

**SEWERAGE & WATER BOARD OF NEW ORLEANS**

**WEDNESDAY, AUGUST 17, 2016**

**9:00 AM**

**625 ST. JOSEPH STREET**

**2<sup>ND</sup> FLOOR BOARD ROOM**

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**ORDER OF BUSINESS**

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1. APPROVAL OF THE BOARD MINUTES (DATED: JULY 20, 2016)
2. HONORS AND AWARDS
3. REPORT OF EXECUTIVE DIRECTOR
4. COMMITTEE REPORTS
  - A. Audit Committee
  - B. Finance & Administration Committee
5. CORRESPONDING RESOLUTIONS
6. UNFINISHED BUSINESS
7. NEW BUSINESS
8. EXECUTIVE SESSION
9. PRESENTATION ITEMS
  - C. Monthly Human Resources Activity Report for the Period July 1 through July 31, 2016
  - D. Executive Director's Approval of Contracts of \$1,000,000.00 or less
10. INFORMATION ITEMS
  - E. FEMA Status Report
  - F. Report of the General Superintendent
  - G. Report of the Special Counsel
  - H. Pension Election Results – Employee Member
  - I. Quarterly Performance Report (FFC)
  - J. Financial Statements
11. COMMUNICATION
12. RESPONSE TO QUESTIONS
13. ANY OTHER MATTERS
14. ADJOURNMENT

# BOARD OF DIRECTOR'S MEETING

JULY 20, 2016

## MEETING MINUTES

### SEWERAGE AND WATER BOARD OF NEW ORLEANS

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#### ROLL CALL

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The Board of Directors of the Sewerage and Water Board met on Wednesday, July 20, 2016 at approximately 9:05AM in the Board Room at 625 St. Joseph Street. The Executive Director, Cedric S. Grant, called the roll and showed the following members present: Alan Arnold, Robin Barnes, Marion Bracy, Dr. Tamika Duplessis, Ralph Johnson, Kerri Kane, Joseph Peychaud, Suchitra Satpathi, and Kimberly Thomas.

The following member(s) were absent: Eric Blue and Scott Jacobs.

Also present were: Randy Smith, Royal Engineers; Geneva Coleman, The Hawthorne Agency; Pamela Burleigh, SOL Engineering Services, LLC; Zach Monroe, Sabiston Consultants; Doug Evans, BKI; Lisa Cookmeyer, Trigon; Max Nassar, CSRS.

Staff present were: Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Ronald Doucette, Deputy Director, Security; Sharon Judkins, Deputy Director, Administration; Valerie Rivers, Deputy Director, Logistics; Lisa Martin, Deputy Director, Communications; Nolan Lambert, Special Counsel; Harold Marchand, Legal Department; Willie Mingo, Purchasing Department; Robert Jackson, Community & Intergovernmental Relations Department; Jason Higginbotham, Emergency Management Department; Kathleen LaFrance, Board Relations Unit.

#### Election of Temporary Chairperson

Kerri Kane moved to elect Marion Bracy as the temporary chairperson. Robin Barnes seconded the motion. The motion carried.

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#### APPROVAL OF PREVIOUS REPORT

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Joseph Peychaud moved to approve the minutes of the Regular Board Meeting held on June 15, 2016. Kimberly Thomas seconded the motion. The motion carried.

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## HONORS AND AWARDS

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There were no Honors and Awards for the Month of July 2016.

Suchitra Satpathi entered the meeting at this time.

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## REPORT OF THE EXECUTIVE DIRECTOR

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### The Board Welcomed its New Board Member

Cedric S. Grant welcomed newest Board Member, Ralph W. Johnson. He is the senior vice president of Administration for Xavier University and he has been appointed by the Board of Liquidation to represent the Sewerage & Water Board of New Orleans.

Mr. Grant presented a slide presentation that focused on the following topics of discussion:

- Sewerage & Water Board participation in Community Budget Meetings and Community Outreach
- The New Orleans Advocate: New Orleans to move forward with \$115 Million in Ecologically driven Drainage Projects to take place over the next three years across Orleans parish
- 3 Mill Drainage Property Tax Renewal Schedule
- New Orleans Wastewater Treatment Plant EPA Consent Decree visit July 20, 2016

### **Key Agenda Topics:**

**Audit Committee:** Review of the audit and financial statements.

**Strategy Committee:** Human Resources activity, contracts approved by the Executive Director, and Information Technology projects status update.

**Finance and Administration Committee:** Contracts recommended for award and financial results through May 2016.

**New Business:** U.S. Water Alliance One Water Summit meeting.

**Executive Session:** Discussion on litigation matter.

Alan Arnold moved to appoint Suchitra Satpathi as Chairperson. Robin Barnes seconded the motion. The motion carried.

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## **COMMITTEE REPORTS**

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### **AUDIT COMMITTEE**

Marion Bracy reported the Audit Committee did not convene due to a lack of quorum. However, Robert Miller gave a verbal update regarding the 2015 Comprehensive Annual Financial Report of the Sewerage and Water Board of New Orleans, and Brandy Smith of Postlewaithe & Netterville also gave a verbal overview on the above report.

Marion Bracy moved acceptance of the Audit Committee's Report. Kimberly Thomas seconded the motion. The motion carried.

### **STRATEGY COMMITTEE**

Marion Bracy reported there were no actions taken by the Strategy Committee. However, Sharon Judkins presented the Monthly Human Resources Activity Report for the period June 1 through June 30, 2016 and gave a status update on Human Resources Activities and the Civil Service Reform.

Valerie Rivers presented the report on contracts approved by the Executive Director that were \$1,000,000.00 or less. Cedric Grant approved one (1) Professional Service Contract with Lee Phillips, Attorney at Law, to serve as Customer Hearing Officer.

Robert Miller presented the Information Technology Projects Status Update regarding the Customer Account Management System which is scheduled to Go-Live on October 10, 2016. He also gave an update on the Sewerage & Water Board's Commitments to the City Council.

Robin Barnes moved acceptance of the Strategy Committee's Report and the Strategy Committee's recommendations, therein. Kimberly Thomas seconded the motion. The motion carried.

### **FINANCE & ADMINISTRATION COMMITTEE**

Joseph Peychaud reported on the actions taken by the Finance & Administration Committee. Dr. Tamika Duplessis moved acceptance of the Finance & Administration Committee's Report and the Finance & Administration Committee's recommendations with the noted correction on the third line under Executive Session, where it reads, "Kerri Kane motioned approval of staff's recommendations to accept the resolution of the litigation matter with Kimberly Thomas abstaining; it should read instead, "Kerri Kane motioned approval of staff's recommendations to accept the resolution of the litigation matter with Dr. Tamika Duplessis abstaining, and Kimberly Thomas seconded the motion. Suchitra Satpathi seconded the motion, as amended therein. The motion carried.

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**CORRESPONDING RESOLUTIONS**

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The following resolutions were adopted in conjunction with approval of the Committee reports as follows:

R-093-2016 – Ratification of Change Order No. 4 for Contract #2105 – Water Line Replacement of Mains Damaged by Hurricane Katrina within the Central Business District and the French Quarter

R-094-2016 – Ratification of Change Orders No. 4 to Agreement with Stanley Consultants, Inc. for Design and Engineering Services for the Water Hammer Hazard Mitigation Project

R-095-2016 – Ratification of Change Order No. 4 for Contract #8132 – Katrina Related Repairs to Garage #1 and the Generator Building at Central Yard

R-096-2016 – Ratification of Change Order No. 2 for Contract #6248 – Installation of Two 60 Hertz Feeders from the Carrollton Water Plant to Drainage Pumping Station #1

R-097-2016 – Ratification of Change Order No. 3 to the Agreement with Royal Engineers & Consultants, LLC for Hurricane Katrina Related Water Restoration Projects

R-098-2016 – Ratification of Change Order No. 1 for the Agreement with AECOM Technical Services, Inc. for Services Associated with the East Bank Wastewater Treatment Plant Electrical

R-100-2016 – Contract #1392 – Improvement to Michoud Water Tower

R-101-2016 – Contract #1395 – Elevated Storage Tanks (Water Hammer Mitigation)

R-102-2016 – First Renewal of Contract for Furnishing & Delivering Automotive Batteries – Req. No. YG150060

R-103-2016 – Final Acceptance and Close Out to Contract #2093 – Installation of New Water, Sewer and Drain Service Connections at scattered sites throughout the City of New Orleans

R-104-2016 – Final Acceptance and Close Out to Contract #30005 – Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole

R-105-2016 – Final Acceptance and Close Out to Contract #6252 – Installation of Transformer T2 and T3 and Construction of the New Electrical Duct Bank at the Carrollton Water Plant

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## NEW BUSINESS

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Dr. Tamika Duplessis moved approval of resolution (R-099-2016) for the endorsement of opportunity for Sewerage & Water Board of New Orleans to serve as the host utility and as a sponsoring organization for the One Water Summit in New Orleans in 2017. Kerri Kane seconded. The motion carried.

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## EXECUTIVE SESSION

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Marion Bracy moved to go into Executive Session. Dr. Tamika Duplessis seconded the motion. The motion carried. Kerri Kane moved to leave Executive Session and return to Regular Session. Marion Bracy seconded. The motion carried. Kerri Kane moved to accept staff's recommendations re: litigation on the matter of Mani Agrawal et al. vs. Sewerage & Water Board of New Orleans and CNO CDC No. 2010-6014, Div. 8-N. Marion Bracy seconded the motion. The motion carried.

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## PRESENTATION ITEMS

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### Monthly Human Resources Activity Report for the Period June 1 through June 30, 2016

Sharon Judkins presented the Monthly Human Resources Activity Report for the period June 1 through June 30, 2016 and gave a status update on Human Resources Activities and the Civil Service Reform.

### Executive Director's Approval of Contracts of \$1,000,000.00 or less

Cedric S. Grant reported on the contracts approved by the Executive Director that were \$1,000,000.00 or less: one (1) Professional Service Contract with Lee Phillips, Attorney-at-Law, to serve as Customer Hearing Officer.

### The Sewerage & Water Board of New Orleans Foundation Proposal

Cedric S. Grant requested the Board review the draft proposal of the Sewerage & Water Board of New Orleans Foundation and to bring back questions for discussion. The proposal may come before the Strategy Committee in August.

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## ANY OTHER MATTERS

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The Board offered to support staff with the extension of the millage for the drainage system initiatives inclusive of communicating those needs with the citizens of the importance of funding the drainage system. The Executive Director encouraged the full Board to continue to support these initiatives.

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### **INFORMATION ITEMS**

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The following items were submitted for informational purposes only:

- FEMA Status Report
- Report of the General Superintendent
- Report of the Special Counsel
- Financial Statements

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### **ADJOURNMENT**

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There being no further business to come before the Board, Joseph Peychaud moved to adjourn. Dr. Tamika Duplessis seconded. The meeting adjourned at approximately 10:44 AM.



**"RE-BUILDING THE CITY'S WATER SYSTEMS FOR THE 21<sup>ST</sup> CENTURY"**

# **Sewerage & Water Board OF NEW ORLEANS**

**MITCHELL J. LANDRIEU, President**  
**SCOTT JACOBS, President Pro-Tem**

**625 ST. JOSEPH STREET**  
**NEW ORLEANS, LA 70165 • 504-529-2837 OR 52W-ATER**  
**www.swbno.org**

August 15, 2016

The Audit Committee met on Monday, August 15, 2016 in the 2nd Floor Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 9:00 AM.

## **PRESENT:**

Dr. Tamika Duplessis, Chair  
Marion Bracy, Vice-Chair  
Eric Blue  
Scott Jacobs

## **ABSENT:**

Robin Barnes

## **OTHER COMMITTEE/BOARD MEMBERS PRESENT:**

None

## **ACTION ITEMS:**

There were no action item(s) to come before the Audit Committee.

## **PRESENTATION ITEMS:**

Robert Miller presented a power-point presentation on Sanitation Fees Collected by the Sewerage and Water Board: OIG Follow-up Report and Management's Response.

## **INFORMATION ITEMS:**

There were no information item(s) to come before the Audit Committee.

## **ADJOURNMENT:**

There being no further business to come before the Audit Committee, the meeting adjourned at approximately 9:28 AM.



Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Sharon Judkins, Deputy Director, Administration; Lisa Martin, Deputy Director, Communications; Valerie Rivers, Deputy Director, Logistics; Kimberly Johnson, Deputy Director, Continuous Improvement; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department; Willie Mingo, Purchasing Department; Raymond Gable, Irma Mahan Nuar, Greg Lampard, Courtney Wilson-Renthrope, Chante Powell-Pierre, Mark Hambrick, Internal Audit Department; Kathleen LaFrance, Jasmin Lawrence, Board Relations Staff; Brenda Thornton, Communirep, Inc.

Respectfully submitted,

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Dr. Tamika Duplessis, Chair



**"RE-BUILDING THE CITY'S WATER SYSTEMS FOR THE 21<sup>ST</sup> CENTURY"**

# **Sewerage & Water Board of NEW ORLEANS**

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SCOTT JACOBS, *President Pro-Tem*

625 ST. JOSEPH STREET  
NEW ORLEANS, LA 70165 • 504-529-2837 OR 52W-ATER  
[www.swbno.org](http://www.swbno.org)

August 15, 2016

The Finance and Administration Committee met on Monday, August 15, 2016 in the Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at 10:30 AM.

## **Present:**

Scott Jacobs, Chair  
Joseph Peychaud, Vice-Chair  
Dr. Tamika Duplessis

## **Absent:**

Kerri Kane  
Kimberly Thomas

## **Other Committee/Board Members Present:**

Eric Blue

## **ACTION ITEMS:**

### **Item 1      General Superintendent's Recommendations**

#### **Bids:**

1. R-111-2016 – Furnishing #1 All Purpose Rag Wipers – Req. No. YW160008
2. R-112-2016 – Furnishing Limestone – Req. No. YW160006
3. R-113-2016 – Furnishing River Sand, Mason Sand & Washed Gravel – Req. No. YW160010
4. R-114-2016 – Furnishing Safety Shoes – Req. No. YW160009
5. R-115-2016 – Contract #30108 – Biosolids Incinerator System Improvements (BISI)  
Sludge Dryer System Equipment Purchase for the East Bank Wastewater Treatment Plant
6. R-116-2016 – Contract #8151 – Furnishing Skilled and Unskilled Labor Maintenance Services

Joseph Peychaud moved to accept items 1 through 6. Dr. Tamika Duplessis seconded the motion. The motion carried.

**Contract Renewals:**

7. R-117-2016 – First and Final Renewal of Contract for Furnishing & Delivering Hand Tools, Hardware Supplies, Paint and Paint Supplies – Req. No. YW150007

8. R-118-2016 – First and Final Renewal of Contract for Furnishing & Delivering Hoses and Accessories – Req. No. YW150008

9. R-119-2016 – First and Final Renewal of Contract for Furnishing & Delivering Safety Supplies – Req. No. YW150009

10. R-120-2016 – First and Final Renewal of Contract #30014 – Cleaning and CCTV Inspection of Sanitary Sewer Mains at scattered sites within Orleans Parish

Dr. Tamika Duplessis moved to accept items 7 through 10. Joseph Peychaud seconded the motion. The motion carried.

**Contract Final Acceptance:**

- R-121-2016 – Contract #3792 – Central Wetlands Unit Expansion at the East Bank WWTP

Dr. Tamika Duplessis moved to accept Contract #3792. Joseph Peychaud seconded the motion. The motion carried.

**Item 2      Change Order(s) - (R-108-2016, R-109-2016, R-110-2016)**

Dr. Tamika Duplessis moved to accept the ratification of change orders. Joseph Peychaud seconded the motion. The motion carried.

**Item 3      Fees for Electronic Bill Payments (R-106-2016)**

Robert Miller gave an overview on the Fees for Electronic Bill Payments.

Dr. Tamika Duplessis moved to accept item. Joseph Peychaud seconded the motion. The motion carried.

**PRESENTATION ITEMS:**

**Item 4      Financial Results through June 2016**

Robert Miller presented the financial results through June 2016.

**INFORMATION ITEMS:**

5. Executive Director's Approval of Contracts \$1,000,000.00 or less
6. DBE Participation on Contracts
7. Customer Service results through July 2016
8. FEMA Project Worksheet Status

All information item(s) were received.

**ADJOURNMENT:**

There being no further business to come before the Finance & Administration Committee, the meeting adjourned at approximately 11:07 AM.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Kimberly Johnson, Deputy Director, Continuous Improvement; Sharon Judkins, Deputy Director, Administration; Lisa Martin, Deputy Director, Communications; Valerie Rivers, Deputy Director, Logistics; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department; Willie Mingo, Purchasing Department; Amer Tufail, Greenpoint Engineers; Brenda Thornton, Communirep, Inc.; Doug Evans, BKI.

Respectfully submitted,

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Scott Jacobs, Chair

**FEES FOR ELECTRONIC BILL PAYMENTS**

**WHEREAS**, Sewerage & Water Board of New Orleans is implementing a new Customer Service Management system with a 'go-live' date currently scheduled for October 10, 2016; and

**WHEREAS**, the Customer Service Management system will allow customers the new functionality of enrolling in recurring credit card and Automated Clearing House payments online and via the Interactive Voice Response telephone system, as well as making credit card payments at our Customer Service Centers; and

**WHEREAS**, Sewerage & Water Board has allowed customers to pay S&WB bills using one-time ACH payments online with no fee since 2004; and

**WHEREAS**, Sewerage & Water Board has allowed customers to pay S&WB bills using one-time online credit card payments with a \$2.00 fee which has remained unchanged since implemented in 2004; and

**WHEREAS**, Sewerage & Water Board also allows customers to submit recurring bill payments, free of charge, through monthly bank drafts; and

**WHEREAS**, Sewerage & Water Board encourages customers to enroll in automatically recurring bill payments to the Board; and

**WHEREAS**, the contract with Invoice Cloud, Inc. to process credit card payments has been expanded to include all ACH payments with rates previously negotiated at the time of the original contract; and

**WHEREAS**, Sewerage & Water Board wishes to charge credit card and ACH fees which are consistent with the Board's costs to process such payments.

**NOW, THEREFORE BE IT RESOLVED**, that the Sewerage & Water Board of New Orleans adopts the following fees effective as of the 'go live' date of the new Customer Service Management system:

- (1) Zero Dollars (\$0.00) for automatic recurring bill pay via online or IVR credit card transaction
- (2) Four Dollars (\$4.00) per online or IVR credit card transaction
- (3) Zero Dollars (\$0.00) for automatic recurring bill pay via online or IVR ACH payments
- (4) Fifty Cents (\$0.50) per online or IVR ACH payment
- (5) Zero Dollars (\$0.00) for all payment transactions completed in the lobby

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true and  
correct copy of a Resolution adopted at the Regular  
Monthly Meeting of the Board, duly called and held,  
according to law, on August 17, 2016.

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Cedric S. Grant, Executive Director  
Sewerage & Water Board of New Orleans

**RATIFICATION OF CHANGE ORDER NO. 2 FOR CONTRACT #1378 -  
HURRICANE KATRINA RELATED REPAIRS TO BOILER, DUCT AND  
ELEVATORS AT THE MAIN WATER PURIFICATION PLANT POWER  
COMPLEX**

**WHEREAS**, the Sewerage and Water Board entered into Contract #1378 with Plant N Power Services, LLC for FEMA-funded repairs to water distribution system service pumps in the bid amount of \$15,928,241.00; and

**WHEREAS**, the Contractor was directed to modify the stairwell to the low lift basement and install a handrail to comply with the safety guidelines. Additionally, the Contractor was directed to hard wire the new flow meter equipment and relocate the CEM system inside of the building; and

**WHEREAS**, this Change Order, in the amount of \$154,681.78, brings the accumulated Contract change order total to \$356,585.13, or 2.2 % percent of the original Contract value. The contractor has a 20% DBE goal that will remain unchanged through the addition of this change order.

**NOW, THEREFORE, BE IT RESOLVED**, the approval of Change Order No. 2 for Contract #1378 is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true  
and correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on August 17, 2016.

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CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER No. 1 FOR CONTRACT #30004  
RESTORATION OF EXISTING GRAVITY SANITARY SEWER MAIN DAMAGED BY  
HURRICANE FOR ESSA II RELATED WORK**

**WHEREAS**, the Sewerage and Water Board entered into Contract #30004 with Fleming Construction Co., LLC in the amount of \$4,717,448.00 for FEMA funded repairs for ESSA related work; and

~~**WHEREAS**, the Contractor was directed to replace the existing sewer main on Congress Drive and locate the new main in the street and away from the oak trees that had compromised the original main. Additionally, the Contractor was directed to line the 18" sewer mains on Mandeville and on Selma; and~~

**WHEREAS**, the magnitude of the work added to the contract, and coordination with other projects in the area, requires extending the duration of the contract by 669 calendar days; and

**WHEREAS**, this Change Order, in the amount of \$114,339.39, represents 2.4% of the original bid amount. The DBE goal on this contract is 36% and will remain at the level through this change order.

**NOW, THEREFORE, BE IT RESOLVED**, that approval of Change Order No. 1 for Contract #30004 is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a Resolution adopted at the Regular Monthly meeting of said Board, duly called and held, according to law, on August 17, 2016

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CEDRIC S.GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**RATIFICATION OF CHANGE ORDER NO. 14 FOR CONTRACT #1350 -  
HURRICANE RELATED REPAIRS TO TURBINE 4 AT THE CARROLLTON  
WATER PURIFICATION PLANT – POWER COMPLEX**

**WHEREAS**, the Sewerage and Water Board entered into Contract #1350 with Industrial & Mechanical Contractors, Inc. in the amount of \$12,750,000.00 for FEMA funded repairs to Turbine 4 at the Carrollton Water Purification Plant – Power Complex; and

**WHEREAS**, the Contractor was directed to remove and replace the deteriorated drains and fittings on Turbine 4 using 316 stainless steel material to facilitate ongoing plant operations; and

**WHEREAS**, the Contractor shall be granted fifteen (15) additional Contract days to complete the work; and

**WHEREAS**, this Change Order, in the amount of \$37,698.30, brings the accumulated Contract change order total to \$1,983,663.42 or 15.56% of the original Contract value. The DBE goal for this contract is 5% and will remain unchanged through this change order.

**NOW, THEREFORE, BE IT RESOLVED**, the approval of Change Order No. 14 for Contract #1350 is ratified by the Sewerage and Water Board of New Orleans.

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I, Cedric S. Grant, Executive Director,  
Sewerage and Water Board of New Orleans, do hereby  
certify that the above and foregoing is a true  
and correct copy of a Resolution adopted at the Regular  
Monthly Meeting of said Board, duly called and held,  
according to law, on August 17, 2016.

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CEDRIC S. GRANT, EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



R-111-2016

**FURNISHING #1 ALL PURPOSE RAG WIPERS - REQ. NO. YW160008**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that two (2) bids were received on July 21, 2016 after advertising according to the Public Bid Law, for furnishing #1 all-purpose rag wipers. The low bid was hereby accepted and contract awarded therefore to **Crescent City Industrial Services** for the total amount of **\$64,000.00**.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FURNISHING LIMESTONE - REQ. NO. YW160006**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that three (3) bids were received on July 21, 2016 after advertising according to the Public Bid Law, for furnishing limestone. The third formal bid was hereby accepted and contract awarded therefore to **MST Enterprises, LLC** for the total amount of **\$207,538.50**.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-113-2016

**FURNISHING RIVER SAND, MASON SAND AND WASHED GRAVEL - REQ. NO.  
YW160010**

**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that one (1) bid was received on July 21, 2016 after advertising according to the Public Bid Law, for furnishing river sand, mason sand and washed gravel. The bidder was nonresponsive to the specification because of failure to provide, on their letterhead, correspondence from their SLDBE reaffirming the negotiated terms. **It is recommended that this bid be rejected and this item be rebid.**

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-114-2016

**FURNISHING SAFETY SHOES - REQ. NO. YW160009**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that one (1) bid was received on July 21, 2016 after advertising according to the Public Bid Law, for furnishing safety shoes. The bid was hereby accepted and contract awarded therefore to **Cintas Corporation** for the total amount of **\$107,700.00.**

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-115-2016

**CONTRACT #30108 - BIOSOLIDS INCINERATOR SYSTEM IMPROVEMENTS  
(BISI) SLUDGE DRYER SYSTEM EQUIPMENT PURCHASE FOR THE EAST BANK  
WASTEWATER TREATMENT PLANT**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that one (1) bid was received on July 28, 2016 after advertising according to the Public Bid Law, for performing work under Contract #30108. The bid was hereby accepted and contract awarded therefore to **Komline-Sanderson** for the total amount of **\$3,885,000.00**.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**CONTRACT #8151 - FURNISHING SKILLED AND UNSKILLED LABOR  
MAINTENANCE SERVICES**

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**BE IT RESOLVED** by the Sewerage and Water Board of New Orleans that six (6) bids were received on May 27, 2016 after advertising according to the Public Bid Law, for performing work under Contract #8151. Due to an error within the Technical Specification Section of the contract referencing heavy construction and with respect to the vendor's skilled labor positions being covered within the Heavy Industrial Section of the Davis-Bacon Act, it is recommended that all bids be rejected, the specification be rewritten and this item be rebid.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST AND FINAL RENEWAL OF CONTRACT FOR FURNISHING & DELIVERING  
HAND TOOLS, HARDWARE SUPPLIES, PAINT & PAINT SUPPLIES - REQ. NO.  
YW150007**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Assorted Products, LLC**, desires to exercise its renewal option as allowed under this contract with the total being **\$360,281.60** for furnishing & delivering hand tools, hardware supplies, paint & paint supplies.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Assorted Products, LLC** for this first and final renewal, effective July 1, 2016, is hereby approved.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST AND FINAL RENEWAL OF CONTRACT FOR FURNISHING & DELIVERING  
HOSES & ACCESSORIES - REQ. NO. YW150008**

---

**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Atlas Hose & Gasket, Co.**, desires to exercise its renewal option as allowed under this contract with the total being **\$168,813.91** for furnishing & delivering hoses & accessories.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Atlas Hose & Gasket, Co.** for this first and final renewal, effective July 1, 2016, is hereby approved.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



**FIRST AND FINAL RENEWAL OF CONTRACT FOR FURNISHING & DELIVERING  
SAFETY SUPPLIES - REQ. NO. YW150009**

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**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Southeast Safety & Supply**, desires to exercise its renewal option as allowed under this contract with the total being **\$138,766.05** for furnishing & delivering safety supplies.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Assorted Products, LLC** for this first and final renewal, effective July 1, 2016, is hereby approved.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FIRST AND FINAL RENEWAL OF CONTRACT #30014 - CLEANING AND CCTV  
INSPECTION OF SANITARY SEWER MAINS AT SCATTERED SITES WITHIN  
ORLEANS PARISH**

---

**WHEREAS**, under the provisions of the contract, the Board, with the contractor's concurrence, reserves the right to renew the contract with no increase in the cost of services and no change in terms and conditions; and

**WHEREAS**, the contractor, **Compliance EnviroSystems, LLC**, desires to exercise its renewal option as allowed under this contract with the total being **\$716,850.00** for Cleaning and CCTV Inspection of Sanitary Sewer Mains at Scattered Sites within Orleans Parish.

**NOW, THEREFORE, BE IT RESOLVED**, that the request of **Compliance EnviroSystems, LLC** for this first and final renewal, effective July 20, 2016, is hereby approved.

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I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS

**FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #3792 - Central  
Wetlands Unit Expansion at EBWWTP**

---

**WHEREAS, Contract #3792** is ready for Final Acceptance by the Sewerage & Water Board of New Orleans; and

**WHEREAS,** the General Superintendent in his report has recommended that this contract receive final acceptance and be closed out.

**NOW, THEREFORE, BE IT RESOLVED,** by the Sewerage and Water Board of New Orleans that the recommendation of the General Superintendent to authorize final acceptance and to close out Contract by **Industrial & Mechanical Contractor, Inc.** for **Contract #3792,** is hereby approved.

---

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on August 17, 2016.

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CEDRIC S. GRANT  
EXECUTIVE DIRECTOR  
SEWERAGE AND WATER BOARD OF NEW ORLEANS



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

August 8, 2016

Strategy Committee

Sewerage and Water Board of New Orleans

New Orleans, Louisiana

Subject: Monthly Human Resources Activity Report for the Period July 1- July 31, 2016

Dear Directors:

Please find below an account of various Board human resources activities for the period July 1 – July 31, 2016. This monthly snapshot is presented to keep you abreast of the progress and challenges related to the Board's ability to hire and retain the best qualified candidates to perform the Board's important work.

### Human Resources Activities

Beginning Vacant Positions: 258

Ending Vacant Positions: 256

New Hire: 15

Resignations: 9

Retirement: 3

DROP Program Participants: 127

- Beginning Balance: 126
- New Member(s): 1
- Member(s) Removed 0

Promotions: 15

Disciplinary Actions: 12

- Reprimands: 10
- Suspensions: 1
- Terminations: 1

### Civil Service Reform Update

As indicated in the June's report, the delegation of hiring authority to the S&WB required a staff to be trained by Civil Service for a six week period. The training started on June 27, 2016 and was slated to end on August 5, 2016. On July 15, 2016, we participated in a mid-point review to obtain a status update. We were informed by Civil Service (CS) that the training was going well. However, on August 2, 2016 CS recommended/advocated continuing the training for another week. According to the Director, the time would be used to focus on processing applicants to a banded register, processing applicants to a non-

competitive register and the producing an official certification. After discussion with our staff, we reluctantly agreed to continue the training for another week. It is our expectation that all training will end on August 12, 2016.

If you have questions relating to this report or desire additional information, please feel free to contact me at (504) 585-2023.



**Sharon Judkins**  
**Deputy Director-Administration**

**Cc: Attachments**  
**July Monthly Activity Report**  
**Drop Summary**  
**Resignation Analysis**

## July Monthly Activity Report

### New Hire:

07/05/16	Laborer
07/05/16	Laborer
07/05/16	Laborer
07/05/16	Laborer
07/18/16	Laborer
07/25/16	Laborer
07/25/16	Laborer
07/05/16	Office Asst. Trainee
07/18/16	Office Assistant 2
07/25/16	Office Assistant 2
07/25/16	Office Assistant 2
07/11/16	Water Service Inspector 1
07/11/16	Water Service Inspector 1
07/11/16	Water Service Inspector 1
07/11/16	Water Service Inspector 1

### Resignations:

07/15/16	Engineer Intern 2
07/21/16	Laborer
07/28/16	Laborer
06/30/16	Networks Maintenance Tech 2
07/22/16	Office Assistant 2
07/28/16	Office Assistant 2
07/14/16	Public Works Maintenance Worker 1
07/12/16	Utilities Plant Worker
07/01/16	Water Service Inspector 1

### Retirement:

07/01/16	Net Senior Maintenance Technician
07/01/16	Office Support Specialist
07/01/16	Pumping & Power Plant Operator

### DROP Program Participants:

07/01/16	Place on DROP	Laboratory Technician 3
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### Promotions:

07/12/16	Accountant 2
07/15/16	Management Dev. Analyst 1
07/26/16	Net Master Maintenance Technician 1
07/13/16	Office Assistant 2
07/12/16	Office Assistant 2
07/12/16	Office Assistant 4
07/12/16	Office Assistant 4
07/12/16	Office Assistant 4
07/12/16	Office Assistant 4

07/13/16	Pumping Stations Supv. Asst.
07/20/16	Pumping Plant Operator
07/25/16	Pumping Station Supervisor Assistant
07/26/16	Pumping Plant Operator
07/12/16	Sr. Office Support Specialist
07/12/16	Senior Engineer

**Disciplinary Actions:**

07/13/16	Reprimand	Pumping Plant Operator
07/12/16	Reprimand	Water Service Inspector 1
07/12/16	Reprimand	Water Service Inspector 1
07/12/16	Reprimand	Water Service Inspector 1
07/13/16	Reprimand	Water Service Inspector 1
07/13/16	Reprimand	Water Service Inspector 1
07/13/16	Reprimand	Water Service Inspector 1
07/13/16	Reprimand	Water Service Inspector 1
07/15/16	Reprimand	Water Service Inspector 1
07/15/16	Reprimand	Water Service Inspector 2
07/20/16	Suspension	Networks Maintenance Tech 1
07/21/16	Termination	Laborer

# DROP SUMMARY REPORT

TITLE	START	END*	TIME REMAINING (yrs)	AVG TIME REMAINING (YRS)	TOTAL EMPLOYEES ON DROP
PUMPING PLANT OPERATOR	8/24/2011	8/24/2016	0.07	2.41	127
SR. OFFICE SUPPORT SPECIALIST	9/1/2011	9/1/2016	0.09		
BUYER 1	9/1/2011	9/1/2016	0.09		
NET MASTER MAINTENANCE TECH 1	9/1/2011	9/1/2016	0.09		
BUYER 2	9/12/2011	9/12/2016	0.12		
SR. OFFICE SUPPORT SPECIALIST	10/1/2011	10/1/2016	0.17		
NETWORKS ZONE MANAGER 1	10/1/2011	10/1/2016	0.17		
SR. OFFICE SUPPORT SPECIALIST	10/1/2011	10/1/2016	0.17		
NET SENIOR MAINTENANCE TECH 1	11/1/2011	11/1/2016	0.25		
ACCOUNTANT 3	11/1/2011	11/1/2016	0.25		
ADMIN. SUPPORT SUPERVISOR 3	12/1/2011	12/1/2016	0.34		
INFORMATION TECHNOLOGY MANAGER	12/5/2011	12/5/2016	0.35		
UTIL MAINT MASTER SUPERVISOR	12/31/2011	12/31/2016	0.42		
WAREHOUSE & SUPPLIES MGR	1/1/2012	1/1/2017	0.42		
NET SENIOR MAINTENANCE TECH 2	1/2/2012	1/2/2017	0.42		
ADMIN. SUPPORT SUPERVISOR 3	2/1/2012	2/1/2017	0.51		
WATER PURIFICATION OPERATOR 4	2/1/2012	2/1/2017	0.51		
WATER PURIFICATION OPERATOR 2	2/3/2012	2/3/2017	0.51		
FACILITIES ENGINEERING SPCL	3/14/2012	3/14/2017	0.62		
POWER DISPATCHER 3	4/1/2012	4/1/2017	0.67		
SENIOR PRINCIPAL ENGINEER	4/1/2012	4/1/2017	0.67		
SR. OFFICE SUPPORT SPECIALIST	4/9/2012	4/9/2017	0.69		
CHIEF ACCOUNTANT	4/30/2012	4/30/2017	0.75		
WATER SERVICE INSPECTOR 3	4/30/2012	4/30/2017	0.75		
UTIL MAINT MASTER SPECIALIST 2	5/1/2012	5/1/2017	0.75		
PUMPING STATIONS SUPV	5/1/2012	5/1/2017	0.75		
PUBLIC WORKS SUPERVISOR 1	5/1/2012	5/1/2017	0.75		
UTILITY SERVICES ADMINISTRATOR	5/1/2012	5/1/2017	0.75		
UTILITY SENIOR SERVICES ADMIN	5/1/2012	5/1/2017	0.75		
ATTORNEY 4	5/1/2012	5/1/2017	0.75		
ENGINEERING TECHNICIAN	6/1/2012	6/1/2017	0.84		
AUTOMOTIVE SECTION SUPERVISOR	6/1/2012	6/1/2017	0.84		
PUBLIC WORKS SUPERVISOR 3	6/17/2012	6/17/2017	0.88		
WATER PURIFICATION OPERATOR 4	7/1/2012	7/1/2017	0.92		
Employees within 1 year:				34	
NET SENIOR MAINTENANCE TECH 2	7/2/2012	7/2/2017	0.92		
FIELD SERVICE SUPERVISOR	9/1/2012	9/1/2017	1.09		
NETWORKS ZONE MANAGER 1	9/8/2012	9/8/2017	1.11		
NET SENIOR MAINTENANCE TECH 2	10/7/2012	10/7/2017	1.19		
MATERIAL AND STORES SUPV	1/3/2013	1/3/2018	1.43		
NET SENIOR MAINTENANCE TECH 1	1/21/2013	1/21/2018	1.48		
NET SENIOR MAINTENANCE TECH 2	3/1/2013	3/1/2018	1.58		
EQUIPMENT OPERATOR 3	3/1/2013	3/1/2018	1.58		
PUMPING STATIONS SUPV ASST	3/1/2013	3/1/2018	1.58		

DATA AS OF JUNE 30, 2016



# DROP SUMMARY REPORT

UTIL MAINT MASTER SPECIALIST 2	4/1/2013	4/1/2018	1.67
OFFICE SUPPORT SPECIALIST	5/1/2013	5/1/2018	1.75
UTILITIES MAINT SUPERVISOR	5/1/2013	5/1/2018	1.75
OFFICE ASSISTANT 4	5/1/2013	5/1/2018	1.75
NET SENIOR MAINTENANCE TECH 2	5/31/2013	5/31/2018	1.83
NET SENIOR MAINTENANCE TECH 1	6/1/2013	6/1/2018	1.84
DEPUTY SPECIAL COUNSEL	6/1/2013	6/1/2018	1.84
NET MASTER MAINTENANCE TECH 2	6/1/2013	6/1/2018	1.84
OFFICE ASSISTANT 3	6/3/2013	6/3/2018	1.84
PUMPING STATIONS SUPV	7/31/2013	7/31/2018	2.00
OFFICE ASSISTANT 2	8/1/2013	8/1/2018	2.00
OFFICE ASSISTANT 3	8/1/2013	8/1/2018	2.00
<b>Employees within 2 years:</b>			<b>21</b>
NET MASTER MAINTENANCE TECH 2	8/12/2013	8/12/2018	2.03
PUMPING PLANT OPERATOR	9/1/2013	9/1/2018	2.09
ENGINEERING TECHNICIAN	10/1/2013	10/1/2018	2.17
NET QUALITY ASSUR & SFTY INSPC	11/1/2013	11/1/2018	2.25
FLEET SERVICES SUPERVISOR	11/1/2013	11/1/2018	2.25
MANAGEMNT DEVELOPMNT SPECLST 2	12/1/2013	12/1/2018	2.34
STEAM PLANT ENGINEER 2	12/2/2013	12/2/2018	2.34
UTIL MAINT MASTER SUPERVISOR	1/3/2014	1/3/2019	2.43
LEGAL ADMINISTRATIVE ASSISTANT	1/3/2014	1/3/2019	2.43
PUBLIC WORKS MAINTENANCE SUPT	1/3/2014	1/3/2019	2.43
NETWORKS MAINTENANCE TECH 2	1/27/2014	1/27/2019	2.49
WATER PURIFICATION OPERATOR 2	2/1/2014	2/1/2019	2.51
PUMPING AND POWER PLANT OPR	2/1/2014	2/1/2019	2.51
NET MASTER MAINTENANCE TECH 2	2/13/2014	2/13/2019	2.54
PUMPING AND POWER PLANT OPR	3/1/2014	3/1/2019	2.58
PUMPING STATIONS SUPV ASST	3/1/2014	3/1/2019	2.58
WATER PURIFICATION OPERATOR 2	5/1/2014	5/1/2019	2.75
WATER PURIFICATION OPERATOR 3	6/4/2014	6/4/2019	2.84
OFFICE SUPPORT SPECIALIST	6/6/2014	6/6/2019	2.85
<b>Employees within 3 years:</b>			<b>19</b>
EQUIPMENT OPERATOR 2	9/1/2014	9/1/2019	3.09
OFFICE ASSISTANT 3	10/1/2014	10/1/2019	3.17
NETWORKS MAINTENANCE TECH 1	10/30/2014	10/30/2019	3.25
NET SENIOR MAINTENANCE TECH 1	10/31/2014	10/31/2019	3.25
UTILITY SENIOR SERVICES MGR	10/31/2014	10/31/2019	3.25
MANAGEMNT DEVELOPMNT SPECLST 2	11/1/2014	11/1/2019	3.25
PUMPING PLANT OPERATOR	11/1/2014	11/1/2019	3.25
WATER PURIFICATION OPERATOR 1	11/20/2014	11/20/2019	3.31
MANAGEMNT DEVELOPMNT SPECLST 2	11/30/2014	11/30/2019	3.33
AUTOMOTIVE MAINT. TECHNICIAN	12/1/2014	12/1/2019	3.34
ADMIN. SUPPORT SUPERVISOR 2	12/15/2014	12/15/2019	3.38
NET SENIOR MAINTENANCE TECH 2	12/19/2014	12/19/2019	3.39
PUMPING STATIONS SUPV ASST	12/31/2014	12/31/2019	3.42
NET MASTER MAINTENANCE TECH 1	12/31/2014	12/31/2019	3.42

DATA AS OF JUNE 30, 2016

# **DROP SUMMARY REPORT**

UTIL MAINT MASTER SPECIALIST 1	1/1/2015	1/1/2020	3.42
STEAM PLANT ENGINEER 2	1/24/2015	1/24/2020	3.48
PUMPING STATIONS SUPV ASST	2/1/2015	2/1/2020	3.51
UTILITY SERVICES ADMINISTRATOR	3/1/2015	3/1/2020	3.59
FIELD SERVICE SUPERVISOR	3/15/2015	3/15/2020	3.62
OFFICE SUPPORT SPECIALIST	3/28/2015	3/28/2020	3.66
STEAM PLANT ENGINEER 1	3/31/2015	3/31/2020	3.67
OFFICE ASSISTANT 3	4/1/2015	4/1/2020	3.67
FIELD SERVICE SUPERVISOR	4/9/2015	4/9/2020	3.69

**Employees within 4 years: 23**

PUMPING AND POWER PLANT OPR	8/1/2015	8/1/2020	4.01
FLEET SERVICES MANAGER	8/7/2015	8/7/2020	4.02
STEAM PLANT ENGINEER 4	9/22/2015	9/22/2020	4.15
POWER DISPATCHER 4	9/22/2015	9/22/2020	4.15
FIELD SERVICE SUPERVISOR	10/1/2015	10/1/2020	4.17
NET MASTER MAINTENANCE TECH 1	10/29/2015	10/29/2020	4.25
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	4.26
FIELD SERVICE SUPERVISOR	11/1/2015	11/1/2020	4.26
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	4.26
ADMIN. SUPPORT SUPERVISOR 3	11/26/2015	11/26/2020	4.33
CHIEF ACCOUNTANT	11/28/2015	11/28/2020	4.33
PUBLIC WORKS SUPERVISOR 2	12/2/2015	12/2/2020	4.34
ENGINEER INTERN 2	12/21/2015	12/21/2020	4.39
NET SENIOR MAINTENANCE TECH 2	12/30/2015	12/30/2020	4.42
NET MASTER MAINTENANCE TECH 1	12/30/2015	12/30/2020	4.42
SR. OFFICE SUPPORT SPECIALIST	1/1/2016	1/1/2021	4.42
AUTOMOTIVE SERVICES SUPERVISOR	1/8/2016	1/8/2021	4.44
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.44
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.44
UTIL MAINT MASTER SUPERVISOR	1/11/2016	1/11/2021	4.45
NET SENIOR MAINTENANCE TECH 1	2/1/2016	2/1/2021	4.51
SR. OFFICE SUPPORT SPECIALIST	2/2/2016	2/2/2021	4.51
NET SENIOR MAINTENANCE TECH 2	2/29/2016	3/1/2021	4.59
NET MASTER MAINTENANCE TECH 1	4/1/2016	4/1/2021	4.67
POWER DISPATCHER 3	4/1/2016	4/1/2021	4.67
OFFICE ASSISTANT 4	4/1/2016	4/1/2021	4.67
PUBLIC WORKS MAINTENANCE WKR 1	6/1/2016	6/1/2021	4.84
NET SENIOR MAINTENANCE TECH 2	6/1/2016	6/1/2021	4.84
PUBLIC WORKS MAINTENANCE WKR 1	6/4/2016	6/4/2021	4.85
LABORATORY TECHNICIAN 3	7/1/2016	7/1/2021	4.92

**Employees within 5 years: 29**

## **DROP SUMMARY REPORT**

### **JULY SUMMARY**

	<b>EFFECTIVE DATE</b>	<b>ACTION</b>
LABORATORY TECHNICIAN 3	7/1/2016	Addition

DATA AS OF JUNE 30, 2016

## Resignations for July 2016

Date	Reason	Job Title
6/30/2016	accept employment outside of City Civil Service	Networks Maintenance Technician 2
7/14/2016	accept employment outside of City Civil Service	Public Works Maintenance Worker 1
7/1/2016	accept employment outside of City Civil Service	Water Service Inspector 1
7/21/2016	avoid disciplinary action	laborer
7/28/2016	avoid disciplinary action	Laborer
7/12/2016	family health	Utilities Plant Worker
7/28/2016	personal reasons	Office Assistant 2
7/15/2016	return to graduate school	Engineer Intern 2
7/23/2016	transfer and/or promotion to the city	Office Assistant 2
<b>Reason</b>	<b># of Resignations</b>	<b>% of Total Resignations</b>
<b>Transfer and/or Promotion to the City</b>	<b>1</b>	<b>11%</b>
<b>Accept Employment Outside of City Civil Service</b>	<b>3</b>	<b>33%</b>
<b>Personal Reasons</b>	<b>1</b>	<b>11%</b>
<b>Family Health</b>	<b>1</b>	<b>11%</b>
<b>Return to Graduate School</b>	<b>1</b>	<b>11%</b>
<b>Avoid Disciplinary Action</b>	<b>2</b>	<b>22%</b>
<b>Total</b>	<b>9</b>	<b>100%</b>



# SEWERAGE AND WATER BOARD

## Inter-Office Memorandum

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Date: August 5, 2016

From: Willie Mingo, Purchasing Agent  
Purchasing Department

Thru: Vicki Rivers, Deputy Director  
Sewerage and Water Board New Orleans - Logistics

To: Sharon Judkins, Deputy Director  
Sewerage and Water Board New Orleans- Administration

Re: **Executive Director's Approval of Contracts of \$1,000,000.00 or less**

1. Professional Service Agreement with Deborah L. Wilson,, APLC for Customer Hearing Officer;
  - 1<sup>st</sup> renewal
  - \$20,000.00 annual amount
2. Cooperative Endeavor Agreement between Sewerage & Water Board of New Orleans and New Orleans Redevelopment Authority, Green Infrastructure Projects
  - To extend the term of agreement from July 1, 2016 through June 30, 2017
3. Professional Service Agreement with Rodel Parsons Koch Blache & McCollister A Law Corporation on energy regulation matters including, but not limited to New Orleans City Council Docket No. UD-0802 ("Entergy New Orleans, Inc Integrated Resource Plan")
  - 1<sup>st</sup> renewal
  - \$25,000 annually, inclusive for services & reimbursements for costs at the approved hourly rate of \$175.00 for attorneys and \$75.00 for paraprofessionals
4. Professional Services Agreement with Camille Hazeur for Technical Assistance and DBE capacity building and review and update DBE policies to reflect industry best practices.
  - One (1) year
  - \$15,000.00, inclusive for services and reimbursements for cost

5. Sub-Grant Agreement between Sewerage and Water Board of New Orleans and Discovery Fest Enrichment Program Environmental Protection Agency Educational Local Grant #01F05001
    - One (1) year
    - \$5,000.00 to be distributed to participants
- Upon request complete contracts available for review in Procurement.

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Cc: Kathleen LaFrance

**Sewerage and Water Board of New Orleans**  
**Department of Emergency Management**  
*“Preparedness, Mitigation, Response, and Recovery”*

FEMA Project Update as of **8-5-16**

*This data was collected from E.M. Data and Louisiana.com on the above referenced date.*

Prepared by: Jason Higginbotham, CEM, LEM-P  
 Director of Emergency Management

**Hurricane Katrina**

<b>Estimated Project Cost</b>	<b>\$ 951,145,841.44</b>
<b>Obligated Amount</b>	<b>\$ 796,934,092.26</b>
Not Eligible PW <sup>1</sup>	\$ 10,896,751.08
Not Eligible Loan PW <sup>2</sup>	\$ 71,678,262.59
Insurance Deduction <sup>3</sup>	\$ 2,747,339.04
Insurance Settlement <sup>4</sup>	\$ 2,303,000.00
Version Request <sup>5</sup>	\$ 50,863,152.67
Appeal Amount <sup>6</sup>	\$ 0
Close Out Reconciliation <sup>7</sup>	\$ 0
Submitted Project Cost	\$ 838,261,350.26
Awaiting Obligation <sup>8</sup>	\$ 8,128,526.20
Total Invoices in Progress at State	\$ 31,489,241.15
Total Paid by State (LAPA Data)	\$ 400,109,908.72
SPS HMGP Grant	\$ 20,082,538.00
Power Plant HMGP GRANT	\$ 141,175,000.00
Power Plant HMGP Amendment 1	\$ 9,620,389.00
Settlement Amount	\$ 128,986,034.00

<sup>1</sup> Represents the amount that will not result in payments by FEMA on non-100 Million Dollar P.W.'s.

<sup>2</sup> Represents the amount that will not result in payments by FEMA on 100 Million Dollar P.W.'s.

<sup>3</sup> National Flood Insurance deductions.

<sup>4</sup> Insurance Settlement

<sup>5</sup> Amount that FEMA is reviewing documentation to adjust scope of work or cost adjustments

<sup>6</sup> Amount that is currently under appeal or arbitration.

<sup>7</sup> Amount that will be reconciled when Project Worksheets are closed out.

<sup>8</sup> Amount pending obligation in FEMA Million Dollar Queue or Funding Review Queue.

## Hurricane Gustav

This data was collected from E.M. Data and Louisianapa.com

Original ESTIMATED PROJECT COST	\$ 751,215.28
PROJECT SUBMITTED AMOUNT	\$ 751,215.28
NFIP Reduction	\$ -
OBLIGATED Amount	\$ 751,215.28
Amount Paid by State	\$ 647,093.76

## Hurricane Isaac

This data was collected from E.M. Data and Louisianapa.com

Site	Estimated	Insurance Claim	FEMA Claim	PW Amount
CAT B Emergency Labor/Equipment	\$ 1,217,743.75	\$ -	\$ 1,398,010.67	\$ 1,398,010.67
East Bank Waste Water Treatment Plant	\$ 873,596.00	\$ 367,636.00	\$ 505,960.00	\$ 224,987.37
West Bank Waste Water Treatment Plant	\$ 118,755.00	\$ 38,887.00	\$ 79,868.00	\$ 28,053.10
East Bank Water Plant	\$ 184,556.00	\$ 36,850.00	\$ 174,706.00	\$ 74,678.91
West bank Water Plant	\$ 2,269.74	\$ -	\$ 2,269.74	\$ 2,269.74
Sewer Pumping Stations/DPS	\$ 94,063.80	\$ -	\$ 94,377.90	\$ 80,711.15
Central Yard Roof Repairs	\$ 6,053.60	\$ -	\$ 6,053.60	\$ 6,053.60
Central Yard Fence	\$ 18,836.61		\$ 18,836.61	\$ 18,836.61
<b>Total</b>	<b>\$ 2,515,874.50</b>	<b>\$ 443,373.00</b>	<b>\$ 2,280,082.52</b>	<b>\$ 1,833,601.15</b>



**OFFICE OF GENERAL SUPERINTENDENT  
SEWERAGE AND WATER BOARD OF NEW ORLEANS**

**AUGUST 20, 2016**

To the Honorable President and members of the Sewerage and Water Board of New Orleans:

The following report for the month of **July** presented herewith:

Contract 1345 – Industrial & Mechanical Contractors, Inc. – Replacement of Filter Backwash Equipment at the Main Water Purification Plant. This work is approximately 35% complete. (CP Item 110).

Contract 1350 – Industrial & Mechanical Contractors, Inc. – Katrina related repairs to Stream Turbine No. 4 & Auxiliaries at the Main Water Purification Plant Power Complex. This work is approximately 98% complete. (CP Item 175).

Contract 1351 – Lou -Con, Inc. – Repairs to A & B Pumps & Auxiliaries at the Main Water Purification Plant. This work is approximately 99% complete. (CP Item 175).

Contract 1352 – Industrial & Mechanical Contractors, Inc. – Katrina related replacement of Pump Package at the Main Water Purification Power Plant Complex. This work is 100% complete. (CP Item 175).

Contract 1378 – Plant-N-Power Services, LLP – Hurricane Katrina related repairs to Boilers/Duct/Elevator at the Main Water Purification Plant Power Complex. This work is approximately 69% complete. (CP Item 175).

Contract 1382 – Lou -Con, Inc. – Replacement of Media Filters 1A, 1B, 5A & 5B at the Claiborne Filter Gallery at the Main Water Purification Plant. This work is approximately 95% complete. (CP Item 110).

Contract 1387 – New Orleans Metalworks, Inc. – Painting & Repairs of Four (4) Million Gallon Water Storage Tanks at the Main Water Purification Plant. This work is approximately 68% complete. (CP Item 110).

Contract 2098 – Fleming Construction Co., LLC – Water Main Point Repair, Water Service Connection, Water Valve and Fire Hydrant Replacement at Various Sites throughout Orleans Parish. This work is approximately 99% complete. (CP Item 175).

Contract 2105– Boh Brothers Construction Co., LLC – Replacement of Water Lines damaged by Hurricane Katrina within various roadways in different neighborhoods throughout the City of New Orleans. This work is approximately 80% complete. (CP Item 175).

Contract 2111 – Wallace C. Drennan, Inc. – Water Main Point Repair, Water Service Connection, Water Valve & Fire Hydrant Replacement at Various Sites throughout Orleans Parish. This work is approximately 68% complete. (CP Item 175).

Contract 2123 – Wallace C. Drennan, Inc. – Waterline Replacement & Extensions. This work is approximately 27% complete. (CP Item 214).

Contract 3663 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Bullard Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract 3665 – TKT MJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of DOTD Sewage Lift Station. This work is approximately 97% complete. (CP Item 340).

Contract 3666 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lake Forest Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract 3667 – TKT MJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Plum Orchard Sewage Lift Station. This work is approximately 98% complete. (CP Item 340).

Contract 3669– Industrial & Mechanical Contractors, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station #6. This work is approximately 83% complete. (CP Item 340).

Contract 3670 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract 3675 – F.H. Paschen, S.N. Nielsen & Associates LLC - Katrina related replacement of the Administration Building at the East Bank Waste Water Treatment Plant. This work is 100% complete. (CP Item 375).

Contract 3695 – Fleming Construction Co., LLC – Restoration of existing gravity sewer main damaged by Hurricane Katrina by excavation, replacement & CIPP. This work is approximately 99% complete. (CP Item 375).

Contract 3737 – Wallace C. Drennan, Inc. – Carrollton Area Sewer Rehabilitation Project Mistletoe St., 18-Inch Sewer Line Replacement SSERP. This work is approximately 17% complete. (CP Item 317).

Contract 3792 – IMC, Inc. – Central Wetlands Unit Expansion at the EBWWTP. This work is approximately 98% complete. (CP Item 368).

Contract 3794– Industrial & Mechanical Contractors, Inc. – Rehabilitation of Bio-Reactor Train #1 at the EBWTP. This work is approximately 94% complete. (CP Item 348).

Contract 3795– IMC, Inc. – Modifications to Return Activated Sludge PS & Pipeline at the EBSTP. This work is approximately 94% complete. (CP Item 348).

Contract 3796– Industrial & Mechanical Contractors, Inc. – Replacement of Pumps at the Boulevard “X” Sewage Pumping Station. This work is approximately 8% complete. (CP Item 311).

Contract 3986– BLD Services, LLC – Ninth Ward Area Sewer Rehabilitation-Sewer Rehabilitation No. 5. This work is approximately 91% complete. (CP Item 317).

Contract 5203 – F.H. Paschen, S.N. Nielsen & Associates LLC - DPS No. 14 Trash Screen & Cleaner Replacement. This work is 100% complete. (CP Item 511).

Contract 5221 – Lou -Con, Inc. – Hurricane Katrina related repairs to Pontchartrain Drainage Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract 5222 – Lou -Con, Inc. – Hurricane Katrina related repairs to Canal Boulevard Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract 5223 – Lou -Con, Inc. – Hurricane Katrina related repairs to St. Bernard Avenue Drainage Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract 5226 – Lou -Con, Inc. – Hurricane Katrina related repairs to Franklin Avenue Drainage Underpass Pumping Station. This work is 100% complete. (CP Item 575).

Contract 6248 – Walter J. Barnes Electric Co., Inc. – Installation of Two 60- Hertz Feeders from the Carrollton Water Plant to Drainage Pumping Station No. 1. This work is approximately 98% complete. (CP Item 676).

Contract 8132– Industrial & Mechanical Contractors, Inc. - Hurricane Katrina related repairs to Central Yard Garage #1/Generator and Power Room. This work is approximately 99% complete. (CP Item 175).

Contract 8139 – W.L. Wymann Construction Co., Inc. – Re-bid to replace the Central Yard Annex Building damaged during Hurricane Katrina. This work is 100% complete. (CP Item 175).

Contract 8142 – Fleming Construction Co., LLC – Re-paving Open Cuts in Streets, Driveways, Sidewalks resulting from the repair to the Sewerage and Water Board of New Orleans Underground Utilities. This work is 107% complete. (CP Item 175).

Contract 8143 – Hamp’s Construction – Hurricane Katrina related repairs to Central Yard Garage #2/Building & Roof. This work is approximately 70% complete. (CP Item 175).

Contract 8144 – Wallace C. Drennan, Inc. – Repaving of Open Cuts in Streets, Driveways, Sidewalks resulting from the repair to the Sewerage & Water Board of New Orleans Underground Utilities. This work is approximately 37% complete. (CP Item 880).

Contract 30002 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract 30003 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract 30004 – Fleming Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract 30006 – Boh Brothers Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 92% complete. (CP Item 375).

Contract 30009 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 70% complete. (CP Item 375).

Contract 30014 – CES – Cleaning & CCTV Inspection. This work is approximately 90% complete. (CP Item 375).

Contract 30015 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains by Point Repair & CIPP Lining of Sewer Mains. This work is approximately 82% complete. (CP Item 375).

Contract 30016 – Wallace C. Drennan, Inc. - Manhole to Manhole & Sewer Point Repair. This work is approximately 53% complete. (CP Item 375).

## **CURRENT EMERGENCY BID CONTRACTS**

### **2014 Off-Site Rewind/Refurbish Motor for the 2250HP, 6600V, 3-PHASE, 25HZ, Synchronous Drive Motor for Panola Pumping Station Pump No. 1**

Bids were received on Friday, July 11, 2014.

Contractor:	Bollinger Armature Services, LLC
Amount:	\$338,000.00
% Complete	98%

Notice to Proceed was issued on July 16, 2014.

### **Emergency Replacement of Underground Electrical Power Duct Bank, from Cohn St. to Carrollton Water Purification Plant**

Three (3) quotes were received on Friday, March 18, 2016.

Contractor:	Walter J. Barnes Electric Company, Inc.
Amount:	\$276,500.00
% Complete	55%

Notice to Proceed was issued on April 13, 2016.

## **PLUMBING DEPARTMENT**

Submitted herewith, you will find the monthly report for work performed by the Plumbing Department;

There were 282 Plumbing, and 185 Backflow permits issued during the month of **July**. This department complied with 668 requests for Plumbing Inspections, which consists of inspections conducted with Licensed Plumbing Contractors, Property Owners, Tenants, Department of Health and Hospitals Sanitarians, and Environmental Inspectors.

For your information, the following numbers are of the permits issued and inspections conducted.

	<u>May</u>	<u>June</u>	<u>2016 July</u>	<u>2015 July</u>	<u>YTD 2016</u>
Plumbing Permits Issued	210	267	282	216	
Backflow Permits Issued	275	206	185	104	
	<b>485</b>	<b>473</b>	<b>467</b>	<b>320</b>	<b>2870</b>

#### **Inspections Conducted**

Water	446	421	363	396	
Special	052	061	131	170	
Final	323	264	174	227	
Environmental	0	1	0	2	
<b>Totals</b>	<b>821</b>	<b>747</b>	<b>668</b>	<b>795</b>	<b>4943</b>

#### **RAINFALL FOR JULY 2016**

The rainfall for the month of **July** was **4.34"**, compared to the 123-year average of **6.59"** for the month of **July**. The cumulative rainfall through the seventh month of the year was **43.99"** compared to the 123-year average of **36.13"**.

#### **AVERAGE DAILY PUMPAGE FOR THE MONTH OF JULY**

New Orleans Side	134.524 Million Gallons Per Day
Algiers Side	9.08 Million Gallons Per Day

Respectfully submitted,



**JOSEPH R. BECKER**  
**GENERAL SUPERINTENDENT**

JRB/zfg  
GENSUP%8-17-16

**SEWERAGE AND WATER BOARD OF NEW ORLEANS  
OFFICE OF SPECIAL COUNSEL**

**August 17, 2016**

**To the Honorable President and Members of the  
Sewerage and Water Board of New Orleans:**

The following represents Legal Department activities during the month of July 2016.

**CIVIL SUITS FILED AGAINST BOARD:**

**New:**

**JOY C. THATER V. THE COMMUNITY CHURCH (UNITARIAN-UNIVERSALIST), CITY OF NEW ORLEANS, MARILYN WINTERS, CHURCH MUTUAL INSURANCE COMPANY, AND NEW ORLEANS SEWERAGE AND WATER BOARD, No. 16-02910, Civil District Court.** In this case, plaintiff sued seeking judgment for injuries allegedly sustained when Marilyn Winters fell on broken sidewalk at or near 316 38<sup>th</sup> Street, on or about April 30, 2015, which caused her to fall onto plaintiff, causing injuries.

**Respectfully submitted,**



**NOLAN P. LAMBERT  
SPECIAL COUNSEL**

**NPL:mkt**

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## SEWERAGE AND WATER BOARD OF NEW ORLEANS

### Inter-Office Memorandum

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**TO:** Pension Committee

**FROM:** Sonji K. Skipper, Human Resources Department

**DATE:** August 5, 2016

**RE:** **PENSION COMMITTEE ELECTION RESULTS– EMPLOYEE MEMBER**

The Pension Committee membership of employee Gerald Tilton will expire on August 31, 2016. Five S&WB employees were nominated for this vacancy. Mr. Tilton was not nominated for re-election. An election was held in July 2016 to fill the membership term of September 1, 2016 through August 31, 2020. The Human Resources Department concluded the ballot count on July 15, 2016 and the results determined that Chante Powell has been elected to the Pension Committee.

The results of the election are as follows:

Election Period = 7/1/16 – 7/15/16

Ballots Mailed = 975

Ballots Counted = 148

(C. Lavoie = 37; B. McGee-Mack = 33; C. Powell = 58; J. Randolph = 16; T. West = 4)

# Sewerage and Water Board of New Orleans

## Summary of Financial Results

### Through June 30, 2016

Prior Year Variances	Water	Sewer	Drainage
Revenues	3,557,327	5,639,057	12,758
Operating Expenses	2,375,822	1,193,134	(300,192)
Non-Operating Revenues and Expenses	263,045	223,772	2,106,867
Income before Capital Contributions	1,444,550	4,669,695	2,419,817

Budget Variances	Water	Sewer	Drainage
Revenues	(2,061,533)	(964,148)	32,915
Operating Expenses	(1,889,672)	(3,492,852)	(5,475,993)
Non-Operating Revenues and Expenses	460,987	292,334	2,937,717
Income before Capital Contributions	289,126	2,821,038	8,446,625

Days of Cash	Water	Sewer	Drainage
	171.5	419.5	466.6

Projected Debt Service Coverage Times	Water	Sewer	Drainage
	1.76	1.50	Not Applicable



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

August 15, 2016

Finance and Administration Committee  
Sewerage and Water Board of New Orleans  
New Orleans, Louisiana

### Re: Financial Results through June 2016

Attached are the *Statement of Revenues, Expenses, and Changes in Net Position* with budget and prior year comparisons for the water, sewer, drainage and total systems through June 2016. The *Statement of Net Assets* and the *Statement of Cash Flows* through June 2016 are also attached.

#### Operating Revenues:

**Water System Fund** (pages 7 and 8, line 5) for June of \$7,541,391 is \$144,965 or 2.0% more than budgeted and \$794,620 or 11.8% more than June 2015. June YTD operating revenues of \$42,317,023 is \$2,061,533 or 4.6% less than budgeted and \$3,557,327 or 9.2% more than June YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 5) for June of \$8,921,240 is \$108,912 or 1.2% more than budgeted and \$1,032,512 or 13.1% more than June 2015. June YTD operating revenues of \$51,909,821 is \$964,148 or 1.8% less than budgeted and \$5,639,057 or 12.2% more than June YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 5) for June of \$3,602 is \$3,602 or 100.0% more than budgeted and \$1,215 or 50.9% more than for June 2015. June YTD operating revenue of \$32,915 is \$32,915 or 100.0% more than budgeted and \$12,758 or 63.3% more than for June YTD 2015.

**Total System Funds** (pages 1 and 2, line 5) for June of \$16,466,234 are \$257,480 or 1.6% more than budgeted and \$1,828,348 or 12.5% more than June 2015. June YTD operating revenues of \$94,259,759 is \$2,992,766 or 3.1% less than budgeted and \$9,209,142 or 10.8% more than June YTD 2015.

#### Operating Expenses:

**Water System Fund** (pages 7 and 8, line 18) for June of \$9,567,479 is \$1,448,913 or 17.8% more than budgeted and \$3,447,351 or 56.3% more than June 2015. June YTD operating expenses of \$46,821,723 is \$1,889,672 or 3.9% less than budgeted and \$2,375,822 or 5.3% more than June YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 18) for June of \$6,260,039 is \$276,650 or 4.2% less than budgeted and \$1,084,627 or 21.0% more than June 2015. June YTD operating expenses of \$35,727,287 are \$3,492,852 or 8.9% less than budgeted and \$1,193,134 or 3.5% more than June YTD 2015.



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

**Drainage System Fund** (pages 19 and 20, line 18) for June of \$5,037,085 is \$38,171 or 0.8% less than budgeted and \$1,472,133 or 41.3% more than June 2015. June YTD operating expenses of \$24,975,540 is \$5,475,993 or 18.0% less than budgeted and \$300,192 or 1.2% less than June YTD 2015.

**Total System Funds** (pages 1 and 2, line 18) for June of \$20,864,603 are \$1,134,092 or 5.7% more than budgeted and \$6,004,111 or 40.4% more than June 2015. June YTD operating expenses of \$107,524,550 are \$10,858,517 or 9.2% less than budgeted and \$3,268,764 or 3.1% more than June YTD 2015.

The format of operating expense section of the *Statement of Revenues, Expenses, and Changes in Net Position* was revised for May 2016 to reflect the new organization structure. Following is a brief summary of each of the components of Operating Expenses and an explanation of the year-to-date variances.

Executive Director (line 6) is composed of the Executive Director, the Internal Audit Department, and the funding for strategic initiatives. YTD expenses are sharply increased from the prior year due to the addition of new deputy directors added near year-end 2015. The YTD budget variance is minimal because these expenses were included in the Executive Director's budget for 2016. The expenses and the accompanying budget amounts for the new deputy directors will be realigned shortly to their new expense home.

Special Counsel (line 7) is composed of Special Counsel, the Legal Department staff, and the settlement of litigated claims. YTD expenses are nearly identical to the prior year but lag behind budgeted amounts due to lower than expected litigated claims.

Security (line 8) is composed of the Deputy Director / Security, the security guard contract, procurement of insurance and administration of non-litigated claims, employee safety, workers compensation, disaster preparedness, emergency response, disaster recovery, and business continuity planning. YTD expenses are up sharply due to new security initiatives as well as the timing of emergency preparedness expenditures in advance of hurricane season. YTD budget variances will be resolved shortly as resources are aligned to fund new initiatives.

Operations (line 9) is composed of water treatment and pumping, wastewater treatment, power production and distribution, sewer pumping, drainage pumping, facilities maintenance, regulatory compliance, and water distribution and sewer collection systems maintenance. This area represents more than half of the entire operations and maintenance budget. YTD expenses are up sharply due to new maintenance initiatives but remain significantly below budgeted levels.

Engineering (line 10) is composed of mechanical, electrical, civil and network engineering which are responsible for capital planning, engineering design and construction, SCADA, and green infrastructure design. YTD expenses are up only moderately due to additional engineering personnel but remain below budgeted levels due to continued engineering staff vacancies.

Logistics (line 11) is composed of grounds maintenance, facilities maintenance, fleet maintenance, canal maintenance, purchasing, warehouse, and the economically



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

disadvantaged business enterprise program. YTD expenses are down sharply from prior year and budget due to underspending in grounds maintenance, which is attributed to understaffing and the non-renewal of certain contracts for grass cutting and pest services.

Communications (line 12) is composed of public information, media relations, inter-governmental relations, community relations, and education outreach. YTD expenses are down from prior year and budget due to lags in the timing of certain communications initiatives. These variances are expected to be resolved prior to year-end.

Administration (line 13) is composed of employee recruitment, compensation, pension and medical benefits, work planning and performance management, training and development, employee relations, and board relations. YTD expenses are up dramatically due to timing of recognition of certain labor-related expenses occurring earlier in 2016 than in the prior year. There have also been significant increases in hospitalization experience. YTD variances over budget will be resolved shortly as resources are aligned to fund new initiatives and to correct previous errors in the budget.

Chief Financial Officer (line 14) is composed of Customer Service, Information Systems, and Finance. Customer Service is composed of billing, collections, and customer assistance. Information Systems is composed of information technology planning and procurement, business information supply, geographic information, and data and technical architectures. Finance is composed of general ledger and financial reporting, accounts receivable and payable, payroll, investments, fixed assets, and budgeting. YTD expenses are up due to increased staffing to fill prior vacancies. YTD variances under budget will be resolved shortly as resources are aligned to correct previous errors in the budget.

Continuous Improvement (line 15) is composed of policy development, process measurements, analysis, and reporting. All of the expenses and budget for this area are currently recorded in the Executive Directors line items and will be realigned shortly.

Allocation of Overhead (line 16) is composed of that portion of operating expenses that are incurred on behalf of and allocated to the capital improvement program. These expenses are incurred in the categories listed above and are reallocated in this category. Prior year expenses allocated to overhead were previously recorded only after the audit for the prior year was completed but will now be recorded on a monthly basis.

Non-Cash Operating Expenses (line 17) is composed of non-cash accruals of expenses for depreciation, amortization, allowance for doubtful accounts, allowance for claims incurred by not settled, and pension liabilities. YTD expenses are less than prior year but more than budget and will be analyzed further.

In summary, operating expenses through June 2016 year-to-date continue to be sharply increased from the same period in the prior year reflecting new initiatives underway; however, these expenses remain under budgeted amounts for the year-to-date. Also, the budget will be realigned shortly to reflect the new organization structure that was adopted after the 2016 budget was prepared. This realignment will not change the total budget amount.



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

### Net Non-Operating Revenues:

**Water System Fund** (pages 7 and 8, line 28) for June of \$214,935 is \$181,560 or 544.0% more than budgeted and \$208,160 or 3072.5% more than June 2015. June YTD net non-operating revenues of \$661,237 are \$460,987 or 230.2% more than budgeted and \$263,045 or 66.1% more than June YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 28) for June of \$236,851 is \$198,346 or 515.1% more than budgeted and \$166,849 or 238.3% more than June 2015. June YTD net non-operating revenues of \$523,365 are \$292,334 or 126.5% more than budgeted and \$223,772 or 74.7% more than June YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 28) for June of \$798,742 is \$901,767 or 53.0% less than budgeted and \$730,832 or 47.8% less than June 2015. June YTD net non-operating revenues of \$50,382,835 are \$2,937,717 or 6.2% more than budgeted and \$2,106,867 or 4.4% more than June YTD 2015.

**Total System Funds** (pages 1 and 2, line 28) for June of \$1,250,528 is \$521,861 or 29.4% less than budgeted and \$355,822 or 22.2% less than June 2015. June YTD net non-operating revenues of \$51,567,437 are \$3,691,038 or 7.7% more than budgeted and \$2,593,684 or 5.3% more than June YTD 2015.

### Income Before Contributions in Aid of Construction:

**Water System Fund** (pages 7 and 8, line 29) for June of -\$1,811,152 is \$1,122,388 or 163.0% more than budgeted and \$2,444,570 or 385.9% less than June 2015. June YTD income before capital contributions of -\$3,843,463 is \$289,126 or 7.0% more than budgeted and \$1,444,550 or 27.3% more than June YTD 2015.

**Sewer System Fund** (pages 13 and 14, line 29) for June of \$2,898,052 is \$583,909 or 25.2% more than budgeted and \$114,734 or 4.1% more than June 2015. June YTD income before capital contributions of \$16,705,898 is \$2,821,038 or 20.3% more than budgeted and \$4,669,695 or 38.8% more than June YTD 2015.

**Drainage System Fund** (pages 19 and 20, line 29) for June of -\$4,234,740 is \$859,994 or 25.5% less than budgeted and \$2,201,749 or 108.3% less than June 2015. June YTD income before capital contributions of \$25,440,211 is \$8,446,625 or 49.7% more than budgeted and \$2,419,817 or 10.5% more than June YTD 2015.

**Total System Funds** (pages 1 and 2, line 29) for June of -\$3,147,841 is \$1,398,473 or 79.9% less than budgeted and \$4,531,585 or 327.5% less than June 2015. June YTD income before capital contributions of \$38,302,646 is \$11,556,789 or 43.2% more than budgeted and \$8,534,062 or 28.7% more than June YTD 2015.

The balances of funds from the Series 2014 bond proceeds available for capital construction as of June 30, 2016 are:



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

	Water	Sewer	Total
<b>Original Balance</b>	\$7,413,752.91	-	\$7,413,752.91
<b>Less Disbursements</b>	(2,500,000.00)	-	(2,500,000.00)
<b>Plus Reimbursements</b>	-	-	-
<b>Plus Income</b>	4,666.56	-	4,666.56
<b>Ending Balance</b>	\$4,918,419.47	-	\$4,918,419.47

The balances of funds from the Series 2015 bond proceeds available for capital construction as of May 31, 2016 are:

	Water	Sewer	Total
<b>Original Balance</b>	\$104,299,972.41	\$67,524,653.65	\$171,824,626.06
<b>Less Disbursements</b>	-	(2,000,000.00)	(2,000,000.00)
<b>Plus Reimbursements</b>	-	-	-
<b>Plus Income</b>	64,118.84	32,487.53	96,606.37
<b>Ending Balance</b>	\$104,364,091.25	\$65,557,141.18	\$169,921,232.43

The days-of-cash at June 30, 2016 were 171.5 for the water system, 419.5 for the sewer system, and 466.6 for the drainage system. These results are well ahead of their minimum policy target of 180 days for the sewer and drainage systems and near the minimum policy target for the water system.

The projected coverage for the year ending December 31, 2016, based upon financial results through June 30, 2016, remains at the budgeted levels of 1.76 times for the water system and 1.99 times for the sewer system. These results are well ahead of the policy targets of 1.50 times and the bond covenant minimum of 1.25 times coverage for both systems.

**Certification.** In connection with the accompanying monthly financial report of the Sewerage and Water Board of New Orleans for the period ended June 30, 2016, I hereby certify that, to my knowledge, the information contained in the report fairly presents, in all material respects, the financial condition and results of the Board.

Robert K. Miller  
Deputy Director / Chief Financial Officer

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**June 2016**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	7,230,903	6,386,090	844,813	13.2%	40,599,784	36,978,648	3,621,136	9.8%
2 Sewerage service charges and del fees	8,872,450	7,813,795	1,058,655	13.5%	51,465,846	45,962,192	5,503,654	12.0%
3 Plumbing inspection and license fees	59,030	56,288	2,742	4.9%	355,100	303,798	51,302	16.9%
4 Other revenues	303,850	381,713	(77,863)	-20.4%	1,839,028	1,805,979	33,049	1.8%
5 <b>Total operating revenues</b>	<b>16,466,234</b>	<b>14,637,886</b>	<b>1,828,348</b>	<b>12.5%</b>	<b>94,259,759</b>	<b>85,050,617</b>	<b>9,209,142</b>	<b>10.8%</b>
<b>Operating Expenses:</b>								
6 Executive Director	284,306	83,690	200,616	239.7%	1,151,232	611,157	540,075	88.4%
7 Special Counsel	118,284	80,843	37,441	46.3%	735,379	744,001	(8,622)	-1.2%
8 Security	945,815	817,653	128,163	15.7%	4,500,373	2,938,773	1,561,601	53.1%
9 Operations	10,712,297	5,224,040	5,488,257	105.1%	49,999,175	44,844,762	5,154,413	11.5%
10 Engineering	482,256	306,920	175,336	57.1%	2,231,838	2,060,269	171,569	8.3%
11 Logistics	901,753	854,246	47,508	5.6%	5,464,210	6,241,179	(776,969)	-12.4%
12 Communications	152,255	111,770	40,485	36.2%	367,914	467,814	(99,900)	-21.4%
13 Administration	1,055,929	1,328,461	(272,531)	-20.5%	7,109,662	3,043,559	4,066,104	133.6%
14 Chief Financial Officer	1,967,627	1,103,002	864,625	78.4%	9,300,936	8,694,101	606,835	7.0%
15 Continuous Improvement	-	-	-	0.0%	12	-	12	0.0%
16 Allocation for Overhead	(1,274,927)	-	(1,274,927)	0.0%	(6,315,608)	-	(6,315,608)	0.0%
17 Non-Cash Operating Expenses	5,519,007	4,949,868	569,139	11.5%	32,979,427	34,610,172	(1,630,745)	-4.7%
18 <b>Total operating expenses</b>	<b>20,864,603</b>	<b>14,860,492</b>	<b>6,004,111</b>	<b>40.4%</b>	<b>107,524,550</b>	<b>104,255,786</b>	<b>3,268,764</b>	<b>3.1%</b>
19 <b>Operating income (loss)</b>	<b>(4,398,369)</b>	<b>(222,606)</b>	<b>(4,175,763)</b>	<b>1875.9%</b>	<b>(13,264,791)</b>	<b>(19,205,169)</b>	<b>5,940,378</b>	<b>-30.9%</b>
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	161	337	(176)	-52.3%	7,016	752	6,264	833.0%
21 Three-mill tax	221,144	431,769	(210,625)	-48.8%	14,270,940	13,683,263	587,677	4.3%
22 Six-mill tax	223,516	436,467	(212,951)	-48.8%	14,423,945	13,829,938	594,007	4.3%
23 Nine-mill tax	335,042	654,227	(319,185)	-48.8%	21,620,851	20,730,308	890,543	4.3%
24 Interest income	287,871	83,551	204,320	244.5%	976,800	441,073	535,727	121.5%
25 Other Income	182,794	-	182,794	0.0%	267,886	288,285	(20,399)	-7.1%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	134	(134)	-100.0%
28 <b>Total non-operating revenues</b>	<b>1,250,528</b>	<b>1,606,351</b>	<b>(355,822)</b>	<b>-22.2%</b>	<b>51,567,437</b>	<b>48,973,753</b>	<b>2,593,684</b>	<b>5.3%</b>
29 <b>Income before capital contributions</b>	<b>(3,147,841)</b>	<b>1,383,745</b>	<b>(4,531,585)</b>	<b>-327.5%</b>	<b>38,302,646</b>	<b>29,768,584</b>	<b>8,534,062</b>	<b>28.7%</b>
30 <b>Capital contributions</b>	<b>2,021,700</b>	<b>908,464</b>	<b>1,113,236</b>	<b>122.5%</b>	<b>12,214,952</b>	<b>3,311,390</b>	<b>8,903,562</b>	<b>268.9%</b>
31 <b>Change in net position</b>	<b>(1,126,141)</b>	<b>2,292,209</b>	<b>(3,418,349)</b>	<b>-149.1%</b>	<b>50,517,598</b>	<b>33,079,974</b>	<b>17,437,624</b>	<b>52.7%</b>
32 <b>Net position, beginning of year</b>					<b>2,082,688,315</b>	<b>1,968,799,361</b>	<b>113,888,954</b>	<b>5.8%</b>
33 <b>Net position, end of year</b>					<b>2,133,205,913</b>	<b>2,001,879,335</b>	<b>131,326,578</b>	<b>6.6%</b>



**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**

June 2016

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	7,230,903	7,108,525	122,378	1.7%	40,599,784	42,651,151	(2,051,367)	-4.8%
2 Sewerage service charges and del fees	8,872,450	8,735,378	137,072	1.6%	51,465,846	52,412,268	(946,421)	-1.8%
3 Plumbing inspection and license fees	59,030	52,151	6,879	13.2%	355,100	312,905	42,195	13.5%
4 Other revenues	303,850	312,700	(8,850)	-2.8%	1,839,028	1,876,201	(37,173)	-2.0%
5 Total operating revenues	16,466,234	16,208,754	257,480	1.6%	94,259,759	97,252,525	(2,992,766)	-3.1%
<b>Operating Expenses:</b>								
6 Executive Director	284,306	188,200	96,106	51.1%	1,151,232	1,129,198	22,034	2.0%
7 Special Counsel	118,284	183,298	(65,014)	-35.5%	735,379	1,099,786	(364,407)	-33.1%
8 Security	945,815	589,206	356,610	60.5%	4,500,373	3,535,234	965,140	27.3%
9 Operations	10,712,297	9,553,993	1,158,304	12.1%	49,999,175	57,323,957	(7,324,782)	-12.8%
10 Engineering	482,256	469,115	13,141	2.8%	2,231,838	2,814,688	(582,849)	-20.7%
11 Logistics	901,753	1,248,129	(346,375)	-27.8%	5,464,210	7,488,772	(2,024,562)	-27.0%
12 Communications	152,255	106,744	45,510	42.6%	367,914	640,467	(272,553)	-42.6%
13 Administration	1,055,929	773,857	282,072	36.5%	7,109,662	4,643,143	2,466,519	53.1%
14 Chief Financial Officer	1,967,627	2,239,394	(271,767)	-12.1%	9,300,936	13,436,362	(4,135,426)	-30.8%
15 Continuous Improvement	-	-	-	0.0%	12	-	12	0.0%
16 Allocation for Overhead	(1,274,927)	(897,501)	(377,426)	42.1%	(6,315,608)	(5,385,005)	(930,603)	17.3%
17 Non-Cash Operating Expenses	5,519,007	5,276,078	242,930	4.6%	32,979,427	31,656,467	1,322,961	4.2%
18 Total operating expenses	20,864,603	19,730,511	1,134,092	5.7%	107,524,550	118,383,067	(10,858,517)	-9.2%
19 Operating income (loss)	(4,398,369)	(3,521,757)	(876,612)	24.9%	(13,264,791)	(21,130,542)	7,865,751	-37.2%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	161	68	93	136.6%	7,016	1,977	5,039	254.9%
21 Three-mill tax	221,144	457,839	(236,695)	-51.7%	14,270,940	13,309,463	961,477	7.2%
22 Six-mill tax	223,516	462,752	(239,236)	-51.7%	14,423,945	13,452,269	971,676	7.2%
23 Nine-mill tax	335,042	693,636	(358,594)	-51.7%	21,620,851	20,164,122	1,456,728	7.2%
24 Interest income	287,871	5,650	282,221	4994.9%	976,800	33,901	942,899	2781.3%
25 Other Income	182,794	152,444	30,350	19.9%	267,886	914,666	(646,781)	-70.7%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	1,250,528	1,772,389	(521,861)	-29.4%	51,567,437	47,876,399	3,691,038	7.7%
29 Income before capital contributions	(3,147,841)	(1,749,368)	(1,398,473)	79.9%	38,302,646	26,745,857	11,556,789	43.2%
30 Capital contributions	2,021,700	-	2,021,700	0.0%	12,214,952	-	12,214,952	0.0%
31 Change in net position	(1,126,141)	(1,749,368)	623,227	-35.6%	50,517,598	26,745,857	23,771,741	88.9%
32 Net position, beginning of year					2,082,688,315	1,968,799,361	113,888,954	5.8%
33 Net position, end of year					2,133,205,913	1,985,792,946	147,412,967	7.4%

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS  
June 2016

Assets														
Noncurrent assets:														
Prior		Current		Beginning of										
Year	Variance	%	Year	Variance	%	Year								
1	3,177,579,491	266,581,013	8.4%	3,444,160,504	40,302,857	1.2%	3,403,857,647							
2	857,147,034	46,404,477	5.4%	903,551,511	26,575,069	3.0%	876,976,442							
3	2,320,432,457	220,176,536	9.5%	2,540,608,993	13,727,788	0.5%	2,526,881,205							
Restricted cash, cash equivalents, and investments														
4	68,098,736	129,864,542	190.7%	197,963,278	(37,756,967)	-16.0%	235,720,245							
5	49,349,676	18,103,605	36.7%	67,453,281	21,253,622	46.0%	46,199,659							
6	1,977,499	(110,001)	-5.6%	1,867,498	(2)	0.0%	1,867,500							
7	119,425,911	147,858,146	123.8%	267,284,057	(16,503,347)	-5.8%	283,787,404							
Designated cash, cash equivalents, and investments														
8	54,550,172	63,238,132	115.9%	117,788,304	48,861,968	70.9%	68,926,336							
9	11,015,291	447,296	4.1%	11,462,587	283,883	2.5%	11,178,704							
10	4,004,014	122,437	3.1%	4,126,451	5,713	0.1%	4,120,738							
11	69,569,477	63,807,865	91.7%	133,377,342	49,151,564	58.4%	84,225,778							
Current assets:														
Unrestricted and undesignated														
12	28,978,224	(8,273,975)	-28.6%	20,704,249	(3,985,455)	-16.1%	24,689,704							
Accounts receivable:														
13	15,700,061	3,710,737	23.6%	19,410,798	1,043,208	5.7%	18,367,590							
14	7,888,416	155,852	2.0%	8,044,268	-	0.0%	8,044,268							
15	58	-	0.0%	58	58	0.0%	-							
16	36,599,852	8,537,823	23.3%	45,137,675	(7,670,753)	-14.5%	52,808,428							
17	2,241,492	3,178,191	141.8%	5,419,683	2,003,688	58.7%	3,415,995							
18	-	(619,767)	0.0%	(619,767)	(619,767)	0.0%	-							
19	5,467,101	(163,356)	-3.0%	5,303,745	-	0.0%	5,303,745							
20	902,717	476,448	52.8%	1,379,165	-	0.0%	1,379,165							
21	97,777,921	7,001,953	7.2%	104,779,874	(9,229,021)	-8.1%	114,008,895							
Other assets:														
22	-	-	0.0%	-	-	0.0%	-							
23	51,315	-	0.0%	51,315	-	0.0%	51,315							
24	51,315	-	0.0%	51,315	-	0.0%	51,315							
25	2,607,257,081	438,844,500	16.8%	3,046,101,581	37,146,984	1.2%	3,008,954,597							
Deferred outflows or resources:														
26	-	19,080,030	0.0%	19,080,030	-	0.0%	19,080,030							
27	4,307,394	(352,525)	-8.2%	3,954,869	-	0.0%	3,954,869							
28	4,307,394	18,727,505	434.8%	23,034,899	-	0.0%	23,034,899							
29	2,611,564,475	457,572,005	451.6%	3,069,136,480	37,146,984	1.2%	3,031,989,496							

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
June 2016

	A	B	C	D	E	F	G
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year
<b>NET ASSETS AND LIABILITIES</b>							
Net position							
1 Net investments in capital assets	2,042,724,919	(21,563,675)	-1.1%	2,021,161,244	11,838,672	0.6%	2,009,322,572
2 Restricted for Debt Service	49,349,676	18,103,605	36.7%	67,453,281	21,253,622	46.0%	46,199,659
3 Unrestricted	(90,195,259)	134,786,647	-149.4%	44,591,388	17,425,304	64.1%	27,166,084
4 Total net position	2,001,879,336	131,326,577	6.6%	2,133,205,913	50,517,598	2.4%	2,082,688,315
Long-term liabilities							
5 Claims payable	2,594,154	(103,586)	-4.0%	2,490,568	-	0.0%	2,490,568
6 Net pension obligation	20,593,522	59,092,586	286.9%	79,686,108	2,718,544	3.5%	76,967,564
7 Other postretirement benefits liability	63,921,372	6,370,280	10.0%	70,291,652	2,712,636	4.0%	67,579,016
8 Bonds payable (net of current maturities)	293,679,904	209,051,729	71.2%	502,731,633	-	0.0%	502,731,633
9 Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-
10 Southeast Louisiana Project liability	66,655,976	49,047,612	73.6%	115,703,588	-	0.0%	115,703,588
11 Debt Service Assistance Fund Loan payable	61,653,139	(4,422,414)	-7.2%	57,230,725	-	0.0%	57,230,725
12 Total long-term liabilities	509,098,067	319,036,207	62.7%	828,134,274	5,431,180.00	0.7%	822,703,094
Current liabilities (payable from current assets)							
13 Accounts payable and other liabilities	16,927,930	1,099,062	6.5%	18,026,992	(20,912,032)	-53.7%	38,939,024
14 Due to City of New Orleans	1,223,988	(589,096)	-48.1%	634,892	480,132	310.2%	154,760
15 Disaster Reimbursement Revolving Loan	15,269,933	(3,560,913)	-23.3%	11,709,020	(2,385,152)	-16.9%	14,094,172
16 Retainers and estimates payable	7,354,054	1,709,244	23.2%	9,063,298	743,045	8.9%	8,320,253
17 Due to other fund	291,272	(160,738)	-55.2%	130,534	(2,398)	-1.8%	132,932
18 Accrued salaries, vacation and sick pay	10,783,880	430,990	4.0%	11,214,870	1,142,846	11.3%	10,072,024
19 Claims payable	10,220,040	461,975	4.5%	10,682,015	3	0.0%	10,682,012
20 Debt Service Assistance Fund Loan payable	4,225,892	196,522	4.7%	4,422,414	-	0.0%	4,422,414
21 Advances from federal government	7,051,617	546,426	7.7%	7,598,043	36,510	0.5%	7,561,533
22 Other Liabilities	355,836	1,421,184	399.4%	1,777,020	1,623,229	1055.5%	153,791
23 Total current liabilities (payable from current assets)	73,704,442	1,554,656	2.1%	75,259,098	(19,273,817)	-20.4%	94,532,915
Current liabilities (payable from restricted assets)							
24 Accrued interest	2,481,678	287,151	11.6%	2,768,829	-	0.0%	2,768,828
25 Bonds payable	13,259,000	1,568,000	11.8%	14,827,000	-	0.0%	14,827,000
26 Retainers and estimates payable	126,661	427,220	337.3%	553,881	188,139	51.4%	365,742
27 Customer deposits	11,015,291	447,296	4.1%	11,462,587	283,883	2.5%	11,178,704
28 Total current liabilities (payable from restricted assets)	26,882,630	2,729,667	10.2%	29,612,297	472,023	1.6%	29,140,274
29 Total current liabilities	100,587,072	4,284,323	4.3%	104,871,395	(18,801,794)	-15.2%	123,673,189
30 Total liabilities	609,685,139	(138,091)	0.0%	933,005,669	(13,370,614)	-1.4%	946,376,283
Deferred inflows or resources:							
31 Unavailable revenue--refunding of bonds	-	2,924,898	0.0%	2,924,898.00	-	0.0%	2,924,898
32 TOTAL DEFERRED INFLOWS OF RESOURCES	-	2,924,898	0.0%	2,924,898	-	0.0%	2,924,898
33 Total Net Position, Liabilities and Deferred Inflows of Resources	2,611,564,475	131,188,486	5.0%	3,069,136,480	37,146,984	1.2%	3,031,989,496

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENTS OF CASH FLOWS**  
**June 2016**

	A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
<b>Cash flows from operating activities</b>					
1 Cash received from customers	87,105,673	139,856,847	(52,751,174)	-37.7%	1
2 Cash payments to suppliers for goods and services	(41,523,226)	(1,688,327)	(39,834,899)	2359.4%	2
3 Cash payments to employees for services	25,495,829	(148,138,761)	173,634,590	-117.2%	3
4 Other revenue	(984,063)	6,784,675	(7,768,738)	-114.5%	4
5 Net cash used in operating activities	70,094,214	(3,185,566)	73,279,780	-2300.4%	5
<b>Cash flows from noncapital financing activities</b>					
6 Proceeds from property taxes	50,434,786	47,643,549	2,791,237	5.9%	6
7 Proceeds from federal operating and maintenance grants	-	4,189,318	(4,189,318)	-100.0%	7
8 Cash received paid to an other government	-	-	-	0.0%	8
9 Net cash provided by noncapital financing activities	50,434,786	51,832,867	(1,398,081)	-2.7%	9
<b>Cash flows from capital and related financing activities</b>					
10 Acquisition and construction of capital assets	(191,867,102)	(64,624,855)	(127,242,247)	196.9%	10
11 Principal payments on bonds payable	99,628,662	(13,695,000)	113,323,662	-827.5%	11
12 Proceeds from bonds payable	25,512,532	284,063,460	(258,550,928)	-91.0%	12
13 Payments for bond issuance costs	-	-	-	0.0%	13
14 Payment to refunded bond escrow agent	294,644	(154,469,418)	154,764,062	-100.2%	14
15 Interest paid on bonds payable	1,690,507	(3,115,903)	4,806,410	-154.3%	15
16 Proceeds from construction fund, net	(3,560,927)	6,285,628	(9,846,555)	-156.7%	16
17 Capital contributed by developers and federal grants	4,223,555	(5,260,720)	9,484,275	-180.3%	17
18 Net cash used in capital and related financing activities	(64,078,129)	49,183,192	(113,261,321)	-230.3%	18
<b>Cash flows from investing activities</b>					
19 Payments for purchase of investments	-	-	-	0.0%	19
20 Proceeds from maturities of investments	-	-	-	0.0%	20
21 Investment income	976,799	515,566	461,233	89.5%	21
22 Net cash provided by investing activities	976,799	515,566	461,233	89.5%	22
23 Net increase in cash	57,427,670	98,346,059	(40,918,389)	-41.6%	23
24 Cash at the beginning of the year	211,966,612	120,151,442	91,815,170	76.4%	24
25 Cash at the end of the period	269,394,282	218,497,501	50,896,781	23.3%	25
<b>Reconciliation of cash and restricted cash</b>					
26 Current assets - cash	20,704,249	26,977,449	(6,273,200)	-23.3%	26
27 Current assets - designated	130,127,342	39,747,354	90,379,988	227.4%	27
28 Restricted assets -cash	264,527,057	151,772,699	112,754,358	74.3%	28
29 Total cash	415,358,648	218,497,502	196,861,146	90.1%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
ALL SYSTEM FUNDS  
STATEMENTS OF CASH FLOWS  
June 2016

	A	B	C	D
	YTD	YTD	YTD	%
	Current Year	Prior Year	Variance	
Reconciliation of operating loss to net cash used in operating activities is as follows:				
1 Operating loss	(13,264,791)	(19,082,541)	5,817,750	-30.5%
Adjustments to reconcile net operating loss to net cash used in operating activities:				
2 Depreciation	26,575,069	33,817,762	(7,242,693)	-21.4%
3 Provision for claims	931,350	1,477,383	(546,033)	-37.0%
4 Provision for (revision) doubtful accounts	1,107,420	1,817,585	(710,165)	-39.1%
5 Amortization	-	-	-	0.0%
Change in operating assets and liabilities:				
6 (Increase) decrease in customer and other receivables	(4,370,862)	(3,441,025)	(929,837)	27.0%
7 Increase in inventory	163,356	-	163,356	0.0%
8 Increase (decrease) in prepaid expenses and other receivables	(3,034,871)	2,031,224	(5,066,095)	-249.4%
9 Decrease in net pension asset	-	-	-	0.0%
10 Increase (decrease) in accounts payable	(2,601,365)	(28,394,140)	25,792,775	-90.8%
11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	270,252	(153,610)	423,862	-275.9%
12 Increase in net other postretirement benefits liability	6,370,280	6,147,378	222,902	3.6%
13 Increase (decrease) in net pension obligation	59,092,586	3,947,577	55,145,009	1396.9%
14 Decrease in other liabilities	(1,144,210)	(1,353,158)	208,948	-15.4%
15 Net cash used in operating activities	70,094,214	(3,185,565)	73,279,779	-2300.4%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**June 2016**

	A	B	C	D	E	F	G	H
	MTD	MTD	MTD	%	YTD	YTD	YTD	%
	Actual	Prior Year	Variance		Actual	Prior Year	Variance	
Operating revenues:								
1 Sales of water and delinquent fees	7,230,903	6,386,090	844,813	13.2%	40,599,784	36,978,648	3,621,136	9.8%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	29,515	28,144	1,371	4.9%	176,140	151,899	24,241	16.0%
4 Other revenues <sup>1</sup>	280,973	332,537	(51,564)	-15.5%	1,541,099	1,629,149	(88,050)	-5.4%
5 Total operating revenues	7,541,391	6,746,771	794,620	11.8%	42,317,023	38,759,696	3,557,327	9.2%
Operating Expenses:								
6 Executive Director	96,986	30,138	66,848	221.8%	398,753	214,639	184,114	85.8%
7 Special Counsel	32,822	26,886	5,936	22.1%	242,413	232,834	9,578	4.1%
8 Security	339,851	291,609	48,243	16.5%	1,668,126	1,092,459	575,667	52.7%
9 Operations	5,600,748	2,345,315	3,255,433	138.8%	24,329,046	21,786,305	2,542,741	11.7%
10 Engineering	252,085	127,890	124,195	97.1%	987,890	802,561	185,329	23.1%
11 Logistics	305,866	261,897	43,969	16.8%	1,819,233	2,127,768	(308,535)	-14.5%
12 Communications	50,752	37,257	13,495	36.2%	122,638	176,771	(54,133)	-30.6%
13 Administration	491,994	620,669	(128,674)	-20.7%	3,308,710	1,422,559	1,886,152	132.6%
14 Chief Financial Officer	824,734	501,084	323,650	64.6%	4,029,635	3,787,460	242,175	6.4%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(471,511)	-	(471,511)	0.0%	(2,297,370)	-	(2,297,370)	0.0%
17 Non-Cash Operating Expenses	2,043,152	1,877,385	165,767	8.8%	12,802,546	(589,901)	(589,901)	-4.6%
18 Total operating expenses	9,567,479	6,120,128	3,447,351	56.3%	46,821,723	44,445,901	2,375,822	5.3%
19 Operating income (loss)	(2,026,087)	626,643	(2,652,730)	-423.3%	(4,504,700)	(5,686,205)	1,181,505	-20.8%
Non-operating revenues (expense):								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	133,591	6,775	126,816	1871.8%	542,028	269,771	272,257	100.9%
25 Other Income	81,344	-	81,344	0.0%	119,209	128,287	(9,078)	-7.1%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	134	(134)	-100.0%
28 Total non-operating revenues	214,935	6,775	208,160	3072.5%	661,237	398,192	263,045	66.1%
29 Income before capital contributions	(1,811,152)	633,418	(2,444,570)	-385.9%	(3,843,463)	(5,288,013)	1,444,550	-27.3%
30 Capital contributions	8,347	26,173	(17,826)	-68.1%	4,393,728	540,431	3,853,297	713.0%
31 Change in net position	(1,802,805)	659,591	(2,462,396)	-373.3%	550,265	(4,747,582)	5,297,847	-111.6%
32 Net position, beginning of year					318,792,375	317,835,814	956,561	0.3%
33 Net position, end of year					319,342,640	313,088,232	6,254,408	2.0%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**

June 2016

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	7,230,903	7,108,525	122,378	1.7%	40,599,784	42,651,151	(2,051,367)	-4.8%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	29,515	24,977	4,538	18.2%	176,140	149,865	26,276	17.5%
4 Other revenues!	280,973	262,923	18,050	6.9%	1,541,099	1,577,541	(36,442)	-2.3%
5 Total operating revenues	7,541,391	7,396,426	144,965	2.0%	42,317,023	44,378,556	(2,061,533)	-4.6%
<b>Operating Expenses:</b>								
6 Executive Director	96,986	66,027	30,959	46.9%	398,753	396,164	2,589	0.7%
7 Special Counsel	32,822	55,197	(22,374)	-40.5%	242,413	331,179	(88,766)	-26.8%
8 Security	339,851	230,102	109,749	47.7%	1,668,126	1,380,614	287,512	20.8%
9 Operations	5,600,748	4,261,267	1,339,481	31.4%	24,329,046	25,567,600	(1,238,553)	-4.8%
10 Engineering	252,085	202,535	49,550	24.5%	987,890	1,215,211	(227,321)	-18.7%
11 Logistics	305,866	374,535	(68,668)	-18.3%	1,819,233	2,247,208	(427,975)	-19.0%
12 Communications	50,752	38,915	11,837	30.4%	122,638	233,489	(110,851)	-47.5%
13 Administration	491,994	361,432	130,562	36.1%	3,308,710	2,168,594	1,140,116	52.6%
14 Chief Financial Officer	824,734	891,001	(66,267)	-7.4%	4,029,635	5,346,005	(1,316,369)	-24.6%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(471,511)	(289,250)	(182,261)	63.0%	(2,297,370)	(1,735,500)	(561,870)	32.4%
17 Non-Cash Operating Expenses	2,043,152	1,926,806	116,346	6.0%	12,212,645	11,560,834	651,811	5.6%
18 Total operating expenses	9,567,479	8,118,566	1,448,913	17.8%	46,821,723	48,711,396	(1,889,672)	-3.9%
19 Operating income (loss)	(2,026,087)	(722,140)	(1,303,947)	180.6%	(4,504,700)	(4,332,840)	(171,861)	4.0%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	133,591	-	133,591	0.0%	542,028	-	542,028	0.0%
25 Other Income	81,344	33,375	47,968	143.7%	119,209	200,251	(81,042)	-40.5%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	214,935	33,375	181,560	544.0%	661,237	200,251	460,987	230.2%
29 Income before capital contributions	(1,811,152)	(688,765)	(1,122,388)	163.0%	(3,843,463)	(4,132,589)	289,126	-7.0%
30 Capital contributions	8,347	-	8,347	0.0%	4,393,728	-	4,393,728	0.0%
31 Change in net position	(1,802,805)	(688,765)	(1,114,041)	161.7%	550,265	-	-	-
32 Net position, beginning of year					318,792,375	317,835,814	956,561	0.3%
33 Net position, end of year					319,342,640	317,835,814	1,506,826	0.5%

## SEWERAGE AND WATER BOARD OF NEW ORLEANS

## WATER SYSTEM FUND

## STATEMENTS OF NET POSITION

## WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS

June 2016

	Assets							
	A	B	C	D	E	F	G	
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
Noncurrent assets:								
1 Property, plant and equipment	727,867,324	46,022,558	6.3%	773,889,882	13,205,633	1.7%	760,684,249	1
2 Less: accumulated depreciation	331,654,085	8,378,059	2.5%	340,032,144	9,873,387	3.0%	330,158,757	2
3 Property, plant, and equipment, net	396,213,239	37,644,499	9.5%	433,857,738	3,332,246	0.8%	430,525,492	3
Restricted cash, cash equivalents, and investments								
4 Cash and cash equivalents restricted for capital projects	46,556,539	72,534,586	155.8%	119,091,125	(4,933,030)	-4.0%	124,024,155	4
5 Debt service reserve	13,130,197	8,438,820	64.3%	21,569,017	5,221,238	31.9%	16,347,779	5
6 Health insurance reserve	659,167	(51,382)	-7.8%	607,785	-	0.0%	607,785	6
7 Total restricted cash, cash equivalents, and investments	60,345,903	80,922,024	134.1%	141,267,927	288,208	0.2%	140,979,719	7
Designated cash, cash equivalents, and investments								
8 Cash and cash equivalents designated for capital projects	7,614,707	5,530,229	72.6%	13,144,936	(6,806,135)	-34.1%	19,951,071	8
9 Customer deposits	11,015,291	447,296	4.1%	11,462,587	283,883	2.5%	11,178,704	9
10 Other	1,677,586	56,168	3.3%	1,733,754	2,199	0.1%	1,731,555	10
11 Total designated cash and cash equivalents, and investments	20,307,584	6,033,693	29.7%	26,341,277	(6,520,053)	-19.8%	32,861,330	11
Current assets:								
Unrestricted and undesignated								
12 Cash and cash equivalents	9,469,505	(896,905)	-9.5%	8,572,600	2,203,575	25.7%	6,369,025	12
Accounts receivable:								
13 Customers (net of allowance for doubtful accounts)	8,357,006	2,171,862	26.0%	10,528,868	618,436	5.9%	9,910,432	13
14 Taxes	-	-	0.0%	-	-	0.0%	-	14
15 Interest	-	-	0.0%	-	-	0.0%	-	15
16 Grants	16,319,455	6,274,478	38.4%	22,593,933	350,219	1.6%	22,243,714	16
17 Miscellaneous	734,013	(219,498)	-29.9%	514,515	(674,677)	-56.7%	1,189,192	17
18 Due from enterprise fund	(8,337,180)	4,471,502	-53.6%	(3,865,678)	(1,103,901)	40.0%	(2,761,777)	18
19 Inventory of supplies	3,689,872	(153,685)	-4.2%	3,536,187	-	0.0%	3,536,187	19
20 Prepaid expenses	481,251	158,816	33.0%	640,067	-	0.0%	640,067	20
21 Total unrestricted current assets	30,713,922	11,806,570	38.4%	42,520,492	1,393,652	3.4%	41,126,840	21
Other assets:								
22 Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23 Deposits	22,950	-	0.0%	22,950	-	0.0%	22,950	23
24 Total other assets	22,950	-	0.0%	22,950	-	0.0%	22,950	24
25 TOTAL ASSETS	507,603,598	136,406,786	26.9%	644,010,384	(1,505,947)	-0.2%	645,516,331	25
Deferred outflows or resources:								
26 Deferred amounts related to net pension liability	-	6,360,010	0.0%	6,360,010	-	0.0%	6,360,010	26
27 Deferred loss on bond refunding	32,719	(4,363)	-13.3%	28,356	-	0.0%	28,356	27
28 TOTAL DEFERRED OUTFLOWS OF RESOURCES	32,719	6,355,647	19424.9%	6,388,366	-	0.0%	6,388,366	28
29 TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	507,636,317	142,762,433	19451.8%	650,398,750	(1,505,947)	-0.2%	651,904,697	29



SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
June 2016

NET ASSETS AND LIABILITIES		A	B	C	D	E	F	G
		Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year
Net position								
1	Net investments in capital assets	296,041,546	(87,549,841)	-29.6%	208,491,705	1,442,527	0.7%	207,049,178
2	Restricted for Debt Service	13,130,197	8,438,820	64.3%	21,569,017	5,221,238	31.9%	16,347,779
3	Unrestricted	3,916,489	85,365,429	2179.6%	89,281,918	(6,113,500)	-6.4%	95,395,418
4	Total net position	313,088,232	6,254,408	2.0%	319,342,640	550,265	0.2%	318,792,375
Long-term liabilities								
5	Claims payable	864,718	(34,529)	-4.0%	830,189	-	0.0%	830,189
6	Net pension obligation	6,769,350	19,792,686	292.4%	26,562,036	906,181	3.5%	25,655,855
7	Other postretirement benefits liability	23,748,290	2,123,426	8.9%	25,871,716	904,212	3.6%	24,967,504
8	Bonds payable (net of current maturities)	111,224,183	111,927,131	100.6%	223,151,314	-	0.0%	223,151,314
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-
10	Southeast Louisiana Project liability	-	-	0.0%	-	-	0.0%	-
11	Debt Service Assistance Fund Loan payable	5,417,603	(388,691)	-7.2%	5,028,912	-	0.0%	5,028,912
12	Total long-term liabilities	148,024,144	133,420,023	90.1%	281,444,167	1,810,393	0.6%	279,633,774
Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	7,992,236	377,197	4.7%	8,369,433	(6,151,990)	-42.4%	14,521,423
14	Due to City of New Orleans	1,223,988	(589,096)	-48.1%	634,892	480,132	310.2%	154,760
15	Disaster Reimbursement Revolving Loan	7,039,802	(698,662)	-9.9%	6,341,140	(643,853)	-9.2%	6,984,993
16	Retainers and estimates payable	2,719,549	1,562,001	57.4%	4,281,550	353,922	9.0%	3,927,628
17	Due to other fund	142,723	(78,761)	-55.2%	63,962	(815)	-1.3%	64,777
18	Accrued salaries, vacation and sick pay	5,129,739	106,541	2.1%	5,236,280	514,145	10.9%	4,722,135
19	Claims payable	3,851,004	(57,748)	-1.5%	3,793,256	1	0.0%	3,793,255
20	Debt Service Assistance Fund Loan payable	371,338	17,353	4.7%	388,691	-	0.0%	388,691
21	Advances from federal government	6,157,549	(535,811)	-8.7%	5,621,738	36,510	0.7%	5,585,228
22	Other Liabilities	246,865	1,045,209	423.4%	1,292,074	1,206,216	1404.9%	85,858
23	Total current liabilities (payable from current assets)	34,874,793	1,148,223	3.3%	36,023,016	(4,205,732)	-10.5%	40,228,748
Current liabilities (payable from restricted assets)								
24	Accrued interest	554,449	188,851	34.1%	743,300	-	0.0%	743,300
25	Bonds payable	-	325,000	0.0%	325,000	-	0.0%	325,000
26	Retainers and estimates payable	79,408	3,666	4.6%	83,074	55,244	198.5%	27,830
27	Customer deposits	11,015,291	447,296	4.1%	11,462,587	283,883	2.5%	11,178,704
28	Total current liabilities (payable from restricted assets)	11,649,148	964,813	8.3%	12,613,961	339,127	2.8%	12,274,834
29	TOTAL CURRENT LIABILITIES	46,523,941	2,113,036	4.5%	48,636,977	(3,866,605)	-7.4%	52,503,582
30	TOTAL LIABILITIES	194,548,085	135,533,059	69.7%	330,081,144	(2,056,212)	-0.6%	332,137,356
Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966
33	Total Net Position, Liabilities and Deferred Inflows of Resources	507,636,317	141,787,467	27.9%	650,398,750	(1,505,947)	-0.2%	651,904,697

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENTS OF CASH FLOWS**  
**June 2016**

	A YTD Current Year	B YTD Prior Year	C YTD Variance	D %
<b>Cash flows from operating activities</b>				
1 Cash received from customers	37,711,118	63,068,217	(25,357,099)	-40.2%
2 Cash payments to suppliers for goods and services	(18,037,082)	(42,693,191)	24,656,109	-57.8%
3 Cash payments to employees for services	(1,310,644)	(25,818,002)	24,507,358	-94.9%
4 Other revenue	1,936,737	3,175,038	(1,238,301)	-39.0%
5 Net cash used in operating activities	20,300,129	(2,267,938)	22,568,067	-995.1%
<b>Cash flows from noncapital financing activities</b>				
6 Proceeds from property taxes	119,209	126,289	(7,080)	-5.6%
7 Proceeds from federal operating and maintenance grants	-	3,770,115	(3,770,115)	-100.0%
8 Cash received paid to an other government	-	-	-	0.0%
9 Net cash provided by noncapital financing activities	119,209	3,896,404	(3,777,195)	-96.9%
<b>Cash flows from capital and related financing activities</b>				
10 Acquisition and construction of capital assets	(45,225,628)	(30,108,527)	(15,117,101)	50.2%
11 Principal payments on bonds payable	(371,338)	-	(371,338)	0.0%
12 Proceeds from bonds payable	12,686,122	111,224,183	(98,538,061)	-88.6%
13 Payments for bond issuance costs	-	-	-	0.0%
14 Payment to refunded bond escrow agent	-	(27,884,012)	27,884,012	-100.0%
15 Interest paid on bonds payable	1,234,060	(780,210)	2,014,270	-258.2%
16 Proceeds from construction fund, net	(698,671)	5,999,098	(6,697,769)	-111.6%
17 Capital contributed by developers and federal grants	(2,416,561)	(3,695,259)	1,278,698	-34.6%
18 Net cash used in capital and related financing activities	(34,792,016)	54,755,273	(89,547,289)	-163.5%
<b>Cash flows from investing activities</b>				
19 Payments for purchase of investments	-	-	-	0.0%
20 Proceeds from maturities of investments	-	-	-	0.0%
21 Investment income	542,028	286,243	255,785	89.4%
22 Net cash provided by investing activities	542,028	286,243	255,785	89.4%
23 Net increase in cash	(13,830,650)	56,669,982	(70,500,632)	-124.4%
24 Cash at the beginning of the year	84,172,992	44,441,197	39,731,795	89.4%
25 Cash at the end of the period	70,342,342	101,111,179	(30,768,837)	-30.4%
<b>Reconciliation of cash and restricted cash</b>				
26 Current assets - cash	8,572,600	5,586,864	2,985,736	53.4%
27 Current assets - designated	23,091,277	18,123,647	4,967,630	27.4%
28 Restricted assets -cash	138,567,927	77,400,668	61,167,259	79.0%
29 Total cash	170,231,804	101,111,179	69,120,625	68.4%

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
WATER SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
June 2016

	A	B	C	D
	YTD	YTD	YTD	%
	Current Year	Prior Year	Variance	
Reconciliation of operating loss to net cash used in operating activities is as follows:				
1 Operating loss	(4,504,700)	(5,833,002)	1,328,302	-22.8%
Adjustments to reconcile net operating loss to net cash used in operating activities:				
2 Depreciation	9,873,388	11,511,588	(1,638,200)	-14.2%
3 Provision for claims	421,804	621,596	(199,792)	-32.1%
4 Provision for (revision) doubtful accounts	575,004	1,287,242	(712,238)	-55.3%
5 Amortization	-	-	-	0.0%
Change in operating assets and liabilities:				
6 (Increase) decrease in customer and other receivables	(2,299,570)	(1,479,842)	(819,728)	55.4%
7 Increase in inventory	153,685	-	153,685	0.0%
8 Increase (decrease) in prepaid expenses and other receivables	(4,410,820)	456,279	(4,867,099)	-1066.7%
9 Decrease in net pension asset	-	-	-	0.0%
10 Increase (decrease) in accounts payable	(349,395)	(11,619,931)	11,270,536	-97.0%
11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	27,780	(78,207)	105,987	-135.5%
12 Increase in net other postretirement benefits liability	2,123,426	2,049,126	74,300	3.6%
13 Increase (decrease) in net pension obligation	19,792,686	1,315,859	18,476,827	1404.2%
14 Decrease in other liabilities	(1,103,159)	(498,646)	(604,513)	121.2%
15 Net cash used in operating activities	20,300,129	(2,267,938)	22,568,067	-995.1%

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**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**June 2016**

	A	B	C	D	E	F	G	H
	MTD	MTD	MTD	%	YTD	YTD	YTD	%
	Actual	Prior Year	Variance		Actual	Prior Year	Variance	
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	8,872,450	7,813,795	1,058,655	13.5%	51,465,846	45,962,192	5,503,654	12.0%
3 Plumbing inspection and license fees	29,515	28,144	1,371	4.9%	178,960	151,899	27,061	17.8%
4 Other revenues	19,275	46,789	(27,514)	-58.8%	265,014	156,673	108,341	69.2%
5 Total operating revenues	8,921,240	7,888,728	1,032,512	13.1%	51,909,821	46,270,764	5,639,057	12.2%
<b>Operating Expenses:</b>								
6 Executive Director	94,582	27,708	66,874	241.4%	382,479	202,799	179,680	88.6%
7 Special Counsel	32,822	26,886	5,936	22.1%	242,312	255,323	(13,011)	-5.1%
8 Security	311,077	270,762	40,316	14.9%	1,474,328	964,313	510,014	52.9%
9 Operations	2,939,608	2,049,741	889,867	43.4%	16,953,086	14,921,771	2,031,314	13.6%
10 Engineering	118,485	89,285	29,200	32.7%	627,984	556,499	71,485	12.8%
11 Logistics	302,212	257,363	44,849	17.4%	1,794,801	2,101,113	(306,312)	-14.6%
12 Communications	50,752	37,257	13,495	36.2%	122,638	176,771	(54,133)	-30.6%
13 Administration	314,481	395,089	(80,607)	-20.4%	2,118,358	905,000	1,213,358	134.1%
14 Chief Financial Officer	797,616	487,108	310,508	63.7%	3,847,954	3,609,037	238,917	6.6%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(441,155)	-	(441,155)	0.0%	(2,229,247)	-	(2,229,247)	0.0%
17 Non-Cash Operating Expenses	1,739,559	1,534,214	205,345	13.4%	10,392,589	10,841,526	(448,936)	-4.1%
18 Total operating expenses	6,260,039	5,175,412	1,084,627	21.0%	35,727,287	34,534,153	1,193,134	3.5%
19 Operating income (loss)	2,661,201	2,713,316	(52,115)	-1.9%	16,182,534	11,736,611	4,445,923	37.9%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	135,400	70,002	65,398	93.4%	374,688	139,595	235,093	168.4%
25 Other Income	101,451	-	101,451	0.0%	148,677	159,998	(11,321)	-7.1%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	236,851	70,002	166,849	238.3%	523,365	299,593	223,772	74.7%
29 Income before capital contributions	2,898,052	2,783,318	114,734	4.1%	16,705,898	12,036,204	4,669,695	38.8%
30 Capital contributions	1,762,470	882,291	880,179	99.8%	4,377,890	2,766,615	1,611,275	58.2%
31 Change in net position	4,660,522	3,665,609	994,913	27.1%	21,083,788	14,802,819	6,280,970	42.4%
32 Net position, beginning of year					763,119,641	732,566,915	30,552,726	4.2%
33 Net position, end of year					784,203,429	747,369,734	36,833,696	4.9%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
**June 2016**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	8,872,450	8,735,378	137,072	1.6%	51,465,846	52,412,268	(946,421)	-1.8%
3 Plumbing inspection and license fees	29,515	27,173	2,342	8.6%	178,960	163,041	15,920	9.8%
4 Other revenues	19,275	49,777	(30,502)	-61.3%	265,014	298,661	(33,647)	-11.3%
5 Total operating revenues	8,921,240	8,812,328	108,912	1.2%	51,909,821	52,873,969	(964,148)	-1.8%
<b>Operating Expenses:</b>								
6 Executive Director	94,582	62,456	32,126	51.4%	382,479	374,736	7,744	2.1%
7 Special Counsel	32,822	55,196	(22,374)	-40.5%	242,312	331,179	(88,866)	-26.8%
8 Security	311,077	190,427	120,651	63.4%	1,474,328	1,142,561	331,767	29.0%
9 Operations	2,939,608	3,165,459	(225,851)	-7.1%	16,953,086	18,992,751	(2,039,665)	-10.7%
10 Engineering	118,485	137,812	(19,328)	-14.0%	627,984	826,875	(198,890)	-24.1%
11 Logistics	302,212	370,511	(68,298)	-18.4%	1,794,801	2,223,063	(428,262)	-19.3%
12 Communications	50,752	38,915	11,837	30.4%	122,638	233,489	(110,851)	-47.5%
13 Administration	314,481	230,278	84,204	36.6%	2,118,358	1,381,668	736,690	53.3%
14 Chief Financial Officer	797,616	972,022	(174,406)	-17.9%	3,847,954	5,832,131	(1,984,176)	-34.0%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(441,155)	(325,751)	(115,404)	35.4%	(2,229,247)	(1,954,505)	(274,742)	14.1%
17 Non-Cash Operating Expenses	1,739,559	1,639,366	100,194	6.1%	10,392,589	9,836,194	556,396	5.7%
18 Total operating expenses	6,260,039	6,536,690	(276,650)	-4.2%	35,727,287	39,220,139	(3,492,852)	-8.9%
19 Operating income (loss)	2,661,201	2,275,638	385,563	16.9%	16,182,534	13,653,830	2,528,704	18.5%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	135,400	-	135,400	0.0%	374,688	-	374,688	0.0%
25 Other Income	101,451	38,505	62,946	163.5%	148,677	231,031	(82,354)	-35.6%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	236,851	38,505	198,346	515.1%	523,365	231,031	292,334	126.5%
29 Income before capital contributions	2,898,052	2,314,143	583,909	25.2%	16,705,898	13,884,861	2,821,038	20.3%
30 Capital contributions	1,762,470	-	1,762,470	0.0%	4,377,890	-	4,377,890	0.0%
31 Change in net position	4,660,522	2,314,143	2,346,379	101.4%	21,083,788	-	-	-
32 Net position, beginning of year	-	-	-	-	763,119,641	732,566,915	30,552,726	4.2%
33 Net position, end of year	-	-	-	-	784,203,429	732,566,915	51,636,514	7.0%

## June 2016

29 TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS  
June 2016

NET ASSETS AND LIABILITIES		A	B	C	D	E	F	G
		Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year
Net position								
1	Net investments in capital assets	742,425,814	(68,766,491)	-9.3%	673,659,323	6,060,132	0.9%	667,595,191
2	Restricted for Debt Service	33,646,008	9,739,348	28.9%	43,385,356	13,635,309	45.8%	29,750,047
3	Unrestricted	(28,702,088)	95,860,838	-334.0%	67,158,750	1,388,347	2.1%	65,770,403
4	Total net position	747,369,734	36,833,695	4.9%	784,203,429	21,083,788	2.8%	763,119,641
Long-term liabilities								
5	Claims payable	864,718	(34,529)	-4.0%	830,189	-	0.0%	830,189
6	Net pension obligation	6,899,296	19,662,740	285.0%	26,562,036	906,181	3.5%	25,655,855
7	Other postretirement benefits liability	20,769,942	2,123,427	10.2%	22,893,369	904,212	4.1%	21,989,157
8	Bonds payable (net of current maturities)	169,200,679	98,897,968	58.5%	268,098,647	-	0.0%	268,098,647
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-
10	Southeast Louisiana Project liability	-	-	0.0%	-	-	0.0%	-
11	Debt Service Assistance Fund Loan payable	52,785,300	(3,786,093)	-7.2%	48,999,207	-	0.0%	48,999,207
12	Total long-term liabilities	250,519,935	116,863,513	46.6%	367,383,448	1,810,393	0.5%	365,573,055
Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	6,742,560	(1,954)	0.0%	6,740,606	(10,779,356)	-61.5%	17,519,962
14	Due to City of New Orleans	1,245,412	(2,619,873)	-210.4%	(1,374,461)	(1,501,686)	-1180.3%	127,225
15	Disaster Reimbursement Revolving Loan	4,182,466	(1,047,031)	-25.0%	3,135,435	255,086	8.9%	2,880,349
16	Retainers and estimates payable	66,993	(36,970)	-55.2%	30,023	(312)	-1.0%	30,335
17	Due to other fund	3,200,639	172,555	5.4%	3,373,194	344,500	11.4%	3,028,694
18	Accrued salaries, vacation and sick pay	2,770,772	(126,164)	-4.6%	2,644,608	1	0.0%	2,644,607
19	Claims payable	3,618,064	168,029	4.6%	3,786,093	-	0.0%	3,786,093
20	Debt Service Assistance Fund Loan payable	894,068	1,082,237	121.0%	1,976,305	-	0.0%	1,976,305
21	Advances from federal government	65,992	358,147	542.7%	424,139	364,315	609.0%	59,824
22	Other Liabilities	22,785,966	(2,051,024)	-9.0%	20,735,942	(11,317,452)	-35.3%	32,053,394
23	Total current liabilities (payable from current assets)							
Current liabilities (payable from restricted assets)								
24	Accrued interest	1,815,365	103,467	5.7%	1,918,832	-	0.0%	1,918,832
25	Bonds payable	11,644,000	1,208,000	10.4%	12,852,000	-	0.0%	12,852,000
26	Retainers and estimates payable	47,253	423,554	896.4%	470,807	(132,895)	-39.3%	337,912
27	Customer deposits	-	-	0.0%	-	-	0.0%	-
28	Total current liabilities (payable from restricted assets)	13,506,618	1,735,021	12.8%	15,241,639	132,895	0.9%	15,108,744
29	TOTAL CURRENT LIABILITIES	36,293,584	(316,003)	-0.9%	35,977,581	(11,184,557)	-23.7%	47,162,138
30	TOTAL LIABILITIES	286,813,519	116,547,510	40.6%	403,361,029	(9,374,164)	-2.3%	412,735,193
Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966
33	Total Net Position, Liabilities and Deferred Inflows of Resources	1,034,183,253	153,381,205	14.8%	1,188,539,424	11,709,624	1.0%	1,176,829,800

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENTS OF CASH FLOWS**  
**June 2016**

	A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
<b>Cash flows from operating activities</b>					
1 Cash received from customers	49,394,555	76,788,630	(27,394,075)	-35.7%	1
2 Cash payments to suppliers for goods and services	(17,258,303)	61,043,025	(78,301,328)	-128.3%	2
3 Cash payments to employees for services	15,517,830	(121,843,745)	137,361,575	-112.7%	3
4 Other revenue	(2,724,583)	841,579	(3,566,162)	-423.7%	4
5 Net cash used in operating activities	44,929,499	16,829,489	28,100,010	167.0%	5
<b>Cash flows from noncapital financing activities</b>					
6 Proceeds from property taxes	148,677	157,507	(8,830)	-5.6%	6
7 Proceeds from federal operating and maintenance grants	-	419,203	(419,203)	-100.0%	7
8 Cash received paid to an other government	-	-	-	0.0%	8
9 Net cash provided by noncapital financing activities	148,677	576,710	(428,033)	-74.2%	9
<b>Cash flows from capital and related financing activities</b>					
10 Acquisition and construction of capital assets	(46,186,467)	(35,554,242)	(10,632,225)	29.9%	10
11 Principal payments on bonds payable	100,000,000	(13,695,000)	113,695,000	-830.2%	11
12 Proceeds from bonds payable	12,826,410	172,839,277	(160,012,867)	-92.6%	12
13 Payments for bond issuance costs	-	-	-	0.0%	13
14 Payment to refunded bond escrow agent	294,644	(126,585,406)	126,880,050	-100.2%	14
15 Interest paid on bonds payable	461,614	(1,362,155)	1,823,769	-133.9%	15
16 Proceeds from construction fund, net	(2,619,875)	531,335	(3,151,210)	-593.1%	16
17 Capital contributed by developers and federal grants	4,014,908	22,080,711	(18,065,803)	-81.8%	17
18 Net cash used in capital and related financing activities	68,791,234	18,254,520	50,536,714	276.8%	18
<b>Cash flows from investing activities</b>					
19 Payments for purchase of investments	-	-	-	0.0%	19
20 Proceeds from maturities of investments	-	-	-	0.0%	20
21 Investment income	374,688	174,300	200,388	115.0%	21
22 Net cash provided by investing activities	374,688	174,300	200,388	115.0%	22
23 Net increase in cash	114,244,098	35,835,019	78,409,079	218.8%	23
24 Cash at the beginning of the year	77,157,146	52,445,731	24,711,415	47.1%	24
25 Cash at the end of the period	191,401,244	88,280,750	103,120,494	116.8%	25
<b>Reconciliation of cash and restricted cash</b>					
26 Current assets - cash	1,098,173	15,256,035	(14,157,862)	-92.8%	26
27 Current assets - designated	66,439,363	5,866,033	60,573,330	1032.6%	27
28 Restricted assets -cash	117,890,067	67,158,683	50,731,384	75.5%	28
29 Total cash	185,427,603	88,280,751	97,146,852	110.0%	29



SEWERAGE AND WATER BOARD OF NEW ORLEANS  
SEWER SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
June 2016

	A YTD Current Year	B YTD Prior Year	C YTD Variance	D %
Reconciliation of operating loss to net cash used in operating activities is as follows:				
1 Operating loss	16,182,533	25,107,468	(8,924,935)	-35.5%
Adjustments to reconcile net operating loss to net cash used in operating activities:				
2 Depreciation	8,094,421	11,125,202	(3,030,781)	-27.2%
3 Provision for claims	268,586	358,508	(89,922)	-25.1%
4 Provision for (revision) doubtful accounts	532,416	530,343	2,073	0.4%
5 Amortization	-	-	-	0.0%
Change in operating assets and liabilities:				
6 (Increase) decrease in customer and other receivables	(2,071,291)	(1,961,183)	(110,108)	5.6%
7 Increase in inventory	(2,297)	-	(2,297)	0.0%
8 Increase (decrease) in prepaid expenses and other receivables	2,976,717	(9,670,079)	12,646,796	-130.8%
9 Decrease in net pension asset	-	-	-	0.0%
10 Increase (decrease) in accounts payable	(2,544,059)	(11,606,997)	9,062,938	-78.1%
11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	135,585	(60,249)	195,834	-325.0%
12 Increase in net other postretirement benefits liability	2,123,427	2,049,126	74,301	3.6%
13 Increase (decrease) in net pension obligation	19,662,740	1,315,859	18,346,881	1394.3%
14 Decrease in other liabilities	(429,279)	(358,508)	(70,771)	19.7%
15 Net cash used in operating activities	44,929,499	16,829,490	28,100,009	167.0%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
June 2016

	A	B	C	D	E	F	G	H
	MTD	MTD	MTD	%	YTD	YTD	YTD	%
	Actual	Prior Year	Variance		Actual	Prior Year	Variance	
Operating revenues:								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%
4 Other revenues	3,602	2,387	1,215	50.9%	32,915	20,157	12,758	63.3%
5 Total operating revenues	3,602	2,387	1,215	50.9%	32,915	20,157	12,758	63.3%
Operating Expenses:								
6 Executive Director	92,738	25,845	66,894	258.8%	369,999	193,719	176,280	91.0%
7 Special Counsel	52,640	27,071	25,569	94.5%	250,654	255,843	(5,189)	-2.0%
8 Security	294,886	255,282	39,604	15.5%	1,357,919	882,000	475,919	54.0%
9 Operations	2,171,941	828,984	1,342,957	162.0%	8,717,043	8,136,686	580,357	7.1%
10 Engineering	111,686	89,745	21,941	24.4%	615,964	701,209	(85,245)	-12.2%
11 Logistics	293,675	334,986	(41,311)	-12.3%	1,850,175	2,012,298	(162,123)	-8.1%
12 Communications	50,752	37,257	13,495	36.2%	122,638	114,271	8,367	7.3%
13 Administration	249,453	312,703	(63,250)	-20.2%	1,682,594	716,000	966,594	135.0%
14 Chief Financial Officer	345,277	114,810	230,467	200.7%	1,423,346	1,297,604	125,743	9.7%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(362,261)	-	(362,261)	0.0%	(1,788,991)	-	(1,788,991)	0.0%
17 Non-Cash Operating Expenses	1,736,297	1,538,269	198,028	12.9%	10,374,193	10,966,100	(591,907)	-5.4%
18 Total operating expenses	5,037,085	3,564,952	1,472,133	41.3%	24,975,540	25,275,731	(300,192)	-1.2%
19 Operating income (loss)	(5,033,483)	(3,562,565)	(1,470,918)	41.3%	(24,942,624)	(25,255,574)	312,950	-1.2%
Non-operating revenues (expense):								
20 Two-mill tax	161	337	(176)	-52.3%	7,016	752	6,264	833.0%
21 Three-mill tax	221,144	431,769	(210,625)	-48.8%	14,270,940	13,683,263	587,677	4.3%
22 Six-mill tax	223,516	436,467	(212,951)	-48.8%	14,423,945	13,829,938	594,007	4.3%
23 Nine-mill tax	335,042	654,227	(319,185)	-48.8%	21,620,851	20,730,308	890,543	4.3%
24 Interest income	18,879	6,774	12,105	178.7%	60,083	31,707	28,376	89.5%
25 Other Income	-	-	-	0.0%	-	-	-	0.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	798,742	1,529,574	(730,832)	-47.8%	50,382,835	48,275,968	2,106,867	4.4%
29 Income before capital contributions	(4,234,740)	(2,032,991)	(2,201,749)	108.3%	25,440,211	23,020,394	2,419,817	10.5%
30 Capital contributions	250,883	-	250,883	0.0%	3,443,334	4,344	3,438,990	79166.4%
31 Change in net position	(3,983,857)	(2,032,991)	(1,950,866)	96.0%	28,883,545	23,024,738	5,858,807	25.4%
32 Net position, beginning of year					1,000,776,299	918,396,632	82,379,667	9.0%
33 Net position, end of year					1,029,659,844	941,421,370	88,238,474	9.4%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**

June 2016

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%
4 Other revenues	3,602	-	3,602	0.0%	32,915	-	32,915	0.0%
5 Total operating revenues	3,602	-	3,602	0.0%	32,915	-	32,915	0.0%
<b>Operating Expenses:</b>								
6 Executive Director	92,738	59,716	33,022	55.3%	369,999	358,299	11,701	3.3%
7 Special Counsel	52,640	72,905	(20,265)	-27.8%	230,654	437,429	(186,774)	-42.7%
8 Security	294,886	168,677	126,210	74.8%	1,357,919	1,012,059	345,860	34.2%
9 Operations	2,171,941	2,127,268	44,674	2.1%	8,717,043	12,763,607	(4,046,564)	-31.7%
10 Engineering	111,686	128,767	(17,081)	-13.3%	615,964	772,602	(156,638)	-20.3%
11 Logistics	293,675	503,084	(209,409)	-41.6%	1,850,175	3,018,502	(1,168,326)	-38.7%
12 Communications	50,752	28,915	21,837	75.5%	122,638	173,489	(50,851)	-29.3%
13 Administration	249,453	182,147	67,306	37.0%	1,682,594	1,092,882	589,713	54.0%
14 Chief Financial Officer	345,277	376,371	(31,094)	-8.3%	1,423,346	2,258,227	(834,880)	-37.0%
15 Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%
16 Allocation for Overhead	(362,261)	(282,500)	(79,761)	28.2%	(1,788,991)	(1,695,000)	(93,991)	5.5%
17 Non-Cash Operating Expenses	1,736,297	1,709,907	26,390	1.5%	10,374,193	10,259,440	114,754	1.1%
18 Total operating expenses	5,037,085	5,075,255	(38,171)	-0.8%	24,975,540	30,451,533	(5,475,993)	-18.0%
19 Operating income (loss)	(5,033,483)	(5,075,255)	41,773	-0.8%	(24,942,624)	(30,451,533)	5,508,908	-18.1%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	161	68	93	136.6%	7,016	1,977	5,039	254.9%
21 Three-mill tax	221,144	457,839	(236,695)	-51.7%	14,270,940	13,309,463	961,477	7.2%
22 Six-mill tax	223,516	462,752	(239,236)	-51.7%	14,423,945	13,452,269	971,676	7.2%
23 Nine-mill tax	335,042	693,636	(358,594)	-51.7%	21,620,851	20,164,122	1,456,728	7.2%
24 Interest income	18,879	5,650	13,229	234.1%	60,083	33,901	26,182	77.2%
25 Other Income	-	80,564	(80,564)	-100.0%	-	483,385	(483,385)	-100.0%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	798,742	1,700,509	(901,767)	-53.0%	50,382,835	47,445,118	2,937,717	6.2%
29 Income before capital contributions	(4,234,740)	(3,374,746)	(859,994)	25.5%	25,440,211	16,993,585	8,446,625	49.7%
30 Capital contributions	250,883	-	250,883	0.0%	3,443,334	-	3,443,334	0.0%
31 Change in net position	(3,983,857)	(3,374,746)	(609,111)	18.0%	28,883,545	16,993,585	11,889,959	70.0%
32 Net position, beginning of year					1,000,776,299	918,396,632	82,379,667	9.0%
33 Net position, end of year					1,029,659,844	935,390,217	94,269,626	10.1%

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS  
June 2016

Assets		Prior		Current		Beginning of	
		Year	Variance	%	Year	Variance	Year
Noncurrent assets:							
1	Property, plant and equipment	1,300,441,403	162,111,243	12.5%	1,462,552,646	13,294,262	0.9%
2	Less: accumulated depreciation	290,469,891	19,589,880	6.7%	310,059,771	8,607,262	2.9%
3	Property, plant, and equipment, net	1,009,971,512	142,521,363	14.1%	1,152,492,875	4,687,000	0.4%
Restricted cash, cash equivalents, and investments							
4	Cash and cash equivalents restricted for capital projects	8,407,534	(3,470,651)	0.0%	4,936,883	475,206	10.7%
5	Debt service reserve	2,573,471	(74,563)	-2.9%	2,498,908	2,397,075	2353.9%
6	Health insurance reserve	659,166	(25,894)	-3.9%	633,272	(1)	0.0%
7	Total restricted cash, cash equivalents, and investments	11,640,171	(3,571,108)	-30.7%	8,069,063	2,872,280	55.3%
Designated cash, cash equivalents, and investments							
8	Cash and cash equivalents designated for capital projects	35,229,557	4,194,774	11.9%	39,424,331	21,778,753	123.4%
9	Customer deposits	-	-	0.0%	-	-	0.0%
10	Other	1,142,653	29,718	2.6%	1,172,371	1,757	0.2%
11	Total designated cash and cash equivalents, and investments	36,372,210	4,224,492	11.6%	40,596,702	21,780,510	1860.6%
Current assets:							
Unrestricted and undesignated							
12	Cash and cash equivalents	2,624,093	8,409,383	320.5%	11,033,476	414,378	3.9%
Accounts receivable:							
13	Customers (net of allowance for doubtful accounts)	-	-	0.0%	-	-	0.0%
14	Taxes	7,888,416	155,852	2.0%	8,044,268	-	0.0%
15	Interest	-	-	0.0%	-	-	0.0%
16	Grants	2,997,801	818,126	27.3%	3,815,927	(1,742,725)	-31.4%
17	Miscellaneous	125,063	229,132	183.2%	354,195	(847,965)	-70.5%
18	Due from enterprise fund	(2,929,059)	1,212,821	-41.4%	(1,716,238)	(220,171)	14.7%
19	Inventory of supplies	606,428	(11,968)	-2.0%	594,460	-	0.0%
20	Prepaid expenses	94,797	158,816	167.5%	253,613	-	0.0%
21	Total unrestricted current assets	11,407,539	10,972,162	96.2%	22,379,701	(2,396,483)	-9.7%
Other assets:							
22	Bond issue costs	-	-	0.0%	-	-	0.0%
23	Deposits	10,400	-	0.0%	10,400	-	0.0%
24	Total other assets	10,400	-	0.0%	10,400	-	0.0%
25	TOTAL ASSETS	1,069,401,832	154,146,909	14.4%	1,223,548,741	26,943,307	2.3%
Deferred outflows or resources:							
26	Deferred amounts related to net pension liability	-	-	0.0%	6,360,010	-	0.0%
27	Deferred loss on bond refunding	343,073	(53,518)	-15.6%	289,555	-	0.0%
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	343,073	6,306,492	1838.2%	6,649,565	-	0.0%

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF NET POSITION  
WITH PRIOR YEAR COMPARISONS

June 2016

	A	B	C	D	E	F	G
	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year
<b>NET ASSETS AND LIABILITIES</b>							
Net position							
1 Net investments in capital assets	1,004,257,559	134,752,657	13.4%	1,139,010,216	4,336,013	0.4%	1,134,674,203
2 Restricted for Debt Service	2,573,471	(74,563)	-2.9%	2,498,908	2,397,075	233.9%	101,833
3 Unrestricted	(65,409,660)	(46,439,620)	71.0%	(111,849,280)	22,150,457	-16.5%	(133,999,737)
4 Total net position	941,421,370	88,238,474	9.4%	1,029,659,844	28,883,545	2.9%	1,000,776,299
<b>Long-term liabilities</b>							
5 Claims payable	864,718	(34,528)	-4.0%	830,190	-	0.0%	830,190
6 Net pension obligation	6,924,876	19,637,160	283.6%	26,562,036	906,182	3.5%	25,655,854
7 Other postretirement benefits liability	19,403,140	2,123,427	10.9%	21,526,567	904,212	4.4%	20,622,355
8 Bonds payable (net of current maturities)	13,255,042	(1,773,370)	-13.4%	11,481,672	-	0.0%	11,481,672
9 Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-
10 Southeast Louisiana Project liability	66,655,976	49,047,612	73.6%	115,703,588	-	0.0%	115,703,588
11 Debt Service Assistance Fund Loan payable	3,450,236	(247,630)	-7.2%	3,202,606	-	0.0%	3,202,606
12 Total long-term liabilities	110,553,988	68,752,671	62.2%	179,306,659	1,810,394	1.0%	177,496,265
<b>Current liabilities (payable from current assets)</b>							
13 Accounts payable and other liabilities	2,193,134	723,819	33.0%	2,916,953	(3,980,686)	-57.7%	6,897,639
14 Due to City of New Orleans	-	-	0.0%	-	-	0.0%	-
15 Disaster Reimbursement Revolving Loan	6,984,719	(242,378)	-3.5%	6,742,341	(239,613)	-3.4%	6,981,954
16 Retainers and estimates payable	452,039	1,194,274	264.2%	1,646,313	134,037	8.9%	1,512,276
17 Due to other fund	81,556	(45,007)	-55.2%	36,549	(1,271)	-3.4%	37,820
18 Accrued salaries, vacation and sick pay	2,453,502	151,894	6.2%	2,605,396	284,201	12.2%	2,321,195
19 Claims payable	3,598,264	645,887	17.9%	4,244,151	1	0.0%	4,244,150
20 Debt Service Assistance Fund Loan payable	236,490	11,140	4.7%	247,630	-	0.0%	247,630
21 Advances from federal government	-	-	0.0%	-	-	0.0%	-
22 Other Liabilities	42,979	17,828	41.5%	60,807	52,698	649.9%	8,109
23 Total current liabilities (payable from current assets)	16,042,683	2,457,457	15.3%	18,500,140	(3,750,633)	-16.9%	22,250,773
<b>Current liabilities (payable from restricted assets)</b>							
24 Accrued interest	111,864	(5,167)	-4.6%	106,697	1	0.0%	106,696
25 Bonds payable	1,615,000	35,000	2.2%	1,650,000	-	0.0%	1,650,000
26 Retainers and estimates payable	-	-	0.0%	-	-	0.0%	-
27 Customer deposits	-	-	0.0%	-	-	0.0%	-
28 Total current liabilities (payable from restricted assets)	1,726,864	29,833	1.7%	1,756,697	1	0.0%	1,756,696
29 Total current liabilities	17,769,547	2,487,290	14.0%	20,256,837	(3,750,632)	-15.6%	24,007,469
30 Total liabilities	128,323,535	71,239,961	55.5%	199,563,496	(1,940,238)	-1.0%	201,503,734
<b>Deferred inflows or resources:</b>							
31 Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966
32 TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966
33 Total Net Position, Liabilities and Deferred Inflows of Resources	1,069,744,905	159,478,435	14.9%	1,230,198,306	26,943,307	2.2%	1,203,254,999

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENTS OF CASH FLOWS**  
**June 2016**

	A	B	C	D
	YTD	YTD	YTD	%
	Current Year	Prior Year	Variance	
<b>Cash flows from operating activities</b>				
1 Cash received from customers	-	-	-	0.0%
2 Cash payments to suppliers for goods and services	(6,227,840)	(20,038,161)	13,810,321	-68.9%
3 Cash payments to employees for services	11,288,643	(477,014)	11,765,657	-2466.5%
4 Other revenue	(196,217)	2,768,058	(2,964,275)	-107.1%
5 Net cash used in operating activities	4,864,586	(17,747,117)	22,611,703	-127.4%
<b>Cash flows from noncapital financing activities</b>				
6 Proceeds from property taxes	50,166,900	47,359,753	2,807,147	5.9%
7 Proceeds from federal operating and maintenance grants	-	-	-	0.0%
8 Cash received paid to an other government	-	-	-	0.0%
9 Net cash provided by noncapital financing activities	50,166,900	47,359,753	2,807,147	5.9%
<b>Cash flows from capital and related financing activities</b>				
10 Acquisition and construction of capital assets	(100,455,007)	1,037,914	(101,492,921)	-9778.5%
11 Principal payments on bonds payable	-	-	-	0.0%
12 Proceeds from bonds payable	-	-	-	0.0%
13 Payments for bond issuance costs	-	-	-	0.0%
14 Payment to refunded bond escrow agent	-	-	-	0.0%
15 Interest paid on bonds payable	(5,167)	(973,538)	968,371	-99.5%
16 Proceeds from construction fund, net	(242,381)	(244,805)	2,424	-1.0%
17 Capital contributed by developers and federal grants	2,625,208	(23,646,172)	26,271,380	-111.1%
18 Net cash used in capital and related financing activities	(98,077,347)	(23,826,601)	(74,250,746)	311.6%
<b>Cash flows from investing activities</b>				
19 Payments for purchase of investments	-	-	-	0.0%
20 Proceeds from maturities of investments	-	-	-	0.0%
21 Investment income	60,083	55,023	5,060	9.2%
22 Net cash provided by investing activities	60,083	55,023	5,060	9.2%
23 Net increase (decrease) in cash	(42,985,778)	5,841,058	(48,826,836)	-835.9%
24 Cash at the beginning of the year	50,636,474	23,264,514	27,371,960	117.7%
25 Cash at the end of the period	7,650,696	29,105,572	(21,454,876)	-73.7%
<b>Reconciliation of cash and restricted cash</b>				
26 Current assets - cash	11,033,476	6,134,550	4,898,926	79.9%
27 Current assets - designated	40,596,702	15,757,674	24,839,028	157.6%
28 Restricted assets - cash	8,069,063	7,213,348	855,715	11.9%
29 Total cash	59,699,241	29,105,572	30,593,669	105.1%

SEWERAGE AND WATER BOARD OF NEW ORLEANS  
DRAINAGE SYSTEM FUND  
STATEMENTS OF CASH FLOWS  
June 2016

	A YTD Current Year	B YTD Prior Year	C YTD Variance	D %
Reconciliation of operating loss to net cash used in operating activities is as follows:				
1 Operating loss	(24,942,624)	(38,357,007)	13,414,383	-35.0%
Adjustments to reconcile net operating loss to net cash used in operating activities:				
2 Depreciation	8,607,260	11,180,972	(2,573,712)	-23.0%
3 Provision for claims	240,960	497,279	(256,319)	-51.5%
4 Provision for (revision) doubtful accounts	-	-	-	0.0%
5 Amortization	-	-	-	0.0%
Change in operating assets and liabilities:				
6 (Increase) decrease in customer and other receivables	-	-	-	0.0%
7 Increase in inventory	11,968	-	11,968	0.0%
8 Increase (decrease) in prepaid expenses and other receivables	(1,600,768)	11,245,025	(12,845,793)	-114.2%
9 Decrease in net pension asset	-	-	-	0.0%
10 Increase (decrease) in accounts payable	292,089	(5,167,212)	5,459,301	-105.7%
11 Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	106,887	(15,154)	122,041	-805.3%
12 Increase in net other postretirement benefits liability	2,123,427	2,049,126	74,301	3.6%
13 Increase (decrease) in net pension obligation	19,637,160	1,315,859	18,321,301	1392.3%
14 Decrease in other liabilities	388,227	(496,005)	884,232	-178.3%
15 Net cash used in operating activities	4,864,586	(17,747,117)	22,611,703	-127.4%

# Sewerage and Water Board of New Orleans

## Water System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

**EUM Attribute:**  
**Financial Viability**

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
**Suppliers and Bondholders**

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** No

**Process Operating Within Control Limits:**  
Yes

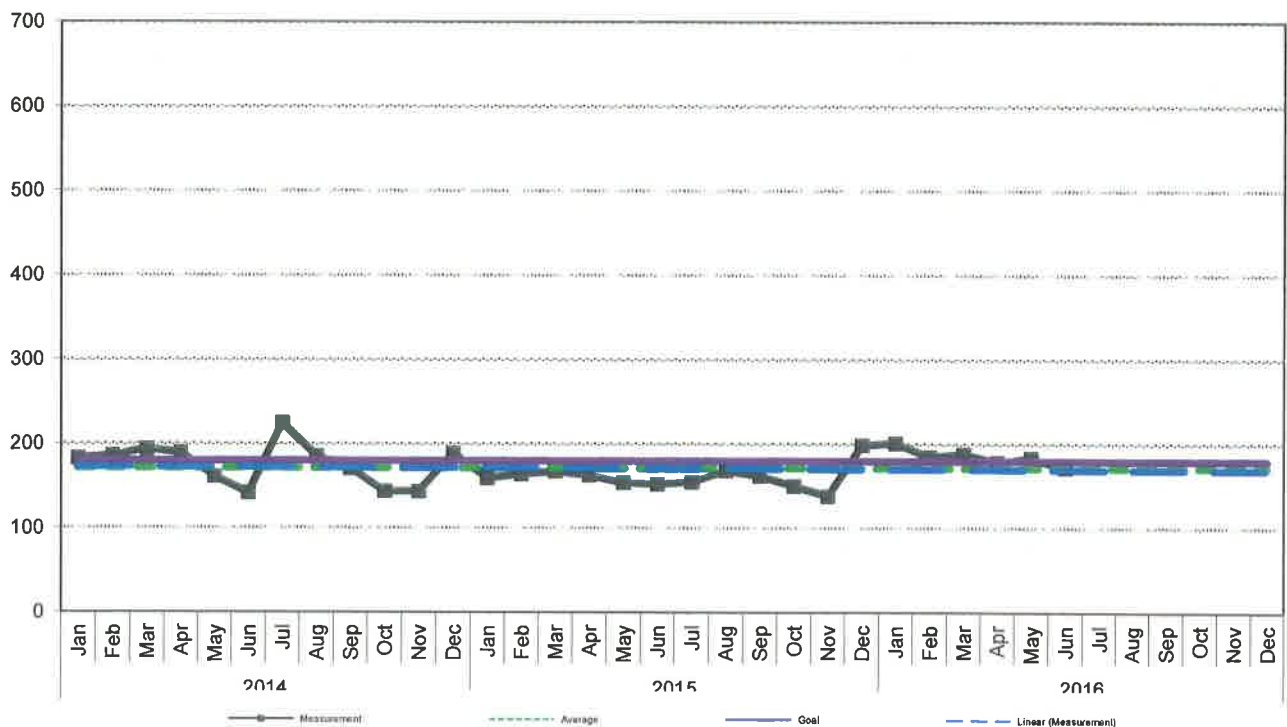
**Trend:** Unfavorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2014</b>	182.5	185.4	193.5	189.0	160.4	141.3	224.6	185.3	170.4	143.0	142.9	188.1
<b>2015</b>	158.9	163.6	167.0	162.1	153.4	151.6	154.2	167.7	161.2	149.5	137.4	197.9
<b>2016</b>	200.6	184.5	187.7	178.0	183.0	171.5						



# Sewerage and Water Board of New Orleans

## Sewer System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and  
Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** Yes

**Process Operating Within Control Limits:**  
Yes

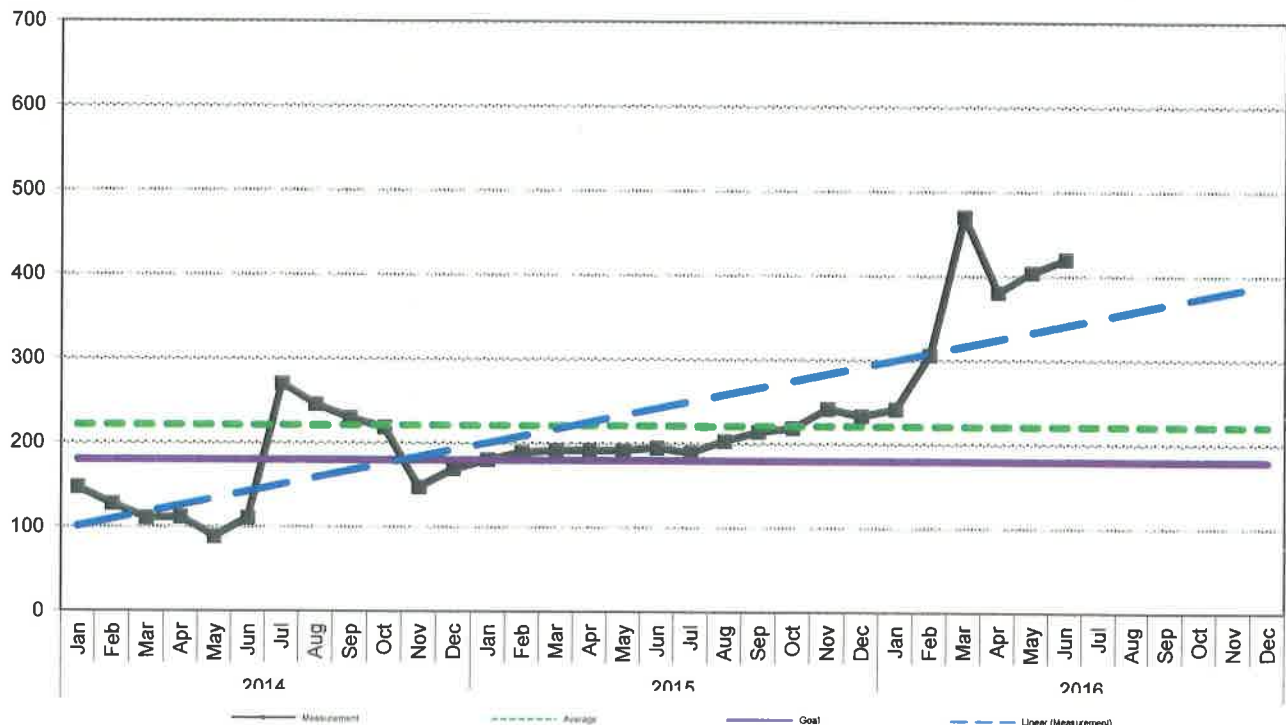
**Trend:** Favorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2014</b>	146.6	127.1	110.3	111.3	88.3	110.5	269.6	245.3	229.4	218.1	147.1	168.9
<b>2015</b>	180.0	188.6	191.4	191.4	191.1	194.5	188.9	202.9	213.7	218.3	241.3	233.0
<b>2016</b>	241.4	305.3	469.9	380.4	403.7	419.5						

# Sewerage and Water Board of New Orleans

## Drainage System Unrestricted Cash and Cash Equivalents

### in Days of O&M Expenses at Month End

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** Yes

**Process Operating Within Control Limits:**  
Yes

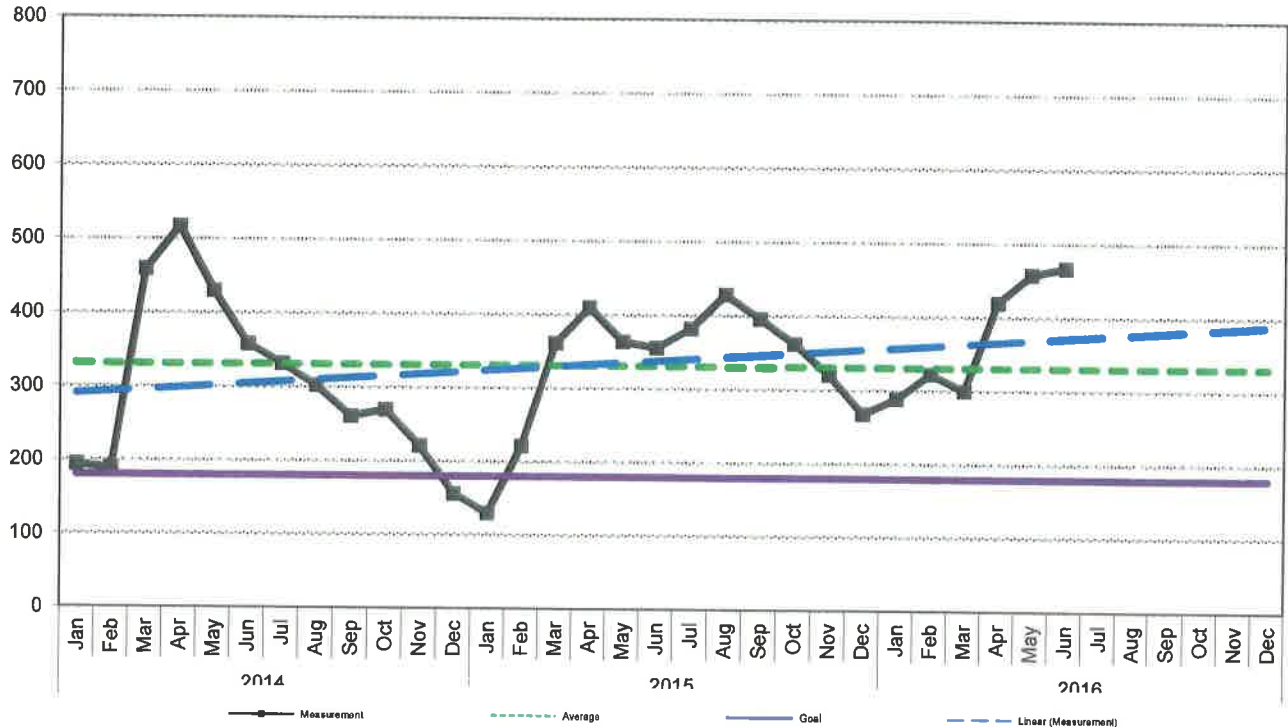
**Trend:** Favorable

#### Analysis

Monthly cash balances typically increase during the first quarter from property tax collections and then decrease for the remainder of the year. The long-term goal will not be met until a new revenue stream for the drainage system is created and implemented.

#### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	193.6	188.6	458.6	516.4	429.2	357.7	331.2	301.6	260.3	269.1	220.2	155.5
2015	129.2	220.6	360.8	409.2	363.2	355.3	381.5	428.2	395.7	361.6	320.2	267.0
2016	287.9	321.6	299.4	419.2	457.5	466.6						

# Sewerage and Water Board of New Orleans

## Total System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

**EUM Attribute:**  
**Financial Viability**

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
**Suppliers and  
Bondholders**

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** Yes

**Process Operating Within Control Limits:**  
Yes

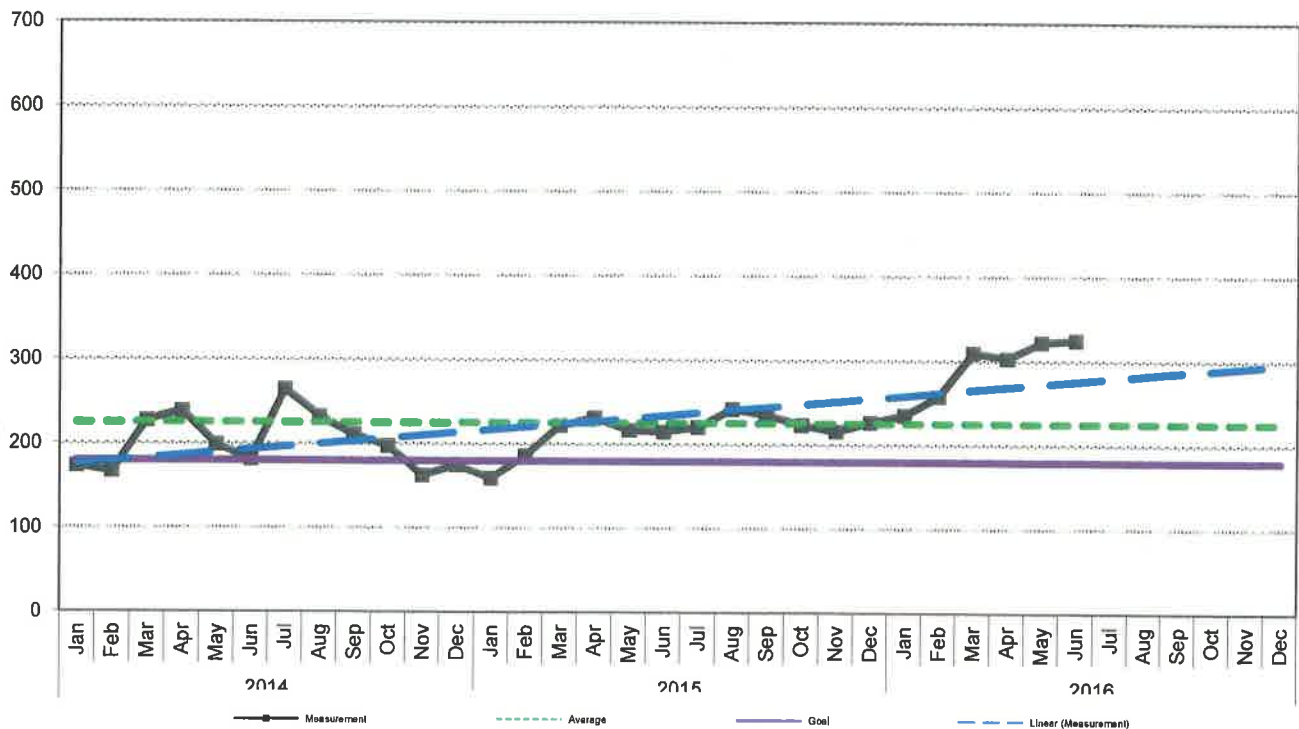
**Trend:** Favorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	173.1	166.8	226.9	238.5	198.3	180.9	264.1	232.0	210.7	197.0	162.1	174.2
2015	158.8	185.6	221.5	230.9	216.1	214.6	220.1	241.7	234.7	223.1	215.7	226.1
2016	234.7	257.4	309.3	302.7	321.7	324.2						