

**BOARD OF DIRECTORS' MEETING**  
**SEWERAGE & WATER BOARD OF NEW ORLEANS**  
**WEDNESDAY, JULY 20, 2016**

**9:00 AM**  
**625 ST. JOSEPH STREET**  
**2<sup>ND</sup> FLOOR BOARD ROOM**

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**ORDER OF BUSINESS**

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1. READING OF THE BOARD MINUTES
2. HONORS AND AWARDS
3. REPORT OF EXECUTIVE DIRECTOR
4. COMMITTEE REPORTS
  - A. Audit Committee
  - B. Strategy Committee
  - C. Finance & Administration Committee
5. CORRESPONDING RESOLUTIONS
6. UNFINISHED BUSINESS
7. NEW BUSINESS
  - U.S. Water Alliance One Water Summit Meeting in 2017 (R-099-2016)
8. EXECUTIVE SESSION
  - Pursuant to LA R.S. 42:16 for the purpose of discussion on litigation involving the S&WB on the matter of *Mani Agrawal et al. vs. SWBNO and CNO CDC No. 2010-6014, Div. 8-N*
9. PRESENTATION ITEMS
  - D. Monthly Human Resources Activity Report for the Period June 1 through June 30, 2016
  - E. Executive Director's Approval of Contracts of \$1,000,000.00 or less
  - F. The Sewerage & Water Board of New Orleans Foundation Proposal
10. INFORMATION ITEMS
  - G. FEMA Status Report
  - H. General Superintendent Report
  - I. Special Counsel Report
  - J. Financial Statements
11. COMMUNICATION
12. RESPONSE TO QUESTIONS
13. ANY OTHER MATTER
14. ADJOURNMENT

# BOARD OF DIRECTOR'S MEETING

JUNE 15, 2016

## MEETING MINUTES

### SEWERAGE AND WATER BOARD OF NEW ORLEANS

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#### ROLL CALL

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The Board of Directors of the Sewerage and Water Board met on Wednesday, June 15, 2016 at approximately 9:04AM in the Board Room at 625 St. Joseph Street. The Executive Director, Cedric S. Grant, called the roll and showed the following members present: Robin Barnes, Eric Blue, Dr. Tamika Duplessis, Scott Jacobs, Kerri Kane, Joseph Peychaud, and Kimberly Thomas.

The following member(s) were absent: Suchitra Satpathi representing Mayor Landrieu, Alan Arnold, and Marion Bracy.

Also present were: Randy Smith, Royal Engineers; Geneva Coleman, The Hawthorne Agency; Pamela Burleigh, SOL Engineering Services, LLC; Zach Monroe, Sabiston Consultants; Donald Lambert, Hatch Mott MacDonald; Renee Lapeyrolerie, CDM Smith; Shannon Landry, AECOM.

Staff present were: Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Ronald Doucette, Deputy Director, Security; Kimberly Johnson, Deputy Director, Continuous Improvement; Sharon Judkins, Deputy Director, Administration; Valerie Rivers, Deputy Director, Logistics; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department; Willie Mingo, Purchasing Department; Robert Jackson, Community & Intergovernmental Relations Department; Jason Higginbotham, Emergency Management Department; Julia Thomas, Employee Incentive Committee; Brenda Thornton, CommuniRep, Inc.; Carlton Allen, Mark Bearchild, Jerome Marshall, Phillip Minor, Sean Weber, and Jarayn Youngblood of the Sewerage & Water Board's Water Dogz.

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#### APPROVAL OF PREVIOUS REPORT

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Joseph Peychaud moved to accept the minutes of the Regular Board Meeting held on May 18, 2016. Kerri Kane seconded the motion. The motion carried.

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## HONORS AND AWARDS

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(R-090-2016) – The Water Dogz of the Sewerage and Water Board won the overall state title for the Operations Challenge at the 79<sup>th</sup> Annual Louisiana Water Environment Association conference held recently in Shreveport, LA. The Board recognized the following employees for their continued excellence in the Operations Challenge competition: Carlton Allen, Mark Bearchild, Jerome Marshall, Phillip Minor, Sean Weber, and Jarayn Youngblood. The resolution was adopted by acclamation.

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## REPORT OF THE EXECUTIVE DIRECTOR

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Cedric S. Grant presented a slide presentation that focused on the following topics of discussion:

- 48 Inch Water Main Break – Florida Avenue SELA Project at Alvar Street
- U.S. Water Alliance One Water Summit – Southeast Louisiana Delegation: Presentation on “*Building the Next Gen Workforce*” with panel from Philadelphia and San Francisco; Presentation on “*Regional Economic Development Strategies*” by Robin Barnes of Greater New Orleans, Inc.
- Civil Service Commission – Follow-up meeting scheduled on June 20, 2016
- New Orleans City Council Public Works Committee Quarterly Update July 7, 2016
- Presentation on SELA Construction Damage Claims Process

### **Key Agenda Topics:**

### **Finance & Administration Committee:**

- General Superintendent’s Recommendations
- Election Process for the 3 Mil Ad Valorem Tax
- Advisory Group to provide citizen input on Drainage System Funding

### **New Business:**

- Authority of Executive Director to approve contracts up to \$1,000,000
- Cooperative Endeavor Agreement for subsidized work experience and skills training

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## COMMITTEE REPORTS

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### STRATEGY COMMITTEE

The Strategy Committee did not meet due to lack of quorum. However, Sharon Judkins gave a verbal update regarding the Human Resource Monthly Activity Report for the period May 1 through May 31, 2016 and Civil Service Reform Initiatives.

### FINANCE & ADMINISTRATION COMMITTEE

Scott Jacobs reported on the actions taken by the Finance & Administration Committee. Mr. Jacobs called for a motion to correct the written report of the Finance and Administration Committee removing (R-086-2016) that was not included in that meeting. Kimberly Thomas moved acceptance of the corrected report. Robin Barnes seconded. The report was amended. The motion carried.

Scott Jacobs called for a separate motion related to the election process for the extension of the 3 Mil Ad Valorem Tax (R-081-2016). Keri Kane moved to approve the resolution as described in (R-081-2016). Kimberly Thomas seconded. The motion carried.

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## CORRESPONDING RESOLUTIONS

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The following resolutions were adopted in conjunction with approval of the Committee reports as follows:

R-077-2016 – Authorization to Amend Contract with CH2M Hill, Inc. for Program Management Services for Hurricane Katrina Related Water Restoration Projects

R-078-2016 – Change Order No. 1 for Contract #1382 – Replacement of Media of Filters 1A, 1B, 5A, and 5B at the Claiborne Filter Gallery at the Main Water Purification Plant

R-079-2016 – Ratification of Change Order No. 9 for Contract #1352 – Hurricane Related Replacement of the Pump Package at the Carrollton Water Purification Plant – Power Complex

R-081-2016 – Election for the Extension of 3 Mil Ad Valorem Tax (voted on as a separate item)

R-082-2016 – Advisory Group to provide citizen input on Drainage System Funding

R-083-2016 – Furnishing Solid Wall (PVC) C-900 Pipe for the Water Distribution System – Req. No. YW160005

R-084-2016 – Furnishing Solid Waste Disposal Services – Req. No. PM160001

R-085-2016 – Contract #5225 Hurricane Katrina Related Repairs to N. Broad Street Drainage Underpass Pump Station

R-087-2016 – Final Acceptance and Close Out to Contract #2110 – Water Main Line Replacements and Extensions at Scattered Locations throughout Orleans Parish

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### **NEW BUSINESS**

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Joseph Peychaud moved to approve resolution (R-088-2016) to authorize the Executive Director of SWBNO to approve contracts whose aggregate value, including value of all renewals and extensions, is \$1,000,000 or less. Kerri Kane seconded. The motion carried.

Sharon Judkins stated that the Cooperative Agreement is a direct outcome of the Sewerage and Water Board's Career Pathway Strategy. Individuals will receive advanced water infrastructure training skills to work at SWBNO through Delgado Community College. The Legal Department will review Section VII A, page 6 as cited by Eric Blue. Kimberly Thomas moved to approve resolution (R-089-2016). Dr. Tamika Duplessis seconded. The motion carried.

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### **EXECUTIVE SESSION**

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Dr. Tamika Duplessis moved to go into Executive Session. Kerri Kane seconded. The motion carried. Kerri Kane moved to leave Executive Session and return to Regular Session. Joseph Peychaud seconded. The motion carried. There was no action taken from the Executive Session.

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### **INFORMATION ITEMS**

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The following items were submitted for informational purposes only:

- FEMA Status Report
- Report of the General Superintendent
- Report of the Special Counsel
- Financial Statements
- Human Resources Activity Report for May 1 through May 31, 2016

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### **ADJOURNMENT**

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There being no further business to come before the Board, Eric Blue moved to adjourn. Kimberly Thomas seconded. The meeting adjourned at approximately 10:19 AM.



**"RE-BUILDING THE CITY'S WATER SYSTEMS FOR THE 21<sup>ST</sup> CENTURY"**

# **Sewerage & Water Board OF NEW ORLEANS**

**MITCHELL J. LANDRIEU, President**  
**SCOTT JACOBS, President Pro-Tem**

**625 ST. JOSEPH STREET**  
**NEW ORLEANS, LA 70165 • 504-529-2837 OR 52W-ATER**  
**www.swbno.org**

July 18, 2016

The Audit Committee met on Monday, July 18, 2016 in the 2nd Floor Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting did not convene due to a lack of quorum.

## **PRESENT:**

Suchitra Satpathi, Mayor's Representative  
Marion Bracy, Vice-Chair

## **ABSENT:**

Robin Barnes  
Eric C. Blue  
Dr. Tamika Duplessis  
Scott Jacobs

## **OTHER COMMITTEE/BOARD MEMBERS PRESENT:**

None

## **ACTION ITEMS:**

There were no action item(s) to come before the Audit Committee.

## **PRESENTATION ITEMS:**

Brandi Smith with Postlethwaite & Netterville gave a verbal overview on the 2015 Comprehensive Annual Financial Report of the Sewerage and Water Board of New Orleans.

## **INFORMATION ITEMS:**

There were no information item(s) to come before the Audit Committee.

## **ADJOURNMENT:**

There being no further business to come before the Audit Committee, the verbal presentation ended at approximately 9:25 a.m.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Sharon Judkins, Deputy Director, Administration; Nolan Lambert, Special Counsel; Harold Marchand, Deputy Special Counsel; Yolanda Grinstead, Legal Department; Robert Jackson, Community & Intergovernmental Relations; Brenda Thornton, Communirep Inc.; Raymond Gable, Irma Mahan Nuar, Internal Audit; Rosita Thomas, Finance Administrator; and Kathleen LaFrance, Board Relations & Records Management Administrator.

Respectfully submitted,

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Suchitra Satpathi, Mayor's Representative

**2015 Audit Presentation  
Notes for Audit Committee Meeting  
7-18-16**

P&N was able to perform and complete the audit in accordance with planned procedures and have issued an audit opinion which in an unmodified opinion or clean opinion. The reports were submitted to the Louisiana Legislative Auditor by the June 30 deadline.

Required Communications to Governance:

- Significant accounting policies are summarized in footnote 1 of the notes to the financial statements that begin on page II-24 in the audit report.

There was one change to the significant accounting policies which was the implementation of Government Accounting Standards Board Statement No. 68. GASB 68 changes the way that all governmental entities account for pensions. Instead of recording a liability based on the actuary's recommended annual contribution, the Board is now required to record a liability for estimated pension earned for all past and current employees.

As a result, in 2014, the Board reported a pension liability of about \$18 million, and with the new accounting standards, the liability is now \$75 million for 2015 and \$59 million (restated for implementation of GASB 68) for 2014. In addition, if you compare the 2014 and 2015 reports you'll see a difference in the footnote disclosures required.

- P&N reviewed the Board's estimates for reasonableness and for evidence of bias, and we've noted none in P&N's testing. Examples of significant estimates include the allowance for doubtful accounts, depreciation expense, claims payable, pension liability, and other post-employment benefits liability.
- P&N encountered no difficulties in performing the audit.
- There are no unrecorded adjustments. Any adjustments proposed during the audit were approved by management and posted to the Board's accounts.
- P&N had no disagreements with management.
- Management signed off on certain representations in the representation letter regarding management's responsibilities during the audit and items presented in the audit report.

Financial Statement Audit

- The audit opinion begins on page II-1 in the Financial Section of the report and goes through page III-3. This is the only part of this package that comes from the auditors. The rest of the report is prepared by management.
- The auditors' report lists management's and the auditors' responsibilities. P&N issued an unmodified opinion, or clean opinion, on the financial statements.



- Management's discussion and analysis begins on page II-4. MD&A includes management's explanation for significant variances in the financial statements between 2014 and 2015.
- Financial statements begin on page II-20 with the statements of net position (balance sheet). Total assets at December 31, 2015 were \$3.0 billion dollars. Of this amount, \$2.5 billion is property, plant, and equipment. Increase in total assets is due primarily to the \$207M increase in property and \$157M increase in restricted cash and investment as a result of unspent bond proceeds from the issuance of the 2015 bonds.
- Bottom of page II-21 – Total net position, or equity, was approximately \$2.1 billion. Total liabilities were \$946M compared to \$677M in 2014. The most significant changes in liabilities are the increase in bonds payable as a result of the issuance of the 2015 Revenue Bonds and an increase in liabilities of about \$49 million for the SELA projects done by the Army Corps of Engineers.
- The statements of revenue, expenses, and changes in net position, or your income statement starts on II-22. The total change in net position, or net income, for 2015 was \$153M. This includes operating revenues of \$182 million in 2015 as compared to \$163 million in 2014. The increase was the result of the increase in rates in January 2015. Your net income also includes capital contributions in the amount of \$131 million.
- Financial statements for the pension plan start on II-25.
- Footnotes to the financial statements begin on II-27. The footnotes go into more detail on amounts reported in the financial statements.

#### Single Audit Report

- The single audit is the audit of the Board's compliance with federal grants and internal controls over compliance. The 2 federal grants that were tested this year were the FEMA disaster and Hazard Mitigation grants. No findings for 2015 related to these grants and no 2015 financial statement findings.
- The 2014 financial statement findings were resolved or were downgraded from findings to a management letter comment. See summary schedule of prior audit findings.

#### Management Letter

- There were 2 management letter comments. The first relating to the preparation of the schedule of expenditures of federal awards. This schedule has been prepared in the past by the auditors with information provided by management, and P&N recommends that this schedule is prepared by the finance team going forward.
- The 2<sup>nd</sup> comment related to 2 customer accounts that had billing errors in 2015 that were identified and corrected by management in the general ledger in 2016. Those corrections should have been recorded in the 2015 financial statements and not 2016. The recommendation is to implement procedures to ensure that corrections are recorded in the correct period.



**"RE-BUILDING THE CITY'S WATER SYSTEMS FOR THE 21<sup>ST</sup> CENTURY"**

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July 18, 2016

The Strategy Committee met on Monday, July 18, 2016 in the 2nd Floor Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 1:00 PM.

## **PRESENT:**

Marion Bracy, Chair  
Dr. Tamika Duplessis  
Kerri Kane  
Kimberly Thomas

## **ABSENT:**

Robin Barnes, Vice-Chair

## **OTHER COMMITTEE/BOARD MEMBERS PRESENT:**

None

## **ACTION ITEMS:**

There were no actions to come before the Strategy Committee.

## **PRESENTATION ITEMS:**

Sharon Judkins presented the Monthly Human Resources Activity Report for the Period June 1 through June 30, 2016. Ms. Judkins gave an overview of Human Resources Activities as well as the Civil Service Reform Update.

Valerie Rivers gave the report on contracts approved by the Executive Director that were \$1,000,000 or less. Cedric Grant approved a Professional Service Contract with Lee Phillips, Attorney-at-Law, to serve as Customer Hearing Officer.

Robert Miller gave the Information Technology Projects Status Update. The Customer Account Management System is scheduled to Go-Live on Monday, October 10, 2016.

**INFORMATION ITEMS:**

Robert Miller gave the report on the Sewerage and Water Board's Commitments to the City Council. There were thirty-five (35) commitments made to the City Council and thirty-two (32) have been completed or are online to be completed.

**ANY OTHER MATTERS:**

There being no further business to come before the Strategy Committee, the meeting adjourned at approximately 1:48 PM.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Nolan Lambert, Special Counsel; Harold Marchand, Deputy Special Counsel; Yolanda Grinstead, Legal Department; Sharon Judkins, Deputy Director, Administration; Kimberly Johnson, Deputy Director, Continuous Improvement; Valerie Rivers, Deputy Director, Logistics; Robert Jackson, Community and Intergovernmental Relations; Brenda Thornton, CommuniRep, Inc.; Willie Mingo, Purchasing Department; Kathleen Lafrance, Board Relations and Records Management.

Respectfully Submitted,

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Marion Bracy, Chair



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July 18, 2016

The Finance and Administration Committee met on Monday, July 18, 2016 in the Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 2:00 PM.

## **Present:**

Joseph Peychaud, Vice-Chair  
Dr. Tamika Duplessis  
Kerri Kane  
Kimberly Thomas

## **Absent:**

Scott Jacobs

## **Other Committee/Board Members Present:**

Alan Arnold

## **ACTION ITEMS:**

### **Item 1      General Superintendent's Recommendations**

Joseph Becker noted changes in bids submitted for approval today re: Item #1, Contract #1392 - one bid received was significantly over budget and there was a DBE issue; it is staff's recommendation to reject this bid and to re-advertise. Item #2, Contract #1395 - the bid received by M.R. Pittman Group, LLC had DBE issues and it is staff's recommendation to reject this bid and to award this contract to the second lowest bidder, B & K Construction Co., LLC for \$33,570,152.00.

## **Bids:**

- R-100-2016 – Contract #1392 – Improvements to Michoud Water Tower
- R-101-2016 – Contract #1395 – Elevated Storage Tanks (Water Hammer Mitigation)

Kimberly Thomas moved to approve Item #1 through Item #2 under the General Superintendent's Recommendations with the staff's recommended changes re: Contract #1392 and Contract #1395. Dr. Tamika Duplessis seconded the motion as amended. The motion carried.

**Contract Renewal:**

- R-102-2016 – First Renewal of Contract for Furnishing & Delivering Automotive Batteries – Req. No. YG150060

Dr. Tamika Duplessis moved to approve Item #3 under the General Superintendent's Recommendations for the above Final Contract Renewal. Kerri Kane seconded the motion. The motion carried.

**Contract Final Acceptance:**

- R-103-2016 – Contract #2093 – Installation of New Water, Sewer & Drain Service Connections at scattered sites throughout the City of New Orleans
- R-104-2016 – Contract #30005 – Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole
- R-105-2016 – Contract #6252 - Installation of Transformer T2 and T3 and Construction of the New Electrical Duct Bank at Carrollton Water Plant

Kerri Kane moved to approve the General Superintendent's Recommendations for three professional service contracts as listed above with staff's noted correction to the dollar amount of Contract #30005 to \$3,435,233.92. Kimberly Thomas seconded the motion as amended. The motion carried.

**Item 2      Change Order(s)**

Dr. Tamika Duplessis moved to accept the Ratification of Change Orders as described in resolutions R-093-2016 through R-098-2016. Kerri Kane seconded the motion. The motion carried.

**Item 3      Executive Session**

Dr. Tamika Duplessis moved to go into Executive Session. Kerri Kane seconded the motion. The motion carried. Kerri Kane moved to leave Executive Session and return to Regular Session. Dr. Tamika Duplessis seconded the motion. The motion carried. Kerri Kane moved approval of staff's recommendation to accept the resolution of the litigation matter. Dr. Duplessis seconded the motion with Kimberly Thomas abstaining. The motion carried.

**PRESENTATION ITEMS:**

**Item 4      Financial Results through May 2016**

Robert Miller presented the financial results through May 2016.

**INFORMATION ITEMS:**

Information item(s) 5, 6, 7 and 8 were received.

**ADJOURNMENT:**

There being no further business to come before the Finance & Administration Committee, the meeting adjourned at approximately 2:55 PM.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Sharon Judkins, Deputy Director, Administration; Nolan Lambert, Special Counsel; Harold Marchand, Deputy Special Counsel; Kimberly Johnson, Deputy Director, Continuous Improvement; Brenda Thornton, Communirep, Inc.; Doug Evans, BKI.

Respectfully submitted,

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Joseph Peychaud, Chair

**GENERAL SUPERINTENDENT RECOMMENDATIONS  
FOR THE JULY 20, 2016 MEETING**

- A. BIDS.** A listing of the bids received during the month of June is included in the following report. A brief summary is attached for your review.

Item 1 - R-100-2016 - CONTRACT #1392 - IMPROVEMENTS TO  
MICHOU D WATER TOWER

Item 2 - R-101-2016 - CONTRACT #1395 - ELEVATED STORAGE TANKS  
(WATER HAMMER MITIGATION)

**B. CONTRACT RENEWAL**

Item 3 - R-102-2016 - FIRST RENEWAL OF CONTRACT FOR  
FURNISHING & DELIVERING AUTOMOTIVE  
BATTERIES - REQ. NO. YG150060

**C. CONTRACT FINAL ACCEPTANCE**

Item 4 - R-103-2016 - CONTRACT #2093 - INSTALLATION OF NEW  
WATER, SEWER & DRAIN SERVICE  
CONNECTIONS AT SCATTERED SITES  
THROUGHOUT THE CITY OF NEW ORLEANS

- R-104-2016 - CONTRACT #30005 - RESTORATION OF  
EXISTING GRAVITY SEWER MAINS DAMAGED BY  
HURRICANE KATRINA EXCAVATION AND  
REPLACEMENT FROM MANHOLE TO MANHOLE,  
CIPP LINING FROM MANHOLE TO MANHOLE

- R-105-2016 - CONTRACT #6252 - INSTALLATION OF  
TRANSFORMER T2 AND T3 AND CONSTRUCTION  
OF THE NEW ELECTRICAL DUCT BANK AT  
CARROLLTON WATER PLANT

**GENERAL SUPERINTENDENT RECOMMENDATIONS  
REPORT OF FINAL ACCEPTANCE TO BE  
CONSIDERED BY THE FINANCE AND ADMINISTRATION COMMITTEE  
AND THE BOARD'S MEETING OF JULY 20, 2016**

During June 2016, bids were received and evaluated (as per attached tabulations) on various items as follows:

**1. CONTRACT #1392 - IMPROVEMENTS TO MICHLOUD WATER TOWER**

One (1) bid was received on June 24, 2016 for performing work under Contract #1392. This bid is 60% over the estimated amount and did not meet our DBE goal. It is, therefore, recommended that the bid of McGuire Iron, Inc. in the total amount of \$5,822,625.00, be rejected and this contract be re-advertised and rebid.

The estimated amount for this project is \$3,500,000.00.

The DBE participation is 15%.

Funds for this project are budgeted under Account Code 01392 and Capital Program 110 - Normal Extensions and Replacements.

**2. CONTRACT #1395 - ELEVATED STORAGE TANKS (WATER HAMMER MITIGATION)**

Five (5) bids were received on June 23, 2016 for performing work under Contract #1395. The low bid from M.R. Pittman Group, L.L.C. must be rejected because they did not submit their DBE participation on the letter head of their subcontractors. It is recommended that this contract be awarded to B&K Construction Co., L.L.C. in the amount of \$33,570,152.00. Their bid is within our project budget and they meet all submittal requirements.

The five (5) bidders are as follows:

1. M. R. Pittman Group, L.L.C.	\$32,781,715.00
2. B&K Construction Co., L.L.C.	33,570,152.00
3. Renda/Jbros Joint Venture	33,788,295.00
4. Boh Bros Construction Co., L.L.C.	35,987,414.00
5. Cajun Construction, L.L.C.	36,528,690.00

The estimated amount for this project is 35,000,000.00.

The DBE participation is 5%.

Funds for this project are budgeted under Account Code 01395 and Capital Program 175 (Water Hurricane Recovery Bonds FEMA).



GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)

July 20, 2016

3.

FIRST RENEWAL OF CONTRACT FOR  
FURNISHING & DELIVERING AUTOMOTIVE BATTERIES  
REQ. NO. YG150060

PROPOSAL:

The contractor, NAPA Auto Parts (Covington), has requested that the Board renew their current contract effective May 1, 2016, as allowed under this contract with no increase in cost and with no change in terms and conditions of their original contract, with the total being \$56,922.27.

EVALUATION:

The original contract for Furnishing & Delivering Automotive Batteries was awarded NAPA Auto Parts (Covington) by the Board at its meeting on April 15, 2015 in the total amount of \$56,922.27. If approved, this would be the first renewal as allowed under the terms of the contract. Funds for this project are budgeted under Account 0840 (Garage II) and Object Code 3230 (Repair & Maintenance Equipment).

RECOMMENDATION:

It is recommended that the Board approve this first renewal to NAPA Auto Parts (Covington) in the total amount of \$56,922.27.

**GENERAL SUPERINTENDENT RECOMMENDATIONS (CONT'D)**

July 20, 2016

4.

**REPORT OF FINAL ACCEPTANCE**

**PROPOSAL:**

Contracts #2093, #30005 and #6252 be considered for acceptance.

**EVALUATION:**

Contract #2093 - **Fleming Construction Co., LLC** - Installation of New Water, Sewer & Drain Service Connections at Scattered Sites throughout the City of New Orleans. Total Contract Bid: \$2,358,464.00. Total Contract Expenditure: \$9,304,155.04. Date Work Order Issued: December 15, 2008. Date Work Accepted: May 4, 2016. The DBE participation Goal is 36%. The DBE participation Achieved is 40%.

Contract #30005 - **Wallace C. Drennan, Inc.** - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole. Total Contract Bid \$4,333,769.00. Total Contract Expenditure: \$3,435,233.92. Date Work Order Issued January 14, 2014. Date Work Accepted: May 31, 2016. The DBE participation Goal is 36%. The DBE participation Achieved is 30.90%.

Contract #6252 - **Frischhertz Electric Co., Inc.** - Installation of Transformer T2 and T3 and Construction of the New Electrical Duct Bank at Carrollton Water Plant. Total Contract Bid: \$249,870.00. Total Contract Expenditure: \$316,018.00. Date Work Order Issued: May 15, 2015. Date Work Accepted: January 22, 2016. The DBE participation Goal is 36%. The DBE participation Achieved is 37.86%.

**RECOMMENDATION:**

The above contracts are recommended for acceptance.

**RATIFICATION OF CHANGE ORDER NO. 4 FOR CONTRACT #2105 –  
WATER LINE REPLACEMENT OF MAINS DAMAGED BY HURRICANE  
KATRINA WITHIN THE CENTRAL BUSINESS DISTRICT AND THE FRENCH  
QUARTER**

**WHEREAS**, the Sewerage and Water Board entered into Contract #2105 with Boh Brothers Construction Company in the amount of \$6,699,595.00 for the FEMA funded replacement of damaged water mains in the Central Business District and the French Quarter; and

**WHEREAS**, due to the sensitive nature of the area in question, the Contractor was required to frequently mobilize and demobilize for special events, and was required to perform work during early morning hours to minimize inconvenience to residents and businesses within the area; and

**WHEREAS**, this change order includes additional days for coordination with special events, additional time and compensation for resolution of unknown obstructions as they were identified, and additional work identified as required during the course of the installation as it was performed; and

**WHEREAS**, the Contract shall be extended by an additional two- hundred seven (207) days to complete the work and the required DBE participation on this contract is 36%, which will remain unchanged through this approved change order; and

**WHEREAS**, this Change Order in the amount of \$1,583,335.08 brings the accumulated Contract change order total to \$2,203,948.95 or 32.9% of the original Contract value.

**NOW, THEREFORE, BE IT RESOLVED**, the approval of Change Order No. 4 for Contract #2105 is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true  
and correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 20, 2016.

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CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER No. 4 TO AGREEMENT WITH STANLEY CONSULTANTS, INC. FOR DESIGN AND ENGINEERING SERVICES FOR THE WATER HAMMER HAZARD MITIGATION PROJECT**

**WHEREAS**, the Sewerage and Water Board of New Orleans awarded to Stanley Consultants, Inc. an agreement for design and engineering services for the Water Hammer Hazard Mitigation Project at the Carrollton Water Treatment Plant in the amount of \$2,499,362.06; and

**WHEREAS**, the level of effort for the existing contract has increased due to the redesign of large valves and valve vaults, along with implementing electric actuators on all valves; and

**WHEREAS**, this change order in the amount of \$591,283.20, brings the accumulated change orders to \$2,120,080.19, which represents 85% of the original contract amount.

**NOW, THEREFORE, BE IT RESOLVED**, that Change Order No. 4 for the above referenced contract is ratified by the Sewerage and Water Board.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 20, 2016.

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CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER No. 4 FOR CONTRACT #8132 -  
KATRINA RELATED REPAIRS TO GARAGE #1 AND THE GENERATOR  
BUILDING AT CENTRAL YARD**

**WHEREAS**, the Sewerage and Water Board entered into Contract #8132 with Industrial & Mechanical Contractors, Inc. in the amount of \$1,204,500.00 for FEMA funded repairs to Garage #1 and the Generator Building at Central Yard; and

**WHEREAS**, the Contractor was directed to furnish and install additional structural purlins to replace existing downspouts, to insulate the diesel engine exhaust piping and to hold progress while SWB staff provided required electrical power to the Garage #1 HVAC equipment; and

**WHEREAS**, the Contractor shall be granted fifty-two (52) additional Contract Days to complete the aforementioned work; and

**WHEREAS**, this Change Order in the amount of \$56,802.71 brings the accumulated Contract change order total to \$600,869.12, or 49.89% of the original Contract value.

**NOW, THEREFORE, BE IT RESOLVED**, the approval of Change Order No. 4 for Contract #8132 is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true  
and correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 20, 2016.

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CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER No. 2 FOR CONTRACT #6248 –  
INSTALLATION OF TWO 60 HERTZ FEEDERS FROM THE CARROLLTON  
WATER PLANT TO DRAINAGE PUMPING STATION #1**

**WHEREAS**, the Sewerage and Water Board entered into Contract #6248 with Walter J. Barnes Electric in the amount of \$3,297,640.00 for HMGP FEMA funded Installation of two 60 Hertz feeders from the Carrollton Water Plant to Drainage Pumping Station #1; and

**WHEREAS**, extended delays beyond those anticipated in the construction of the Claiborne Ave. SELA project required the suspend construction activities; and

**WHEREAS**, the contractor was directed to provide additional racks within existing SWB electrical manholes to allow for proper alignment of new electrical conduit, and;

**WHEREAS**, two-hundred forty-three (243) additional Contract Days was granted to the Contractor to complete the work and to provide compensation for delays; and

**WHEREAS**, this Change Order in the amount of \$108,476.00 brings the accumulated Contract change order total to \$182,240.00 or 5.5% of the original Contract value.

**NOW, THEREFORE, BE IT RESOLVED**, the approval of Change Order No. 2 for Contract #6248 is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true  
and correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 20, 2016.

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CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER No. 3 TO THE AGREEMENT WITH ROYAL ENGINEERS & CONSULTANTS, LLC FOR HURRICANE KATRINA RELATED WATER RESTORATION PROJECTS**

**WHEREAS**, the Sewerage and Water Board awarded a contract to Royal Engineers for services associated with Hurricane Katrina Related Water Restoration Project Repairs at the Central Yard in the amount of \$464,474.63, and;

**WHEREAS**, the contractor was directed to provide additional services to complete repairs to the Central Yard facilities (Contract #8143 Garage No. 2 and Contract #6254 – Electrical repairs at Garage No. 2 and the Main Power Room); and

**WHEREAS**, this Change Order in the amount of \$114,120.26 brings the total accumulated change order to \$466,486.00, which represents 100.4 % of the original contract value.

**NOW, THEREFORE, BE IT RESOLVED**, that ratification of Change Order No. 3 for the above mentioned contract is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true  
and correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER No.1 FOR THE AGREEMENT WITH AECOM TECHNICAL SERVICES, INC. FOR SERVICES ASSOCIATED WITH THE EAST BANK WASTEWATER TREATMENT PLANT ELECTRICAL**

**WHEREAS**, the Sewerage and Water Board awarded AECOM Technical Services, Inc. (AECOM) for services associated with the above contract in the amount of \$299,737.00; and

**WHEREAS**, the Board directed the contractor to provide services associated with the replacement of two Motor Control Centers and two transformers at the East Bank Wastewater Treatment Plant; and

**WHEREAS**, AECOM agrees to provide design and engineering services for Phase II Electrical Improvements to the EBWWTP for an additional amount not to exceed \$275,230 and maintain the 36% DBE participation; and

**WHEREAS**, this change order represents 91.8% of the value of the original contract.

**NOW, THEREFORE, BE IT RESOLVED**, that the Sewerage and Water Board ratifies change order No. 1 for the above contract.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



**CONTRACT #1392 - IMPROVEMENTS TO MICHLOUD WATER TOWER**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that one (1) bid was received on June 24, 2016 after advertising according to the Public Bid Law, for performing work under Contract #1392. This bid is 60% over the estimated amount and did not meet our DBE goal. It is therefore recommended that the bid of **McGuire Iron, Inc.** for the total amount of **\$5,822,625.00.**, be rejected and this contract be re-advertised and rebid.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**CONTRACT #1395 - ELEVATED STORAGE TANKS (WATER HAMMER  
MITIGATION)**

---

**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that five (5) bids were received on June 23, 2016 after advertising according to the Public Bid Law, for performing work under Contract #1395. The low bid from M.R. Pittman Group, L.L.C, must be rejected because they did not submit their DBE participation on the letter head of their subcontractors. It is recommended that this contract be awarded to **B&K Construction Co., L.L.C.** in the amount of **\$33,570,152.**

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST RENEWAL OF CONTRACT FOR FURNISHING & DELIVERING AUTOMOTIVE BATTERIES - REQ. NO. YG150060**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **NAPA Auto Parts (Covington)**, desires to exercise its renewal option as allowed under this contract with the total being **\$56,922.27** for furnishing & delivering automotive batteries.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **NAPA Auto Parts (Covington)** for this first renewal, effective May 1, 2016, is hereby approved.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #2093 - INSTALLATION  
OF NEW WATER, SEWER & DRAIN SERVICE CONNECTIONS AT SCATTERED  
SITES THROUGHOUT THE CITY OF NEW ORLEANS**

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**WHEREAS, Contract #2093** is ready for Final Acceptance by the  
Sewerage & Water Board of New Orleans; and

**WHEREAS,** the General Superintendent in his report has  
recommended that this contract receive final acceptance and be  
closed out.

**NOW, THEREFORE, BE IT RESOLVED,** by the Sewerage and Water Board  
of New Orleans that the recommendation of the General  
Superintendent to authorize final acceptance and to close out  
Contract by **Fleming Construction Co., LLC** for **Contract #2093**, is  
hereby approved.

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I, Cedric S. Grant, Executive  
Director, Sewerage and Water Board  
of New Orleans, do hereby certify  
that the above and foregoing is a  
true and correct copy of a  
resolution adopted at the Regular  
Meeting of the said Board, duly  
called and held, according to law,  
on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #30005 - RESTORATION  
OF EXISTING GRAVITY SEWER MAINS DAMAGED BY HURRICANE KATRINA  
EXCAVATION AND REPLACEMENT FROM MANHOLE TO MANHOLE, CIPP LINING  
FROM MANHOLE TO MANHOLE**

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**WHEREAS, Contract #30005** is ready for Final Acceptance by the  
Sewerage & Water Board of New Orleans; and

**WHEREAS,** the General Superintendent in his report has  
recommended that this contract receive final acceptance and be  
closed out.

**NOW, THEREFORE, BE IT RESOLVED,** by the Sewerage and Water Board  
of New Orleans that the recommendation of the General  
Superintendent to authorize final acceptance and to close out  
Contract by Wallace C. **Drennan, Inc.** for **Contract #30005**, is  
hereby approved.

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I, Cedric S. Grant, Executive  
Director, Sewerage and Water Board  
of New Orleans, do hereby certify  
that the above and foregoing is a  
true and correct copy of a  
resolution adopted at the Regular  
Meeting of the said Board, duly  
called and held, according to law,  
on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #6252 - INSTALLATION  
OF TRANSFORMER T2 AND T3 AND CONSTRUCTION OF THE NEW ELECTRICAL  
DUCT BANK AT CARROLLTON WATER PLANT**

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**WHEREAS, Contract #6252** is ready for Final Acceptance by the  
Sewerage & Water Board of New Orleans; and

**WHEREAS,** the General Superintendent in his report has  
recommended that this contract receive final acceptance and be  
closed out.

**NOW, THEREFORE, BE IT RESOLVED,** by the Sewerage and Water Board  
of New Orleans that the recommendation of the General  
Superintendent to authorize final acceptance and to close out  
Contract by **Frischhertz Electric Co., Inc.** for **Contract #6252,**  
is hereby approved.

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I, Cedric S. Grant, Executive  
Director, Sewerage and Water Board  
of New Orleans, do hereby certify  
that the above and foregoing is a  
true and correct copy of a  
resolution adopted at the Regular  
Meeting of the said Board, duly  
called and held, according to law,  
on July 20, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

July 18, 2016

Governance Committee  
Sewerage and Water Board of New Orleans  
New Orleans, Louisiana

Dear Directors:

Subject: U.S. Water Alliance One Water Summit Meeting in 2017

The U.S. Water Alliance is developing plans for the 2017 One Water Summit and is considering New Orleans as a possible location for this conference.

The One Water Summit is considered to be one of the nation's premier gathering of utilities, business leaders, policymakers, environmental advocates, community leaders, and researchers to build stronger and more prosperous communities. One Water approaches are progressing on multiple fronts: recovering precious nutrients and energy from wastewater; using green stormwater techniques to address flooding while beautifying neighborhoods; diversifying local water supplies through large scale water reuse and recycling; and watershed level collaboration to address pressing water quality and quantity issues.

Management participated at the recent One Water Summit 2016 in Atlanta and found the conference to be particularly valuable. The U.S. Water Alliance has requested our willingness to serve as the host utility and as a sponsoring organization. This role would include allowing for use of our organization's name and logo in marketing materials, hosting a facilities tour, and performing related support tasks. There are six other utilities competing for this opportunity for their communities.

Management recommends adoption of the attached draft resolution to endorse this opportunity and encourage the U.S. Water Alliance to hold the One Water Summit 2017 in New Orleans.

Robert K. Miller  
Deputy Director / Chief Financial Officer

**ENDORSEMENT OF OPPORTUNITY FOR SEWERAGE & WATER BOARD OF NEW ORLEANS  
TO SERVE AS THE HOST UTILITY AND AS A SPONSORING ORGANIZATION FOR  
THE ONE WATER SUMMIT IN NEW ORLEANS IN 2017**

**WHEREAS**, the U.S. Water Alliance holds a One Water Summit each year; and

**WHEREAS**, the One Water Summit is considered to be one of the nation's premier gathering of utilities, business leaders, policymakers, environmental advocates, community leaders, and researchers to build stronger and more prosperous communities.; and

**WHEREAS**, one water approaches are progressing on multiple fronts: recovering precious nutrients and energy from wastewater; using green stormwater techniques to address flooding while beautifying neighborhoods; diversifying local water supplies through large scale water reuse and recycling; and watershed level collaboration to address pressing water quality and quantity issues; and

**WHEREAS**, management participated at the recent One Water Summit 2016 in Atlanta and found the conference to be particularly valuable; and

**WHEREAS**, the U.S. Water Alliance is considering New Orleans as the location for the One Water Summit 2017 and has requested our willingness to serve as the host utility and as a sponsoring organization; and

**WHEREAS**, this role would include allowing for use of our organization's name and logo in marketing materials, hosting a facilities tour, and performing related support tasks;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Directors of Sewerage and Water Board of New Orleans to endorse this opportunity and encourage the U.S. Water Alliance to hold the One Water Summit 2017 in New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Special Meeting of the  
Board of Trustees of the Employees' Retirement System  
of Sewerage and Water Board of New Orleans, duly called and held,  
according to law, on July 18, 2016.

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**CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**





## SEWERAGE AND WATER BOARD OF NEW ORLEANS

July 8, 2016

Strategy Committee  
Sewerage and Water Board of New Orleans  
New Orleans, Louisiana

Subject: Monthly Human Resources Activity Report for the Period June1- June 30, 2016

Dear Directors:

Please find below an account of various Board human resources activities for the period June 1 – June 30, 2016. This monthly snapshot is presented to keep you abreast of the progress and challenges related to the Board's ability to hire and retain the best qualified candidates to perform the Board's important work.

### **Human Resources Activities**

Beginning Vacant Positions: 246

Ending Vacant Positions: 258

New Hire: 10

Resignations: 15

Retirement: 2

DROP Program Participants: 126

- Beginning Balance: 124
- New Member(s): 3
- Member(s) Removed 1

Promotions: 8

Disciplinary Actions: 25

- Reprimands: 11
- Suspensions: 9
- Terminations: 5

### **Civil Service Reform Update**

At its June 20, 2016 meeting, the Civil Service Commission approved the following S&WB's items:

- a. Pay plan amendment for "On-Call Pay"
- b. Delegation of all on-going and future personnel recruiting and hiring processes

With the approval of the delegated authority, the Civil Service Commission required S&WB staff to participate in a six (6) week civil service training. Mr. Hulbert started such training on June 27, 2016, and is expected to successfully complete the training on August 5, 2016. We opted to include an additional S&WB staff in the “application screening” and “eligibility list development” portions of the training. We expect that the transition of the delegated authority will commence at the conclusion of the six (6) week training. There are several issues that must be resolved for the delegation of authority to be successfully executed. The issues relate to the following:

- a. Quality of the training
- b. Positions for which delegated authority apply
- c. Application tracking system

We plan to meet with the Civil Service Director at the training mid-point to discuss progress to date and the steps going forward.

If you have questions relating to this report or desire additional information, please feel free to contact me at (504) 585-2023.

Sharon Judkins  
Deputy Director-Administration

# DROP SUMMARY REPORT

TITLE	START	END*	TIME REMAINING (yrs)	AVG TIME REMAINING (YRS)	TOTAL EMPLOYEES ON DROP
PUMPING PLANT OPERATOR	8/24/2011	8/24/2016	0.15	2.50	126
SR. OFFICE SUPPORT SPECIALIST	9/1/2011	9/1/2016	0.17		
BUYER 1	9/1/2011	9/1/2016	0.17		
NET MASTER MAINTENANCE TECH 1	9/1/2011	9/1/2016	0.17		
BUYER 2	9/12/2011	9/12/2016	0.20		
SR. OFFICE SUPPORT SPECIALIST	10/1/2011	10/1/2016	0.25		
NETWORKS ZONE MANAGER 1	10/1/2011	10/1/2016	0.25		
SR. OFFICE SUPPORT SPECIALIST	10/1/2011	10/1/2016	0.25		
NET SENIOR MAINTENANCE TECH 1	11/1/2011	11/1/2016	0.34		
ACCOUNTANT 3	11/1/2011	11/1/2016	0.34		
ADMIN. SUPPORT SUPERVISOR 3	12/1/2011	12/1/2016	0.42		
INFORMATION TECHNOLOGY MANAGER	12/5/2011	12/5/2016	0.43		
UTIL MAINT MASTER SUPERVISOR	12/31/2011	12/31/2016	0.50		
WAREHOUSE & SUPPLIES MGR	1/1/2012	1/1/2017	0.51		
NET SENIOR MAINTENANCE TECH 2	1/2/2012	1/2/2017	0.51		
ADMIN. SUPPORT SUPERVISOR 3	2/1/2012	2/1/2017	0.59		
WATER PURIFICATION OPERATOR 4	2/1/2012	2/1/2017	0.59		
WATER PURIFICATION OPERATOR 2	2/3/2012	2/3/2017	0.60		
FACILITIES ENGINEERING SPCL	3/14/2012	3/14/2017	0.70		
POWER DISPATCHER 3	4/1/2012	4/1/2017	0.75		
SENIOR PRINCIPAL ENGINEER	4/1/2012	4/1/2017	0.75		
SR. OFFICE SUPPORT SPECIALIST	4/9/2012	4/9/2017	0.78		
CHIEF ACCOUNTANT	4/30/2012	4/30/2017	0.83		
WATER SERVICE INSPECTOR 3	4/30/2012	4/30/2017	0.83		
UTIL MAINT MASTER SPECIALIST 2	5/1/2012	5/1/2017	0.84		
PUMPING STATIONS SUPV	5/1/2012	5/1/2017	0.84		
PUBLIC WORKS SUPERVISOR 1	5/1/2012	5/1/2017	0.84		
UTILITY SERVICES ADMINISTRATOR	5/1/2012	5/1/2017	0.84		
UTILITY SENIOR SERVICES ADMIN	5/1/2012	5/1/2017	0.84		
ATTORNEY 4	5/1/2012	5/1/2017	0.84		
ENGINEERING TECHNICIAN	6/1/2012	6/1/2017	0.92		
AUTOMOTIVE SECTION SUPERVISOR	6/1/2012	6/1/2017	0.92		
PUBLIC WORKS SUPERVISOR 3	6/17/2012	6/17/2017	0.96		
WATER PURIFICATION OPERATOR 4	7/1/2012	7/1/2017	1.00		
Employees within 1 year:				34	
NET SENIOR MAINTENANCE TECH 2	7/2/2012	7/2/2017	1.01		
FIELD SERVICE SUPERVISOR	9/1/2012	9/1/2017	1.17		
NETWORKS ZONE MANAGER 1	9/8/2012	9/8/2017	1.19		
NET SENIOR MAINTENANCE TECH 2	10/7/2012	10/7/2017	1.27		
MATERIAL AND STORES SUPV	1/3/2013	1/3/2018	1.51		
NET SENIOR MAINTENANCE TECH 1	1/21/2013	1/21/2018	1.56		
NET SENIOR MAINTENANCE TECH 2	3/1/2013	3/1/2018	1.67		
EQUIPMENT OPERATOR 3	3/1/2013	3/1/2018	1.67		
PUMPING STATIONS SUPV ASST	3/1/2013	3/1/2018	1.67		

DATA AS OF JUNE 30, 2016

## DROP SUMMARY REPORT

UTIL MAINT MASTER SPECIALIST 2	4/1/2013	4/1/2018	1.75
OFFICE SUPPORT SPECIALIST	5/1/2013	5/1/2018	1.84
UTILITIES MAINT SUPERVISOR	5/1/2013	5/1/2018	1.84
OFFICE ASSISTANT 4	5/1/2013	5/1/2018	1.84
NET SENIOR MAINTENANCE TECH 2	5/31/2013	5/31/2018	1.92
NET SENIOR MAINTENANCE TECH 1	6/1/2013	6/1/2018	1.92
DEPUTY SPECIAL COUNSEL	6/1/2013	6/1/2018	1.92
NET MASTER MAINTENANCE TECH 2	6/1/2013	6/1/2018	1.92
OFFICE ASSISTANT 3	6/3/2013	6/3/2018	1.93

### Employees within 2 years: 18

PUMPING STATIONS SUPV	7/31/2013	7/31/2018	2.08
OFFICE ASSISTANT 2	8/1/2013	8/1/2018	2.09
OFFICE ASSISTANT 3	8/1/2013	8/1/2018	2.09
NET MASTER MAINTENANCE TECH 2	8/12/2013	8/12/2018	2.12
PUMPING PLANT OPERATOR	9/1/2013	9/1/2018	2.17
ENGINEERING TECHNICIAN	10/1/2013	10/1/2018	2.25
NET QUALITY ASSUR & SFTY INSPC	11/1/2013	11/1/2018	2.34
FLEET SERVICES SUPERVISOR	11/1/2013	11/1/2018	2.34
MANAGEMNT DEVELOPMNT SPECLST 2	12/1/2013	12/1/2018	2.42
STEAM PLANT ENGINEER 2	12/2/2013	12/2/2018	2.42
UTIL MAINT MASTER SUPERVISOR	1/3/2014	1/3/2019	2.51
LEGAL ADMINISTRATIVE ASSISTANT	1/3/2014	1/3/2019	2.51
PUBLIC WORKS MAINTENANCE SUPT	1/3/2014	1/3/2019	2.51
NETWORKS MAINTENANCE TECH 2	1/27/2014	1/27/2019	2.58
WATER PURIFICATION OPERATOR 2	2/1/2014	2/1/2019	2.59
PUMPING AND POWER PLANT OPR	2/1/2014	2/1/2019	2.59
NET MASTER MAINTENANCE TECH 2	2/13/2014	2/13/2019	2.62
PUMPING AND POWER PLANT OPR	3/1/2014	3/1/2019	2.67
PUMPING STATIONS SUPV ASST	3/1/2014	3/1/2019	2.67
WATER PURIFICATION OPERATOR 2	5/1/2014	5/1/2019	2.84
WATER PURIFICATION OPERATOR 3	6/4/2014	6/4/2019	2.93
OFFICE SUPPORT SPECIALIST	6/6/2014	6/6/2019	2.93

### Employees within 3 years: 22

EQUIPMENT OPERATOR 2	9/1/2014	9/1/2019	3.17
OFFICE ASSISTANT 3	10/1/2014	10/1/2019	3.25
NETWORKS MAINTENANCE TECH 1	10/30/2014	10/30/2019	3.33
NET SENIOR MAINTENANCE TECH 1	10/31/2014	10/31/2019	3.34
UTILITY SENIOR SERVICES MGR	10/31/2014	10/31/2019	3.34
MANAGEMNT DEVELOPMNT SPECLST 2	11/1/2014	11/1/2019	3.34
PUMPING PLANT OPERATOR	11/1/2014	11/1/2019	3.34
WATER PURIFICATION OPERATOR 1	11/20/2014	11/20/2019	3.39
MANAGEMNT DEVELOPMNT SPECLST 2	11/30/2014	11/30/2019	3.42
AUTOMOTIVE MAINT. TECHNICIAN	12/1/2014	12/1/2019	3.42
ADMIN. SUPPORT SUPERVISOR 2	12/15/2014	12/15/2019	3.46
NET SENIOR MAINTENANCE TECH 2	12/19/2014	12/19/2019	3.47
PUMPING STATIONS SUPV ASST	12/31/2014	12/31/2019	3.50
NET MASTER MAINTENANCE TECH 1	12/31/2014	12/31/2019	3.50

## DROP SUMMARY REPORT

UTIL MAINT MASTER SPECIALIST 1	1/1/2015	1/1/2020	3.51
STEAM PLANT ENGINEER 2	1/24/2015	1/24/2020	3.57
PUMPING STATIONS SUPV ASST	2/1/2015	2/1/2020	3.59
UTILITY SERVICES ADMINISTRATOR	3/1/2015	3/1/2020	3.67
FIELD SERVICE SUPERVISOR	3/15/2015	3/15/2020	3.71
OFFICE SUPPORT SPECIALIST	3/28/2015	3/28/2020	3.75
STEAM PLANT ENGINEER 1	3/31/2015	3/31/2020	3.75
OFFICE ASSISTANT 3	4/1/2015	4/1/2020	3.76
FIELD SERVICE SUPERVISOR	4/9/2015	4/9/2020	3.78
<b>Employees within 4 years: 23</b>			
PUMPING AND POWER PLANT OPR	8/1/2015	8/1/2020	4.09
FLEET SERVICES MANAGER	8/7/2015	8/7/2020	4.11
STEAM PLANT ENGINEER 4	9/22/2015	9/22/2020	4.23
POWER DISPATCHER 4	9/22/2015	9/22/2020	4.23
FIELD SERVICE SUPERVISOR	10/1/2015	10/1/2020	4.26
NET MASTER MAINTENANCE TECH 1	10/29/2015	10/29/2020	4.33
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	4.34
FIELD SERVICE SUPERVISOR	11/1/2015	11/1/2020	4.34
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	4.34
ADMIN. SUPPORT SUPERVISOR 3	11/26/2015	11/26/2020	4.41
CHIEF ACCOUNTANT	11/28/2015	11/28/2020	4.42
PUBLIC WORKS SUPERVISOR 2	12/2/2015	12/2/2020	4.43
ENGINEER INTERN 2	12/21/2015	12/21/2020	4.48
NET SENIOR MAINTENANCE TECH 2	12/30/2015	12/30/2020	4.50
NET MASTER MAINTENANCE TECH 1	12/30/2015	12/30/2020	4.50
SR. OFFICE SUPPORT SPECIALIST	1/1/2016	1/1/2021	4.51
AUTOMOTIVE SERVICES SUPERVISOR	1/8/2016	1/8/2021	4.53
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.53
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.53
UTIL MAINT MASTER SUPERVISOR	1/11/2016	1/11/2021	4.54
NET SENIOR MAINTENANCE TECH 1	2/1/2016	2/1/2021	4.59
SR. OFFICE SUPPORT SPECIALIST	2/2/2016	2/2/2021	4.60
NET SENIOR MAINTENANCE TECH 2	2/29/2016	3/1/2021	4.67
NET MASTER MAINTENANCE TECH 1	4/1/2016	4/1/2021	4.76
POWER DISPATCHER 3	4/1/2016	4/1/2021	4.76
OFFICE ASSISTANT 4	4/1/2016	4/1/2021	4.76
PUBLIC WORKS MAINTENANCE WKR 1	6/1/2016	6/1/2021	4.92
NET SENIOR MAINTENANCE TECH 2	6/1/2016	6/1/2021	4.92
PUBLIC WORKS MAINTENANCE WKR 1	6/4/2016	6/4/2021	4.93
<b>Employees within 5 years: 29</b>			

## DROP SUMMARY REPORT

### JUNE SUMMARY

	EFFECTIVE DATE	ACTION
PUBLIC WORKS MAINTENANCE WKR 1	6/1/2016	Addition
NET SENIOR MAINTENANCE TECH 2	6/1/2016	Addition
PUBLIC WORKS MAINTENANCE WKR 1	6/4/2016	Addition
NETWORKS ZONE MANAGER 1	6/17/2016	Termination



## SEWERAGE AND WATER BOARD

### Inter-Office Memorandum

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Date: July 5, 2016

From: Willie Mingo, Purchasing Agent  
Purchasing Department

Thru: Vicki Rivers, Deputy Director  
Sewerage and Water Board New Orleans - Logistics

To: Sharon Judkins, Deputy Director  
Sewerage and Water Board New Orleans- Administration

Re: **Executive Director's Approval of Contracts of \$1,000,000.00 or less**

1. Professional Service Contract with Lee Phillips, Attorney at Law for Customer Hearing Officer;
  - 1<sup>st</sup> renewal
  - \$20,000.00 annual amount

Upon request complete contract available for review in Procurement.

Cc: Kathleen LaFrance

# **ARTICLES OF INCORPORATION OF SEWERAGE & WATER BOARD OF NEW ORLEANS FOUNDATION, INC.**

The undersigned, acting as incorporator of a corporation organized pursuant to the laws of the State of Louisiana, hereby adopts the following Articles of Incorporation.

## **ARTICLE I – NAME**

The name of the corporation is the Sewerage & Water Board of New Orleans Foundation, Inc.

## **ARTICLE II- PURPOSES**

The corporation is organized exclusively for charitable, educational, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code. The Corporation may accept any conveyance of any interest in real or personal property in accordance with the Corporation's Bylaws to further the foregoing purposes.

## **ARTICLE III - OFFICES**

- a. The mailing address of the corporation's principal office is 625 St. Joseph Street, New Orleans, Louisiana 70165.
- b. The name of its registered agent is Nolan P. Lambert. The address, including street and number, of its resident agent for service of process is 625 St. Joseph Street, Room 201, New Orleans, Louisiana 70165.

## **ARTICLE IV- INITIAL DIRECTORS**

- a. The number of directors constituting the initial Board of Directors is ten.
- b. The names and addresses of the initial members of the corporation's Board of Directors are:



## **ARTICLE V- INCORPORATOR**

The name and address of the sole incorporator is: \_\_\_\_\_  
\_\_\_\_\_

## **ARTICLE V-MEMBERS**

The corporation shall have no members. The affairs of the corporation shall be managed and conducted by its duly elected directors.

## **ARTICLE VI- CERTAIN ADDITIONAL MATTERS**

The corporation is organized exclusively for charitable, educational, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c)(3) of the Internal Revenue Code (the "Code"), or corresponding section of any future federal tax code.

The corporation shall adopt and be bound by Bylaws, which shall provide for the governance of the Corporation. The Bylaws shall include, but not be limited to, a provision requiring the Corporation to produce an annual report of its activities and financial accounting.

No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to its members, trustees, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in the purpose clause hereof. No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office. Any other provision of these Articles apparently to the contrary notwithstanding, the corporation shall not carry on any activities not permitted to be carried on

(a) by an organization exempt from federal income tax under section 501(c)(3) of the Code, or corresponding section of any future federal tax code, or

(b) by an organization, contributions to which are deductible under section 170(c)(2) of the Code, or corresponding section of any future federal tax code.

If, at any time, the corporation shall be determined to be a private foundation or private operating foundation as defined in section 509 or section 4942 of the Code, then:

a. The corporation shall distribute its income for each taxable year at such time and in such manner as not to become subject to the tax on undistributed income imposed by section 4942 of the Code;

- b. The corporation shall not engage in any act of self-dealing as defined in section 4941(d) of the Code;
- c. The corporation shall not purchase nor retain any excess business holding as defined in section 4943(c) of the Code;
- d. The corporation shall not make any investment in such manner as to subject it to tax under section 4944 of the Code; and
- e. The corporation shall not make any taxable expenditures as defined in section 4945(d) of the Code.

Upon the dissolution of the corporation, assets shall be distributed for one or more exempt purposes within the meaning of section 501(c)(3) of the Code, or corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not disposed of shall be disposed of by the circuit court of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

#### **ARTICLE VII- STANDARD OF CARE; INDEMNIFICATION**

Section 1. No director of the corporation shall be personally liable to the corporation for monetary damages for any breach of his or her duties as a director, except for liability (i) for any transaction in which the director's personal financial interest is in conflict with the financial interests of the corporation; (ii) for acts or omissions not in good faith or which involve intentional misconduct or are known to the director to be a violation of law; or (iii) for any transaction from which the director derived an improper personal benefit.

Any repeal or modification of this Article shall not adversely affect any right or protection of a director of the corporation hereunder in respect of any act or omission occurring prior to the time of such repeal or modification.

Section 2. The corporation shall indemnify any director or officer of the corporation from and against any and all expenses (including attorneys' fees) reasonably and actually incurred by him or her in connection with the defense of any action, suit or proceeding, civil or criminal, in which he or she is made a party by reason of being or having been such director or officer, except in relation to matters as to which he or she shall be adjudged in such action, suit or proceeding to be liable for negligence or misconduct in the performance of duty to the corporation.

The indemnification authorized by this Section 2 shall not be exclusive of any other right of indemnification which any such person may have or hereafter acquire under any provision of these Articles, the Bylaws of the corporation, an agreement, by action of disinterested directors or otherwise. The corporation may take such steps as may be deemed appropriate by the board of directors to provide and secure indemnification to any such person, including, without

limitation, the execution of agreements for indemnification between the corporation and individual directors, officers, employees or agents which may provide rights to indemnification which are broader or otherwise different than the rights authorized by this Section 2.

Dated: \_\_\_\_\_

\_\_\_\_\_, Incorporator

**AGENT'S ACCEPTANCE AND ACKNOWLEDGEMENT OF APPOINTMENT**

I hereby acknowledge and accept the appointment of registered agent(s) for and on behalf of the above named corporation.

\_\_\_\_\_  
Nolan P. Lambert

Sworn to and subscribed before me, the undersigned Notary Public, on this date:

\_\_\_\_\_  
Notary Signature, Printed Name and Notary/Bar Roll #

**BY LAWS  
OF  
SEWERAGE & WATER BOARD OF  
NEW ORLEANS FOUNDATION, INC.**

**ARTICLE 1**

**PURPOSES**

1.1 The purposes for which the Sewerage & Water Board of New Orleans Foundation, Inc., a Louisiana nonprofit corporation (the "Corporation") is formed are set forth in the Articles of Incorporation, a copy of which is attached.

**ARTICLE 2**

**OFFICES**

2.1 The Corporation's principal office shall be at 625 St. Joseph Street, New Orleans, Louisiana 70165. The Corporation may conduct its affairs, carry on its operations, have other offices and exercise its powers within or without the State of Louisiana, as the Board of Directors may, from time to time, determine or the business of the Corporation may require.

**ARTICLE 3**

**POLICIES**

3.1 The Corporation shall be noncommercial, nonsectarian, and nonpartisan.

3.2 The Corporation shall have and exercise all powers necessary or convenient to effect its purposes and in particular all powers as are set forth in the Articles of Incorporation as now stated or hereafter amended.

3.3 The Corporation, its name, or the name of any of its directors or officers, in their corporate capacities, shall not be associated with any commercial, sectarian, or partisan interest or concern or any purpose contrary to the objectives of the Corporation.

3.4 The Corporation may cooperate with other organizations and/or agents or individuals concerned with the promotion of the objectives of the Corporation, but no person shall bind the Corporation without authorization of the Board of Directors of the Corporation.

**ARTICLE 4**

**SEAL**

4.1 The corporate seal, if any, shall be in such form as adopted by resolution of the Board of Directors. Such seal may be used by causing it or a facsimile thereof to be impressed

or affixed or in any other manner reproduced, provided, however, that the use of the seal is not required to validate any writing or document to which the Corporation is a signatory or party.

## ARTICLE 5

### DIRECTORS

5.1 Number, Term of Office, Qualifications. The business and affairs of the Corporation shall be managed and administered by a Board of Directors comprised of not less than three (3) nor more than thirty (30) directors. The initial number of directors is ten (10). The number of directors shall be fixed from time to time by the Board of Directors. Each director shall hold office for one (1) year or until a successor is elected and qualified, or until death, or until such director resigns or has been removed from office in the manner permitted by law. Any director may be re-elected to the Board of Directors. The initial directors shall be:

- (i) \_\_\_\_\_
- (ii) \_\_\_\_\_
- (iii) \_\_\_\_\_
- (iv) \_\_\_\_\_
- (v) \_\_\_\_\_
- (vi) \_\_\_\_\_
- (vii) \_\_\_\_\_
- (viii) \_\_\_\_\_
- (ix) \_\_\_\_\_
- (x) \_\_\_\_\_

5.2 Vacancies. Whenever there is a vacancy on the Board of Directors by reason of death, resignation or increase in the number of directors or otherwise, it shall be filled by the affirmative vote of a majority of the remaining directors though less than a quorum of the Board. The director(s) so appointed shall hold office for the unexpired term of his or her predecessor in office.

5.3 Removal of Directors. At a meeting of the Board of Directors, at which a quorum is present, called expressly for that purpose, any director may be removed, with or without cause, by a majority vote of the Board of Directors.

5.4 Quorum. A majority of the number of directors shall constitute a quorum for the transaction of business. Except as otherwise required by law, the act of a majority of the Board of Directors present at a meeting at which a quorum is present shall be the act of the Board of Directors.

5.5 Meetings. The meetings of the Board of Directors may be held at such place, whether in the State of Louisiana or elsewhere, as a majority of the directors may from time to time appoint, or as may be fixed in the call of the meeting; Regular meetings shall be established in advance of the meeting by the Board of Directors. Notice shall be given in accordance with La. R.S. 12:224. Special meetings may be called by the President on at least one (1) days' notice to each director, either personally or by mail or email. Special meetings shall be called by the President in like manner and on like notice on the written request of any two (2) directors. Notice of any special meeting need not be given to any director, if waived by him or her, before,

at, or after such special meeting, in writing or by e-mail. Any meeting of the Board of Directors shall be a duly constituted meeting without any notice or waiver of notice thereof having been given if all the members of the Board of Directors are present and proper notice has been given according with these Bylaws and La. R.S. 12:224.

5.6 Compensation. Directors shall receive no pay for their services; but nothing herein contained shall be construed to preclude any director from being reimbursed for reasonably incurred expenses or serving the Corporation in any other capacity and receiving compensation therefor.

5.7 Committees. The Board of Directors by resolution may designate one or more committees, each of which may consist of at least one (1) director, which committee(s) shall make recommendations of proposed action, or to the extent provided in said resolution shall have and exercise the authority of the Board of Directors in the management of the Corporation to the extent permitted by applicable law.

5.8 Proxies. There shall be no voting permitted by proxy.

## **ARTICLE 6**

### **OFFICERS**

6.1 Number, Term of Office. The officers of the Corporation shall be elected by the Board of Directors and shall consist of a President, a Secretary, and a Treasurer, each of whom shall hold office until a successor is elected or until death or until such other resigns or shall have been removed as herein provided. The offices of Secretary and Treasurer may be held by the same person. The Board of Directors may elect or appoint such other officers as it may deem advisable.

6.2 Election, Qualification. The Board of Directors, at its regular annual meeting, shall elect a President, a Secretary, and a Treasurer, each of whom must be at least eighteen (18) years of age; however none of whom are required to be members of the Board of Directors. If the election of officers shall not be held at such meeting, such election shall be held as soon thereafter as conveniently possible.

6.3 Subordinate Officers. The Board of Directors may appoint other officers or agents, each of whom shall hold office for such period, have such authority, and perform such duties as the Board of Directors determine. The Board of Directors may delegate to any officer the power to appoint any such subordinate officers or agents and to prescribe their respective authorities and duties.

6.4 Vacancies. A vacancy in any office may be filled by the Board of Directors for the unexpired portion of the term of such office.

6.5 President. The President shall be the chief executive officer of the Corporation, and, subject to control by the Board of Directors, shall have general control of the business, affairs and property of the Corporation, and charge over its officers. The President shall preside at all meetings of the members and of the Board of Directors at which he or she shall be present. The President may sign all certificates, contracts, obligations and other instruments of the Corporation and shall do and perform such other duties and may exercise such other powers as

from time to time may be assigned by these Bylaws or by the Board of Directors. The officers of the Corporation shall be responsible to the President for the proper and faithful discharge of their several duties, and shall make such reports to the President as may from time to time be required.

6.6 Chair. The Chair shall preside at any meeting of the Board of Directors and shall receive reports of the Officers and others presenting to the Board of Directors regarding the affairs of the Corporation.

6.7 Secretary. The Secretary shall:

- (a) Keep the minutes of the meetings of the Board of Directors, and cause such minutes to be recorded in the books provided for that purpose;
- (b) See that all notices are duly given in accordance with the provisions of these Bylaws or as required by law;
- (c) Be custodian of the records of the Corporation and the Board of Directors;
- (d) See that all books, reports, statements, certificates and the other documents and records required by law to be kept or filed are properly kept or filed; and
- (e) In general, perform all duties and have all powers incident to the office of Secretary and do and perform such other duties and may exercise such other powers as from time to time may be assigned by these Bylaws, by the Board of Directors and by the President.

6.8 Treasurer. The Treasurer shall:

- (a) Have supervision over the funds, securities, receipts and disbursements of the Corporation;
- (b) Cause to be kept correct books of account of all the business and transactions of the Corporation;
- (c) Render to the Board of Directors and the President, whenever requested, an account of the financial condition of the Corporation and of any financial transactions entered into as Treasurer; and
- (d) In general, perform all duties and have all powers incident to the office of the Treasurer and do and perform such other duties and may exercise such other powers as from time to time may be assigned to the Treasurer by these Bylaws, by the Board of Directors, and by the President.

6.9 Removal of Officers. Any officer or agent may be removed by the vote of a majority of the Board of Directors whenever in the Board's judgment the best interest of the Corporation will be served by such removal.

## **ARTICLE 7**

### **RESIGNATIONS**

7.1 Directors, Officers, Committee Members. Any director, officer, or committee member may resign his or her office at any time, such resignation to be made in writing and to take effect from the time of its acceptance by the Corporation. The acceptance of a resignation shall be required to make it effective.

## **ARTICLE 8**

### **BOOKS AND RECORDS**

8.1 Books and Records. The Corporation shall keep correct and complete books and records of account and minutes of the meetings of the Board of Directors.

8.2. Annual Report. The Corporation shall produce an Annual Report for the prior year after the Fiscal Year end. The Annual Report shall be presented to the Sewerage & Water Board of New Orleans.

## **ARTICLE 9**

### **FISCAL YEAR**

9.1 Fiscal Year. The fiscal year shall begin the 1st day of January of each year.

## **ARTICLE 10**

### **LOANS TO DIRECTORS OR OFFICERS**

10.1 Prohibition of Loans. In accordance with Louisiana Revised Statutes, the Corporation shall not lend money to or use its credit to assist its directors or officers.

## **ARTICLE 11**

### **PROTECTION FROM LIABILITY**

11.1 Indemnification. The Corporation agrees to indemnify any director or officer or former director or officer of the Corporation against expenses actually and reasonably incurred by him in connection with the defense of any action, suit or proceeding, civil or criminal, in which he or she is made a party by reason of being or having been such director or officer, except in relation to matters as to which he or she shall be adjudged in such action, suit or proceeding to be liable for negligence or misconduct in the performance of duty to the Corporation.



## ARTICLE 12

### AMENDMENT

12.1 Amending Bylaws. These Bylaws may contain any provision for the regulation and management of the affairs of the Corporation not inconsistent with law or the Articles of Incorporation. These Bylaws may be amended, altered or repealed in any manner, not inconsistent with the Articles of Incorporation or with the laws of the State of Louisiana, at any meeting of the Board of Directors; provided that notice of the proposed change is given in the notice of the meeting.

The above Bylaws of the Corporation were adopted by the Board of Directors as of \_\_\_\_\_, 2016.

\_\_\_\_\_  
Secretary of the Sewerage & Water Board of  
New Orleans Foundation, Inc.

**Sewerage and Water Board of New Orleans**  
**Department of Emergency Management**  
*“Preparedness, Mitigation, Response, and Recovery”*

FEMA Project Update as of **7-5-16**

*This data was collected from E.M. Data and Louisiana.com on the above referenced date*

Prepared by: Jason Higginbotham, CEM, LEM-P  
 Director of Emergency Management

**Hurricane Katrina**

<b>Estimated Project Cost</b>	<b>\$ 951,145,841.44</b>
<b>Obligated Amount</b>	<b>\$ 684,657,336.06</b>
Not Eligible PW <sup>1</sup>	\$ 10,896,751.08
Not Eligible Loan PW <sup>2</sup>	\$ 71,678,262.59
Insurance Deduction <sup>3</sup>	\$ 2,747,339.04
Insurance Settlement <sup>4</sup>	\$ 2,303,000.00
Version Request <sup>5</sup>	\$ 50,863,152.67
Appeal Amount <sup>6</sup>	\$ 0
Close Out Reconciliation <sup>7</sup>	\$ 0
Submitted Project Cost	\$ 838,261,350.26
Awaiting Obligation <sup>8</sup>	\$ 136,128,526.20
Total Invoices in Progress at State	\$ 31,499,587.16
Total Paid by State (LAPA Data)	\$ 399,041,149.73
SPS HMGP Grant	\$ 20,082,538.00
Power Plant HMGP GRANT	\$ 141,175,000.00
Power Plant HMGP Amendment 1	\$ 9,620,389.00
Settlement Amount	\$ 128,986,034.00

<sup>1</sup> Represents the amount that will not result in payments by FEMA on non-100 Million Dollar P.W.'s.

<sup>2</sup> Represents the amount that will not result in payments by FEMA on 100 Million Dollar P.W.'s.

<sup>3</sup> National Flood Insurance deductions.

<sup>4</sup> Insurance Settlement

<sup>5</sup> Amount that FEMA is reviewing documentation to adjust scope of work or cost adjustments

<sup>6</sup> Amount that is currently under appeal or arbitration.

<sup>7</sup> Amount that will be reconciled when Project Worksheets are closed out.

<sup>8</sup> Amount pending obligation in FEMA Million Dollar Queue or Funding Review Queue.

# Hurricane Isaac

This data was collected from E.M. Data and Louisianapa.com

Site	Estimated	Insurance Claim	FEMA Claim	PW Amount
CAT B Emergency Labor/Equipment	\$ 1,217,743.75	\$ -	\$ 1,398,010.67	\$ 1,398,010.67
East Bank Waste Water Treatment Plant	\$ 873,596.00	\$ 367,636.00	\$ 505,960.00	\$ 224,987.37
West Bank Waste Water Treatment Plant	\$ 118,755.00	\$ 38,887.00	\$ 79,868.00	\$ 28,053.10
East Bank Water Plant	\$ 184,556.00	\$ 36,850.00	\$ 174,706.00	\$ 74,678.91
West bank Water Plant	\$ 2,269.74	\$ -	\$ 2,269.74	\$ 2,269.74
Sewer Pumping Stations/DPS	\$ 94,063.80	\$ -	\$ 94,377.90	\$ 80,711.15
Central Yard Roof Repairs	\$ 6,053.60	\$ -	\$ 6,053.60	\$ 6,053.60
Central Yard Fence	\$ 18,836.61		\$ 18,836.61	\$ 18,836.61
<b>Total</b>	<b>\$ 2,515,874.50</b>	<b>\$ 443,373.00</b>	<b>\$ 2,280,082.52</b>	<b>\$ 1,833,601.15</b>

## Hurricane Gustav

This data was collected from E.M. Data and Louisianapa.com

Original ESTIMATED PROJECT COST	\$ 751,215.28
PROJECT SUBMITTED AMOUNT	\$ 751,215.28
NFIP Reduction	\$ -
OBLIGATED Amount	\$ 751,215.28
Amount Paid by State	\$ 647,093.76

**OFFICE OF GENERAL SUPERINTENDENT  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**

**JULY 20, 2016**

To the Honorable President and members of the Sewerage and Water Board of New Orleans:

The following report for the month of **June** presented herewith:

Contract #1345 – Industrial & Mechanical Contractors, Inc. – Replacement of Filter Backwash Equipment at the Main Water Purification Plant. This work is approximately 20% complete. (CP Item 110).

Contract #1350 – Industrial & Mechanical Contractors, Inc. – Katrina related repairs to Stream Turbine No. 4 & Auxiliaries at the Main Water Purification Plant Power Complex. This work is approximately 98% complete. (CP Item 175).

Contract #1351 – Lou -Con, Inc. – Repairs to A & B Pumps & Auxiliaries at the Main Water Purification Plant. This work is approximately 99% complete. (CP Item 175).

Contract #1352 – Industrial & Mechanical Contractors, Inc. – Katrina related replacement of Pump Package at the Main Water Purification Power Plant Complex. This work is 100% complete. (CP Item 175).

Contract #1378 – Plant-N-Power Services, LLP – Hurricane Katrina related repairs to Boilers/Duct/Elevator at the Main Water Purification Plant Power Complex. This work is approximately 65% complete. (CP Item 175).

Contract #1382 – Lou -Con, Inc. – Replacement of Media Filters 1A, 1B, 5A & 5B at the Claiborne Filter Gallery at the Main Water Purification Plant. This work is approximately 60% complete. (CP Item 110).

Contract #1387 – New Orleans Metalworks, Inc. – Painting & Repairs of Four (4) Million Gallon Water Storage Tanks at the Main Water Purification Plant. This work is approximately 68% complete. (CP Item 110).

Contract #2098 – Fleming Construction Co., LLC – Water Main Point Repair, Water Service Connection, Water Valve and Fire Hydrant Replacement at Various Sites throughout Orleans Parish. This work is approximately 99% complete. (CP Item 175).

Contract #2105– Boh Brothers Construction Co., LLC – Replacement of Water Lines damaged by Hurricane Katrina within various roadways in different neighborhoods throughout the City of New Orleans. This work is approximately 80% complete. (CP Item 175).

Contract #2111 – Wallace C. Drennan, Inc. – Water Main Point Repair, Water Service Connection, Water Valve & Fire Hydrant Replacement at Various Sites throughout Orleans Parish. This work is approximately 63% complete. (CP Item 175).

Contract #3663 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Bullard Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3665 – TKT MJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of DOTD Sewage Lift Station. This work is approximately 95% complete. (CP Item 340).

Contract #3666 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lake Forest Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3667 – TKT MJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Plum Orchard Sewage Lift Station. This work is approximately 98% complete. (CP Item 340).

Contract #3669– Industrial & Mechanical Contractors, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station #6. This work is approximately 80% complete. (CP Item 340).

Contract #3670 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3675 – F.H. Paschen, S.N. Nielsen & Associates LLC - Katrina related replacement of the Administration Building at the East Bank Waste Water Treatment Plant. This work is 100% complete. (CP Item 375).

Contract #3695 – Fleming Construction Co., LLC – Restoration of existing gravity sewer main damaged by Hurricane Katrina by excavation, replacement & CIPP. This work is approximately 99% complete. (CP Item 375).

Contract #3737 – Wallace C. Drennan, Inc. – Carrollton Area Sewer Rehabilitation Project Mistletoe St., 18-Inch Sewer Line Replacement SSERP. This work is approximately 10% complete. (CP Item 317).

Contract #3792 – IMC, Inc. – Central Wetlands Unit Expansion at the EBWWTP. This work is approximately 98% complete. (CP Item 368).

Contract #3794– Industrial & Mechanical Contractors, Inc. – Rehabilitation of Bio-Reactor Train #1 at the EBWTP. This work is approximately 89% complete. (CP Item 348).

Contract #3795– IMC, Inc. – Modifications to Return Activated Sludge PS & Pipeline at the EBSTP. This work is approximately 80% complete. (CP Item 348).

Contract #3796– Industrial & Mechanical Contractors, Inc. – Replacement of Pumps at the Boulevard “X” Sewage Pumping Station. This work is approximately 5% complete. (CP Item 311).

Contract #3986– BLD Services, LLC – Ninth Ward Area Sewer Rehabilitation- Sewer Rehabilitation No. 5. This work is approximately 91% complete. (CP Item 317).

Contract #5203 – F.H. Paschen, S.N. Nielsen & Associates LLC - DPS No. 14 Trash Screen & Cleaner Replacement. This work is 100% complete. (CP Item 511).

Contract #5221 – Lou -Con, Inc. – Hurricane Katrina related repairs to Pontchartrain Drainage Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract #5222 – Lou -Con, Inc. – Hurricane Katrina related repairs to Canal Boulevard Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract #5223 – Lou -Con, Inc. – Hurricane Katrina related repairs to St. Bernard Avenue Drainage Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract #5226 – Lou -Con, Inc. – Hurricane Katrina related repairs to Franklin Avenue Drainage Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract #6248 – Walter J. Barnes Electric Co., Inc. – Installation of Two 60- Hertz Feeders from the Carrollton Water Plant to Drainage Pumping Station No. 1. This work is approximately 98% complete. (CP Item 676).

Contract #6252 – Frischhertz Electric Co., Inc. – HMGP Installation of Transformers T2 & T3, Construction of the New Electrical Duct Bank at Carrollton Water Plant. This work is 100% complete. (CP Item 624).

Contract #8132– Industrial & Mechanical Contractors, Inc. - Hurricane Katrina related repairs to Central Yard Garage 1/Generator and Power Room. This work is approximately 99% complete. (CP Item 175).

Contract #8139 – W.L. Wymann Construction Co., Inc. – Re-bid to replace the Central Yard Annex Building damaged during Hurricane Katrina. This work is 100% complete. (CP Item 175).

Contract #8142 – Fleming Construction Co., LLC – Re-paving Open Cuts in Streets, Driveways, Sidewalks resulting from the repair to the Sewerage and Water Board of New Orleans Underground Utilities. This work is 105% complete. (CP Item 175).

Contract #8143 – Hamp’s Construction – Hurricane Katrina related repairs to Central Yard Garage 2/Building & Roof. This work is approximately 67% complete. (CP Item 175).

Contract #30002 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract #30003 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole,



CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract #30004 – Fleming Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract #30005 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is 100% complete. (CP Item 375).

Contract #30006 – Boh Brothers Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 92% complete. (CP Item 375).

Contract #30009 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 66% complete. (CP Item 375).

Contract #30014 – CES – Cleaning & CCTV Inspection. This work is approximately 90% complete. (CP Item 375).

Contract #30015 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains by Point Repair & CIPP Lining of Sewer Mains. This work is approximately 80% complete. (CP Item 375).

Contract #30016 – Wallace C. Drennan, Inc. Manhole to Manhole & Sewer Point Repair. This work is approximately 93% complete. (CP Item 375).

## **CURRENT EMERGENCY BID CONTRACTS**

### **2014 Off-Site Rewind/Refurbish Motor for the 2250HP, 6600V, 3-PHASE, 25HZ, Synchronous Drive Motor for Panola Pumping Station Pump No. 1**

Bids were received on Friday, July 11, 2014.

Contractor:	Bollinger Armature, Services, LLC
Amount:	\$338,000.00
% Complete	98%

Notice to Proceed was issued on July 16, 2014.

### **Emergency Replacement of Underground Electrical Power Duct Bank, from Cohn St. to Carrollton Water Purification Plant**

Three (3) quotes were received on Friday, March 18, 2016.

Contractor:	Walter J. Barnes Electric Company, Inc.
Amount:	\$276,500.00
% Complete	30%

Notice to Proceed was issued on April 13, 2016.

## **PLUMBING DEPARTMENT**

Submitted herewith, you will find the monthly report for work performed by the Plumbing Department;

There were 267 Plumbing, and 206 Backflow permits issued during the month of **June**. This department complied with 821 requests for Plumbing Inspections, which consists of inspections conducted with Licensed Plumbing Contractors, Property Owners, Tenants, Department of Health and Hospitals Sanitarians, and Environmental Inspectors.

For your information, the following numbers are of the permits issued and inspections conducted.

	<u>Apr</u>	<u>May</u>	<u>2016 June</u>	<u>2015 June</u>	<u>YTD 2016</u>
Plumbing Permits Issued	254	210	267	254	
Backflow Permits Issued	143	275	206	217	
	<b>397</b>	<b>485</b>	<b>473</b>	<b>471</b>	<b>2403</b>

#### **Inspections Conducted**

Water	356	446	421	421	
Special	095	052	061	152	
Final	229	323	264	226	
Environmental	0	0	1	0	
<b>Totals</b>	<b>680</b>	<b>821</b>	<b>747</b>	<b>799</b>	<b>4275</b>

#### **RAINFALL FOR JUNE 2016**

The rainfall for the month of **June** was **8.16"**, compared to the 123-year average of **5.58"** for the month of **June**. The cumulative rainfall through the sixth month of the year was **36.95"** compared to the 123-year average of **29.54"**.

#### **AVERAGE DAILY PUMPAGE FOR THE MONTH OF JUNE**

New Orleans Side	131.377 Million Gallons Per Day
Algiers Side	8.52 Million Gallons Per Day

Respectfully submitted,



**JOSEPH R. BECKER**  
**GENERAL SUPERINTENDENT**

JRB/zfg  
GENSUP%7-20-16

**SEWERAGE AND WATER BOARD OF NEW ORLEANS  
OFFICE OF SPECIAL COUNSEL**

**July 20, 2016**

**To the Honorable President and Members of the  
Sewerage and Water Board of New Orleans:**

The following represents Legal Department activities during the month of June 2016.

**CIVIL SUITS FILED AGAINST BOARD:**

**New:**

**MICAH BELLOW V. SEWERAGE AND WATERBOARD FOR THE CITY OF NEW ORLEANS, THE CITY OF NEW ORLEANS and BOH BROS. CONSTRUCTION COMPANY, L.L.C., No. 16-05962, Civil District Court.** In this case, plaintiff sued seeking judgment for injuries allegedly sustained when she stepped in an uncovered hole on Girod Street on or about June 13, 2015.

**BEATRICE BROWN V. SEWERAGE AND WATER BOARD OF NEW ORLEANS, No. 16-05123, Civil District Court.** In this case, plaintiff sued seeking judgment for injuries allegedly sustained when she fell after stepping on a manhole/catch basin cover with an improperly fitted cover, at or near N. Galvez and Lafitte, on or about May 20, 2015.

**Terminated:**

**RODNEY J. GLOVER EQUAL EMPLOYMENT OPPORTUNITY COMMISSION (EEOC) CASE #461-2015-00629 V. AUCTION.COM; SEWER&WATER BOARD OF NEW ORLEANS (S&WB); ORLEANS PARISH SHERIFF'S OFFICE (OPSO); FANNIE MAE (FNM); NEW ORLEANS POLICE DEPARTMENT (NOPD), No. 15-2832, United States District Court.** In this case, plaintiff sued seeking judgment for Civil Rights Violations, Injunctive Relief and Damages in connection with property and water account at 4313 Woodland Drive. This matter was dismissed by the court for failure to state a claim, with the Board making **no monetary contribution**. The file will be closed on that basis.

**CASSANDRA JONES V. SEWERAGE & WATER BOARD OF NEW ORLEANS AND MARCIA ST. MARTIN, EXECUTIVE DIRECTOR OF SEWERAGE & WATER BOARD OF NEW ORLEANS, No. w:13-cv-06288, United States District Court.** In this case, plaintiff sued seeking judgment due to alleged Title VII violations. Motion for Summary Judgment was filed on behalf of the Board and granted, dismissing the Board with **no monetary contribution**. The file will be closed on that basis.

**WORKERS' COMPENSATION:**

**New:**

**STELLA WILLIAMS V. SEWERAGE AND WATER BOARD OF NEW ORLEANS, No. 16-03069, Office of Workers' Compensation.** In this case, plaintiff sued seeking workers' compensation benefits in connection with injuries allegedly sustained in the course and scope of her duties, on or about May 7, 2015.

Respectfully submitted,



**NOLAN P. LAMBERT**  
**SPECIAL COUNSEL**

**NPL:mkt**

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# Sewerage and Water Board of New Orleans

## Summary of Financial Results

### Through May 31, 2016

<b>Prior Year Variances</b>			
Revenues	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
Operating Expenses	2,147,192	3,076,030	6,807
Non-Operating Revenues and Expenses	5,713,271	6,542,509	8,603,940
Income before Capital Contributions	(146,608)	(90,376)	2,858,355
	<u>(3,712,687)</u>	<u>(3,556,855)</u>	<u>(5,738,778)</u>

<b>Budget Variances</b>			
Revenues	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
Operating Expenses	(2,755,466)	(2,619,581)	13,445
Non-Operating Revenues and Expenses	(2,526,094)	(1,728,087)	(4,490,176)
Income before Capital Contributions	199,595	53,088	(1,826,617)
	<u>(29,777)</u>	<u>(838,406)</u>	<u>2,677,004</u>

<b>Days of Cash</b>	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
	239.1	403.7	457.5

<b>Projected Debt Service Coverage Times</b>	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
	1.76	1.50	Not Applicable



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

July 18, 2016

Finance and Administration Committee  
Sewerage and Water Board of New Orleans  
New Orleans, Louisiana

### **Re: Financial Results through May 2016**

Attached are *the Statement of Revenues, Expenses, and Changes in Net Position* with budget and prior year comparisons for the water, sewer, drainage and total systems through May 2016. The Variance Indicators for Financial Results through May 2016 is also attached. The *Statement of Net Assets* and the *Statement of Cash Flows* will be provided with the financial results for June 2016. Note that the operating expense section of *the Statement of Revenues, Expenses, and Changes in Net Position* has been changed to reflect the organization structure accountability. This month's report is intended to provide a more detailed analysis of the items affecting *the Statement of Revenues, Expenses, and Changes in Net Position*.

**Customer Accounts and Billed Consumption.** Total customer accounts through June 2016 of 133,882 was 778 or 0.6% more than the same period last year and 3,678 or 2.7% less than the target established in the 2013-2020 Financial Plan. The annual growth in customer accounts since the beginning of 2013 of 1.2% is below the targeted annual growth of 2.0%.

The average monthly billed consumption through June 2016 of 1,108 million gallons was 41.8 million gallons or 3.6% less than the monthly target established in the 2013-2020 Financial Plan. The monthly billed consumption since the beginning of 2013 has been essentially flat. See attached charts for more details.

**Operating Revenues:** YTD water and sewer revenues are lagging behind budgeted amounts. The water and sewer revenue annual budget is allocated among the individual months on a one-twelfth basis without any seasonal adjustment. However, the peak demand months are June through October plus December and the non-peak demand months are January through May plus November. Monthly seasonality factors range from a low of 0.855 in April to a high of 1.096 in September. Given that January through May are non-peak demand months, it is expected that revenues would lag during those months; however, billed consumption has been below the three year seasonally adjusted amounts for five of the first six months of 2016. A portion of the lagging sales may be due to an increase of 1,156 or 31% in estimated bills during May 2016. Staff will continue to monitor sales as we enter these peak demand months.

**Water System Fund** (pages 7 and 8, line 5) for May of \$ 6,829,682 is \$566,744 or 7.7% less than budgeted and \$205,756 or 3.1% more than May 2015. May YTD operating revenues of \$34,226,664 is \$2,755,466 or 7.5% less than budgeted and \$2,147,192 or 6.7% more than May YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 5) for May of \$8,547,810 is \$264,518 or



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

3.0% less than budgeted and \$753,179 or 9.7% more than May 2015. May YTD operating revenues of \$41,442,060 is \$2,619,581 or 5.9% less than budgeted and \$3,076,030 or 8.0% more than May YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 5) for May of \$2,354 is \$2,354 or 100.0% more than budgeted and \$1,294 or 122.1% more than for May 2015. May YTD operating revenue of \$13,445 is \$13,445 or 100.0% more than budgeted and \$6,807 or 102.5% more than for May YTD 2015.

**Total System Funds** (pages 1 and 2, line 5) for May of \$15,379,846 are \$828,908 or 5.1% less than budgeted and \$960,229 or 6.7% more than May 2015. May YTD operating revenues of \$75,682,169 is \$5,361,602 or 6.6% less than budgeted and \$5,230,029 or 7.4% more than May YTD 2015.

**Operating Expenses:** Operating expenses have been reformatted to allow for tracking according to organization structure accountability. Staff has been working diligently to realign the budget according to the new organization structure, but significant work remains to be accomplished to ensure that managers have the resources aligned that are necessary to accomplish their work plans while also maintaining proper budgetary control. In summary, cash-funded operating expenses have increased by \$7,178,312 from the prior year but remain \$9,421,514 less than budgeted.

**Water System Fund** (pages 7 and 8, line 18) for May of \$7,853,240 is \$265,326 or 3.3% less than budgeted and \$310,146 or 4.1% more than May 2015. May YTD operating expenses of \$38,066,736 is \$2,526,094 or 6.2% less than budgeted and \$5,713,271 or 17.7% more than May YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 18) for May of \$6,721,148 is \$184,458 or 2.8% more than budgeted and \$748,700 or 12.5% more than May 2015. May YTD operating expenses of \$30,955,362 are \$1,728,087 or 5.3% less than budgeted and \$6,542,509 or 26.8% more than May YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 18) for May of \$4,326,224 is \$749,032 or 14.8% less than budgeted and \$991,705 or 29.7% more than May 2015. May YTD operating expenses of \$20,886,101 is \$4,490,176 or 17.7% less than budgeted and \$8,603,940 or 70.1% more than May YTD 2015.

**Total System Funds** (pages 1 and 2, line 18) for May of \$18,900,611 are \$829,900 or 4.2% less than budgeted and \$1,221,426 or 6.9% more than May 2015. May YTD operating expenses of \$89,908,198 are \$8,744,357 or 8.9% less than budgeted and \$16,368,141 or 22.3% more than May YTD 2015.

**Net Non-Operating Revenues:** Millage collections continued later into 2016 than expected based upon the timing of prior year receipts. The budget spread was adjusted to assume 20% of millages would be collected in May MTD and 90% would be collected in May YTD, with the remaining amount collected in the balance of 2016.

**Water System Fund** (pages 7 and 8, line 28) for May of \$84,089 is \$50,714 or 152.0%





## SEWERAGE AND WATER BOARD OF NEW ORLEANS

more than budgeted and \$428,676 or 83.6% less than May 2015. May YTD net non-operating revenues of \$366,471 are \$199,595 or 119.6% more than budgeted and \$146,608 or 28.6% less than May YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 28) for May of \$40,865 is \$2,360 or 6.1% more than budgeted and \$274,591 or 87.0% less than May 2015. May YTD net non-operating revenues of \$245,534 are \$53,008 or 27.5% more than budgeted and \$90,376 or 26.9% less than May YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 28) for May of \$11,527,865 is \$113,267 or 1.0% more than budgeted and \$10,354,536 or 882.5% more than May 2015. May YTD net non-operating revenues of \$49,582,183 are \$1,826,617 or 3.6% less than budgeted and \$2,858,355 or 6.1% more than May YTD 2015.

**Total System Funds** (pages 1 and 2, line 28) for May of \$11,652,820 is \$166,341 or 1.4% more than budgeted and \$9,651,269 or 482.2% more than May 2015. May YTD net non-operating revenues of \$50,194,188 are \$1,574,014 or 3.0% less than budgeted and \$2,621,371 or 5.5% more than May YTD 2015.

**Income Before Contributions in Aid of Construction:** Lower than expected cash-funded expenses have more than offset lower than expected revenues, yielding cash-based income \$673,088 more than prior year and \$2,485,899 more than budgeted.

**Water System Fund** (pages 7 and 8, line 29) for May of -\$939,464 is \$250,703 or 36.4% less than budgeted and \$533,066 or 131.2% less than May 2015. May YTD income before capital contributions of -\$3,473,601 is \$29,777 or 0.9% less than budgeted and \$3,712,687 or 1552.9% less than May YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 29) for May of \$1,867,528 is \$446,616 or 19.3% less than budgeted and \$270,112 or 12.6% less than May 2015. May YTD income before capital contributions of \$10,732,232 is \$838,486 or 7.2% less than budgeted and \$3,556,856 or 24.9% less than May YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 29) for May of \$7,203,996 is \$864,653 or 13.6% more than budgeted and \$9,364,125 or 433.5% more than May 2015. May YTD income before capital contributions of \$28,709,528 is \$2,677,004 or 10.3% more than budgeted and \$5,738,777 or 16.7% less than May YTD 2015.

**Total System Funds** (pages 1 and 2, line 29) for May of \$8,132,056 is \$167,334 or 2.1% more than budgeted and \$9,390,073 or 746.4% more than May 2015. May YTD income before capital contributions of \$35,968,159 is \$1,808,742 or 5.3% more than budgeted and \$8,516,741 or 19.1% less than May YTD 2015.

The balances of funds from the Series 2014 bond proceeds available for capital construction as of May 31, 2016 are:

	Water	Sewer	Total
Original Balance	\$10,406,157.08	-	\$10,406,157.08



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

<b>Less Disbursements</b>	(3,000,000.00)	-	(3,000,000.00)
<b>Plus Reimbursements</b>	-	-	-
<b>Plus Income</b>	7,595.83	-	7,595.83
<b>Ending Balance</b>	\$7,413,752.91	-	\$7,413,752.91

The balances of funds from the Series 2015 bond proceeds available for capital construction as of May 31, 2016 are:

	<b>Water</b>	<b>Sewer</b>	<b>Total</b>
<b>Original Balance</b>	\$106,483,301.07	\$70,489,372.17	\$176,972,673.24
<b>Less Disbursements</b>	(2,250,695.02)	(3,000,000.00)	(5,250,695.02)
<b>Plus Reimbursements</b>	-	-	-
<b>Plus Income</b>	67,366.36	35,281.48	102,647.84
<b>Ending Balance</b>	\$104,299,972.41	\$67,524,653.65	\$171,824,626.06

The days-of-cash at May 31, 2016 were 239.1 for the water system, 403.7 for the sewer system, and 457.5 for the drainage system. These results are well ahead of their minimum policy target of 180 days for each system.

The projected coverage for the year ending December 31, 2016, based upon financial results through May 31, 2016, remains at the budgeted levels of 1.76 times for the water system and 1.99 times for the sewer system. These results are well ahead of the policy targets of 1.50 times and the bond covenant minimum of 1.25 times coverage for both systems.

**Capital Spending.** Capital spending through June 30, 2016 of \$32,349,577 is \$3,512,483 or 12.2% more than the same period last year. Contributions in aid of construction through May 31, 2016 of \$2,662,585 are \$259,663 or 10.8% more than the same period last year.

**Transfer of Capital Funds.** Sewer Capital Program 317 has an available balance of \$24,973,386 as of June 30, 2016. S&WB staff is planning on bidding four sewer construction projects later this year that will enable us to maintain our pace in compliance with our federal consent decree. However, other projects will be delayed into 2017 which will leave available funds in this capital program. Staff has moved \$5,000,000 from Capital Program 317 and placed it into Capital Program 810 for Major Equipment Purchases.

Water Capital Program 110 is for Normal Extensions and Replacements inside of the Water Purification Plants. This capital program has an available balance of \$9,465,000 as of June 30, 2016. Due to delays with the completion of the numerous active construction projects in the



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

water treatment plant, the bid date on subsequent projects has been delayed into the 2017 calendar year. Staff has moved \$2,500,000 from Capital Program 110 and placed it into Capital Program 810 for Major Equipment Purchases.

Water Capital Program 156 is for Advanced Water Treatment and has a balance of \$6,815,000 as of June 30, 2016. These funds will be utilized for the construction of a new sludge return line to the Mississippi River as well as for repairs to a sedimentation basin. Due to conflicting repairs inside of the water treatment plant, some of these repairs will need to be deferred into early 2017 bid dates. Staff has moved \$2,500,000 from Capital Program 156 and placed it into Capital Program 810 for Major Equipment Purchases.

In summary, staff has revised the Capital Improvement Program to shift funds between years to provide for \$10,000,000 to be used for the immediate purchase of additional major equipment to be utilized by Networks, Operations, Facility Maintenance, and Support Services staff in the course of their daily repairs. These purchases will allow us to accelerate our efforts to augment our fleet and replace older/unusable equipment that has exceeded its life cycle. The changes do not affect the total of the 2016 Capital Budget or the 2016-2025 Capital Improvement Program.

**Certification.** In connection with the accompanying monthly financial report of the Sewerage and Water Board of New Orleans for the period ended May 31, 2016, I hereby certify that, to my knowledge, the information contained in the report fairly presents, in all material respects, the financial condition and results of the Board.

Robert K. Miller  
Deputy Director / Chief Financial Officer

# Sewerage and Water Board of New Orleans

## Total Number of Active Customer Accounts

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Bondholders

**Objective:** Increase number of customer accounts according to financial plan and operating budget.

**Goal:** 2% annual increase.

**Currently Meeting Goal:** Close

**Process Operating Within Control Limits:**  
Yes

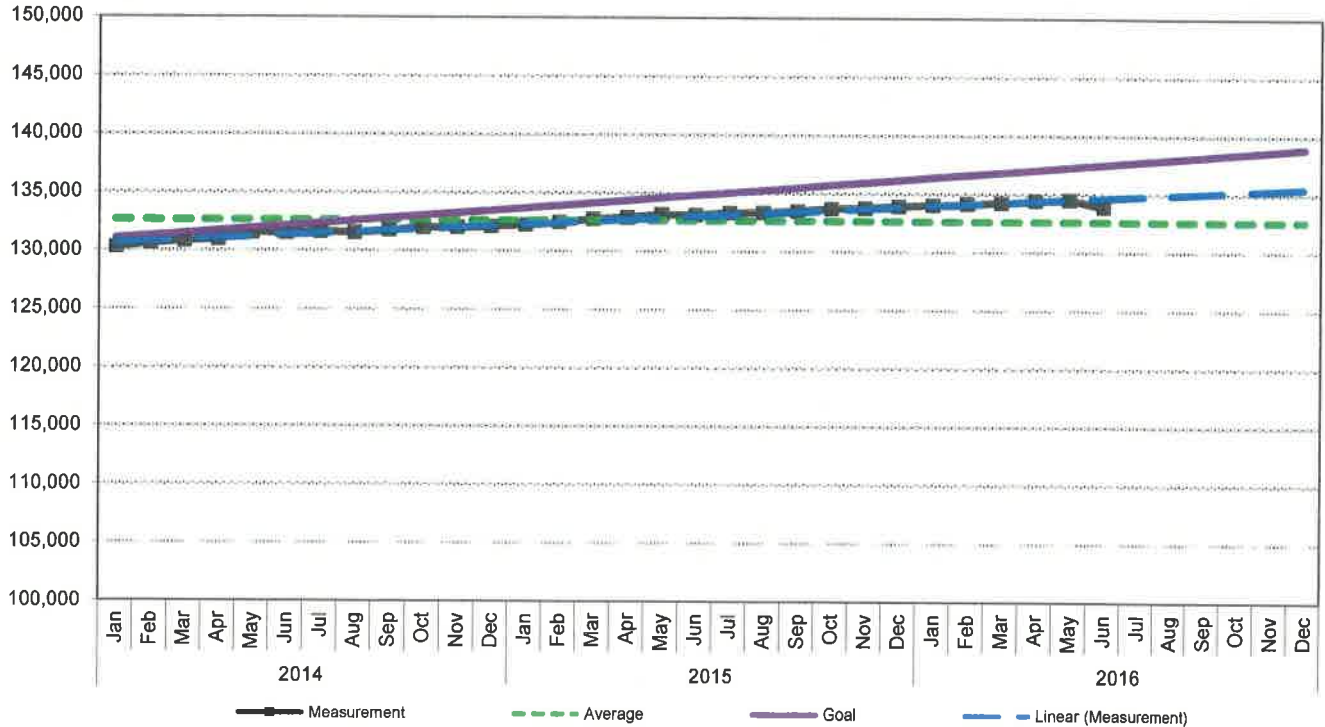
**Trend:** Favorable but less than goal

### Analysis

Billed consumption is anticipated to increase as new customer accounts are added to the system and decrease as consumption per account decreases due to price elasticity of demand associated with annual rate increases, with total billed consumption remaining relatively level. The number of active accounts is slightly below the number targeted in the financial plan and operating budget.

### Plans for Improvement

Staff intends to continue to support economic develop activities led by the City of New Orleans.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2013</b>	128,266	128,515	128,718	128,777	128,969	129,192	129,419	129,719	129,845	130,139	130,326	130,007
<b>2014</b>	130,278	130,597	130,803	130,946	131,521	131,493	131,600	131,525	131,749	131,994	132,005	132,091
<b>2015</b>	132,237	132,459	132,735	132,896	133,157	133,104	133,316	133,330	133,463	133,680	133,752	133,904
<b>2016</b>	134,031	134,136	134,233	134,430	134,503	133,882						

# Sewerage and Water Board of New Orleans

## Total Billed Consumption

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Bondholders

**Objective:** Sell volume of water targeted in financial plan and operating budget.

**Goal:** 1,150,000,000 gallons per month.

**Currently Meeting Goal:** Close

**Process Operating Within Control Limits:**  
Yes

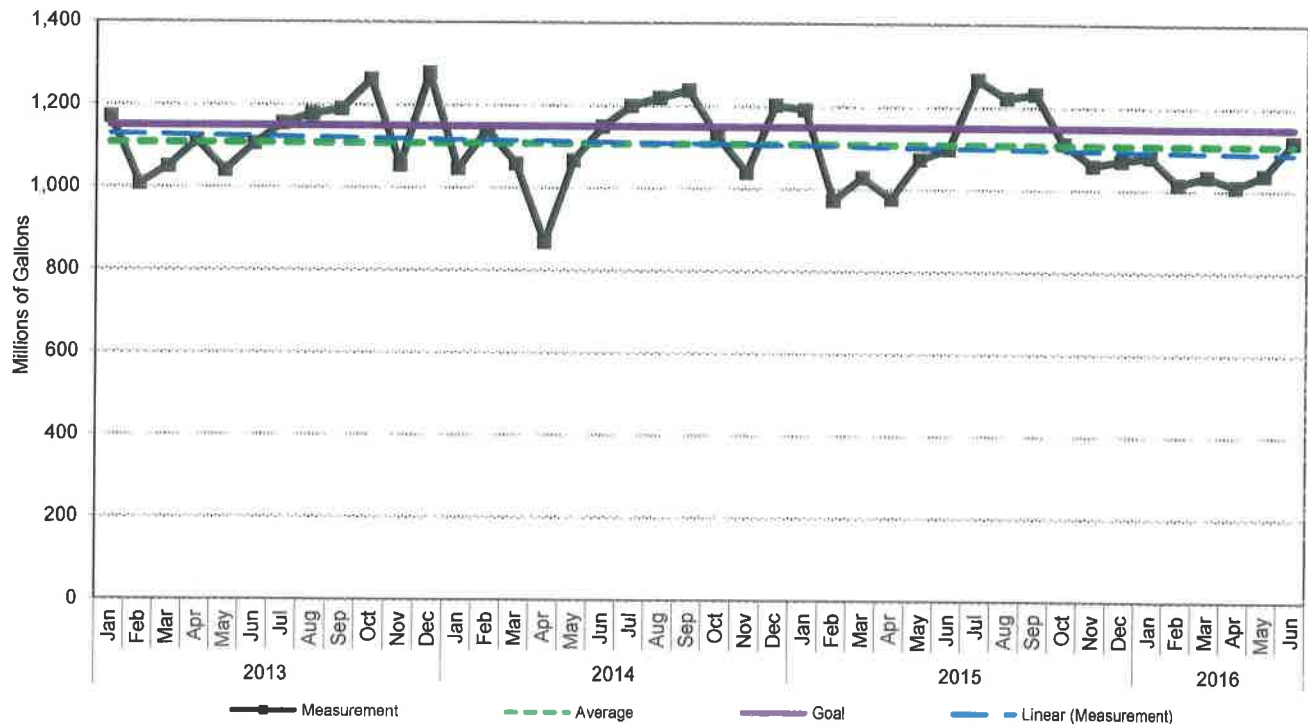
**Trend:** Level

### Analysis

Billed consumption is anticipated to increase as new customer accounts are added to the system and decrease as consumption per account decreases due to price elasticity of demand associated with annual rate increases, with total billed consumption remaining relatively level. Average monthly total billed consumption is slightly below the volume targeted in the financial plan and operating budget.

### Plans for Improvement

Billed consumption may increase as older water meters are exchanged with newer, more accurate meters and as Field Account Review activities identify and correct customer account records to accurately reflect field conditions. Future calibrations of the financial plan may reflect a slightly lower growth rate assumption.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2013</b>	1,170 M	1,007 M	1,050 M	1,113 M	1,040 M	1,105 M	1,155 M	1,178 M	1,190 M	1,261 M	1,054 M	1,277 M
<b>2014</b>	1,047 M	1,140 M	1,058 M	869 M	1,067 M	1,149 M	1,199 M	1,219 M	1,238 M	1,126 M	1,039 M	1,202 M
<b>2015</b>	1,192 M	973 M	1,028 M	977 M	1,072 M	1,098 M	1,265 M	1,221 M	1,232 M	1,112 M	1,059 M	1,072 M
<b>2016</b>	1,081 M	1,016 M	1,034 M	1,010 M	1,038 M							

# Sewerage and Water Board of New Orleans

## Water System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and  
Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:**  
**Yes**

**Process Operating Within Control Limits:**  
**Yes**

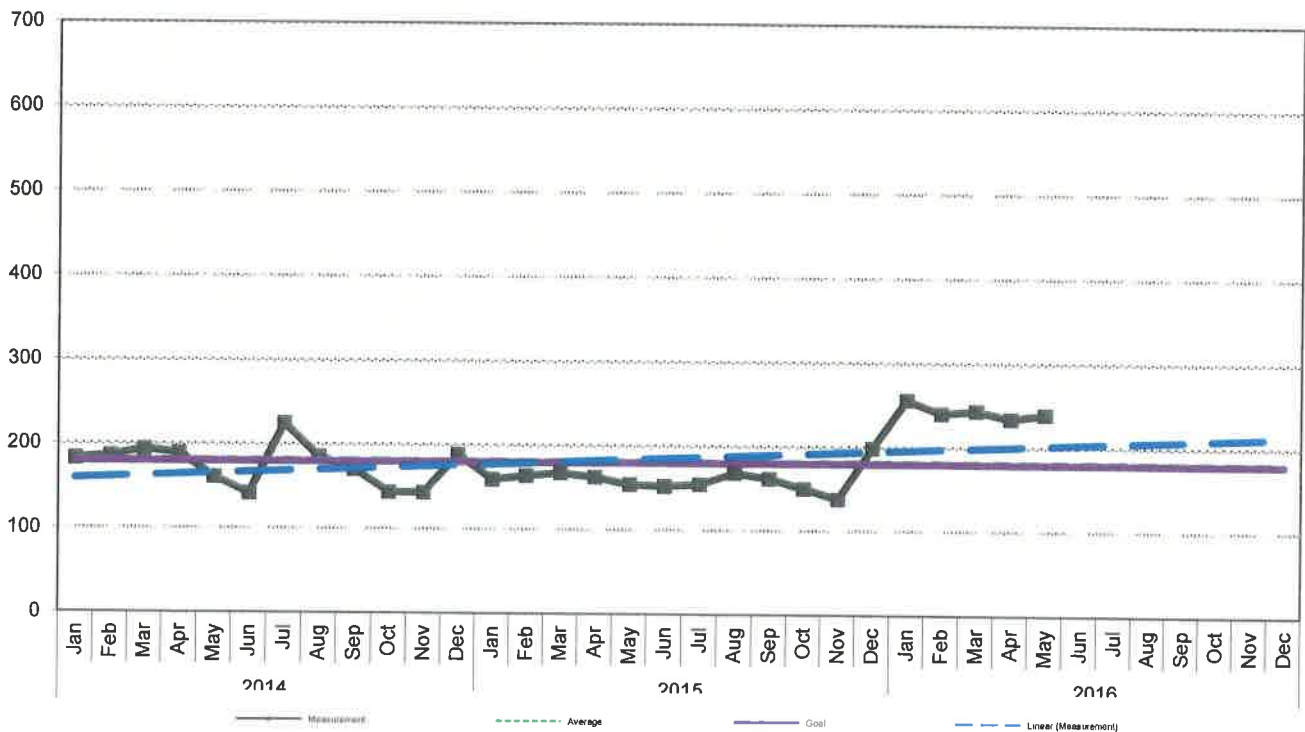
**Trend:** **Favorable**

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	182.5	185.4	193.5	189.0	160.4	141.3	224.6	185.3	170.4	143.0	142.9	188.1
2015	158.9	163.6	167.0	162.1	153.4	151.6	154.2	167.7	161.2	149.5	137.4	197.9
2016	255.9	239.9	243.3	233.8	239.1							



# Sewerage and Water Board of New Orleans

## Sewer System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:**  
Yes

**Process Operating Within Control Limits:**  
Yes

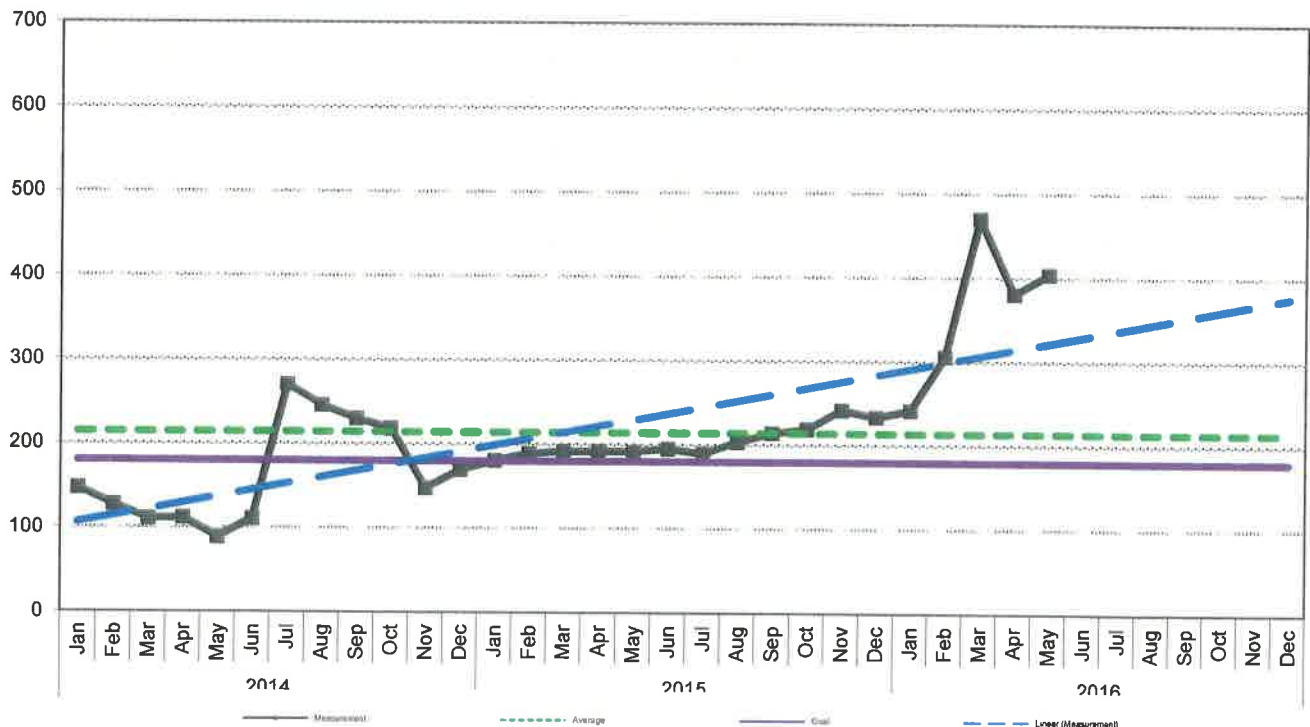
**Trend:** Favorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2014</b>	146.6	127.1	110.3	111.3	88.3	110.5	269.6	245.3	229.4	218.1	147.1	168.9
<b>2015</b>	180.0	188.6	191.4	191.4	191.1	194.5	188.9	202.9	213.7	218.3	241.3	233.0
<b>2016</b>	241.4	305.3	469.9	380.4	403.7							

# Sewerage and Water Board of New Orleans

## Drainage System Unrestricted Cash and Cash Equivalents

### in Days of O&M Expenses at Month End

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** Yes

**Process Operating Within Control Limits:**  
Yes

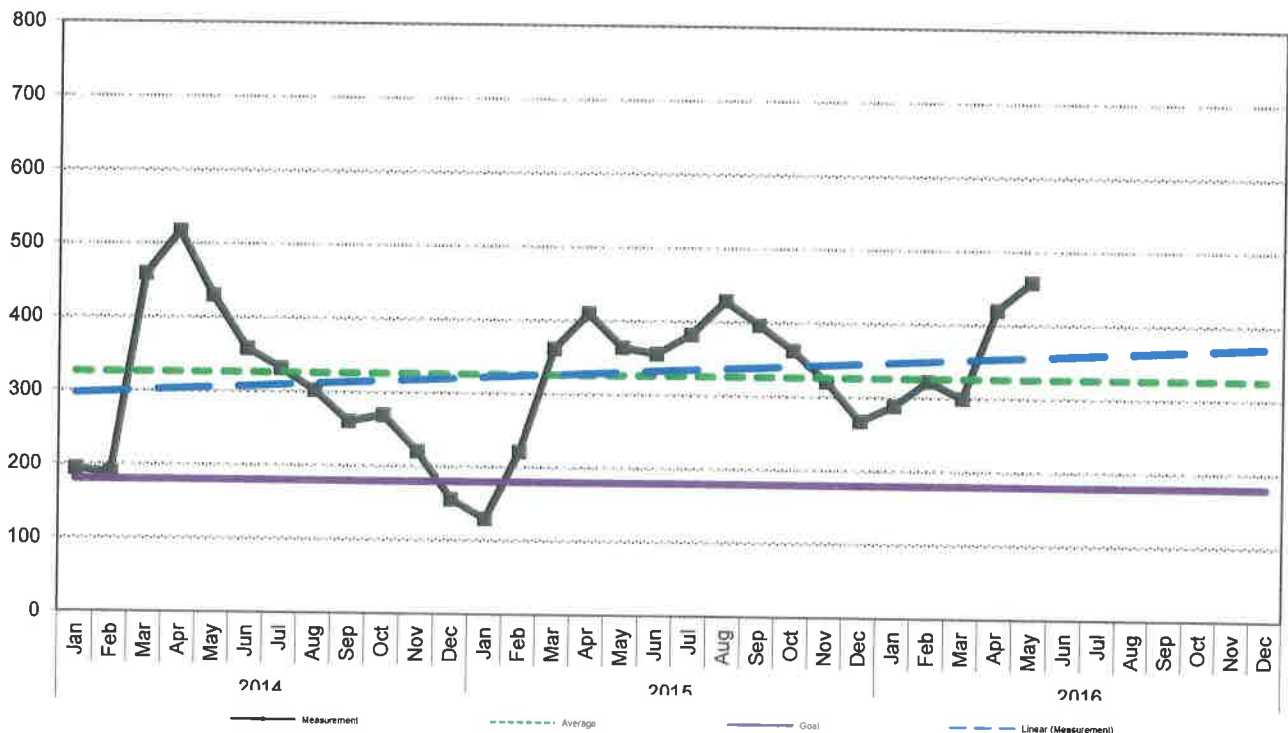
**Trend:** Favorable

#### Analysis

Monthly cash balances typically increase during the first quarter from property tax collections and then decrease for the remainder of the year. The long-term goal will not be met until a new revenue stream for the drainage system is created and implemented.

#### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2014</b>	193.6	188.6	458.6	516.4	429.2	357.7	331.2	301.6	260.3	269.1	220.2	155.5
<b>2015</b>	129.2	220.6	360.8	409.2	363.2	355.3	381.5	428.2	395.7	361.6	320.2	267.0
<b>2016</b>	287.9	321.6	299.4	419.2	457.5							



**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**May 2016**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	6,540,670	6,303,401	237,269	3.8%	32,748,310	30,592,555	2,155,755	7.0%
2 Sewerage service charges and del fees	8,447,399	7,768,624	678,775	8.7%	41,069,859	38,148,393	2,921,466	7.7%
3 Plumbing inspection and license fees	47,230	44,850	2,380	5.3%	293,240	247,508	45,732	18.5%
4 Other revenues	344,548	302,742	41,806	13.8%	1,570,760	1,463,684	107,076	7.3%
5 <b>Total operating revenues</b>	<b>15,379,846</b>	<b>14,419,617</b>	<b>960,229</b>	<b>6.7%</b>	<b>75,682,169</b>	<b>70,452,140</b>	<b>5,230,029</b>	<b>7.4%</b>
<b>Operating Expenses:</b>								
6 Executive Director	242,290	123,152	119,138	96.7%	868,279	649,008	219,271	33.8%
7 Special Counsel	126,516	141,448	(14,931)	-10.6%	592,840	663,158	(70,318)	-10.6%
8 Security	2,302,744	1,073,295	1,229,449	114.5%	3,301,593	2,121,120	1,180,474	55.7%
9 Operations	6,693,767	9,455,805	(2,762,038)	-29.2%	37,731,014	39,620,722	(1,889,708)	-4.8%
10 Engineering	461,927	596,379	(134,452)	-22.5%	1,742,626	1,753,350	(10,724)	-0.6%
11 Logistics	410,084	1,183,768	(773,685)	-65.4%	4,506,834	5,387,933	(881,099)	-16.4%
12 Communications	104,283	51,417	52,866	102.8%	215,659	356,044	(140,385)	-39.4%
13 Administration	1,442,247	523,347	918,900	175.6%	6,075,592	1,715,098	4,360,494	254.2%
14 Chief Financial Officer	2,467,786	1,954,449	513,336	26.3%	11,740,594	7,172,855	4,567,739	63.7%
15 Continuous Improvement	-	-	-	0.0%	12	-	12	0.0%
16 Allocation for Overhead	(1,245,907)	(1,200,617)	(45,291)	3.8%	(5,040,681)	(4,883,238)	(157,444)	3.2%
17 Non-Cash Operating Expenses	5,894,875	3,776,743	2,118,132	56.1%	28,173,837	18,984,008	9,189,829	48.4%
18 <b>Total operating expenses</b>	<b>18,900,611</b>	<b>17,679,185</b>	<b>1,221,425</b>	<b>6.9%</b>	<b>89,908,198</b>	<b>73,540,058</b>	<b>16,368,141</b>	<b>22.3%</b>
19 <b>Operating income (loss)</b>	<b>(3,520,765)</b>	<b>(3,259,568)</b>	<b>(261,196)</b>	<b>8.0%</b>	<b>(14,226,029)</b>	<b>(3,087,917)</b>	<b>(11,138,112)</b>	<b>360.7%</b>
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	58	(58)	-100.0%	6,854	367,221	(360,367)	-98.1%
21 Three-mill tax	3,264,459	271,027	2,993,432	1104.5%	14,049,794	13,255,424	794,370	6.0%
22 Six-mill tax	3,299,460	273,929	3,025,531	1104.5%	14,200,430	13,578,460	621,970	4.6%
23 Nine-mill tax	4,945,726	410,615	4,535,111	1104.5%	21,285,808	19,522,723	1,763,085	9.0%
24 Interest income	143,175	1,045,922	(902,747)	-86.3%	566,211	848,919	(282,708)	-33.3%
25 Other Income	-	-	-	0.0%	85,091	-	85,091	0.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	70	(70)	-100.0%
28 <b>Total non-operating revenues</b>	<b>11,652,820</b>	<b>2,001,551</b>	<b>9,651,269</b>	<b>482.2%</b>	<b>50,194,188</b>	<b>47,572,817</b>	<b>2,621,371</b>	<b>5.5%</b>
29 <b>Income before capital contributions</b>	<b>8,132,055</b>	<b>(1,258,017)</b>	<b>9,390,073</b>	<b>-746.4%</b>	<b>35,968,159</b>	<b>44,484,900</b>	<b>(8,516,741)</b>	<b>-19.1%</b>
30 <b>Capital contributions</b>	<b>2,814,264</b>	<b>234,241</b>	<b>2,580,023</b>	<b>1101.4%</b>	<b>2,662,585</b>	<b>2,402,922</b>	<b>259,663</b>	<b>10.8%</b>
31 <b>Change in net position</b>	<b>10,946,320</b>	<b>(1,023,776)</b>	<b>11,970,096</b>	<b>-1169.2%</b>	<b>38,630,744</b>	<b>46,887,822</b>	<b>(8,257,078)</b>	<b>-17.6%</b>
32 <b>Net position, beginning of year</b>					<b>2,033,069,995</b>	<b>1,968,799,361</b>	<b>64,270,634</b>	<b>3.3%</b>
33 <b>Net position, end of year</b>					<b>2,071,700,739</b>	<b>2,020,178,762</b>	<b>51,521,977</b>	<b>2.6%</b>

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
**May 2016**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	6,540,670	7,108,525	(567,855)	-8.0%	32,748,310	35,542,626	(2,794,316)	-7.9%
2 Sewerage service charges and del fees	8,447,399	8,735,378	(287,979)	-3.3%	41,069,859	43,676,890	(2,607,031)	-6.0%
3 Plumbing inspection and license fees	47,230	52,151	(4,921)	-9.4%	293,240	260,754	32,486	12.5%
4 Other revenues	344,548	312,700	31,848	10.2%	1,570,760	1,563,501	7,259	0.5%
5 Total operating revenues	15,379,846	16,208,754	(828,908)	-5.1%	75,682,169	81,043,770	(5,361,602)	-6.6%
<b>Operating Expenses:</b>								
6 Executive Director	242,290	511,893	(269,604)	-52.7%	868,279	2,559,467	(1,691,188)	-66.1%
7 Special Counsel	126,516	149,548	(23,031)	-15.4%	592,840	747,738	(154,898)	-20.7%
8 Security	2,302,744	399,697	1,903,047	476.1%	3,301,593	1,998,487	1,303,107	65.2%
9 Operations	6,693,767	9,553,993	(2,860,226)	-29.9%	37,731,014	47,769,964	(10,038,950)	-21.0%
10 Engineering	461,927	469,115	(7,188)	-1.5%	1,742,626	2,345,573	(602,947)	-25.7%
11 Logistics	410,084	1,248,129	(838,045)	-67.1%	4,506,834	6,240,643	(1,733,810)	-27.8%
12 Communications	104,283	106,744	(2,462)	-2.3%	215,659	533,722	(318,063)	-59.6%
13 Administration	1,442,247	773,857	668,390	86.4%	6,075,592	3,869,286	2,206,306	57.0%
14 Chief Financial Officer	2,467,786	1,915,700	552,086	28.8%	11,740,594	9,578,499	2,162,095	22.6%
15 Continuous Improvement	-	-	-	0.0%	12	-	12	0.0%
16 Allocation for Overhead	(1,245,907)	(897,501)	(348,407)	38.8%	(5,040,681)	(4,487,504)	(553,177)	12.3%
17 Non-Cash Operating Expenses	5,894,875	5,499,336	395,539	7.2%	28,173,837	27,496,680	677,157	2.5%
18 Total operating expenses	18,900,611	19,730,511	(829,900)	-4.2%	89,908,198	98,652,555	(8,744,357)	-8.9%
19 Operating income (loss)	(3,520,765)	(3,521,757)	992	0.0%	(14,226,029)	(17,608,785)	3,382,756	-19.2%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	477	(477)	-100.0%	6,854	2,147	4,707	219.2%
21 Three-mill tax	3,264,459	3,212,906	51,553	1.6%	14,049,794	14,458,077	(408,283)	-2.8%
22 Six-mill tax	3,299,460	3,247,379	52,081	1.6%	14,200,430	14,613,207	(412,778)	-2.8%
23 Nine-mill tax	4,945,726	4,867,622	78,104	1.6%	21,285,808	21,904,297	(618,489)	-2.8%
24 Interest income	143,175	5,650	137,525	2434.0%	566,211	28,251	537,960	1904.2%
25 Other Income	-	152,444	(152,444)	-100.0%	85,091	762,222	(677,131)	-88.8%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	11,652,820	11,486,479	166,341	1.4%	50,194,188	51,768,202	(1,574,014)	-3.0%
29 Income before capital contributions	8,132,055	7,964,722	167,334	2.1%	35,968,159	34,159,417	1,808,742	5.3%
30 Capital contributions	2,814,264	-	2,814,264	0.0%	2,662,585	-	2,662,585	0.0%
31 Change in net position	10,946,320	7,964,722	2,981,598	37.4%	38,630,744	34,159,417	4,471,327	13.1%
32 Net position, beginning of year	-	-	-	-	2,033,069,995	1,968,799,361	64,270,634	3.3%
33 Net position, end of year	-	-	-	-	2,071,700,739	2,002,958,778	68,741,961	3.4%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
May 2016

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	6,540,670	6,303,401	237,269	3.8%	32,748,310	30,592,555	2,155,755	7.0%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	23,615	22,425	1,190	5.3%	146,620	123,754	22,866	18.5%
4 Other revenues	265,398	298,100	(32,702)	-11.0%	1,331,734	1,363,163	(31,429)	-2.3%
5 Total operating revenues	6,829,682	6,623,926	205,756	3.1%	34,226,664	32,079,472	2,147,192	6.7%
<b>Operating Expenses:</b>								
6 Executive Director	84,091	43,803	40,288	92.0%	302,218	225,015	77,203	34.3%
7 Special Counsel	43,514	48,401	(4,887)	-10.1%	201,506	205,948	(4,443)	-2.2%
8 Security	807,009	372,379	434,630	116.7%	1,285,113	800,850	484,262	60.5%
9 Operations	3,144,394	4,440,783	(1,296,389)	-29.2%	17,805,829	19,440,990	(1,635,161)	-8.4%
10 Engineering	192,298	190,170	2,128	1.1%	732,666	674,671	57,995	8.6%
11 Logistics	98,932	410,894	(311,962)	-75.9%	1,494,352	1,865,871	(371,519)	-19.9%
12 Communications	34,761	17,139	17,622	102.8%	71,886	139,515	(67,628)	-48.5%
13 Administration	671,426	244,618	426,808	174.5%	2,826,240	801,890	2,024,351	252.4%
14 Chief Financial Officer	1,034,004	848,914	185,090	21.8%	4,666,092	3,120,713	1,545,379	49.5%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(439,009)	(446,686)	7,678	-1.7%	(1,825,859)	(1,802,233)	(23,626)	1.3%
17 Non-Cash Operating Expenses	2,181,820	1,372,680	809,140	58.9%	10,506,689	6,880,235	3,626,454	52.7%
18 Total operating expenses	7,853,240	7,543,093	310,146	4.1%	38,066,736	32,353,465	5,713,271	17.7%
19 Operating income (loss)	(1,023,557)	(919,167)	(104,390)	11.4%	(3,840,072)	(273,993)	(3,566,079)	1301.5%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	84,089	512,766	(428,676)	-83.6%	328,605	513,009	(184,404)	-35.9%
25 Other Income	-	-	-	0.0%	37,866	-	37,866	0.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	70	(70)	-100.0%
28 Total non-operating revenues	84,089	512,766	(428,676)	-83.6%	366,471	513,079	(146,608)	-28.6%
29 Income before capital contributions	(939,468)	(406,402)	(533,066)	131.2%	(3,473,601)	239,086	(3,712,687)	-1552.9%
30 Capital contributions	1,356,799	198,340	1,158,459	584.1%	967,573	514,256	453,317	88.2%
31 Change in net position	417,331	(208,062)	625,393	-300.6%	(2,506,028)	753,342	(3,259,370)	-432.7%
32 Net position, beginning of year					321,394,805	317,835,814	3,558,991	1.1%
33 Net position, end of year					318,888,777	318,589,156	299,621	0.1%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
**May 2016**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	6,540,670	7,108,525	(567,855)	-8.0%	32,748,310	35,542,626	(2,794,316)	-7.9%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	23,615	24,977	(1,362)	-5.5%	146,620	124,887	21,733	17.4%
4 Other revenues	265,398	262,923	2,474	0.9%	1,331,734	1,314,617	17,117	1.3%
5 Total operating revenues	6,829,682	7,396,426	(566,744)	-7.7%	34,226,664	36,982,130	(2,755,466)	-7.5%
<b>Operating Expenses:</b>								
6 Executive Director	84,091	133,234	(49,143)	-36.9%	302,218	666,169	(363,950)	-54.6%
7 Special Counsel	43,514	51,030	(7,516)	-14.7%	201,506	255,149	(53,644)	-21.0%
8 Security	807,009	141,592	665,417	470.0%	1,285,113	707,960	577,153	81.5%
9 Operations	3,144,394	4,261,267	(1,116,872)	-26.2%	17,805,829	21,306,333	(3,500,504)	-16.4%
10 Engineering	192,298	202,535	(10,237)	-5.1%	732,666	1,012,676	(280,010)	-27.7%
11 Logistics	98,932	374,535	(275,603)	-73.6%	1,494,352	1,872,673	(378,320)	-20.2%
12 Communications	34,761	38,915	(4,154)	-10.7%	71,886	194,574	(122,687)	-63.1%
13 Administration	671,426	361,432	309,993	85.8%	2,826,240	1,807,162	1,019,079	56.4%
14 Chief Financial Officer	1,034,004	823,794	210,210	25.5%	4,666,092	4,118,972	547,120	13.3%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(439,009)	(289,250)	(149,759)	51.8%	(1,825,859)	(1,446,250)	(379,609)	26.2%
17 Non-Cash Operating Expenses	2,181,820	2,019,483	162,338	8.0%	10,506,689	10,097,413	409,275	4.1%
18 Total operating expenses	7,853,240	8,118,566	(265,326)	-3.3%	38,066,736	40,592,830	(2,526,094)	-6.2%
19 Operating income (loss)	(1,023,557)	(722,140)	(301,417)	41.7%	(3,840,072)	(3,610,700)	(229,372)	6.4%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	84,089	-	84,089	0.0%	328,605	-	328,605	0.0%
25 Other Income	-	33,375	(33,375)	-100.0%	37,866	166,876	(129,010)	-77.3%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	84,089	33,375	50,714	152.0%	366,471	166,876	199,595	119.6%
29 Income before capital contributions	(939,468)	(688,765)	(250,703)	36.4%	(3,473,601)	(3,443,824)	(29,777)	0.9%
30 Capital contributions	1,356,799	-	1,356,799	0.0%	967,573	-	967,573	0.0%
31 Change in net position	417,331	(688,765)	1,106,096	-160.6%	(2,506,028)	(3,443,824)	937,796	-27.2%
32 Net position, beginning of year	-	-	-	-	321,394,805	317,835,814	3,558,991	1.1%
33 Net position, end of year	-	-	-	-	318,888,777	314,391,990	4,496,787	1.4%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**May 2016**

	A	B	C	D	E	F	G	H
	MTD	MTD	MTD	%	YTD	YTD	YTD	%
	Actual	Prior Year	Variance		Actual	Prior Year	Variance	
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	8,447,399	7,768,624	678,775	8.7%	41,069,859	38,148,393	2,921,466	7.7%
3 Plumbing inspection and license fees	23,615	22,425	1,190	5.3%	146,620	123,754	22,866	18.5%
4 Other revenues	76,796	3,582	73,214	2043.9%	225,581	93,883	131,698	140.3%
5 Total operating revenues	8,547,810	7,794,631	753,179	9.7%	41,442,060	38,366,030	3,076,030	8.0%
<b>Operating Expenses:</b>								
6 Executive Director	80,483	40,819	39,664	97.2%	288,349	215,619	72,730	33.7%
7 Special Counsel	43,514	48,401	(4,887)	-10.1%	201,405	228,437	(27,032)	-11.8%
8 Security	773,919	355,435	418,484	117.7%	1,134,917	693,552	441,366	63.6%
9 Operations	2,694,678	3,200,450	(505,772)	-15.8%	13,791,050	12,872,030	919,020	7.1%
10 Engineering	134,250	132,765	1,486	1.1%	507,308	467,214	40,094	8.6%
11 Logistics	94,086	404,968	(310,882)	-76.8%	1,473,574	1,843,750	(370,176)	-20.1%
12 Communications	34,761	17,139	17,622	102.8%	71,886	139,515	(67,628)	-48.5%
13 Administration	429,671	155,596	274,075	176.1%	1,810,614	509,911	1,300,703	255.1%
14 Chief Financial Officer	994,974	813,230	181,743	22.3%	4,511,782	2,982,943	1,528,840	51.3%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(427,484)	(430,002)	2,518	-0.6%	(1,788,092)	(1,745,008)	(43,084)	2.5%
17 Non-Cash Operating Expenses	1,868,295	1,233,647	634,648	51.4%	8,952,563	6,204,890	2,747,673	44.3%
18 Total operating expenses	6,721,148	5,972,448	748,700	12.5%	30,955,362	24,412,853	6,542,509	26.8%
19 Operating income (loss)	1,826,662	1,822,183	4,479	0.2%	10,486,698	13,953,177	(3,466,479)	-24.8%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	40,865	315,456	(274,591)	-87.0%	198,308	335,910	(137,602)	-41.0%
25 Other Income	-	-	-	0.0%	47,226	-	47,226	0.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	40,865	315,456	(274,591)	-87.0%	245,534	335,910	(90,376)	-26.9%
29 Income before capital contributions	1,867,528	2,137,639	(270,112)	-12.6%	10,732,232	14,289,087	(3,556,856)	-24.9%
30 Capital contributions	384,141	34,401	349,740	1016.7%	607,531	1,884,322	(1,276,791)	-67.8%
31 Change in net position	2,251,669	2,172,040	79,629	3.7%	11,339,762	16,173,409	(4,833,647)	-29.9%
32 Net position, beginning of year	-	-	-	-	780,771,672	732,566,915	48,204,757	6.6%
33 Net position, end of year	-	-	-	-	792,111,434	748,740,324	43,371,110	5.8%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
**May 2016**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	8,447,399	8,735,378	(287,979)	-3.3%	41,069,859	43,676,890	(2,607,031)	-6.0%
3 Plumbing inspection and license fees	23,615	27,173	(3,558)	-13.1%	146,620	135,867	10,753	7.9%
4 Other revenues	76,796	49,777	27,020	54.3%	225,581	248,884	(23,303)	-9.4%
5 Total operating revenues	8,547,810	8,812,328	(264,518)	-3.0%	41,442,060	44,061,640	(2,619,581)	-5.9%
<b>Operating Expenses:</b>								
6 Executive Director	80,483	258,639	(178,156)	-68.9%	288,349	1,293,196	(1,004,847)	-77.7%
7 Special Counsel	43,514	51,030	(7,516)	-14.7%	201,405	255,149	(53,743)	-21.1%
8 Security	773,919	134,035	639,884	477.4%	1,134,917	670,173	464,745	69.3%
9 Operations	2,694,678	3,165,459	(470,780)	-14.9%	13,791,050	15,827,293	(2,036,242)	-12.9%
10 Engineering	134,250	137,812	(3,562)	-2.6%	507,308	689,062	(181,754)	-26.4%
11 Logistics	94,086	370,511	(276,424)	-74.6%	1,473,574	1,852,553	(378,979)	-20.5%
12 Communications	34,761	38,915	(4,154)	-10.7%	71,886	194,574	(122,688)	-63.1%
13 Administration	429,671	230,278	199,393	86.6%	1,810,614	1,151,390	659,225	57.3%
14 Chief Financial Officer	994,974	775,839	219,135	28.2%	4,511,782	3,879,193	632,590	16.3%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(427,484)	(325,751)	(101,733)	31.2%	(1,788,092)	(1,628,754)	(159,338)	9.8%
17 Non-Cash Operating Expenses	1,868,295	1,699,925	168,371	9.9%	8,952,563	8,499,623	452,941	5.3%
18 Total operating expenses	6,721,148	6,536,690	184,458	2.8%	30,955,362	32,683,449	(1,728,087)	-5.3%
19 Operating income (loss)	1,826,662	2,275,638	(448,976)	-19.7%	10,486,698	11,378,192	(891,494)	-7.8%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	40,865	-	40,865	0.0%	198,308	-	198,308	0.0%
25 Other Income	-	38,505	(38,505)	-100.0%	47,226	192,526	(145,300)	-75.5%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	40,865	38,505	2,360	6.1%	245,534	192,526	53,008	27.5%
29 Income before capital contributions	1,867,528	2,314,143	(446,616)	-19.3%	10,732,232	11,570,717	(838,486)	-7.2%
30 Capital contributions	384,141	-	384,141	0.0%	607,531	-	607,531	0.0%
31 Change in net position	2,251,669	2,314,143	(62,474)	-2.7%	11,339,762	11,570,717	(230,955)	-2.0%
32 Net position, beginning of year	-	-	-	-	780,771,672	732,566,915	48,204,757	6.6%
33 Net position, end of year	-	-	-	-	792,111,434	744,137,632	47,973,802	6.4%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**May 2016**

	A	B	C	D	E	F	G	H
	MTD	MTD	MTD	%	YTD	YTD	YTD	%
	Actual	Prior Year	Variance		Actual	Prior Year	Variance	
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees			-	0.0%			-	0.0%
2 Sewerage service charges and del fees			-	0.0%			-	0.0%
3 Plumbing inspection and license fees			-	0.0%			-	0.0%
4 Other revenues	2,354	1,060	1,294	122.1%	13,445	6,638	6,807	102.5%
5 Total operating revenues	2,354	1,060	1,294	122.1%	13,445	6,638	6,807	102.5%
<b>Operating Expenses:</b>								
6 Executive Director	77,716	38,530	39,186	101.7%	277,712	208,373	69,339	33.3%
7 Special Counsel	39,488	44,646	(5,158)	-11.6%	189,929	228,772	(38,843)	-17.0%
8 Security	721,816	345,481	376,335	108.9%	881,563	626,718	254,845	40.7%
9 Operations	854,694	1,814,572	(959,877)	-52.9%	6,134,135	7,307,702	(1,173,567)	-16.1%
10 Engineering	135,379	273,445	(138,066)	-50.5%	502,651	611,464	(108,813)	-17.8%
11 Logistics	217,066	367,906	(150,841)	-41.0%	1,538,907	1,678,312	(139,404)	-8.3%
12 Communications	34,761	17,139	17,622	102.8%	71,886	77,015	(5,128)	-6.7%
13 Administration	341,151	123,133	218,018	177.1%	1,438,737	403,297	1,035,440	256.7%
14 Chief Financial Officer	438,808	292,305	146,503	50.1%	2,562,720	1,069,199	1,493,521	139.7%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(379,415)	(323,929)	(55,486)	17.1%	(1,426,730)	(1,335,996)	(90,734)	6.8%
17 Non-Cash Operating Expenses	1,844,759	1,170,416	674,343	57.6%	8,714,585	5,898,883	2,815,702	47.7%
18 Total operating expenses	4,326,224	3,334,519	991,705	29.7%	20,886,101	12,282,161	8,603,940	70.1%
19 Operating income (loss)	(4,323,870)	(3,333,459)	(990,411)	29.7%	(20,872,656)	(12,275,523)	(8,597,133)	70.0%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	58	(58)	-100.0%	6,854	367,221	(360,367)	-98.1%
21 Three-mill tax	3,264,459	271,027	2,993,432	1104.5%	14,049,794	13,255,424	794,370	6.0%
22 Six-mill tax	3,299,460	273,929	3,025,531	1104.5%	14,200,430	13,578,460	621,970	4.6%
23 Nine-mill tax	4,945,726	410,615	4,535,111	1104.5%	21,285,808	19,522,723	1,763,085	9.0%
24 Interest income	18,220	217,701	(199,480)	-91.6%	39,298	-	39,298	0.0%
25 Other Income	-	-	-	0.0%	-	-	-	0.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	11,527,865	1,173,330	10,354,536	882.5%	49,582,183	46,723,828	2,858,355	6.1%
29 Income before capital contributions	7,203,996	(2,160,129)	9,364,125	-433.5%	28,709,528	34,448,305	(5,738,777)	-16.7%
30 Capital contributions	1,073,324	1,500	1,071,824	71454.9%	1,087,482	4,344	1,083,138	24934.1%
31 Change in net position	8,277,319	(2,158,629)	10,435,949	-483.5%	29,797,010	34,452,649	(4,655,639)	-13.5%
32 Net position, beginning of year					930,903,518	918,396,632	12,506,886	1.4%
33 Net position, end of year					960,700,528	952,849,281	7,851,247	0.8%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**

May 2016

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%
4 Other revenues	2,354	-	2,354	0.0%	13,445	-	13,445	0.0%
5 Total operating revenues	2,354	-	2,354	0.0%	13,445	-	13,445	0.0%
<b>Operating Expenses:</b>								
6 Executive Director	77,716	120,021	(42,304)	-35.2%	277,712	600,103	(322,390)	-53.7%
7 Special Counsel	39,488	47,488	(8,000)	-16.8%	189,929	237,440	(47,511)	-20.0%
8 Security	721,816	124,071	597,746	481.8%	881,563	620,355	261,209	42.1%
9 Operations	854,694	2,127,268	(1,272,573)	-59.8%	6,134,135	10,636,339	(4,502,204)	-42.3%
10 Engineering	135,379	128,767	6,612	5.1%	502,651	643,835	(141,184)	-21.9%
11 Logistics	217,066	503,084	(286,018)	-56.9%	1,538,907	2,515,418	(976,510)	-38.8%
12 Communications	34,761	28,915	5,846	20.2%	71,886	144,574	(72,688)	-50.3%
13 Administration	341,151	182,147	159,004	87.3%	1,438,737	910,735	528,002	58.0%
14 Chief Financial Officer	438,808	316,067	122,741	38.8%	2,562,720	1,580,335	982,385	62.2%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(379,415)	(282,500)	(96,915)	34.3%	(1,426,730)	(1,412,500)	(14,230)	1.0%
17 Non-Cash Operating Expenses	1,844,759	1,779,929	64,830	3.6%	8,714,585	8,899,644	(185,059)	-2.1%
18 Total operating expenses	4,326,224	5,075,255	(749,032)	-14.8%	20,886,101	25,376,277	(4,490,176)	-17.7%
19 Operating income (loss)	(4,323,870)	(5,075,255)	751,386	-14.8%	(20,872,656)	(25,376,277)	4,503,622	-17.7%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	477	(477)	-100.0%	6,854	2,147	4,707	219.2%
21 Three-mill tax	3,264,459	3,212,906	51,553	1.6%	14,049,794	14,458,077	(408,283)	-2.8%
22 Six-mill tax	3,299,460	3,247,379	52,081	1.6%	14,200,430	14,613,207	(412,778)	-2.8%
23 Nine-mill tax	4,945,726	4,867,622	78,104	1.6%	21,285,808	21,904,297	(618,489)	-2.8%
24 Interest income	18,220	5,650	12,570	222.5%	39,298	28,251	11,047	39.1%
25 Other Income	-	80,564	(80,564)	-100.0%	-	402,821	(402,821)	-100.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	11,527,865	11,414,599	113,267	1.0%	49,582,183	51,408,801	(1,826,617)	-3.6%
29 Income before capital contributions	7,203,996	6,339,343	864,653	13.6%	28,709,528	26,032,524	2,677,004	10.3%
30 Capital contributions	1,073,324	-	1,073,324	0.0%	1,087,482	-	1,087,482	0.0%
31 Change in net position	8,277,319	6,339,343	1,937,976	30.6%	29,797,010	26,032,524	3,764,486	14.5%
32 Net position, beginning of year					930,903,518	918,396,632	12,506,886	1.4%
33 Net position, end of year					960,700,528	944,429,156	16,271,372	1.7%