for SLDBE compliance on contracts involving renewals, please find subject information.

Second of four (4) renewal options, 50% SLDBE Participation.

4. Furnishing 2014 Independent Financial Auditing Service

Renewal Cost:

\$85,000.00

Prime Contractor:

Postlethwaite and Netterville

SLDBE Subcontractor

Bruno & Tervalon, LLC - CPA's

Area of Participation:

Working as a joint venture team to provide audit planning, capital assets, liabilities, compliance testing and reporting to include tying out financial

statements and reviews.

Staff Contract Review Committee Recommendations September 16, 2014

Funding Source:

Operating and Maintenance Budget

The SLDBE participation goal is 50.00%. The DBE participation achieved is 50.00%.

First and Final Renewal, 0% DBE Participation.

5. Furnishing Sodium Chloride

Renewal Cost:

Prime Contractor:

Percentage Goal Justification:

\$103,191.75

Morton Salt Incorporated

Does not lend itself to SLDBE participation because product is a single item that is shipped

directly from the manufacturer.

Funding Source:

Operating and Maintenance Budget

6. Furnishing Gasoline and Diesel Fuels

Renewal Cost:

Prime Contractor:

Percentage Goal Justification:

\$1,610,000.00

Lard Oil Company of Denham Springs
Does not lend itself to SLDBE participation
because product is a single item that is shipped

directly from the manufacturer.

Funding Source:

Operating and Maintenance Budget

7. Furnishing Lubricant and Petroleum Products

Renewal Cost:

Prime Contractor:

Percentage Goal Justification:

\$100,000.00

Lard Oil Company of Denham Springs
Does not lend itself to SLDBE participation
because product is a single item that is shipped
directly from the manufacturer.

Funding Source:

Operating and Maintenance Budget



October 6, 2014

Operations Committee Sewerage and Water Board of New Orleans New Orleans, Louisiana

Dear Directors:

Subject: Customer Service Results through August 2014

This report is intended as a consolidated report of customer service results, including key activities, indicators of metric results, and a status update on implementation of the Customer Service Improvement plan.

<u>Customer Service Improvement Plan Status Update</u>. Following is an update of the implementation status for the Customer Service Improvement Plan.

	Plan	Implementation Status
I.	Provide improved customer account management and billing capabilities	
A.	Replace existing CAM system.	
	Staff will replace the existing in-house developed billing and collection system with packaged software built upon industry standard best practices.	In Progress. The Project Team met for the Kickoff of the CIS implementation on September 15 with a review of the project implementation plan, roles, responsibilities, expectations and timelines.
В.	Implement automated meter reading technology.	
	Staff will move from manual meter reading on a monthly cycle to automated meter reading on a multiple-times-per-day cycle, allowing customers to monitor their usage online and allowing for underground leaks to be more readily identified.	In Progress. New automated meters are being installed as part of routine meter replacement. A request for proposals for automated meter reading software will be drafted later once the CAM system replacement project is underway.
II.	Reduce the volume of calls by increasing the perceived accuracy of the bills.	
A.	Continue focus on obtaining readings to avoid estimates.	
	Staff will maintain the marked improvement achieved over the past 18 months in obtaining meter readings for approximately 98% of all accounts.	Completed. During the month of August 2014, meter reading staff maintained a high percentage of actual readings, with a reading on 98.9% of all meters.



B.	Improve accuracy of readings	Land Transfer and the second
	Although the quantity of readings has improved, the quality of some of the readings has not, resulting in either rechecks or customer complaints. Staff will more closely monitor those meter readers that are experience accuracy issues.	Complete. The re-sequencing of residential meter reading routes is complete. This process has helped in ensuring that no meter is skipped and the Meter Reader is at the correct address reading the correct meter.
C.	Ensure meter reading and billing edits are worked diligently.	
	An unintended consequence of working to increase the number of readings has been a decrease in the number of days between reading and billing. This has resulted in bills being mailed with a lesser amount of review than previously took place. Staff will immediately work to ensure an adequate number of days occur between reading and billing to allow for full review of meter reading and billing edits.	Complete. Billing staff has finalized the flowcharts of the bill review and bill adjustment processes. The finalized flowchart document will be of great value in establishing improved business practices as we implement the new billing system.
D.	Retrain billing clerks on proper review of meter reading and billing edits.	
	There has been a significant decrease in the experience level of customer service clerks and supervisors due to employee retirements and turnover. Likewise, the training center for customer service representatives had been shut down following Hurricane Katrina. Staff will work to immediately re-open and re-staff the customer service training center and provide remedial training.	In progress. Each supervisor is evaluating staff's performance and providing individual training as needed.
Ε.	Re-staff Analyst Level Positions	
	The Customer Service Department is budgeted for three analyst positions, but currently has only two analysts on staff. This has left the responsibility for process analysis to supervisors who are currently over-committed in resolving particularly difficult customer concerns. Requisitions for one analyst positions will be submitted shortly and they will be among the first trained at the training center.	Completed. The new team member began working on July 1, 2013.
1		
III	. Improve the customer service experience when questioning a bill and resolve more	



	issues during the first call.	
Α.	Re-emphasize and retrain employees on	
	courtesy and accountability.	
	Complaints about perceived rudeness by customer service representatives are a serious concern. Management will meet with employees to re-emphasize the courteous manner in which customers are to be treated and the accountability for the representatives to resolve customer concerns. Management will also bring in outside training for representatives on dealing with customers.	In progress. All Revenue & Customer Service staff members are currently participating in the Business Training Skills series. The classes are being conducted by Debra Gould & Associates and Cathy Harris Consulting and Training.
В.	Reduce the amount of time spent by customers waiting for assistance.	
	The amount of calls abandoned by customers prior to being served has increased significantly in recent months. Likewise, the number of customers waiting in the lobby for service has been quite large on some days. Management will review staffing levels at all workdays and shifts to ensure appropriate matching to the customer call and walk-in volume.	In progress. During the month of August the percentage of calls abandoned decreased from 12.4 % to 12.1%. The average call wait time increased slightly from 1 minute and 46 seconds to 1 minute and 58 seconds. We are in the process of installing an updated recording system, which allows supervisors to listen to calls and review job performance with staff on a regular basis. The current software and hardware is outdated and no longer supported.
C.	Provide a more effective appeals process within Sewerage and Water Board.	
	It is crucial to resolve customer complaints within Board processes so that customers do not feel that it is necessary to take their complaints to board members, elected officials, and executive management. Staff will clearly define and communicate the appeals process to customers. Also, Customer Service management will ensure that the Special Accounts Sections will be consistently used for customer calls to elected officials and board members.	In progress. The Administrative Hearing Procedure Policy has been updated and introduced to the board for approval.
D.	Improve coordination between Customer Service and Networks departments.	
	One of the most frustrating experiences for customers occurs when there are "disconnects" between customers requests for repairs to occur and how the Board responds to those requests. It is crucial to ensure that high priority customer concerns are resolved on a timely basis and that	In progress. We have proposed to create a Work Order Tracking Unit within Customer Service for the 2015 O&M Budget. This unit will focus solely on customers who have pending repair work orders. The billing system and the work order system are not linked. Therefore, our current



	representatives have reliable information about when repairs will occur or have been completed.	process relies on the customer to call us for updates and information. This unit will take a more proactive position by reaching out to those customers with regular updates on the status of their requests and realistic timelines on repair completion dates. We have proposed a staff three CSR's and a supervisor.
E.	Establish feedback processes for customer.	
	Staff will develop a feedback process for every walk-in and telephone customer contact to provide a method for immediate feedback to management about the customer experience. Staff will also develop a comprehensive survey instrument for customers who may not have had occasion to contact the Board.	In progress. The survey for walk-in customer satisfaction is complete. The results were favorable. We will be expanding the survey to include a more comprehensive study of customer needs and expectations. The survey will be conducted through our partnership with the Hawthorne Agency and Dr. Silas Lee and Associates within the next 90 days.
IV	Evaluate possible changes to the leak	
	adjustment policy.	
A.		
	Customers experiencing high bills are frequently dismayed that water lost through leaks on their service lines is billed without adjustment to volume or rate, while water main and hydrant leaks are allowed to remain unrepaired for long periods of time. The leak adjustment policy of Sewerage and Water Board is less "forgiving" than that of many other large metropolitan water agencies. Staff proposes to study the statutory and policy limitations and alternatives for consideration by the Board.	On hold. The SWB leak adjustment policy is governed by Louisiana State law. We plan to develop legislative alternatives to allow for greater credits to assist customers with high bills resulting from leaks on their property.

Staff will provide ongoing status updates on the implementation of the Customer Service Improvement Plan at upcoming Operations Committee meetings.

Robert K. Miller Deputy Director

Sewerage and Water Board of New Orleans Customer Service Report Indicators of Metric Results August 2014

Operations Support	Goal	Goal Met	Within Control Limits	Trend
Billing Accuracy / Reasonable		HT E		
	Meters Read Estimated Bills High Bill Complaints Adjusted Bills			
Problem Resolution	Customer Contacts Call Wait Time Abandoned Calls Emergency Abandoned Calls Low Water Pressure Water System Leaks Sewer System Leaks			
Collections Effectiveness	Accounts Off for Non-Payment Receivables 30 to 120 Days Old Receivables 120 Days and Older			

Sewerage and Water Board of New Orleans Meters Read as a Percentage of Total Meters

Constituency:

Customer Ratepayers

Objective: Provide

Accurate Bills

Goal: Read 98% or more of meters each

month

Currently Meeting

Goal: Yes

Process Operating Within Control Limits:

Yes

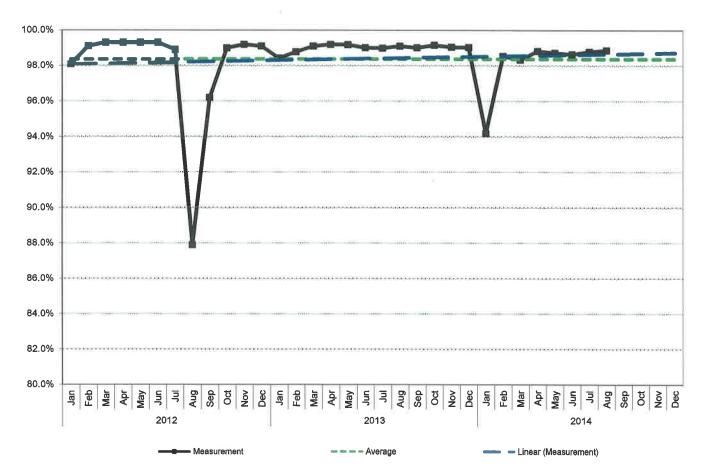
Trend: Favorable

Analysis

The purpose of the customer billing and collection processes is to collect revenues from customer accounts that are billed according to the service rules and are based upon accurate metered consumption. Obtaining an accurate reading is the first step in that process. Staff has maintained a reading rate near or above the goal since since April 2010 except for two months affected by Hurricane Isaac in 2012 and a winter freeze in January 2014.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



	Data Table													
	Jan	Feb	Mar	Apr a	ate Bills	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
2012	98.1%	99.1%	99.3%	99.3%	99.3%	99.3%	98.9%	87.9%	96.2%	99.0%	99.2%	99.1%		
2013	98.4%	98.8%	99.1%	99.2%	99.2%	99.0%	99.0%	99.1%	99.0%	99.2%	99.1%	99.0%		
2014	94.2%	98.5%	98.3%	98.8%	98.7%	98.6%	98.8%	98.9%						

Data Table

Sewerage and Water Board of New Orleans Bills Estimated as a Percentage of Total Bills

EUM Attribute:

Customer Satisfaction

Description: Provides reliable, responsive, and affordable services in line with explicit, customer-accepted service levels. Receives timely customer feedback to maintain responsiveness

to customer needs and emergencies.

Constituency:

Customer Ratepayers

Objective: Provide Accurate

Bills

Goal: Bill Accounts

With Less Than 2%

Estimated

Trend: Level

Currently Meeting

Goal: Close

Process Operating
Within Control Limits:

Yes

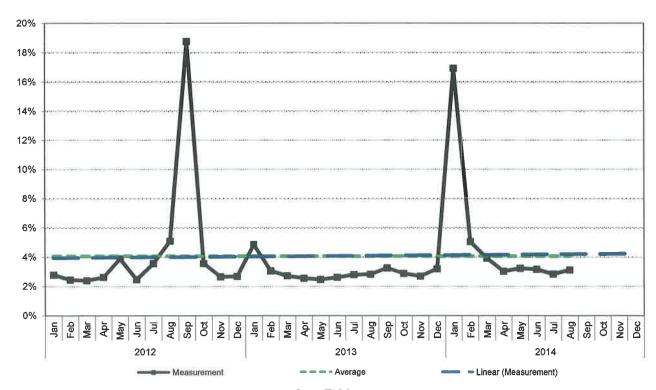
ol Limits:

Analysis

A bill is estimated if the meter is not read by the designated billing date. Bills are also estimated when a meter is read and the reliability of the reading is doubtful and the account is placed on an exception report. If the reading is not verified by the billing date, the bill will be estimated. Spikes in estimated bills usually occur when the Meter Reading department is unable to read a large section of meters during extreme weather.

Plans for Improvement

Current plans are focused on obtaining readings for accounts each month and verifying the reliability of each reading. Future plans will focus on advanced matering infrastructure that allows for readings to be obtained automatically several times daily.



	Data Table											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	2.8%	2.5%	2.4%	2.6%	3.9%	2.5%	3.6%	5.1%	18.8%	3.6%	2.7%	2.7%
2013	4.9%	3.1%	2.7%	2.6%	2.5%	2.6%	2.8%	2.8%	3.3%	2.9%	2.7%	3.2%
2014	16.9%	5.1%	3.9%	3.0%	3.2%	3.2%	2.8%	3.1%				

Sewerage and Water Board of New Orleans Investigations from High Bill Complaints as a **Percentage of Total Bills**

Constituency:

Customer Ratepayers

Objective: Provide

Accurate Bills

Yes

Goal: Reduce

percentage over time

Currently Meeting

Goal: No

Process Operating Within Control Limits:

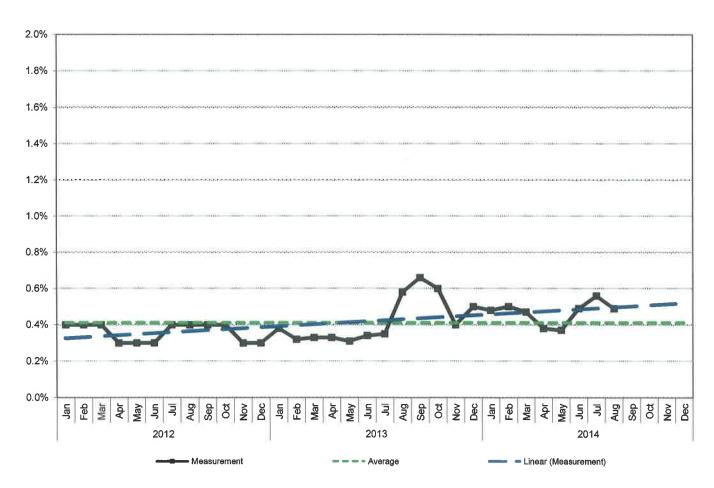
Trend: Unfavorable

Analysis

Customers request an investigation about their usage when the bill is higher than normal amounts. The higher billed amount may be due to: a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



	Data Table													
	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov De													
2012	0.4%	0.4%	0.4%	0.3%	0.3%	0.3%	0.4%	0.4%	0.4%	0.4%	0.3%	0.3%		
2013	0.4%	0.3%	0.3%	0.3%	0.3%	0.3%	0.4%	0.6%	0.7%	0.6%	0.4%	0.5%		
2014	0.5%	0.5%	0.5%	0.4%	0.4%	0.5%	0.6%	0.5%						

Sewerage and Water Board of New Orleans Bills Adjusted as a Percentage of Total Bills Computed

Constituency:
Customer Ratepayers

Objective: Provide Accurate Bills

Goal: Reduce percentage over time

Currently Meeting

Goal: No

Process Operating Within Control Limits:

Trend: Unfavorable

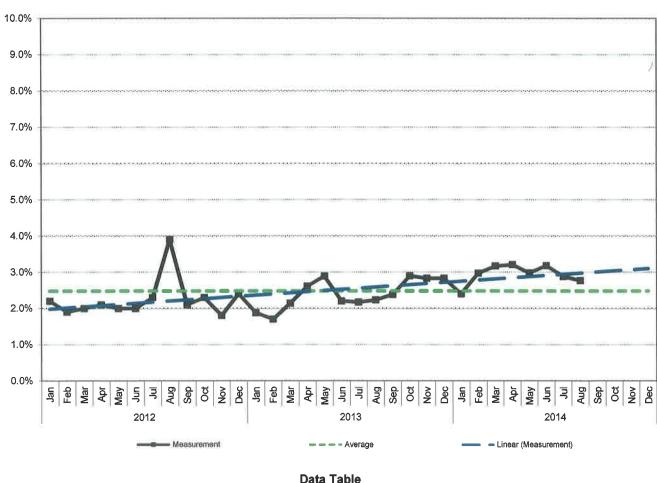
Yes

Analysis

Customers request adjustments to their bill due to higher than normal amounts. The higher billed amount may be due to: a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



	Data Table											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	2.2%	1.9%	2.0%	2.1%	2.0%	2.0%	2.3%	3.9%	2.1%	2.3%	1.8%	2.4%
2013	1.9%	1.7%	2.1%	2.6%	2.9%	2.2%	2.2%	2.2%	2.4%	2.9%	2.8%	2.8%
2014	2.4%	3.0%	3.2%	3.2%	3.0%	3.2%	2.9%	2.8%				

Sewerage and Water Board of New Orleans Total Inbound Customer Contacts

Constituency:

Customer Ratepayers

Objective: Provide Timely Information and Respond

Promptly to Requests

Goal: Reduce
Triggers of Customer

Calls

Currently Meeting

Goal: Close

Process Operating Within Control Limits: Yes

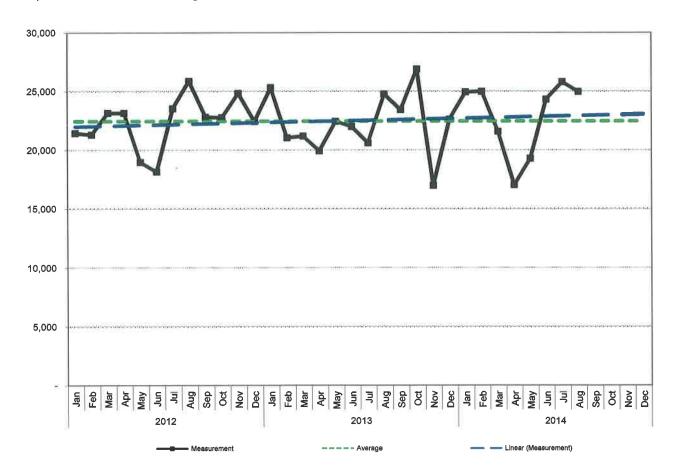
Trend: Level

Analysis

Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month.

Plans for Improvement

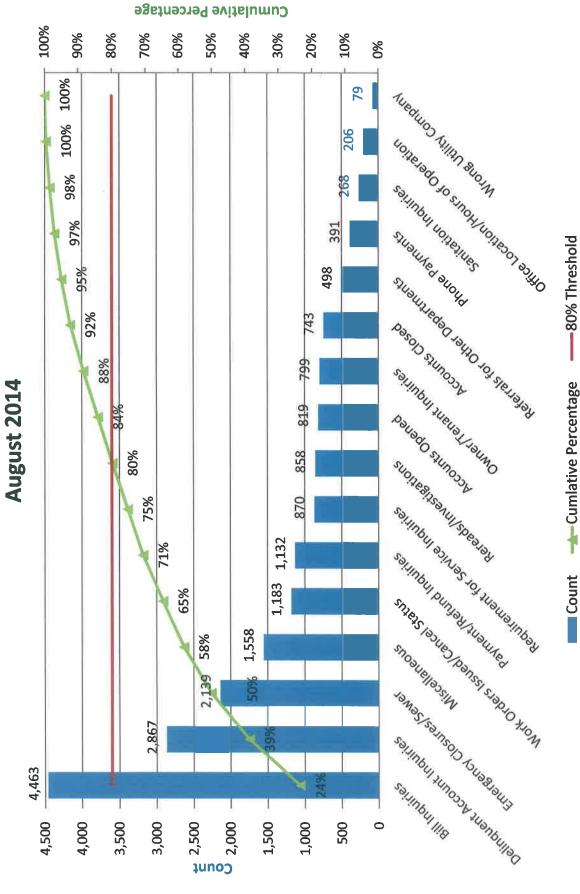
Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



Data	Table
	_

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	21,447	21,313	23,164	23,164	18,977	18,149	23,545	25,870	22,818	22,773	24,842	22,438
2013	25,331	21,051	21,194	19,937	22,446	21,994	20,602	24,764	23,439	26,892	16,980	22,610
2014	24.945	24.992	21.579	17.032	19.276	24.315	25.800	24.967				

Sewerage and Water Board of New Orleans **Chart of Types of Customer Calls**



Sewerage and Water Board of New Orleans Average Call Wait Time

Constituency:

Customer Ratepayers

Objective: Provide

Goal: Reduce over **Accurate Bills**

time

Currently Meeting

Goal: Yes

Process Operating Within Control Limits: Trend: Favorable

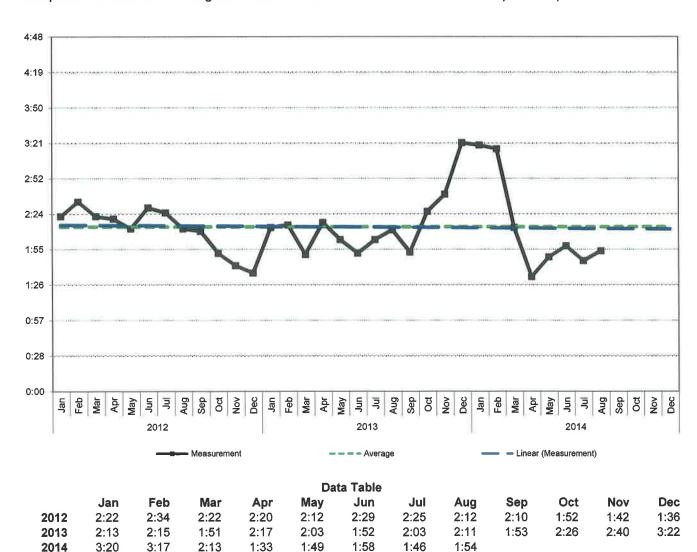
Yes

Analysis

Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month.

Plans for Improvement

Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



Sewerage and Water Board of New Orleans Calls Abandoned by Customers as a Percentage of Total

Constituency:

Customer Ratepayers

Objective: Provide Timely Information and Respond Promptly to Requests

Goal: Respond to calls with less than 10% abandoned

Currently Meeting Goal: Close

Process Operating
Within Control Limits:
Yes

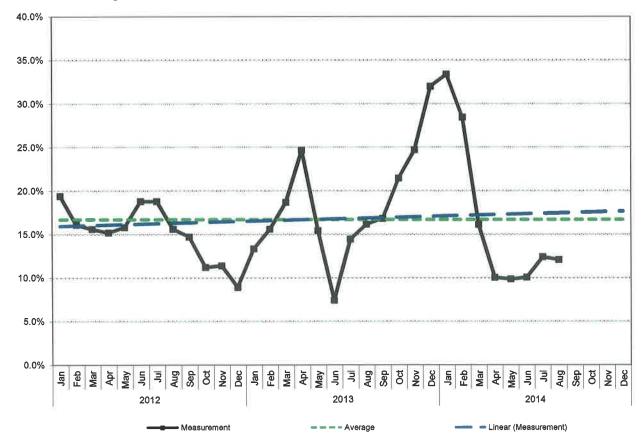
Trend: Favorable with past six months below thirty-two month average.

Analysis

Customers abandon their call after waiting for an amount of time considered inconvenient, which varies from customer to customer. Some portion of the volume of abandoned calls is from customers calling and hanging up on multiple occasions.

Plans for Improvement

In order to resolve the significant increase in abandoned calls, additional employees have been hired and are being trained. Call rollover time has been reduced from 3 minutes to 20 seconds. Medium term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



	Data Table												
	Jan	Feb	Маг	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
2012	19.4%	16.1%	15.6%	15.2%	15.8%	18.8%	18.8%	15.6%	14.7%	11.2%	11.4%	8.9%	
2013	13.3%	15.6%	18.7%	24.7%	15.4%	7.4%	14.5%	16.2%	16.8%	21.5%	24.7%	32.0%	
2014	33.4%	28.5%	16.1%	10.0%	9.8%	10.1%	12.4%	12.1%					

Sewerage and Water Board of New Orleans Emergency Calls Abandoned by Customers as a Percentage of Total Emergency Calls

Constituency:

Customer Ratepayers

Objective: Provide Timely Information and Respond Promptly to Requests

with less than 10%

Goal: Respond to calls

abandoned

Currently Meeting

Goal: Close

Process Operating Within Control Limits:

Trend: Favorable

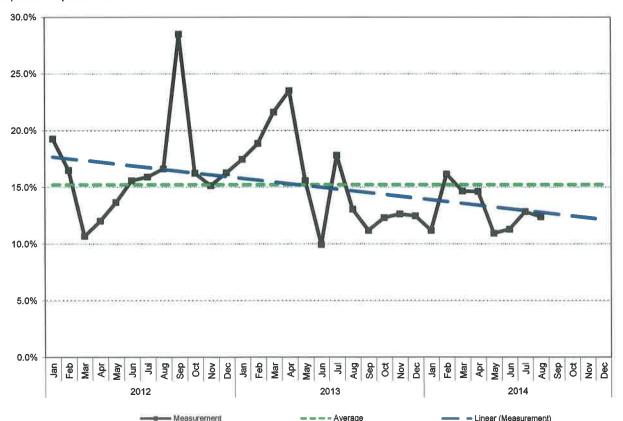
Yes

Analysis

Customers abandon their call after waiting for an amount of time considered inconvenient, which varies from customer to customer. Some portion of the volume of abandoned calls is from customers calling and hanging up on multiple occasions. Staff is addressing this issue as a top priority. The telephone system was recently upgraded.

Plans for Improvement

In order to resolve the significant increase in abandoned calls, additional employees were hired and trained. Call rollover time was reduced from 3 minutes to 20 seconds. Scripts were created for more efficient handling of routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



					D	ata Table						
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	19.3%	16.5%	10.7%	12.0%	13.7%	15.6%	15.9%	16.6%	28.5%	16.3%	15.2%	16.3%
2013	17.5%	18.9%	21.6%	23.5%	15.6%	10.0%	17.8%	13.1%	11.2%	12.3%	12.7%	12.5%
2014	11.2%	16.2%	14.7%	14.6%	11.0%	11.3%	12.9%	12.4%				

Sewerage and Water Board of New Orleans Total Service Requests about Low Water Pressure

Constituency:

Customer Ratepayers

Objective: Provide Timely Information and Respond

Promptly to Requests

Goal: Reduce
Number of Service

Requests

Currently Meeting

Goal: Close

Process Operating Within Control Limits: Yes

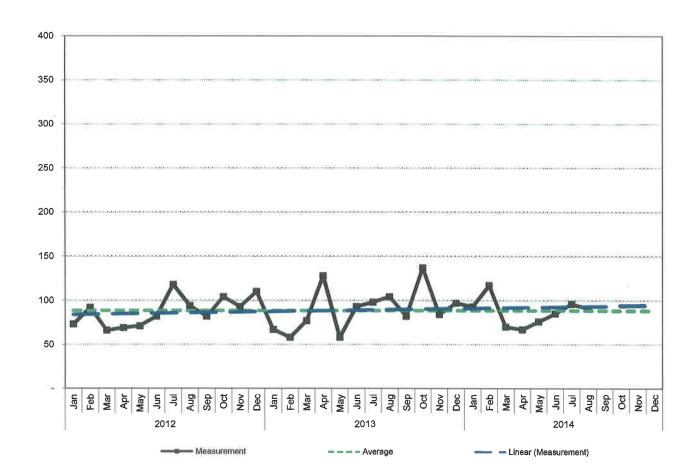
Trend: Level

Analysis

Customers contact the Sewerage and Water Board to request resolution to low water pressure. System pressure can be impaired by power failures at the treatment plants, by water main breaks, and by certain types of repair activities.

Plans for Improvement

Staff continues to make repairs to the water system to reduce the number of occasions of low pressure.



					Da	ta Table						
	Jan	Feb	Mar	Арг	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	73	92	66	69	71	82	118	94	82	104	93	110
2013	67	58	77	128	58	93	98	104	82	137	84	97
2014	93	117	70	67	76	85	96	91				

Sewerage and Water Board of New Orleans Total Service Requests for Water System Leaks

Constituency:

Customer Ratepayers

Objective: Provide Timely Information and Respond

Promptly to Requests

Process Operating Within Control

Limits:Yes

Goal: Reduce Number of Service

Requests

Trend: Favorable

Currently Meeting

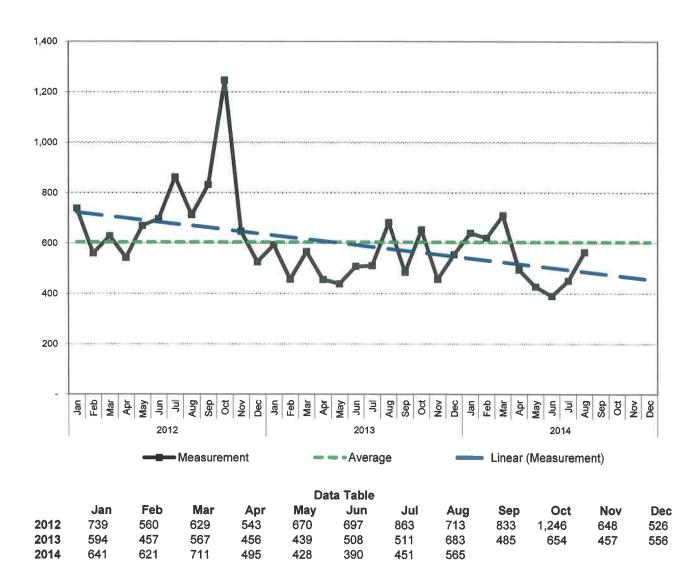
Goal: Yes

Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking mains, services and fire hydrants.

Plans for Improvement

Staff is working with FEMA to expand beyond point repairs to line replacements for water mains with high frequency of failure.



Sewerage and Water Board of New Orleans Total Service Requests for Sewer System Leaks

Constituency:

Customer Ratepayers

Objective: Provide Timely Information and Respond

Promptly to Requests

Goal: Reduce
Number of Service

Requests

Currently Meeting

Goal: Yes

Process Operating Within Control Limits: Yes

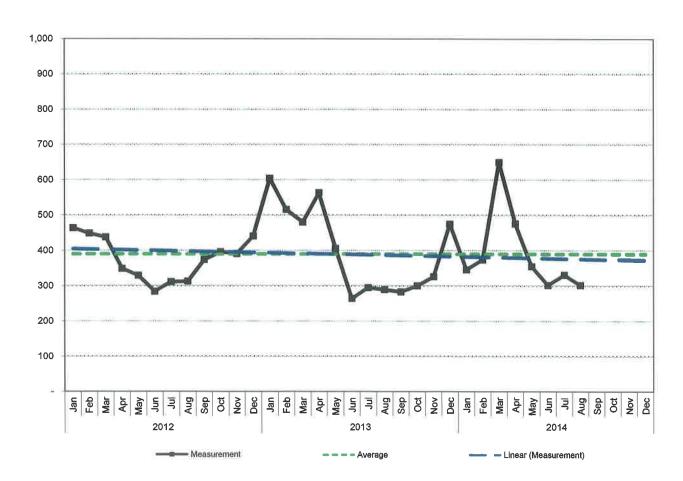
Trend: Favorable

Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking sewer collection mains and service lines.

Plans for Improvement

Staff has recently expanded the use of Networks Department field staff focused on sewer system repairs.



					Da	ta Table						
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	464	449	438	349	329	284	311	313	374	396	391	441
2013	604	516	480	563	406	264	295	289	283	300	326	475
2014	346	374	650	476	355	302	331	302				

Sewerage and Water Board of New Orleans Total Accounts Turned Off for Non-Payment

Constituency:

Customer

Ratepayers

Currently Meeting Goal: Not Applicable **Objective: Ensure**

Collection of Payments for

Services Provided

Process Operating

Within Control

Limits: Yes

Goal: None Established

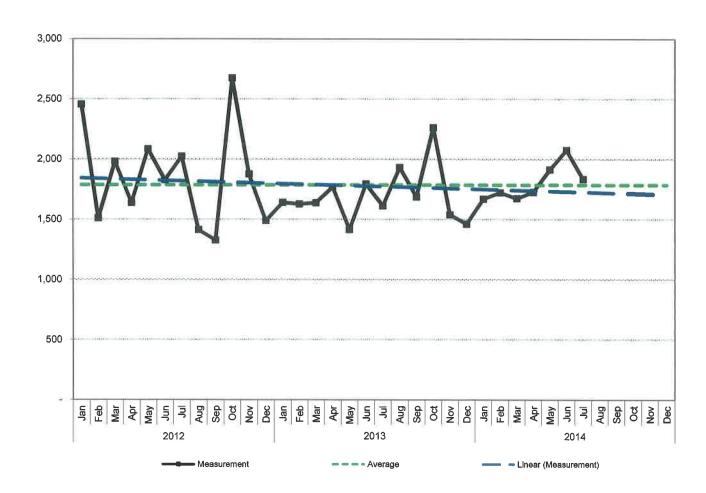
Trend: Favorable

Analysis

Customers accounts are turned-off for non-payment for balances more than \$50 and over sixty days past due.

Plans for Improvement

Staff is monitoring the number of accounts turned-off for non-payment to determine trend directions. No actions are contemplated at this time.



					D	ata Table						
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	2,456	1,511	1,980	1,638	2,085	1,829	2,024	1,413	1,327	2,676	1,877	1,490
2013	1,641	1,628	1,638	1,770	1,415	1,795	1,613	1,932	1,687	2,265	1,540	1,461
2014	1,670	1,723	1,675	1,727	1,915	2,077	1,836	1,694				

Sewerage and Water Board of New Orleans Water and Sewer Receivables 30 to 120 Days Old

EUM Attribute: Financial Viability

Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues

Constituency:
Customer Ratepayers

Objective: Efficient use of resources in providing

Goal: None established

services

Currently Meeting Goal: Not Applicable

Process Operating Within Control Limits: Yes

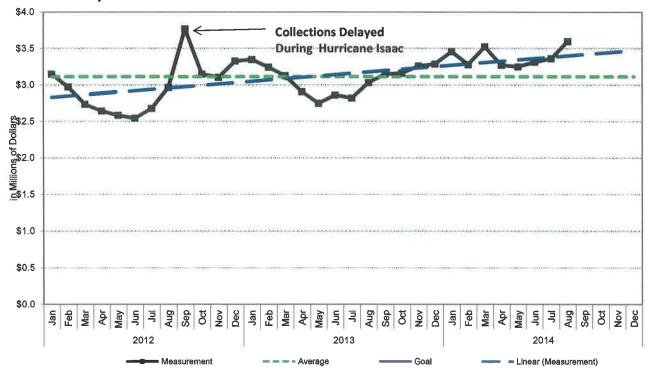
Trend: Level, when adjusted for rate increases.

Analysis

Water and sewer accounts receivable that are 30 to 120 days old are handled by internal staff using service disconnection. When those accounts are turned-off and final bills sent, the remaining balances after 30 days are sent to a collection agency. The uncollectable balances for 2007 and 2008 were higher than normal due to accounts that remained open for vacated facilities and were written off in 2011 and 2012, .

Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



						L	ata Table	}					
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
20	012	\$3.149	\$2.973	\$2.735	\$2.643	\$2.583	\$2.544	\$2.678	\$2.966	\$3.770	\$3.149	\$3.104	\$3.327
20	013	\$3.348	\$3.243	\$3.127	\$2.907	\$2.748	\$2.860	\$2.819	\$3.031	\$3.149	\$3.161	\$3.258	\$3.287
20	014	\$3.458	\$3.280	\$3.524	\$3.271	\$3.249	\$3.314	\$3.361	\$3.598				

Data Table

Sewerage and Water Board of New Orleans Water and Sewer Receivables 120 Days and Older

EUM Attribute: Financial Viability

Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues

Constituency:
Customer Ratepayers

Objective: Efficient use of resources in providing services

Goal: None established

Currently Meeting Goal: Not Applicable

Process Operating Within Control Limits: Yes

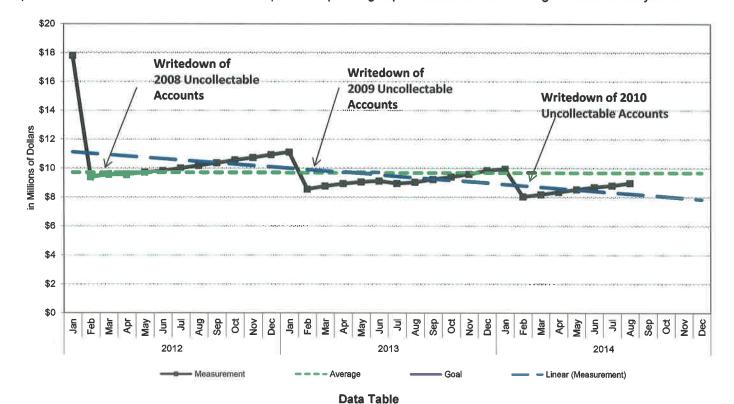
Trend: Favorable

Analysis

Water and sewer accounts receivable that are 120 days and older are handled by a collection agency. When those accounts remain uncollected after three years, the balances are written off as part of an annual process. The uncollectable balances for 2007 and 2008, which were written off early in 2011 and 2012, were higher than normal due to accounts that remained open post-Katrina for residences and businesses but were not occupied.

Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



May Jan Feb Mar Apr Jun Jul Aug Sep Oct Nov Dec **2012** \$17.811 \$ 9.400 \$ 9.557 9.710 9.818 \$10.724 9 558 \$ \$ 9.995 \$10.176 \$10.360 \$10.553 \$10,931 9.113 \$ 9.029 2013 \$11.104 \$ 8.552 \$ 8.766 \$ 8.928 \$ 9.055 \$ \$ 8.939 \$ 9.224 \$ 9.398 **2014** \$ 9.946 \$ 8.032 \$ 8.185 \$ 8.360 \$ 8.536 \$ 8.694 \$ 8.807 \$ 8.977

COMMUNITY OUTREACH SUMMARY

Green Infrastructure

- SWBNO Green Infrastructure Grants
 - O The unveiling of the SWBNO GI Grants was held September 25, 2014 at Propeller. The program allowed the grantees, water quality professionals and SWBNO employees to network prior to the GI presentations from organizations receiving grants from the Board. Organizations making presentations included LA Urban Stormwater Coalition, Ripple Effect, Ground Work NO and Land Trust of LA, Hanging Garden.

Conrad Park/WEFTEC Project

- General Superintendent Office, Networks, Environmental Affairs, Support Services and Community Relations assisted in this three day project.
- o Coordinating for the project includes:
- Employees of the General Superintendent Office, Community Relations and Environmental Affairs, City of New Orleans and WEFTEC coordinated and participated in the 90 minute program presented to the study body. The student body, approximately 175 students, played an active role by performing the water cycle song, skit about SWBNO and a poem written by a student. The stage was decorated by art work from students. Scott Finney, Environmental Affairs Storm Water Manager, announced a storm drain marker art contest. The design selected as the winner will be used on storm drain markers to educate the public about reporting illicit discharges to the Environmental Affairs Department. Charles Allen, City of New Orleans, Michael Quamme, Water Environment Federation and Madeline Goddard, Deputy Superintendent, made presentations during the program. Each student was given a bag filled with educational material and a rain gauge from SWBNO.
 - Education event for Water Palooza for Lusher School on September 26, 2014.

Lusher Charter School – Lower School, Kindergarten to Fifth Grade. SWBNO participated in the event by having two interactive educational booths to educated 459 students participating in Water Palooza. The Environmental Affairs Department demonstrated an enviroscape model to discuss nonpoint source pollution and what students and their parents could do to reduce pollutants such as litter, oil, fertilizer, herbicides and pesticides from entering the storm drain through storm water runoff. The Environmental Affairs Department assisted Global Green with rain barrel painting and down spout disconnect demonstration.

- Parkway Partners Green Keepers held workshops in September:
 - o September 9, 2014, Introduction to GI and Plants for GI
 - September 10, 2014, Vertical and Rooftop Gardens, Concrete and Permeability
 - o September 13, 2014, GI at Urban Farms and Community Gardens
 - O September 17, 2014, Bioswales and Rain Gardens
 - o September 20, 2014, Small Scale and Large Scale Water Catchments

These workshops were funded by a SWBNO GI Grant. The workshops were offered to the public free of charge. Attendance was limited to forty attendees. The attendees were required to attend all five workshops. Environmental Affairs Department personnel attended all five workshops and interacted with attendees, answered questions during presentations and documented the workshops by taking photos. The workshops will be repeated in 2015.

Fats, Oil and Grease Outreach

The Pretreatment Section of the Environmental Affairs Department performs community outreach for the FOG program.

- At the City of New Orleans Neighborhood meetings, Peter Brown, Environmental Affairs Department, distributed information to the public on the Fats, Oil and Grease Program.
- At the SWBNO main office and Algiers office, Peter Brown, Walter Berard and Sean Weber of the Environmental Affairs Department distributed FOG information to customers.
- On September 8, 2014, Ann Wilson and Peter Brown, Environmental Affairs
 Department, made a FOG presentation to LSU Ag Center employees assigned to Orleans
 Parish.



October 6, 2014

Operations Committee Sewerage and Water Board of New Orleans New Orleans, Louisiana

Dear Directors:

Subject: Water Help Program Status Update

Attached is the report of distributions on behalf of customers through the Water Help program through August 2014. We have provided assistance with water bill payments to 363 customers for \$63,711.81 in eight months this year as compared to 336 customers and \$51,686.47 for twelve months last year.

The assistance provided to customers through our new Plumbing Help program continues to lag behind expected levels, with only four customers assisted for repairs totaling \$850.55. It appears that unfamiliarity with the program, combined with a reluctance to use a plumber selected by Sewerage and Water Board, has caused low utilization, but we anticipate that the numbers will increase as we continue our community outreach in making customers aware of both programs.

Robert K. Miller

Moterth Mille

Deputy Director



Sewerage and Water Board of New Orleans Water Help Report 2012 - 2014

Totals	337 49,958.44	336 \$ 51,686.47	363 \$ 63,711.81
Dec	14 337 2,325.34 \$ 49,958.44		v,
Nov	33 5,037.72	39 N/C 6,254.96	
Oct	29 47 4,633.48 7,357.36	38 69 5,955.91 10,816.97	
Sep	29 4,633.48	38 5,955.91	
Aug	28	3,091.42	65
lut	23 22 28 3,213.11 3,162.11 4,067.15	25 35 19 3,588.36 5,471.14 3,091.42	57 87 65 10,433.90 15,521.09 11,633.35
Jun	23	25 3,588.36	57
May	38	34 4,815.75	8,049.05
Apr	19 2,867.67	29 19 29 34 4,434.48 2,838.52 4,418.96 4,815.75	51 8,590.05
Mar	37 5,011.60	2,838.52	28 4,952.13
Feb	24 23 37 19 38 3,570.79 3,036.19 5,011.60 2,867.67 5,675.92		31 28 51 44 N/C 4,532.24 4,952.13 8,590.05 8,049.05
Jan	3,570.79	N/C	N/C
	No. of Recipients 2012	No. of Recipients 2013	No. of Recipients 2014

Sewerage & Water Board Contracts with SLDBE Participation January 2013 - September 2014

Category	Cat	Category Dollar Amount	OTS .	SLDBE Dollar Value
Goods and Services Contracts	•	1,966,487	•	77,621
Construction Contracts		75,093,174		24,802,554
Professional Services Contracts		12,497,750		4,374,213
Grand Total	4	89,557,411	\$	29,254,387

	Prime Contractor	SLDBE Sub-Contractor	SLDBE %	Dolla	Dollar Amount
Goods & Services Contracts	s Contracts				
7	Arc Enterprises				
	Furnishing Janitorial Services for S&WB Main Office and Gen. DeGaulle Annex Building	Ricard's Paper Assorted Products Cleaning Concierge, LLC	5.00% 20.00% 30.00%	€	99,776
7 12 07	Assorted Products Fumishing Hand Tools, Hardware Supplies, Paint and Paint Supplies	Westbank Safety and Janitorial Supply, Inc.	30.00%	G	108,744
	Fumishing Aerosol, Janitorial, and Industrial Chemicals	Westbank Safety and Janitorial Supply, Inc.	30.00%	69	84,999
- 4- /	Blue Ribbon Resources, LLC Furnishing River Sand, Mason Sand and Washed Gravel	Qualified Transportation, LLC	30.00%	↔	67,538
0 11 11	General Mills Supplies, Inc. Furnishing Flashlights and Flashlight Batteries	Assorted Products	21.00%	₩	8,867
<u> </u>	Herbert S. Hiller	Assorted Products Paint Pro Depot	19.80% <u>6.93%</u>	6	6. 0. 0.
- <u>-</u> <u>-</u> <u>-</u> <u>-</u> -	KSM Janitorial & Cleaning Service, LLC Furnishing Janitorial Services for Central Yard and 2901 Eads St. Trailer	RASI Janitorial Services, LLC	31.00%	e e	10,378
-	Louisiana Vegetation Management, Inc. Furnishing Chemical Control Foliage at Specified Sewerage & Water Board Locations within the City of New Orleans	Assorted Products Topp Knotch Personnel	19.80% <u>6.93%</u> 26.73%	₩	13,500

Sollar Amount	42,751
۵	€>
SLDBE %	30.00%
SLDBE Sub-Contractor	Assorted Products
Prime Contractor	Southeast Safety & Supply Furnishing Safety Supplies

Sewerage and Water Board Contracts with SLDBE Participation January 2013 - September 2014

Furnishing and Delivering Complete Fleet Westchank Paper and Janifortal Supply Furnishing Paper Products Supply Furnishing Paper Pa		Prime Contractor Twin Commerical Tires, LLC	SLDBE Sub-Contractor	% 3TDBE %	Doll	Dollar Amount
In Paper and Janitorial Supply Ing Paper Products and Janitorial Supply Ing Paper Products and Janitorial Assorted Products Invese, LLC - Restoration of Existing Gravity Hebert's Trucking & Equipment Services, and Replacement Inhole to Manhole CIPP Lining Inc - Restoration of Existing Gravity Hebert's Trucking & Equipment Services, and Replacement Advantage Manhole & Concrete Services, and Replacement Advantage Manhole & Concrete Services, and Replacement Advantage Manhole & Concrete Services Inhole to Manhole and Replacement Advantage Manhole & Concrete Services Inhole to Manhole and Point Advantage Manhole & Concrete Services Incomer Ninth Ward Are Sewer Revision - Sewer Rehabilitation #5 Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LLC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement of Water Lines MS & Sons Bricklaying, LC Replacement R		Fumishing and Delivering Complete Fleet Tire Service	Vem Keeler & Associates	20.00%	49	69,140
Personation of Existing Gravity Inchests Inchest by Excavation and Replacement Advantage Manhole & Concrete Services. Parish - Restoration of Existing Gravity Prince Dump Truck Service - Advantage Manhole & Concrete Services, on 98% - Inchest of Manhole and Point inches to Manhole & Concrete Services on 12.18% - Advantage Manhole & Concrete Services on 12.18% - Advantage Manhole & Concrete Services on 12.18% - Inchest of Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest of Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest of Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Waiter Lines - Advantage Manhole & Concrete Services on 12.18% - Inchest on Manhole & Concrete Services on 12.18% - Inchest on Manhole & Concrete Services on 12.18% - Inchest on Manhole & Concrete Services on 12.18% - Inchest on Manhole & Concrete Services on 12.18% - Inchest on Manhole & Concrete Services on 12.18% - Inchest on Manhole & Conc		Westbank Paper and Janitorial Supply Fumishing Paper Products and Janitorial Sanitary Supplies	Assorted Products	30.00%	6	28,441
Hebert's Trucking & Equipment Services 1,22	Construction	ontracts				
Hebert's Trucking & Equipment Services 30.42% 1,2		BLD Services, LLC				
Prince Dump Truck Service 4.69% 1,4%		#30002 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement	Hebert's Trucking & Equipment Services Advantage Manhole & Concrete Services	30.42%	€9	1,229,739
Prince Dump Truck Service 36.00% 1,44		from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point		0.89%		35,876
Hebert's Trucking & Equipment Services 1,2° Advantage Manhole & Concrete Services, 0.98% Advantage Manhole & Concrete Service 36.00% 1,5° Prince Dump Truck Service 12.49% 8 Advantage Manhole & Concrete Services 10.17% 8 Advantage Manhole & Concrete Services 12.49% 8 Advantage Manhole & Concrete Services 1.8° 1,8° Auguillard Construction Group, Inc. 28.03% 1,4% MS & Sons Bricklaying, LLC 2.21% 1,4% Baker Ready Mix 1.4% 2.21% 1,4% New Prince Dump Truck Service 2.21% 1,4% The Prince Dum		Repairs at Various Sites Throughout Orleans Parish	Prince Dump Truck Service	4.69% 36.00%	69	<u>189,625</u> 1,455,240
ent Hebert's Trucking & Equipment Services, Advantage Manhole & Concrete Services, Brince Dump Truck Service Advantage Manhole & Concrete Services, Prince Dump Truck Service Advantage Manhole & Concrete Services, C&M Construction Group, Inc. Advantage Manhole & Concrete Services, 11,546 Auguillard Construction Auguillar		#30003 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane				
Prince Dump Truck Service 5.18% 5.18% 1,5.18% 1,5.18% 1,5.18% 1,5.18% 1,5.18% 1,5.18% 1,5.18% 1,5.18% 1,5.18% 1,6.18%		Katrina by Excavation and Replacement	Hebert's Trucking & Equipment Services Advantage Manhole & Concrete Services	29.84%	69	1,276,914
Prince Dump Truck Service Service Service Prince Dump Truck Service Advantage Manhole & Concrete Services, C&M Construction Group, Inc. Auguillard Construction MS & Sons Bricklaying, LLC Baker Ready Mix New Prince Dump Truck Service Service 1,18 1,4 21.90% 21.90%		from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point	lnc	0.98%		41,986
Prince Dump Truck Service 5.37% \$ 5.37% \$ 12.49%		Repairs at Various Sites Throughout Orleans Parish	Prince Dump Truck Service	5.18% 36.00%	₩.	<u>221.468</u> 1,540,368
#5 C&M Construction Group, Inc. 10.17%			Prince Dump Truck Service Advantage Manhole & Concrete Services.	5.37%	₩.	358,658 834,682
Auguillard Construction MS & Sons Bricklaying, LLC Baker Ready Mix New Prince Dump Truck Service		#3986 - Lower Ninth Ward Are Sewer Rehabilitation - Sewer Rehabilitation #5	C&M Construction Group, Inc.	10.17% 28.03%	49	679,950 1,873,290
Baker Ready Mix New Prince Dump Truck Service		Boh Bros. #2105 - Replacement of Water Lines Damaged by Hurricane Katrina within	Auguillard Construction MS & Sone Bricklaving 11 C	21.90%	49	1,467,000
		Various Roadways in Different Neighborhoods throughout the City of New		7.55% 7.55%		291,379 147,750 <u>505,750</u>

Prime Contractor

SLDBE Sub-Confractor

SLDBE % 36.01%

S 2,411,875

Orleans

Sewerage and Water Board Contracts with SLDBE Participation January 2013 - September 2014

Dollar Amount	879,035 607,400	300,000 1,786,435	500,000 300,000 200,000 700,000 1,700,000	346,000 160,000 506,000	263,446 221,358 484,804	522,819 411,200 127,080 1,061,099	509,000 5,000 <u>20,000</u> 534,000	509,000 2,000 <u>20,000</u> 531,000
۵	₩	•	4	es es	0 0	ө	6 6	м
%=BBE%	18.50% 12.80%	6.30 <u>%</u>	10.60% 6.36% 4.24% 14.84% 36.04%	28.73% <u>13.28%</u> 42.01%	21.51% 18.07% 39.58%	18.02% 14.17% <u>4.38%</u> 36.57 %	36.49% 0.36% <u>1.43%</u> 38.28 %	36.45% 0.14% 1.43% 38.02%
SLDBE Sub-Contractor	Auguillard Construction Standard Cement Materials, Inc.	Prince Dump Truck Service	Hebert's Trucking & Equipment Services Cooper Contracting Dieudonne Enterprises, Inc. Auguillard Construction	RLH Investments Joseph Electric, Inc.	Dieudonne Enterprises, Inc. Trigon Associates, LLC	JL Construction Group Joseph Electric Dieudonne Enterprises	RLH Investments, LLC Assorted Products EBE Fence Co.	Gulf State Constructors Assorted Products EBE Fence Co.
Prime Contractor #30006 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane	Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point	Repairs at Various Sites Throughout Orleans Parish	#30004 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point	Industrial & Mechanical Contractors, Inc. #8132 - Katrina Related Repairs to Garage #1 and the Generator Building at Central Yard	#3668 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Victoria Sewage Pumping	#3669 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Sewage Pumping Station #6	Lou-Con, Inc. #3663 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Bullard Sewage Pumping Station	#3670 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station

Dollar Amount 509,000 2,000 20,000 531,000	50,000 672,000 500,000 250,000 1,800,000 3,272,000	226,000 30,000 241,000 497,000	100,000 30,000 <u>276,000</u> 406,000	310,000 185,000 350,000 224,000 1,069,000	705,000 225,000 206,000 585,000 1,721,000	117,000
\$ \$	м м	6 6	4 4	₩ ₩	₩ ₩	↔
36.00% 0.14% 37.56%	0.31% 4.22% 3.14% 1.57% 11.30% 20.54%	16.38% 2.17% <u>17.46%</u> 36.01%	8.88% 2.66% <u>24.51%</u> 36.05 %	10.45% 6.23% 11.79% <u>7.55%</u> 36.02%	14.76% 4.71% 4.31% 12.24% 36.02%	7.42% 12.68%
SLDBE Sub-Contractor Gulf State Constructors Assorted Products EBE Fence Co.	Jesus is Lord Plumbing Cole Construction Affordable Trucking Contractors, LLC Delta Personnel Choice Supply Co.	Choice Supply Solutions Dillon Bros. Concrete Gulf State Constructors	Choice Supply Solutions Dillon Bros. Concrete Gulf State Constructors	Auguillard Construction C & M Construction Cooper Contracting Prince Dump Truck Service	Auguillard Construction C & M Construction Cooper Contracting Prince Dump Truck Service	Auguillard Construction C & M Construction
#3666 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station	#1378 - Hurricane Related Repairs to Boilers/Duct/Elevators at Main Purification Plant Power Complex	TKTMJ, Inc. #3665 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Dodt Sewage Pumping Station	#3667 - Hurricane Katrina Related 404 Hazard Mitigation Grant Program Replacement of Plum Orchard Sewage Pumping Station	Wallace C. Drennan, Inc. # 2101 - Water Main Point Repair, Water Service Connection, Water Valve and Fire Hydrant Replacement at various sites throughout Orleans Parish	#30000 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point Repairs at Various Sites Throughout Orleans Parish	#30008 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane

Prime Contractor	SLDBE Sub-Contractor	% BECTORE W	മ്	Dollar Amount
#30005 - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole and Point	Auguillard Construction C & M Construction Choice Supply Solutions, LLC Cooper Contracting Prince Dump Truck Service	11.50% 6.70% 2.31% 5.20%	6	500,000 290,000 100,000 225,000
Repairs at Various Sites Throughout Professional Services Contracts		36.11%	₩.	1,565,000
CH2M Hill, Inc. Retrofit Power Plant Hazard Mitigation Grant Project at the Carrollton Water Treatment Plant	ILSI Engineering Trigon Associates, LLC	12.00% 23.00% 35.00%	69 69	1,499,730 2,874,483 4,374,213

	9	Boods & Services Contracts	s Contracts				
	Contract Dollar					Awarded SLDBE Dollar	
Contract Description	Amount	Prime Contractor	SLDBE Subcontractor	SLDBE %		Value	Award Date
Furnishing Hand Tools, Hardware		Assorted Products,	Westbank Safety and				
Supplies, Paint and Paint Supplies	362,480 LLC	CLC	Janitorial Supply, Inc.	30%		108,744	2/20/13
Himishing Safety Sundies	Southe	Southeast Safety &	Accorded Droducte	7000		-	300
a manual cared orbhics	000,24	ouppiy	Assorted FTOUDES	2/00		47,731	2/20/13
Furnishing Aerosol, Janitorial and		Assorted Products,	Westbank Safety and				
Industrial Chemicals	283,331 LLC	TLC	Janitorial Supply, Inc.	30%		84,999	5/15/13
		Westbank Safety					
Furnishing Paper Products and		and Janitorial					
Janitorial Sanitary Supplies	94,805	Supply, Inc.	Assorted Products	30%		28,441	6/19/13
Furnishing Janitorial Services for		KSM Janitorial and					
Central Yard and 2901 Eads St.		Cleaning Service,	RASI Janitorial				
Trailer	33,543 LLC	TIC	Services, LLC	31%		10.378	8/21/13
Furnishing Pest & Rodent Control							
Services for Sewerage and Water		Imperial					
Board	28,016	28,016 Exterminating	Inspector 12 Services	33%		9,245	11/20/13
			Ricard's Paper	2%	4,754		
Furnishing Janitorial Services for			Assorted Products	2%	4,754		
Sewerage and Water Board Main			Cleaning Concierge,				
Office and General DeGaulle Annex			ILC	20%	19,014		
Building	99.775	99.775 Arc Enterprises	Total	30%		28 521	10/16/13

	3	Goods & Services Contracts	s Contracts				
						Awarded	
Contract Description	Amount	Prime Contractor	SLDBE Subcontractor	SLDBE %		SCUBE Dollar Value	Award Date
Furnishing Flashlight and Flashlight Batteries	42,222	General Mills 42,222 Supplies, Inc.	Assorted Products	21%		8,867	4/16/14
			Assorted Products	50%	10,000		
			Paint Pro Depot	%2	3,500		
Fumishing Fire Extinguishers Service	50,496	50,496 Herbert S. Hiller	Total	27%		13,500	10/16/13
Furnishing River Sand, Mason Sand		Blue Ribbon	Qualified				
and Washed Gravel - YW14-0010	225,125	225,125 Resources, LLC	Transportation, LLC	30%		67,538	6/2/14
Furnishing and Delivering Complete		Twin Commercial	Vem Keeler &				
Fleet Tire Service - YG14-0061	344,200	344,200 Tires, LLC	Associates	20%		69,140	6/2/14
Furnishing Chemical Control Foliage			Assorted Products	13%	33,600		
at Specified Sewerage and Water Board Locations within the City of		Louisiana Vegetation	Louisiana Vegetation Topp Knotch Personnel	1%	2.000		
New Orleans	259,990	259,990 Management	Total	14%		35,600	9/17/14
Total Goods & Services Contracts	1,966,487					77,621	

		Const	Construction Contracts				
Contract Description	Contract Dollar Amount	Prime Contractor	SLDBE Sub-Contractor	Awarded SLSLDBE %		Awarded SLDBE Dollar Value	Award Date
			Auguillard Construction	10.45%	310,000		
#2101 - Water Main Point Repair,	2		C & M Construction	6.23%	185,000		
Water Service Connection,			Cooper Contracting	11.79%	350,000		
Water Valve and Fire Hydrant			Prince Dump Truck Service	7.55%	224,000		
Throughout Orleans Parish	2,967,900	2,967,900 Wallace Drennan, Inc.	Total	36.02%		1,069,000	2/20/13
#30000 - Restoration of Existing Gravity Sewer Mains Damaged			Auguillard Construction	14.76%	705.000		
by Hurricane Katrina by			C & M Construction	4.71%	225 000		
Excavation and Replacement			Cooper Contracting	4.31%	206.000		
from Manhole to Manhole, CIPP			Prince Dump Truck Service	12.24%	585,000		
Lining from Mannoke to Mannoke and Point Repairs at Various Sites Throughout Orleans Parish		3,584,849 Wallace Drennan, Inc.	Total	36.02%		1.721.000	2/20/13
#30008 - Restoration of Existing Gravity Sewer Mains Damaged			Auguillard Construction	7.42%	117,000		
by Hurricane Katrina by			C & M Construction	12.68%	200,000		
Excavation and Replacement from Manhole to Manhole, CIPP			Cooper Contracting	7.48%	118,000		
Lining from Manhole to Manhole and Point Repairs at Various			Prince Dump Truck Service	8.56%	135,000		
Sites Throughout Orleans Parish		1,577,000 Wallace Drennan, Inc.	Total	36.14%		570,000	2/20/13
			Auguillard Construction	21.90%	1,467,000		
#2105 - Replacement of Water Lines Damaged by Hurricane			MS & Sons Bricklaying, LLC	4.35%	291,375		
Katrina within Various Roadways			Baker Ready Mix	2.21%	147,750		
in Different Neighborhoods		Dob Drothom Construction	Prince Dump Truck Service	7.55%	505,750		
Orleans	6,699,595 Co., LLC	So., LLC	Total	36.00%		2,411,875	5/15/13
#30002 - Restoration of Existing Gravity Sewer Mains Damaged			Hebert's Trucking & Equipment Services	30.42%	1,229,739		
by Hurricane Katrina by Excavation and Replacement			Advantage Manhole &	7,000	35 87E		
from Manhole to Manhole, CIPP			Prince Dump Truck Service	4.69%	189.625		
Lining from Manhole to Manhole and Point Repairs at Various	4.042.333	4.042.333 BLD Services 11.C	Total	36.00%		1 455 240	5/15/13
#30003 - Restoration of Existing Gravity Sewer Mains Damaged			Hebert's Trucking & Fourinment Services	20 B4%	1 27R 01A		
by Hurricane Katrina by			Advantage Manhole &				
from Manhole to Manhole CIPD			Concrete Services, Inc	%86.0	41,986		
Lining from Manhole to Manhole			Prince Dump Truck Service	5.18%	221,468		
and Point Repairs at Various	4,278,799	4,278,799 BLD Services, LLC	Total	36.00%		1.540,368	5/15/13

		Constr	Construction Contracts				
Contract Description	Contract Dollar Amount	Prime Contractor	SLDBE Sub-Contractor	Awarded SLSLDBE %		Awarded SLDBE Dollar Value	Award Date
#30004 - Restoration of Existing Gravity Sewer Mains Damaged			Hebert's Trucking & Equipment Services	10.60%	500,000		
by Hurricane Katrina by			Cooper Contracting	6.36%	300,000		
Excavation and Replacement			Dieudonne Enterprises, Inc.	4.24%	200,000		
I ining from Manhole to Manhole			Auguillard Construction	14.84%	700,000		
and Point Repairs at Various		4,717,448 Fleming Construction Co., LLC Total	Total	36.04%		1,700,000	5/15/13
			RLH Investments, LLC	36.49%	209.000		
#3663 - Hurricane Katrina			Assorted Products	0.36%	5,000		
Related 404 Hazard Mitgation			EBE Fence Co.	1.43%	20,000		
Bullard Sewage Pumping Station		1,395,000 Lou-Con, Inc.	Total	38.28%		534,000	7/17/13
#3670 - Humicane Katrina			Gulf State Constructors	36.45%	509,000		
Related 404 Hazard Mitigation			Assorted Products	0.14%	2,000		
Grant Program Replacement of			EBE Fence Co.	1.43%	20,000		
Station	1,396,500	1,396,500 Lou-Con, Inc.	Total	38.02%		531,000	7/17/13
			Choice Supply Solutions	16.38%	226,000		
#3665 - Hurricane Katrina			Dillon Bros. Concrete	2.17%	30,000		
Related 404 Hazard Mitigation		8	Gulf State Constructors	17.46%	241,000		
Dodt Sewage Pumping Station	1,379,991	1,379,991 TKTMJ, Inc.	Total	36.01%		497,000	8/21/13
#3666 - Humicane Katrina			Gulf State Constructors	36.00%	510 000		
Related 404 Hazard Mitigation			Accorded Droducte	0.00%	000,00		
Grant Program Replacement of			EBE Fence Co.	1.41%	20,000		
Lake Forest Sewage Pumping Station	1,416,500	1,416,500 Lou-Con, Inc.	Total	37.56%		532,000	8/21/13
#3667 - Hurricane Katrina			Choice Supply Solutions	%88°8	100.000		
Related 404 Hazard Mitigation			Dillon Bros. Concrete	2.66%	30,000		
Grant Program Replacement of			Gulf State Constructors	24.51%	276,000		
Station	1,126,180	1,126,180 TKTMJ, Inc.	Total	36.05%		406,000	8/21/13
#3668 - Hurricane Katrina			Dieudonne Enterprises, Inc.	21.51%	263,446		
Related 404 Hazard Mitgation		o lointain	JL Construction	18.07%	221,358		
Victoria Sewage Pumping Station		1,224,990 Contractors, Inc.	Total	39.58%		484,804	8/21/13
#3788 - Hurricane Katrina			Dieudonne Enterprises, Inc.	9.83%	136,500		
Related 404 Hazard Mingation Grant Droger Registerent of		Industrial & Machanical	JL Construction	28.09%	389,943		
Burke Sewage Pumping Station	1,388,183	1,388,183 Contractors, Inc.	Total	37.92%		526,443	11/20/13

### Contract Description ### Contract Descr	Sewerage	đ	toard Contracts With	Water Board Contracts with SLDBE Participation January 2013 - September 2014	lanuary 201	3 - Septen	nber 2014	
sting ped mt sting ped arish Amount Amount Prime Contractor A,333,769 Wallace C. Drennan, Inc. arish A,759,309 LLC arish LC arish A,759,309 LLC contractors, Inc. arish A,759,309 LLC arish A,759,309 LLC arish LC arish A,759,309 LLC arish A,759,309 LLC contractors, Inc. aring tof contractors, Inc. Andustrial & Mechanical arith cof Contractors, Inc. Amount A,333,769 Wallace C. Drennan, Inc. A,759,300,900 Contractors, Inc. Andustrial & Mechanical arith cof Contractors, Inc. Amount A,333,769 Wallace C. Drennan, Inc. A,759,300,900 Contractors, Inc. A,759,750,750,750,750,750,750,750,750,750,750			Const	Construction Contracts				
sting sting sting sting sting anish 1,204,500 Contractors, Inc. 1,204,500 Walface C. Drennan, Inc. 1,204,500 Contractors, Inc.	ontract Description	Contract Dollar Amount		SLDBE Sub-Contractor	Awarded SLSLDBE %		Awarded SLDBE Dollar Value	Award Date
sting				Auguillard Construction	11.54%	200,000		
sting sting story and stor	- Restoration of Existing Sewer Mains Damaged			C&M Construction Group, Inc.	%69.9	290,000		
sting sting anish 4,333,769 Wallace C. Drennan, Inc. But Bros. Construction Co., arish 4,759,309 LLC arish 4,759,309 LLC Contractors, Inc. ating ant tof 2,088,008 Wallace C. Drennan, Inc. but tof 2,900,900 Contractors, Inc. contractors, Inc. arish 4,759,309,000 Contractors, Inc. but tof 2,900,900 Contractors, Inc. contractors, Inc. contractors, Inc.	tion and Replacement			Choice Supply Solutions, LLC	2.31%	100,000		
sarish 4,333,769 Walface C. Drennan, Inc. sting arish 4,759,309 LLC Boh Bros. Construction Co., arish 4,759,309 LLC Industrial & Mechanical tof 2,900,900 Contractors, Inc. Industrial & Mechanical tof 2,900,900 Contractors, Inc.	annoie to mannoie, CIPP on Manhole to Manhole			Cooper Contracting	5.19%	225,000		
strish 4,333,769 Walface C. Drennan, Inc. string sarish 4,759,309 LLC Boh Bros. Construction Co., arish 4,759,309 LLC Contractors, Inc. t of 2,900,900 Contractors, Inc. Industrial & Mechanical t of 2,900,900 Contractors, Inc.	nt Repairs at Various			Prince Dump I ruck Service	10.38%	450,000		
sting It It It Boh Bros. Construction Co., LLC arish 4,759,309 LLC Contractors, Inc. I,204,500 Contractors, Inc. arior Industrial & Mechanical Contractors, Inc.	Iroughout Orleans Parish	4,333,769	Walface C. Drennan, Inc.	Total	36.11%		1,565,000	1/20/14
sarish 4,759,309 LLC Boh Bros. Construction Co., arish 1,204,500 Contractors, Inc. ating 1,204,500 Wallace C. Drennan, Inc. by Contractors, Inc. and Industrial & Mechanical & Mec	- Restoration of Existing Sewer Mains Damaged			Auguillard Construction	18.47%	879,035		
sarish 4,759,309 LLC Boh Bros. Construction Co., arish 1,204,500 Contractors, Inc. ating ant contractors, Inc. and tof 2,900,900 Contractors, Inc. brower Services, LLP	cane Katrina by tion and Replacement inhole to Manhole, CIPP			Standard Cement Materials,	10 78%	807 400		
arish 4,759,309 LLC Dails Industrial & Mechanical Industrial & Mechanical Contractors, Inc. 2,088,008 Walface C. Drennan, Inc. t of 2,900,900 Contractors, Inc.	om Manhole to Manhole			Prince Dump Truck Service	6.30%	300,000		
ation 1,204,500 Contractors, Inc. sting and Contractors, Inc. 2,088,008 Wallace C. Drennan, Inc. Industrial & Mechanical Industrial & Mechanical Inc. Tof 2,900,900 Contractors, Inc.	nt Repairs at Vanous Iroughout Orleans Parish	4,759,309	Bon Bros. Construction Co.,	Total	37.54%		1,786,435	1/20/14
ator 1,204,500 Contractors, Inc. sting cans 2,088,008 Wallace C. Drennan, Inc. t of 2,900,900 Contractors, Inc.				RLH Investments, LLC	28.73%	346,000		
sting sting and	Katrina Related Repairs		locinohool O bisohoolool	Joseph Electric, Inc.	13.28%	160,000		
eans 2,088,008 Walface C. Drennan, Inc. on Industrial & Mechanical t of 2,900,900 Contractors, Inc.	at Central Yard	1,204,500	Contractors, Inc.	Total	42.01%		206,000	2/21/14
leans 2,088,008 Wallace C. Drennan, Inc. on Industrial & Mechanical t of 2,900,900 Contractors, Inc.	- Restoration of Existing			C&M Construction Group, Inc.	23.95%	500,000		
leans 2,088,008 Watlace C. Drennan, Inc. on tof 2,900,900 Contractors, Inc.	Sewer Mains by			Prince Dump Truck Service	8.62%	180,000		
on Industrial & Mechanical Contractors, Inc.	inhole to Manhole at			Choice Supply Solutions, LLC	3.83%	80,000		
t of 2,900,900 Contractors, Inc.		2,068,008	Wallace C. Drennan, Inc.	Total	36.40%		760,000	5/21/14
t of 2,900,900 Contractors, Inc.	:			JL Construction Group	18.02%	522,819		
t of 2,900,900 Contractors, Inc.	Humcane Kattina			Joseph Electric, Inc.	14.17%	411,200		
2,900,900 Contractors, Inc. Contractors, Inc. 15,928,241 Plant-N-Power Services, LLP	404 Hazard Mitigation		Industrial & Machanical	Dieudonne Enterprises, Inc.	4.38%	127,080		
nplex 15,928,241 Plant-N-Power Services, LLP	Pumping Station #6	2,900,900	Contractors, Inc.	Total	36.58%		1,061,099	6/2/14
nplex 15,928,241 Plant-N-Power Services, LLP				Jesus is Lord Plumbing	0.31%	20,000		
nplex 15,928,241 Plant-N-Power Services, LLP				Cole Construction	4.22%	672,000		
nplex 15,928,241 Plant-N-Power Services, LLP				Amordable Frucking Contractors, LLC	3.14%	200.000		
nplex 15,928,241 Plant-N-Power Services, LLP	Hurricane Katrina			Delta Personnel	1.57%	250,000		
nplex 15,928,241 Plant-N-Power Services, LLP	Repairs to			Choice Supply Co.	11.30%	1,800,000		
	ion Plant Power Complex	15,928,241	- 1	Total	20.54%		3,272,000	8/20/14

Sewerage		oard Contracts with	& Water Board Contracts with SLDBE Participation January 2013 - September 2014	anuary 201	3 - Septem	ber 2014	
		Const	Construction Contracts				
Contract Description	Contract Dollar Amount	Prime Contractor	SLDBE Sub-Contractor	Awarded SLSLDBE %		Awarded SLDBE Dollar Value	Award Date
			Prince Dump Truck Service	5.37%	358,658		
			Advantage Manhole & Concrete Services, Inc	12.49%	834,682		
#3986 - Lower Ninth Ward Are			C&M Construction Group, Inc.	10.17%	679,950		
Rehabilitation #5	6,683,179	6,683,179 BLD Services, LLC	Total	28.03%		1,873,290	9/17/14
Total Construction Contracts	75,093,174					24,802,554	

Sewerage	Sewerage & Water Board Co	ontracts with SLDE	Contracts with SLDBE Participation from January 2013 - September 2014	y 2013 - S	eptember 20	14	
		Professiona	Professional Service Contracts				
Contract Description	Contract Dollar Amount	Prime Contractor	SLDBE Sub-Contractor	%		Awarded SLDBE Value	Award Date
Retrofit Power Plant Hazard			ILSI Engineering	12%	1,499,730		
Mitigation Grant Project at the			Trigon Associates, LLC	23%	2,874,483		
Carrollton Water Treatment Plant	12,497,750 CH2M Hill	CH2M Hill	Total			4,374,213	3/20/2013
Total Professional Service Contracts	\$ 12,497,750					\$ 4,374,213	

Sewerage	& Water Board Co	ontracts with SLDE	Sewerage & Water Board Contracts with SLDBE Participation from January 2013 - September 2014	y 2013 - S	eptember 20	14	
		Professiona	Professional Service Contracts				
Contract Description	Contract Dollar Amount	Prime Contractor	SLDBE Sub-Contractor	%		Awarded SLDBE Value	Award
Retrofit Power Plant Hazard			ILSI Engineering	12%	1,499,730		
Mitigation Grant Project at the			Trigon Associates, LLC	23%	2,874,483		
Carrollton Water Treatment Plant	12,497,750 CH2M Hill	CH2M Hill	Total	35%		4,374,213	3/20/2013
Total Professional Service Contracts	\$ 12,497,750					\$ 4,374,213	

Sewerage and Water Board of New Orleans Committee & Regular Board Meeting Schedule

2014 Calendar of Events

WEDNESDAY	OCTOBER 1, 2014	8:00 AM	COMMITTEE ON INFRASTRUCTURE
WEDNESDAY	OCTOBER 1, 2014	10:30 AM	PENSION COMMITTEE
MONDAY	OCTOBER 6, 2014	8:00 AM	OPERATIONS COMMITTEE
TUESDAY	OCTOBER 7, 2014	8:00 AM	FINANCE COMMITTEE
FRIDAY	OCTOBER 10, 2014	9:00 AM	EXECUTIVE COMMITTEE
WEDNESDAY	OCTOBER 15, 2014	9:00 AM	REGULAR BOARD
Monday	November 3, 2014	8:00 AM	OPERATIONS COMMITTEE
TUESDAY	November 4, 2014	8:00 AM	FINANCE COMMITTEE
WEDNESDAY	November 5, 2014	8:00 AM	COMMITTEE ON INFRASTRUCTURE
WEDNESDAY	November 5, 2014	10:30 AM	PENSION COMMITTEE
FRIDAY	November 7, 2014	9:00 AM	EXECUTIVE COMMITTEE
WEDNESDAY	NOVEMBER 19, 2014	9:00 AM	REGULAR BOARD
Monday	DECEMBER 1, 2014	8:00 AM	OPERATIONS COMMITTEE
TUESDAY	DECEMBER 2, 2014	8:00 AM	FINANCE COMMITTEE
WEDNESDAY	DECEMBER 3, 2014	8:00 AM	COMMITTEE ON INFRASTRUCTURE
WEDNESDAY	DECEMBER 3, 2014	10:30 AM	PENSION COMMITTEE
FRIDAY	DECEMBER 5, 2014	9:00 AM	EXECUTIVE COMMITTEE
WEDNESDAY	DECEMBER 17, 2014	9:00 AM	REGULAR BOARD

NOTE: RECOMMENDATIONS:

OCTOBER - MOVED TO SECOND WEEK DUE TO HOW THE DAYS FALL DURING FIRST WEEK