BOARD OF DIRECTORS' MEETING

SEWERAGE & WATER BOARD OF NEW ORLEANS

WEDNESDAY, OCTOBER 19, 2016

9:00 AM

625 ST. JOSEPH STREET

2ND FLOOR BOARD ROOM

ORDER OF BUSINESS

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1. **APPROVAL OF THE BOARD MINUTES** (DATED: SEPTEMBER 21, 2016)
2. **HONORS AND AWARDS**
3. **REPORT OF EXECUTIVE DIRECTOR**
4. **COMMITTEE REPORTS**

   A. Audit Committee
   B. Finance & Administration Committee

5. **CORRESPONDING RESOLUTIONS**
6. **UNFINISHED BUSINESS**
7. **NEW BUSINESS**
8. **EXECUTIVE SESSION**

   - Arthur Harris v. Tom Brown and Sewerage & Water Board of New Orleans, Civil District Court No. 2015-7977, Div. N

9. **PRESENTATION ITEMS**

   C. Monthly Human Resources Activity Report for the Period September 1 through September 30, 2016

   D. Executive Director's Approval of Contracts of $1,000,000.00 or Less

   E. CSM Project Communications Status

10. **INFORMATION ITEMS**

    F. FEMA Status Report
    G. Report of the General Superintendent
    H. Report of the Special Counsel
    I. Financial Statements
    J. Commitments to the City Council

11. **COMMUNICATION**
12. **RESPONSE TO QUESTIONS**
13. **ANY OTHER MATTERS**
14. **ADJOURNMENT**

BOARD OF DIRECTOR'S MEETING

SEPTEMBER 21, 2016

MEETING MINUTES

SEWERAGE AND WATER BOARD OF NEW ORLEANS

ROLL CALL

The Board of Directors of the Sewerage and Water Board met on Wednesday, September 21, 2016 at 9:00 AM in the Board Room at 625 St. Joseph Street. The Executive Director, Cedric S. Grant, called the roll and showed the following members present: Dr. Tamika Duplessis, Eric Blue, Marion Bracy, Ralph Johnson, Kimberly Thomas, and Suchitra Satpathi.

The following member(s) were absent: Joseph Peychaud, Alan Arnold, Robin Barnes, Scott Jacobs, and Kerri Kane.

Also present were: Randy Smith, Royal Engineers; Geneva Coleman, The Hawthorne Agency; Pamela Burleigh, SOL Engineering Services, LLC; Brenda Thornton, Communirep, Inc.; Fannie Bennett, Buckhart-Horn; Douglas Evans, BKI; Lisa Cookmeyer, Trigon Associates; Donald Lambert, Mott Mac Donald.

Staff present were: Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Ronald Doucette, Deputy Director, Security; Sharon Judkins, Deputy Director, Administration; Valerie Rivers, Deputy Director, Logistics; Lisa Martin, Deputy Director, Communications; Kimberly Johnson, Deputy Director, Continuous Improvement; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department.

APPROVAL OF PREVIOUS REPORT

Marion Bracy moved to approve the minutes of the Regular Board Meeting held on August 17, 2016. Ralph Johnson seconded the motion. The motion carried.

HONORS AND AWARDS

There were no Honors and Awards for the month of August 2016.

REPORT OF THE EXECUTIVE DIRECTOR

Cedric S. Grant presented a slide presentation that focused on the following topics of discussion:

- Building Financial Resilience - "50 Largest Cities Rate Survey 2016"
- Drainage Millage Renewal Calendar
- Speakers Bureau
- WEFTEC Conference in New Orleans

Key Agenda Topics:

- **Audit Committee:** Adoption of Audit Committee Charter and Overtime Management Plan.
- **Strategy Committee:** Review of Classification, Compensation, and Organizational Analysis Study and process map of hiring workflows.
- **Finance and Administration Committee:** Contracts recommended for award, drainage millages set for 2017, and financial results through July 2016.
- **Pension Committee:** Recommendation for Asset Allocation Targets.
- **Presentation Items:** Monthly Human Resources Activity Report for August 1 through August 31, 2016 and Approval of Contracts $1,000,000.00 or less.

COMMITTEE REPORTS

AUDIT COMMITTEE

Dr. Tamika Duplessis reported that there was one (1) action item: Adoption of the Audit Committee Charter. Marion Bracy moved acceptance of the Audit Committee's report and the Audit Committee's recommendations, therein. Kimberly Thomas seconded the motion. The motion carried.

STRAGETY COMMITTEE

Marion Bracy reported there were no actions taken by the Strategy Committee. However Sharon Judkins presented the Monthly Human Resources Activity Report for the period of August 1 through August 31, 2016 and gave an overview on the Human Resources Activities, an update enhancing the Board's workforce development, Human Resources Process, and presented information on Classification, Compensation, and Organization Analysis Study. She also presented a slide overview on the Human Resources Process Mapping of S&WB's Hiring Workflow. Cedric S. Grant presented the contracts approved by the Executive Director for $1,000,000 or less. Marion Bracy moved acceptance of the Strategy Committee's report. Ralph Johnson seconded the motion. The motion carried.

FINANCE & ADMINISTRATION COMMITTEE

Kimberly Thomas reported on the actions taken by Finance & Administration Committee. Dr. Tamika Duplessis moved acceptance of the Finance & Administration Committee's report and the Finance & Administration Committee's recommendations, therein. Marion Bracy seconded the motion. The motion carried.

PENSION COMMITTEE

Eric Blue reported that there was one (1) action item: Asset Allocation Targets and Ranges for Employees' Retirement System of Sewerage & Water Board of New Orleans. A roll call vote was taken and resulted as follows:

Yeas: Harold Heller, Marvin Russell, Chante'Powell-Pierre, John Wilson

Nays: Alan Arnold, Eric Blue, Scott Jacobs, Joseph Peychaud

Abstention: Ralph Johnson

Based upon the above vote, the action item failed to pass.

Eric Blue moved acceptance of the Pension Committee's report. Ralph Johnson seconded the motion. The motion carried.

CORRESPONDING RESOLUTIONS

The following resolutions were adopted in conjunction with approval of the Committee reports as follows:

R-107-2016 – Adoption of Sewerage & Water Board of New Orleans Audit Committee Charter

R-123-2016 – Request to Set Sewerage & Water Board Drainage Millage Rates for 2017

R-128-2016 – Contract #30206 – New Orleans East Basin-West Lake Forest / Read Blvd West-Sewer Rehabilitation

R-130-2016 – Final Acceptance and Close Out To Contract #5221 – Hurricane Katrina Related Repairs to Pontchartrain Drainage Underpass Pumping Station

R-131-2016 – Final Acceptance and Close Out To Contract #5222 – Hurricane Katrina Related Repairs to Canal Boulevard Drainage Underpass Pumping Station

R-132-2016 – Final Acceptance and Close Out To Contract #5223 – Hurricane Katrina Related Repairs to St. Bernard Avenue Drainage Underpass Pumping Station

R-133-2016 – Final Acceptance and Close Out To Contract #5226 – Hurricane Katrina Related Repairs to Franklin Avenue Drainage Underpass Pumping Station

R-134-2016 – Ratification of Change Order No.1 For Contract #2123 – Water Main Line Replacements and Extension at Scattered Location throughout Orleans Parish

R-135-2016 – Ratification of Change Order No. 1 to the Agreement with G.E.C., LLC for Hurricane Katrina Related Drainage Restoration – Broad Underpass Pump Station Design

R-136-2016 – Ratification of Change Order No. 8 to Agreement with Waldemar S. Nelson And Company for Hurricane Katrina Related Water Restoration Projects

R-137-2016 – Authorization to Amend Contract with Burk-Kleinpeter, Inc. for Program and Construction Management Services in Connection with the 404 Sewer Hazard Mitigation Grant Program

R-138-2016 – Ratification of Change Order No. 2 for Contract #3794 – Rehabilitation of Bio-Reactor Train #1 at the East Bank Wastewater Treatment Plant

R-139-2016 - Ratification of Change Order No. 4 for Contract #3669 – 404 Hazard Mitigation Grant Program - #6 Sewage Pumping Station

R-140-2016 - Ratification of Change Order No. 2 for Contract #3663 – 404 Hazard Mitigation Grant Program – Bullard Sewage Pumping Station

R-141-2016 – Authorization to develop Communication Program Materials for Board Initiatives

PRESENTATION ITEMS

Monthly Human Resources Activity Report for the Period August 1 through August 31, 2016

Sharon Judkins presented the Monthly Human Resources Activity Report for the month of August 2016 and also gave a status update on Human Resources Activities.

Executive Director's Approval of Contracts of $1,000,000.00 or less

Cedric S. Grant reported on the contracts approved by the Executive Director that were $1,000,000.00 or less as follows:

1. Furnishing Solid Waste Disposal Services (Trash Pick-up) Richard's Disposal.
2. Furnishing Limestone (aggregate) MST Enterprises.
3. Furnishing #1 all Purpose Rag Wipers Crescent City Industrial Services.
4. Furnishing Safety Shoes Cintas Corporation.
5. Furnishing Aerosol, Janitorial & Industrial Chemicals Assorted Products.

6. Furnishing Paper Products and Janitorial Supplies Economical Janitorial & Paper Supplies.
7. Furnishing Iron Castings, East Jordan Iron Works, Inc.
8. Leak Detection Services Echologics, Inc.

INFORMATION ITEMS

The following items were submitted for informational purposes only:

- FEMA Status Report
- Report of the General Superintendent
- Report of the Special Counsel
- Financial Statements

ADJOURNMENT

There being no further business to come before the Board, Marion Bracy moved to adjourn. Dr. Tamika Duplessis seconded. The meeting adjourned at approximately 9:27 AM.

October 17, 2016

The Audit Committee met on Monday, October 17, 2016 in the 2nd Floor Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 1:00 PM.

PRESENT:

Scott Jacobs
Marion Bracy
Robin Barnes
Eric Blue

ABSENT:

Dr. Tamika Duplessis, Chair

OTHER COMMITTEE/BOARD MEMBERS PRESENT:

Ralph Johnson
Alan Arnold

ACTION ITEMS:

Scott Jacobs moved to accept the West Bank Wastewater Treatment Plant Municipal Water Pollution Prevention Environmental Audit as described in (R-150-2016). Eric Blue seconded the motion. The motion carried.

Robin Barnes moved to accept the East Bank Wastewater Treatment Plant Municipal Water Pollution Prevention Environmental Audit as described in (R-151-2016). Eric Blue seconded the motion. The motion carried.

PRESENTATION ITEMS:

Robert Miller presented information on the Customer Service Implementation Update. Kimberly Johnson presented a slide overview on Overtime and Standby Time.

INFORMATION ITEMS:

There were no information item(s) to come before the Audit Committee.

ADJOURNMENT:

There being no further business to come before the Audit Committee, the meeting adjourned at approximately 1:57 PM.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Sharon Judkins, Deputy Director, Administration; Valerie Rivers, Deputy Director, Logistics; Kimberly Johnson, Deputy Director, Continuous Improvement; Harold Marchand, Yolanda Grinstead Legal Department; Raymond Gable, Irma Mahan Nuar, Greg Lampard, Courtney Wilson-Renthrope, Mark Hambrick, Internal Audit Department; Stephen Stuart, BGR; Jason Higginbotham, Emergency Management Department; Kathleen LaFrance, Susan Higginbotham, Jasmin Lawrence Board Relations Staff.

Respectfully submitted,

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Marion Bracy, Vice-Chair

MITCHELL J. LANDRIEU, President
SCOTT JACOBS, President Pro-Tem

625 ST. JOSEPH STREET
NEW ORLEANS, LA 70165 • 504-529-2837 OR 52W-ATER
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October 17, 2016

The Finance and Administration Committee met on Monday, October 17, 2016 in the Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 2:02 PM.

Present:

Scott Jacobs, Chair
Joseph Peychaud, Vice-Chair
Kimberly Thomas
Kerri Kane

Absent:
Dr. Tamika Duplessis

Other Committee/Board Members Present:

Alan Arnold
Ralph Johnson
Marion Bracy

ACTION ITEMS:

Item 1 General Superintendent's Recommendations

Bids:

- Joseph Becker, General Superintendent, noted a correction to the title of R-154-2016 for Contract #30205. It should read: New Orleans East Basin – Plum Orchard Sewer Rehabilitation.

Joseph Peychaud moved to accept the noted changes for R-154-2016. Kerri Kane seconded the motion. The motion carried.

1. R-152-2016 – Contract #30203 – Restoration Gravity Flow Sanitary Sewers by Point Repair of Sewer Mains at various sites throughout the City of New Orleans

2. R-153-2016 – Contract #30204 – Restoration of Existing Gravity Flow Sanitary Sewers by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole, CIPP Lining of Service Laterals and Point Repair at various sites throughout the City of New Orleans

3. R-154-2016 – Contract #30205 – New Orleans East Basin – Plum Orchard Sewer Rehabilitation

4. R-158-2016 – Contract #2125 – Waterline Replacements and Extensions at scattered locations throughout Orleans Parish

Kerri Kane moved to accept Items 1 through 4. Joseph Peychaud seconded the motion. The motion carried.

Contract Final Acceptance:

5. Contract #3695 – Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole.

   Contract #3794 – Rehabilitation of Bio-Reactor Train #1 at the East Bank Wastewater Treatment Plant

Kerri Kane moved to accept Item 5 for Contract #3695 and Contract #3794. Joseph Peychaud seconded the motion. The motion carried.

Item 2 **Change Order(s)**

R-144-2016
R-145-2016
R-146-2016
R-147-2016
R-148-2016
R-149-2016
R-157-2016

Joseph Peychaud moved to accept the Ratification of Change Orders. Kerri Kane seconded the motion. The motion carried.

Item 3 **Authority to Enter into a Cooperative Endeavor Agreement with the City of New Orleans, Harrah's New Orleans, Housing Authority of New Orleans, New Orleans Aviation Board, Regional Transit Authority, Orleans Levee District, and The Sewerage and Water Board of New Orleans to Establish a Citywide Joint Certification Program for the State and Local Disadvantaged Business Enterprise Program (R-143-2016)**

Kerri Kane moved to accept the Cooperative Endeavor Agreement with the City of New Orleans, Harrah's New Orleans, Housing Authority of New Orleans, New Orleans Aviation Board, Regional Transit Authority, Orleans Levee District, and The Sewerage and Water Board of New Orleans to Establish a Citywide Joint Certification Program for the State and Local Disadvantaged Business Enterprise Program. Joseph Peychaud seconded the motion. The motion carried.

Kimberly Thomas entered the meeting at this time.

Item 4 **Acceptance of the Report on Operations for 2015**

Anna White with Black & Veatch presented a slide overview on the Draft of the 2015 Report on Operations for the Sewerage & Water Board of New Orleans.

Joseph Peychaud moved to accept the Report on Operations for 2015. Kerri Kane seconded the motion. The motion carried.

Item 5 **Adoption of Drainage Funding Strategy (R-159-2016)**

Robert Miller presented a slide overview on the Drainage Funding Strategy.

Joseph Peychaud moved to accept the Drainage Funding Strategy. Kerri Kane seconded the motion. The motion carried.

Item 6 **Executive Session**

Kerri Kane moved to go into Executive Session to discuss litigation matters. Joseph Peychaud seconded the motion. The motion carried.

Kerri Kane moved to return to regular session. Kimberly Thomas seconded the motion. The motion carried.

Joseph Peychaud moved to accept staff's recommendations re: Arthur Harris v. Tom Brown and Sewerage & Water Board of New Orleans, Civil District Court No. 2015-7977, Div. N. Kerri Kane seconded the motion. The motion carried.

PRESENTATION ITEMS:

Item 7 **CSM Project Communications Status**

Robert Miller presented the CSM Project Communications Status update.

Item 8 **Financial Results through August 2016**

Robert Miller presented the financial results through August 2016.

Robert Miller announced that the air conditioning system for the Information Services Department failed earlier today, and as a result the file servers and the email system of the Sewerage and Water Board are down. Staff is in the process of making the repairs needed to get these systems running as soon as possible. However, there may be a delay in getting committee reports to the Board of today's meetings.

INFORMATION ITEMS:

Information item(s) 9, 10, 11, and 12 were received.

ADJOURNMENT:

There being no further business to come before the Finance & Administration Committee, the meeting adjourned at approximately 3:42 PM.

Also in attendance were Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Sharon Judkins, Deputy Director, Administration; Harold Marchand, Yolanda Grinstead, Legal Department; Valerie Rivers, Deputy Director, Logistics; Willie Mingo, Purchasing Department; Stephen Stuart, BGR; Phil Kutz, CH2M Hill Engineers; Brenda Thornton, Communirep, Inc.; Randy Smith, Royal Engineers.

Respectfully submitted,

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Scott Jacobs, Chair

GENERAL SUPERINTENDENT RECOMMENDATIONS
FOR THE OCTOBER 19, 2016 MEETING

A. BIDS. A listing of the bids received during the month of September is included in the following report. A brief summary is attached for your review.

Item 1 - R-152-2016 - CONTRACT #30203 - RESTORATION GRAVITY FLOW SANITARY SEWERS BY POINT REPAIR OF SEWER MAINS AT VARIOUS SITES THROUGHOUT THE CITY OF NEW ORLEANS

Item 2 - R-153-2016 - CONTRACT #30204 - RESTORATION OF EXISTING GRAVITY FLOW SANITARY SEWERS BY EXCAVATON AND REPLACEMENT FROM MANHOLE TO MANHOLE, CIPP LINING FROM MANHOLE TO MANHOLE, CIPP LINING OF SERVICE LATERALS AND POINT REPAIR AT VARIOUS SITES THROUGHOUT THE CITY OF NEW ORLEANS

Item 3 - R-154-2016 - CONTRACT #30205 - NEW ORLEANS EAST BASIN - PLUM ORCHARD SEWER REHABILITATION

Item 4 - R-158-2016 - CONTRACT #2125 - WATERLINE REPLACEMENTS AND EXTENSIONS AT SCATTERED LOCATIONS THROUGHOUT ORLEANS PARISH

B. CONTRACT FINAL ACCEPTANCE

Item 5 - R-155-2016 - CONTRACT #3695 - RESTORATION OF EXISTING GRAVITY SEWER MAINS DAMAGED BY HURRICANE KATRINA BY EXCAVATION AND REPLACEMENT FROM MANHOLE TO MANHOLE, CIPP LINING FROM MANHOLE TO MANHOLE

R-156-2016 - CONTRACT #3794 - REHABILITATION OF BIO - REACTOR TRAIN #1 AT THE EAST BANK WASTEWATER TREATMENT PLANT

GENERAL SUPERINTENDENT RECOMMENDATIONS
REPORT OF FINAL ACCEPTANCE TO BE
CONSIDERED BY THE FINANCE AND ADMINISTRATION COMMITTEE
AND THE BOARD'S MEETING OF OCTOBER 19, 2016

During September 2016 bids were received and evaluated (as per attached tabulations) on various items as follows:

1. **CONTRACT #30203 – RESTORATION GRAVITY FLOW SANITARY SEWERS BY POINT REPAIR OF SEWER MAINS AT VARIOUS SITES THROUGHOUT THE CITY OF NEW ORLEANS**

   Three (3) bids were received on September 23, 2016 for performing work under Contract #30203. The apparent low bid of Fleming Construction Co., LLC was nonresponsive to the specifications because they did not meet the required DBE participation requirements. It is, therefore, recommended that the second low bid of **Wallace C. Drennan, Inc.** in the total amount of **$1,933,496.00** be accepted based upon the technical review of the proposals.

   The three (3) bidders are as follows:

1.	Fleming Construction Co., LLC	$1,860,093.00
2.	**Wallace C. Drennan, Inc.**	**1,933,496.00**
3.	BLD Services, LLC	2,480,375.00

   The estimated amount for this project is $2,500,000.00.

   The DBE participation is 36%.

   Funds for this project are budgeted under Account Code 6621 (Non FEMA Sewer Paving and Point Repair) and Object Code 4408 (Sewer Point Repairs).

2. **CONTRACT #30204 – RESTORATION OF EXISTING GRAVITY FLOW SANITARY SEWERS BY EXCAVATION AND REPLACEMENT FROM MANHOLE TO MANHOLE, CIPP LINING FROM MANHOLE TO MANHOLE, CIPP LINING OF SERVICE LATERALS AND POINT REPAIR AT VARIOUS SITES THROUGHOUT THE CITY OF NEW ORLEANS**

   Three (3) bids were received on September 23, 2016 for performing work under Contract #30204. It is recommended that the low bid of **Wallace C. Drennan, Inc.** in the total amount of **$3,988,738.00** be accepted based upon the technical review of the proposals.

The three (3) bidders are as follows:

1.	**Wallace C, Drennan, Inc.**	**$3,988,738.00**
2.	Fleming Construction Co., LLC	4,598,982.00
3.	BLD Services, LLC	4,988,205.00

The estimated amount for this project is $5,000,000.00.

The DBE participation is 36%.

Funds for this project are budgeted under Capital Program 318 (Rehabilitation of Gravity Sewers).

3. **CONTRACT #30205 - New Orleans EAST BASIN - PLUM ORCHARD SEWER REHABILITATION**

Four (4) bids were received on August 26, 2016 for performing work under Contract #30205. The apparent low bids of Mas Tec Network Solutions, LLC and BLD Services, LLC were nonresponsive to the specification because they did not meet the required DBE participation requirements. Also, Mas Tec Network Solutions, LLC requested via email that their bid be withdrawn. It is, therefore, recommended that the third low bid of **Wallace C. Drennan, Inc.** in the total amount of **$6,777,860.00** be accepted based upon the technical review of the proposals.

The four (4) bidders are as follows:

1.	Mas Tec Network Solutions, LLC	$5,887,290.00
2.	BLD Services, LLC	5,902,728.00
3.	**Wallace C. Drennan, Inc.**	**6,777,860.00**
4.	Fleming Construction Co., LLC	6,878,861.00

The estimated amount for this project is $8,000,000.00.

The DBE participation is 36%.

Funds for this project are budgeted under Capital Program 317 (Extensions and Replacements - Gravity Mains EPA Consent Decree) and partially FEMA funded.

4. **CONTRACT #2125 - WATERLINE REPLACEMENTS AND EXTENSIONS AT SCATTERED LOCATIONS THROUGHOUT ORLEANS PARISH**

Four (4) bids were received on September 2, 2016 for performing work under Contract #2125. It is recommended that the low bid of **Wallace C. Drennan, Inc.** in the total amount of **$1,696,960.00** be accepted based upon the technical review of the proposals.

The four (4) bidders are as follows:

1.	**Wallace C. Drennan, Inc.**	**$1,696,960.00**
2.	Vinson Enterprises	1,769,850.00
3.	Caleb-JEI Solutions	1,923,800.00
4.	Fleming Construction Co., LLC	2,022,616.00

The DBE participation is 36%.

The estimated amount for this project is $2,000,000.00.

Funds for this project are budgeted under Capital Program 214 (Normal Extensions and Replacements).

5.

REPORT OF FINAL ACCEPTANCE

PROPOSAL:

Contracts #3695 and #3794 be considered for acceptance.

EVALUATION:

Contract #3695 - **Fleming Construction Co., LLC** - Restoration of Existing Gravity Sewer Mains Damaged by Hurricane Katrina by Excavation and Replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole. Total Contract Bid: $5,765,068.00. Total Contract Expenditure: $5,701,301.31. Date Work Order Issued: November 14, 2011. Date Work Accepted: June 16, 2016. The DBE Participation Goal is 36%. The DBE participation Achieved is 39%.

Contract #3794 - **Industrial & Mechanical Contractors, Inc.** - Rehabilitation of Bio - Reactor Train #1 at the East Bank Wastewater Treatment Plant. Total Contract Bid: $1,274,250.00. Total Contract Expenditure: $2,313,102.23. Date Work Order Issued: March 27, 2015. Date Work Accepted: July 1, 2016. The DBE Participation Goal is 21%. The DBE participation Achieved is 36.10%.

RECOMMENDATION:

The above contracts are recommended for acceptance.

R-154-2016

CONTRACT #30205 – NEW ORLEANS EAST BASIN – PLUM ORCHARD SEWER REHABILITATION

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that four (4) bids were received on August 26, 2016 after advertising according to the Public Bid Law, for performing work under Contract #30205. The third low bid was hereby accepted and contract awarded therefore to **Wallace C. Drennan, Inc.** for the total amount of **$6,777,860.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-142-2016

ACCEPTANCE OF THE REPORT ON OPERATIONS FOR 2015

WHEREAS, Black & Veatch was authorized by resolution R-170-2015 to prepare the Report on Operations for 2015; and

WHEREAS, the completed report covering adherence to Bond resolutions, financing of future projects and operations has been completed and delivered to the Board; and

WHEREAS, a review by staff indicates that the report is satisfactory in all respects.

NOW, THEREFORE, BE IT RESOLVED, that the 2015 Report on Operations is accepted as complete.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans,
do hereby certify that the above and foregoing
is a true and correct copy of the resolution
adopted at a Regular Monthly Meeting of
said Board, duly called and held, according
to law on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-143-2016

AUTHORITY TO ENTER INTO A COOPERATIVE ENDEAVOR AGREEMENT WITH THE CITY OF NEW ORLEANS, HARRAH'S NEW ORLEANS, HOUSING AUTHORITY OF NEW ORLEANS, NEW ORLEANS AVIATION BOARD, REGIONAL TRANSIT AUTHORITY, ORLEANS LEVEE DISTRICT, AND THE SEWERAGE AND WATER BOARD OF NEW ORLEANS TO ESTABLISH A CITYWIDE JOINT CERTIFICATION PROGRAM FOR THE STATE AND LOCAL DISADVANTAGED BUSINESS ENTERPRISE PROGRAM

WHEREAS, the City of New Orleans, Harrah's New Orleans, Housing Authority of New Orleans, New Orleans Aviation Board, Regional Transit Authority, Orleans Levee District, and the Sewerage and Water Board of New Orleans (Collectively as "SLDBE Partners") desire to enter into a cooperative agreement to create and establish a citywide Joint Certification Program, called the Uniform Certification and Opportunity Center ("Citywide UCOC Program"); and

WHEREAS, the UCOC include the Citywide UCOC Partners to ensure that historically, socially and economically disadvantaged businesses continue to have the maximum opportunity to participate in the state and/or locally funded contracts led by the said UCOC Partners; and

WHEREAS, the Citywide UCOC Partners agree to align services offered, commit resources and provide support in developing and implementing a unified certification process for firms owned by individuals who are socially and economically disadvantaged to certify as SLDBE firms through the UCOC.

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is authorized to execute on behalf of the Sewerage and Water Board of New Orleans a Cooperative Endeavor Agreement with the City of New Orleans, Harrah's New Orleans, Housing Authority of New Orleans, New Orleans Aviation Board, Regional Transit Authority, Orleans Levee District, and the Sewerage and Water Board of New Orleans (Collectively as "SLDBE Partners") to create and establish a citywide Joint Certification Program, called the Uniform Certification and Opportunity Center ("Citywide UCOC Program").

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true and
correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-144-2016

CHANGE ORDER NO. 9 FOR CONTRACT #6247 – HAZARD MITIGATION GRANT PROJECT RETROFIT OF GENERATOR 4 AT THE CARROLLTON WATER PURIFICATION PLANT/POWER COMPLEX

WHEREAS, the Sewerage and Water Board entered into Contract 6247 with Industrial and Mechanical Contractors in the amount of $6,695,750.00 for Hazard Mitigation Grant funded repairs to Generator 4; and

WHEREAS, the Contractor was required to extend their Builders Risk Insurance and their Owners protective Liability Insurance and to add 245 Contract days; and

WHEREAS, this Change Order, in the amount of $8,993.66, brings the accumulated Contract change order total to $1,475,530.49, or 22% of the original Contract value.

NOW, THEREFORE, BE IT RESOLVED, that approval of Change Order No. 9 for Contract #6247 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true
and correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-145-2016

RATIFICATION OF CHANGE ORDER NO.1 FOR CONTRACT #8142 - PAVING OPEN CUTS IN STREETS, DRIVEWAYS AND SIDEWALKS FROM THE REPAIR TO THE S&WB OF NEW ORLEANS UNDERGROUND UTILITIES

WHEREAS, the Sewerage and Water Board of New Orleans entered into Contract #8142 with Fleming Construction Company for the amount of $4,942,100.00; and

WHEREAS, the contractor performed additional paving restorations throughout the City of New Orleans; and

WHEREAS, this Change Order, in the amount of $763,977.21, is 15.4% of the original contract value.

NOW, THEREFORE, BE IT RESOLVED, the approval of Change Order No. 1 for Contract #8142 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-146-2016

RATIFICATION OF CHANGE ORDER NO. 5 FOR CONTRACT #8132 - KATRINA RELATED REPAIRS TO GARAGE #1 AND THE GENERATOR BUILDING AT CENTRAL YARD

WHEREAS, the Sewerage and Water Board entered into Contract #8132 with Industrial & Mechanical Contractors, Inc. in the amount of $1,204,500.00 for FEMA funded repairs to Garage #1 and the Generator Building at Central Yard; and

WHEREAS, the S&WB directed the contractor to stand down and allow the S&WB staff to perform extensive electrical repairs; and

WHEREAS, the Contractor shall be granted two hundred fifty three (253) additional Contract Days to complete the original work and,

WHEREAS, this Change Order, in the amount of $121,863.52, brings the accumulated Contract change order total to $722,732.64, or 60% of the original contract value.

NOW, THEREFORE, BE IT RESOLVED, the approval of Change Order No. 5 for Contract #8132 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true
and correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R- 147-2016

RATIFICATION OF CHANGE ORDER 1 FOR CONTRACT #3695 RESTORATION OF EXISTING GRAVITY SANITARY SEWER MAIN DAMAGED BY HURRICANE FOR ESSA II RELATED WORK

WHEREAS, the Sewerage and Water Board entered into Contract #3695 with Fleming Construction Co., LLC in the amount of $5,765,065.00 for the above contract; and

WHEREAS, the work added to the contract, and coordination with SELA construction projects in the area, requires extending the duration of the contract to facilitate the continuity of the services described in the contract; and

WHEREAS, this Change Order, in the amount of $158,610.43, represents 2.75% of the original bid amount.

NOW, THEREFORE, BE IT RESOLVED, that approval of Change Order No. 1 for Contract #3695 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a Resolution adopted at the Regular Monthly meeting of said Board, duly called and held, according to law, on October 19, 2016

CEDRIC S.GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

RATIFICATION OF CHANGE ORDER NO. 5 FOR CONTRACT #3669 – 404 HAZARD MITIGATION GRANT PROGRAM – #6 SEWAGE PUMPING STATION

WHEREAS, the Sewerage and Water Board entered into Contract #3669 with Industrial & Mechanical Contractors, Inc. for FEMA funded Hazard Mitigation Grant Program to #6 Sewage Pumping Station in the bid amount of $2,900,900.00; and

WHEREAS, replacing the 24" sewer main into the pump station wetwell; and

WHEREAS, this Change Order, in the amount of $147,785.94, brings the accumulated Contract change order total to $280,990.90, or 9.7% of the original Contract value.

NOW, THEREFORE, BE IT RESOLVED, that approval of Change Order No. 5 for Contract #3669 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true
and correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-149-2016

AMENDMENT TO AGREEMENT WITH STANLEY CONSULTANTS, INC. FOR DESIGN AND ENGINEERING SERVICES FOR THE WATER HAMMER HAZARD MITIGATION PROJECT

WHEREAS, by action of the Sewerage and Water Board of New Orleans (Board), through the adoption of Resolution R-174-2011, Stanley Consultants, Inc. was awarded the agreement for design and engineering services for the Water Hammer Hazard Mitigation Project at the Carrollton Water Treatment Plant for $2,499,362.06; and

WHEREAS, with the design completed, the staff has directed Stanley to provide engineering services during construction, which will include all aspects of construction administration and inspection services during this construction project; and

WHEREAS, Stanley has agreed to provide these services on the $35,000,000 construction project for an additional cost of $1,584,842.00 and to maintain their DBE commitment at the 36% goal that was originally established.

NOW, THEREFORE, BE IT RESOLVED, that the President and/or President Pro Tem shall be authorized to execute the amendment to this agreement with Stanley Consultants, Inc. for the Water Hammer Hazard Mitigation Project increasing the fee authorized to be paid to Stanley Consultants, Inc. by $1,584,842.00 to a total fee of $6,204,284.25.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true and
correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

WEST BANK WASTEWATER TREATMENT PLANT MUNICIPAL WATER POLLUTION PREVENTION ENVIRONMENTAL AUDIT

WHEREAS, on October 3, 2016 the Board's wastewater operator (Veolia Water North America) completed the Louisiana Municipal Water Pollution Prevention report for the West Bank Wastewater Treatment Plant for the period September 1, 2015 to August 31, 2016; and

WHEREAS, the Board has reviewed the Municipal Water Pollution Prevention Environmental Audit Report, prepared for the Louisiana Department of Environmental Quality, which is attached to this resolution; and

WHEREAS, though no corrective action is needed at this time, the Board will continue to take whatever actions are necessary to maintain permit requirements contained in the Louisiana Water Discharge Permit System (LWPDPS) Number LA0038105.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby acknowledges receipt and review of the report and assures performance of any actions necessary to maintain permit requirements.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a Resolution adopted at the Regular Monthly Meeting of said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-151-2016

EAST BANK WASTEWATER TREATMENT PLANT MUNICIPAL WATER POLLUTION PREVENTION ENVIRONMENTAL AUDIT

WHEREAS, on October 3, 2016 the Board's wastewater operator (Veolia Water North America) completed the Louisiana Municipal Water Pollution Prevention report for the East Bank Wastewater Treatment Plant for the period June 1, 2015 to May 31, 2016; and

WHEREAS, the Board has reviewed the Municipal Water Pollution Prevention Environmental Audit Report, prepared for the Louisiana Department of Environmental Quality, which is attached to this resolution; and

WHEREAS, though no corrective action is needed at this time, the Board will continue to take whatever actions are necessary to maintain permit requirements contained in the Louisiana Water Discharge Permit System (LWPDPS) Number LA0038091.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby acknowledges receipt and review of the report and assures performance of any actions necessary to maintain permit requirements.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a Resolution adopted at the Regular Monthly Meeting of said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-152-2016

CONTRACT #30203 - RESTORATION GRAVITY FLOW SANITARY SEWERS BY POINT REPAIR OF SEWER MAINS AT VARIOUS SITES THROUGHOUT THE CITY OF NEW ORLEANS

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that three (3) bids were received on September 23, 2016 after advertising according to the Public Bid Law, for performing work under Contract #30203. The second low bid was hereby accepted and contract awarded, therefore, to **Wallace C. Drennan, Inc.** for the total amount of **$1,933,496.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

CONTRACT #30204 - RESTORATION OF EXISTING GRAVITY FLOW SANITARY SEWERS BY EXCAVATION AND REPLACEMNT FROM MANHOLE TO MANHOLE, CIPP LINING FROM MANHOLE TO MANHOLE, CIPP LINING OF SERVICE LATERALS AND POINT REPAIR AT VARIOUS SITES THROUGHOUT THE CITY OF NEW ORLEANS

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that three (3) bids were received on September 23, 2016 after advertising according to the Public Bid Law, for performing work under Contract #30204. The low bid was hereby accepted and contract awarded, therefore, to **Wallace C. Drennan, Inc.** for the total amount of **$3,988,738.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-154-2016

CONTRACT #30205 – NEW ORLEANS EAST BASIN – PLUM ORCHARD SEWER REHABILITATION

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that four (4) bids were received on August 26, 2016 after advertising according to the Public Bid Law, for performing work under Contract #30205. The third low bid was hereby accepted and contract awarded therefore to **Wallace C. Drennan, Inc.** for the total amount of **$6,777,860.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-155-2016

FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #3695 - RESTORATION OF EXISTING GRAVITY SEWER MAINS DAMAGED BY HURRICANE KATRINA BY EXCAVATION AND REPLACEMENT FROM MANHOLE TO MANHOLE, CIPP LINING FROM MANHOLE TO MANHOLE

WHEREAS, Contract #3695 is ready for Final Acceptance by the Sewerage & Water Board of New Orleans; and

WHEREAS, the General Superintendent in his report has recommended that this contract receive final acceptance and be closed out.

NOW, THEREFORE, BE IT RESOLVED, by the Sewerage and Water Board of New Orleans that the recommendation of the General Superintendent to authorize final acceptance and to close out Contract by **Fleming Construction Co., LLC** for **Contract #3695** is hereby approved.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #3794 - REHABILITATION OF BIO - REACTOR TRAIN #1 AT THE EAST BANK WASTEWATER TREATMENT PLANT

WHEREAS, Contract #3794 is ready for Final Acceptance by the Sewerage & Water Board of New Orleans; and

WHEREAS, the General Superintendent in his report has recommended that this contract receive final acceptance and be closed out.

NOW, THEREFORE, BE IT RESOLVED, by the Sewerage and Water Board of New Orleans that the recommendation of the General Superintendent to authorize final acceptance and to close out Contract by **Industrial & Mechanical Contractors, Inc.** for **Contract #3794** is hereby approved.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-157-2016

RATIFICATION OF CHANGE ORDER #10 FOR PROGRAM MANAGEMENT SERVICES ASSOCIATED WITH HURRICANE RELATED WATER RESTORATION PROJECTS

WHEREAS, the Sewerage and Water Board of New Orleans entered into a contract with CH2M HILL, Inc. in the amount of $4,400,000.00 for Program Management Services associated with the Hurricane Related Water Restoration Projects; and

WHEREAS, the consultant was directed to provide additional service as follows:

- Extended duration of the program projects to ensure there is minimal impact to the Board operations;
- Continued support of the Board in negotiations with FEMA/GOHSEP in aligning the eligible scope of work with the project work sheets and securing funding;
- Additional field and manufacturer inspections to ensure compliance with the Board's plans and specifications; and
- Further expansion of construction scope of work to address site conditions and to support continued operation of existing facilities; and

WHEREAS, this change order, in the amount of $1,627,790.00 adds four hundred (400) calendar days to the contract, represents an additional 14% increase from the current contract amount and raises the cumulative change order amount to $8,817,197.00. The DBE participation on this contract is 36% and will remain unchanged through this change order.

NOW, THEREFORE, BE IT RESOLVED, by the Sewerage and Water Board of New Orleans that the President or President Pro-Tem is hereby authorized to enter into an amendment to the agreement on behalf of the Sewerage and Water Board of New Orleans with CH2M HILL, Inc. for program management services for the hurricane related water restoration projects increasing the fee by $1,627,790 to a revised not-to-exceed amount authorized to be paid to CH2M HILL, Inc. of $13,217,197.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a Resolution adopted at the Regular Monthly Meeting of said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-158-2016

CONTRACT #2125 - WATERLINE REPLACEMENTS AND EXTENSIONS AT SCATTERED LOCATIONS THROUGHOUT ORLEANS PARISH

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that four (4) bids were received on September 2, 2016 after advertising according to the Public Bid Law, for performing work under Contract #2125. The low bid was hereby accepted and contract awarded, therefore, to **Wallace C. Drennan, Inc.** for the total amount of **$1,696,960.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-159-2016

ADOPTION OF DRAINAGE FUNDING STRATEGY

WHEREAS, Sewerage and Water Board desires to ensure sufficient funding exists to support the drainage needs of the City of New Orleans; and

WHEREAS, Sewerage and Water Board supports the need for renewal of the current property tax as critical to the continued funding of the capital and operating needs of the drainage system; and

WHEREAS, the Board of Directors has previously adopted resolution R-081-2016 on June 15, 2016 to request the City Council to submit to the electorate the proposition seeking their approval of the extension of the 3 mill tax; and

WHEREAS, the Board of Directors has previously adopted resolution R-123-2016 on September 21, 2016 to request the City Council to set the 2017 drainage Ad Valorem Tax Millages at the same level as 2016; and

WHEREAS, the Board of Directors has previously adopted resolution R-141-2016 on September 21, 2016 to authorize development of communication program materials for board initiatives; and

WHEREAS, Sewerage and Water Board desires to engage the community in a discussion on the funding needs for the drainage system;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of Sewerage and Water Board of New Orleans to adopt the Drainage Funding Strategy herein contained.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true and
correct copy of a Resolution adopted at the Regular Meeting of the
Board of Directors of Sewerage and Water Board of New Orleans,
duly called and held, according to law, on October 19, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

SEWERAGE AND WATER BOARD OF NEW ORLEANS

October 10, 2016

Strategy Committee
Sewerage and Water Board of New Orleans
New Orleans, Louisiana

Subject: Monthly Human Resources Activity Report for the Period September 1- September 30, 2016

Dear Directors:

Please find below an account of various Board human resources activities for the period September 1- September 30, 2016. This monthly snapshot is presented to keep you abreast of the progress and challenges related to the Board's ability to hire and retain the best qualified candidates to perform the Board's important work.

Human Resources Activities

Beginning Vacant Positions: 256

Ending Vacant Positions: 267

New Hire: 2

Resignations: 5

Retirement: 0

DROP Program Participants: 122

- Beginning Balance: 127
- New Member(s): 2
- Member(s) Removed 7

Promotions: 12

Disciplinary Actions: 22

- Reprimands: 16
- Suspensions: 5
- Terminations: 1

Civil Service Reform Update

The resignation of the S&WB's analyst trained by Civil Service (CS) was effective September 24, 2016. As a result, our full access to the NEOGOV applicant tracking system was removed. To restore full access we are required by CS to have additional staff complete the CS NEOGOV Training. The training started on October 10, 2016 and will continue for six weeks (half day training sessions). In an attempt to work through ongoing issues, bi-weekly meeting with Mr. Grant/staff and the CS Commission Chair/CS staff started on September 29, 2016. Many additional improvements are required if we are to realize our hiring and recruiting goals. If you have questions relating to this report or desire additional information, please feel free to contact me at (504) 585-2023.

Sharon Judkins
Deputy Director-Administration

Cc: Attachments
Monthly Activity Report
Drop Summary
Resignation Analysis

September Monthly Activity Report			
DATE	ACTION	JOB TITLE	REASON
New Hires:			
9/6/2016		Laborer	
9/6/2016		Laborer	
Resignations:			
9/2/2016		Laborer	avoid disciplinary action
9/19/2016		Management Development Analyst 1	transfer/promotion to the city
9/23/2016		Networks Maintenance Technician 1	other reasons
9/26/2016		Office Assistant 2	accept employment outside of city civil service
9/28/2016		Utilities Plant Worker	accept employment outside of city civil service
9/1/2016		Buyer 1	Exit DROP
9/12/2016		Buyer 2	Exit DROP
9/7/2016		Facilities Engineering Specialist	Enter DROP
9/1/2016		Networks Master Maintenance Technician 1	Exit DROP
9/19/2016		Senior Office Support Specialist	Exit DROP
9/1/2016		Senior Office Support Specialist	Exit DROP
9/1/2016		Utility Services Administrator	Enter DROP
9/1/2016		Warehouse and Supplies Manager	Exit DROP
9/10/2016		Water Purification Operator 2	Exit DROP
Promotions:			
9/2/2016		Engineering Specialist	
9/2/2016		Engineering Specialist	
9/2/2016		Engineering Specialist	
9/2/2016		Management Development Specialist 1	
9/6/2016		Networks Maintenance Technician 1	
9/6/2016		Networks Maintenance Technician 1	
9/8/2016		Office Assistant 2	
9/15/2016		Pumping Plant Operator	
9/15/2016		Pumping Plant Operator	
9/20/2016		Steam Plant Engineer 2	
9/26/2016		Water Purification Operator 3	
9/27/2016		Water Service Inspector 3	

Disciplinary Actions:

9/2/2016	Reprimand	Laborer
9/2/2016	Reprimand	Laborer
9/2/2016	Reprimand	Laborer
9/2/2016	Reprimand	Laborer
9/2/2016	Reprimand	Laborer
9/13/2016	Reprimand	Laborer
9/13/2016	Reprimand	Laborer
9/23/2016	Reprimand	Laborer
9/13/2016	Reprimand	Networks Maintenance Technician 1
9/8/2016	Reprimand	Office Assistant 4
9/12/2016	Reprimand	Office Assistant 4
9/12/2016	Reprimand	Pumping Plant Operator
9/26/2016	Reprimand	Pumping Plant Operator
9/12/2016	Reprimand	Utilities Plant Worker
9/21/2016	Reprimand	Utilities Plant Worker
9/1/2016	Reprimand	Water Service Inspector 2
9/27/2016	Suspension	Laborer
9/27/2016	Suspension	Laborer
9/19/2016	Suspension	Networks Maintenance Technician 2
9/19/2016	Suspension	Office Assistant 2
9/1/2016	Suspension	Water Service Inspector 3
9/19/2016	Termination	Laborer

DROP SUMMARY REPORT

TITLE	START	END	TIME REMAINING (yrs)	AVG TIME REMAINING (YRS)	TOTAL EMPLOYEES ON DROP
NETWORKS ZONE MANAGER 1	10/1/2011	10/1/2016	0.00	2.47	122
SR. OFFICE SUPPORT SPECIALIST	10/1/2011	10/1/2016	0.00		
NET SENIOR MAINTENANCE TECH 1	11/1/2011	11/1/2016	0.09		
ACCOUNTANT 3	11/1/2011	11/1/2016	0.09		
ADMIN. SUPPORT SUPERVISOR 3	12/1/2011	12/1/2016	0.17		
INFORMATION TECHNOLOGY MANAGER	12/5/2011	12/5/2016	0.18		
UTIL MAINT MASTER SUPERVISOR	12/31/2011	12/31/2016	0.25		
NET SENIOR MAINTENANCE TECH 2	1/2/2012	1/2/2017	0.26		
ADMIN. SUPPORT SUPERVISOR 3	2/1/2012	2/1/2017	0.34		
WATER PURIFICATION OPERATOR 4	2/1/2012	2/1/2017	0.34		
WATER PURIFICATION OPERATOR 2	2/3/2012	2/3/2017	0.35		
FACILITIES ENGINEERING SPCL	3/14/2012	3/14/2017	0.45		
POWER DISPATCHER 3	4/1/2012	4/1/2017	0.50		
SENIOR PRINCIPAL ENGINEER	4/1/2012	4/1/2017	0.50		
SR. OFFICE SUPPORT SPECIALIST	4/9/2012	4/9/2017	0.52		
CHIEF ACCOUNTANT	4/30/2012	4/30/2017	0.58		
WATER SERVICE INSPECTOR 3	4/30/2012	4/30/2017	0.58		
UTIL MAINT MASTER SPECIALIST 2	5/1/2012	5/1/2017	0.58		
PUMPING STATIONS SUPV	5/1/2012	5/1/2017	0.58		
PUBLIC WORKS SUPERVISOR 1	5/1/2012	5/1/2017	0.58		
UTILITY SERVICES ADMINISTRATOR	5/1/2012	5/1/2017	0.58		
UTILITY SENIOR SERVICES ADMIN	5/1/2012	5/1/2017	0.58		
ATTORNEY 4	5/1/2012	5/1/2017	0.58		
ENGINEERING TECHNICIAN	6/1/2012	6/1/2017	0.67		
AUTOMOTIVE SECTION SUPERVISOR	6/1/2012	6/1/2017	0.67		
PUBLIC WORKS SUPERVISOR 3	6/17/2012	6/17/2017	0.71		
WATER PURIFICATION OPERATOR 4	7/1/2012	7/1/2017	0.75		
NET SENIOR MAINTENANCE TECH 2	7/2/2012	7/2/2017	0.75		
FIELD SERVICE SUPERVISOR	9/1/2012	9/1/2017	0.92		
NETWORKS ZONE MANAGER 1	9/8/2012	9/8/2017	0.94		
		Employees within 1 year:		30	
NET SENIOR MAINTENANCE TECH 2	10/7/2012	10/7/2017	1.02		
MATERIAL AND STORES SUPV	1/3/2013	1/3/2018	1.26		
NET SENIOR MAINTENANCE TECH 1	1/21/2013	1/21/2018	1.31		
NET SENIOR MAINTENANCE TECH 2	3/1/2013	3/1/2018	1.42		
EQUIPMENT OPERATOR 3	3/1/2013	3/1/2018	1.42		
PUMPING STATIONS SUPV ASST	3/1/2013	3/1/2018	1.42		
UTIL MAINT MASTER SPECIALIST 2	4/1/2013	4/1/2018	1.50		
OFFICE SUPPORT SPECIALIST	5/1/2013	5/1/2018	1.58		
UTILITIES MAINT SUPERVISOR	5/1/2013	5/1/2018	1.58		
OFFICE ASSISTANT 4	5/1/2013	5/1/2018	1.58		
NET SENIOR MAINTENANCE TECH 2	5/31/2013	5/31/2018	1.67		
NET SENIOR MAINTENANCE TECH 1	6/1/2013	6/1/2018	1.67		
DEPUTY SPECIAL COUNSEL	6/1/2013	6/1/2018	1.67		

DATA AS OF SEPTEMBER 30, 2016

DROP SUMMARY REPORT

NET MASTER MAINTENANCE TECH 2	6/1/2013	6/1/2018	1.67	
OFFICE ASSISTANT 3	6/3/2013	6/3/2018	1.67	
PUMPING STATIONS SUPV	7/31/2013	7/31/2018	1.83	
OFFICE ASSISTANT 2	8/1/2013	8/1/2018	1.84	
OFFICE ASSISTANT 3	8/1/2013	8/1/2018	1.84	
NET MASTER MAINTENANCE TECH 2	8/12/2013	8/12/2018	1.87	
PUMPING PLANT OPERATOR	9/1/2013	9/1/2018	1.92	
ENGINEERING SPECIALIST	10/1/2013	10/1/2018	2.00	
		Employees within 2 years:		**21**
NET QUALITY ASSUR & SFTY INSPC	11/1/2013	11/1/2018	2.09	
FLEET SERVICES SUPERVISOR	11/1/2013	11/1/2018	2.09	
MANAGEMNT DEVELOPMNT SPECLST 2	12/1/2013	12/1/2018	2.17	
STEAM PLANT ENGINEER 2	12/2/2013	12/2/2018	2.17	
UTIL MAINT MASTER SUPERVISOR	1/3/2014	1/3/2019	2.26	
LEGAL ADMINISTRATIVE ASSISTANT	1/3/2014	1/3/2019	2.26	
PUBLIC WORKS MAINTENANCE SUPT	1/3/2014	1/3/2019	2.26	
NETWORKS MAINTENANCE TECH 2	1/27/2014	1/27/2019	2.33	
WATER PURIFICATION OPERATOR 2	2/1/2014	2/1/2019	2.34	
PUMPING AND POWER PLANT OPR	2/1/2014	2/1/2019	2.34	
NET MASTER MAINTENANCE TECH 2	2/13/2014	2/13/2019	2.37	
PUMPING AND POWER PLANT OPR	3/1/2014	3/1/2019	2.42	
PUMPING STATIONS SUPV ASST	3/1/2014	3/1/2019	2.42	
WATER PURIFICATION OPERATOR 3	6/4/2014	6/4/2019	2.68	
OFFICE SUPPORT SPECIALIST	6/6/2014	6/6/2019	2.68	
EQUIPMENT OPERATOR 2	9/1/2014	9/1/2019	2.92	
OFFICE ASSISTANT 3	10/1/2014	10/1/2019	3.00	
		Employees within 3 years:		**17**
NETWORKS MAINTENANCE TECH 1	10/30/2014	10/30/2019	3.08	
NET SENIOR MAINTENANCE TECH 1	10/31/2014	10/31/2019	3.08	
UTILITY SENIOR SERVICES MGR	10/31/2014	10/31/2019	3.08	
MANAGEMNT DEVELOPMNT SPECLST 2	11/1/2014	11/1/2019	3.09	
PUMPING PLANT OPERATOR	11/1/2014	11/1/2019	3.09	
WATER PURIFICATION OPERATOR 1	11/20/2014	11/20/2019	3.14	
MANAGEMNT DEVELOPMNT SPECLST 2	11/30/2014	11/30/2019	3.17	
AUTOMOTIVE MAINT. TECHNICIAN	12/1/2014	12/1/2019	3.17	
ADMIN. SUPPORT SUPERVISOR 2	12/15/2014	12/15/2019	3.21	
NET SENIOR MAINTENANCE TECH 2	12/19/2014	12/19/2019	3.22	
PUMPING STATIONS SUPV ASST	12/31/2014	12/31/2019	3.25	
NET MASTER MAINTENANCE TECH 1	12/31/2014	12/31/2019	3.25	
UTIL MAINT MASTER SPECIALIST 1	1/1/2015	1/1/2020	3.25	
STEAM PLANT ENGINEER 2	1/24/2015	1/24/2020	3.32	
PUMPING STATIONS SUPV ASST	2/1/2015	2/1/2020	3.34	
UTILITY SERVICES ADMINISTRATOR	3/1/2015	3/1/2020	3.42	
FIELD SERVICE SUPERVISOR	3/15/2015	3/15/2020	3.46	
OFFICE SUPPORT SPECIALIST	3/28/2015	3/28/2020	3.49	
STEAM PLANT ENGINEER 1	3/31/2015	3/31/2020	3.50	
OFFICE ASSISTANT 3	4/1/2015	4/1/2020	3.50	

DROP SUMMARY REPORT

FIELD SERVICE SUPERVISOR	4/9/2015	4/9/2020	3.53	
PUMPING AND POWER PLANT OPR	8/1/2015	8/1/2020	3.84	
FLEET SERVICES MANAGER	8/7/2015	8/7/2020	3.85	
STEAM PLANT ENGINEER 4	9/22/2015	9/22/2020	3.98	
POWER DISPATCHER 4	9/22/2015	9/22/2020	3.98	
		Employees within 4 years:		**25**
FIELD SERVICE SUPERVISOR	10/1/2015	10/1/2020	4.01	
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	4.09	
FIELD SERVICE SUPERVISOR	11/1/2015	11/1/2020	4.09	
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	4.09	
ADMIN. SUPPORT SUPERVISOR 3	11/26/2015	11/26/2020	4.16	
CHIEF ACCOUNTANT	11/28/2015	11/28/2020	4.16	
PUBLIC WORKS SUPERVISOR 2	12/2/2015	12/2/2020	4.18	
ENGINEER INTERN 2	12/21/2015	12/21/2020	4.23	
NET SENIOR MAINTENANCE TECH 2	12/30/2015	12/30/2020	4.25	
NET MASTER MAINTENANCE TECH 1	12/30/2015	12/30/2020	4.25	
SR. OFFICE SUPPORT SPECIALIST	1/1/2016	1/1/2021	4.26	
AUTOMOTIVE SERVICES SUPERVISOR	1/8/2016	1/8/2021	4.28	
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.28	
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.28	
UTIL MAINT MASTER SUPERVISOR	1/11/2016	1/11/2021	4.28	
NET SENIOR MAINTENANCE TECH 1	2/1/2016	2/1/2021	4.34	
SR. OFFICE SUPPORT SPECIALIST	2/2/2016	2/2/2021	4.35	
NET SENIOR MAINTENANCE TECH 2	2/29/2016	3/1/2021	4.42	
NET MASTER MAINTENANCE TECH 1	4/1/2016	4/1/2021	4.50	
POWER DISPATCHER 3	4/1/2016	4/1/2021	4.50	
OFFICE ASSISTANT 4	4/1/2016	4/1/2021	4.50	
PUBLIC WORKS MAINTENANCE WKR 1	6/1/2016	6/1/2021	4.67	
NET SENIOR MAINTENANCE TECH 2	6/1/2016	6/1/2021	4.67	
PUBLIC WORKS MAINTENANCE WKR 1	6/4/2016	6/4/2021	4.68	
LABORATORY TECHNICIAN 3	7/1/2016	7/1/2021	4.75	
PUMPING STATIONS SUPV	8/1/2016	8/1/2021	4.84	
PUMPING AND POWER PLANT OPR	8/1/2016	8/1/2021	4.84	
UTILITY SERVICES ADMINISTRATOR	9/1/2016	9/1/2021	4.92	
FACILITIES ENGINEERING SPCL	9/7/2016	9/7/2021	4.94	
		Employees within 5 years:		**29**

SEPTEMBER SUMMARY

	EFFECTIVE DATE	ACTION
UTILITY SERVICES ADMINISTRATOR	9/1/2016	ADDITION
WAREHOUSE AND SUPPLIES MANAGER	9/1/2016	DELETION
SENIOR OFFICE SUPPORT SPECIALIST	9/1/2016	DELETION
BUYER 1	9/1/2016	DELETION
NETWORKS MASTER MAINTENANCE TECH 1	9/1/2016	DELETION
FACILITIES ENGINEERING SPCL	9/7/2016	ADDITION
WATER PURIFICATION OPERATOR 2	9/10/2016	DELETION
BUYER 2	9/12/2016	DELETION
SENIOR OFFICE SUPPORT SPECIALIST	9/19/2016	DELETION

Resignations for September 2016

Date	Reason	Job Title
9/2/2016	accept employment outside of city civil service	Utilities Plant Worker
9/19/2016	avoid disciplinary action	Laborer
9/23/2016	transfer/promotion to the City	Management Development Analyst 1
9/26/2016	other reasons	Networks Maintenance Technician 1
9/28/2016	accept employment outside of city civil service	Office Assistant 2

Reason	# of Resignations	% of Total Resignations
Transfer and/or Promotion to the City	1	20%
Accept Employment Outside of City Civil Service	2	40%
Avoid Disciplinary Action	1	20%
Other Reasons	1	20%
Total	5	100%

SEWERAGE AND WATER BOARD
Inter-Office Memorandum

Date: October 5, 2016

From: Willie Mingo, Purchasing Agent
Purchasing Department

Thru: Vicki Rivers, Deputy Director
Sewerage and Water Board New Orleans - Logistics

To: Sharon Judkins, Deputy Director
Sewerage and Water Board New Orleans- Administration

Re: **Executive Director's Approval of Contracts of $1,000,000.00 or less**

1. Roedel, Parsons Koch Blache Balhoff & McCollister Law Corporation
   1515 Poydras St, Suite 2230, New Orleans, LA 70122

   - Legal representation & advice regarding construction, procurement & related matters
   - Start date: 10/3/16 one (1) year with two (2) 1-year renewal options
   - $15,000 annually, inclusive of services & reimbursements for cost at approved hourly rate $175.00 for attorneys & $75.00 for paraprofessionals

2. AECOM Technical Services, Inc.
   1515 Poydras St., Suite 2500 New Orleans, LA 70112

   - Project Controls & Scheduling Services of Engineering Programs
   - Start date: 9/20/16 one (1) year
   - Not to exceed $139,228.95 of Work Order #1

3. Volkert Inc.
   3801 Canal St, Suite 210, New Orleans, LA 70119

   - Consulting Services for the demolitions of two (2) abandoned Carrollton Water Plant Clarifiers, conceptual design & project scoping, design & construction administration services
   - Start date : 9/20/16 one (1) year
   - Not to exceed $84,966.00 of Work Order #1

4. Eustis Engineering, LLC
   3011 28th St., Metairie, LA 70002

   - Geotechnical Consulting Services necessary for the implementation of Board's Green Infrastructure Plan
   - Start date: 9/20/16 one (1) year
   - Not to exceed $97,795.25 Work Order #1

5. Morton Salt
   123 N. Wacker Drive, Chicago, IL 60606

   - Sodium Chloride used in the regeneration of industrial water softener used for pre-treatment of boiler water for steam production at Board's Power Plant
   - Start date 11/1/16 with one (1)year renewal option
   - $47,019.00 annually

6. Flemings Construction Company
   23 East Airline Dr., Kenner, LA 70062

   - Installation of Emergency Discharge Connections at Horace, Holiday, Huntlee, and Eton Sewer Pumping Stations CONTRACT #30103
   - Start date 11/1/16 one (1) year
   - $338,225.00

7. Lou-Con, Inc.
   3100 E. St. Bernard Hwy, Meraux, LA 70075

   - Furnish and Installation of Air Compressors and Associated Equipment at the MWPP
   - One (1) time purchase
   - $375.000.00

8. Consolidated Pipe and Supply, Co.
   P. O. Box 6961, Metairie, LA 70009

   - Furnishing Complete R.D. Wood Gate Valves Sizes 4", 6", 8" & 12"
   - One (1) time purchase
   - $473,375.00

9. All Star Forest Products, Inc.
   P. O. Box 7538, Jackson, MS 39284

   - Furnishing Rough Pine and Oak Hardwood Lumber
   - Start date: 11/1/16 with one (1) year renewal option
   - $49,420.00 annually

10. Machine Tools, Inc.
    P.O. Box 60249, Lafayette, LA 70596

    - Furnishing Vertical Machining Center for Facility Maintenance-Machine Shop
    - One (1) time purchase
    - $310,000.00

11. Twin Commercial Tires
    5712 Jarvis St, Harahan, LA 70123

    - Furnishing Complete Tire Services
    - Start date: 11/1/16 with one (1) year renewal option
    - $187,391.05 annually

12. Sale of Junked Automobiles, Small Pickups, Medium Duty Trucks & other equipment

    - Faust Auto Sales items
      3633 Paris Road, Chalmette, LA 70043
        - Items #12, #13, #23, #37, #38, #40, #41 (Pick-up Trucks)

        Total $1,400.00

    - Week's Auction Co.
      4851 West Hwy 40, Ocala, FL 34482
        - Items #21 & #42 (Sewer Trucks)
        - Item #27 (Dump Truck)
        - Item #28 (Crew Cab)
        - Item #43 (Backhoe)

        Total $24,642.25

    - Calico Wreckers
      2104 Massachusetts Ave, Kenner, LA 70062
        - Item #31 (Pick-up Truck)
        - Item #46 (Golf Cart)

        Total $830.00

- Brian Alexis
  2637 Almonaster Ave, New Orleans, LA 70117
  - Item #1 (Car)
  - Items #15, #16 (Pick-up Trucks)

    Total $650.00

- Advanced Industrial
  2125 Whitney Ave, Gretna, LA 70056
  - Item #48 (Small Engine & Pump Equipment)

    Total $500.00

- Watkin Auto Sale
  13 Moss Point Rd, Hattiesburg, MS 39402
  - Items #2, #3, #5 (Cars)
  - Items #4, #6, #7, #8, #9 (Vans)
  - Items #10, #11, #14 (Trucks)
  - Items #17, #18, #24, #25, #26, #34, #35 (Pick-up Trucks)
  - Items #19, #20 (Crew Cabs)
  - Items #32, #33 (Utility Trucks)
  - Items #29, #30, #36, #39 (Dump Trucks)
  - Item #44, #45 (Bobcats)
  - Item #47 (Towing Rig Attachment)

    Total $6,237.00

All items sold to vendor bidding the highest price on each item.

13. Mainframe Information Systems
    1700 Summit Lake Drive, Tallahassee, FL 32317
    - IBM z114 2818-M05 Mainframe
    - One (1) time purchase
    - $53,758.30

- Upon request, complete contract available for review in Procurement office.

Cc: Kathleen LaFrance

SEWERAGE & WATER BOARD OF NEW ORLEANS
625 SAINT JOSEPH ST
NEW ORLEANS, LA 7016
52-WATER or (504) 5
Hearing Impaired TRS
Visit us on the web at www.swbno.org

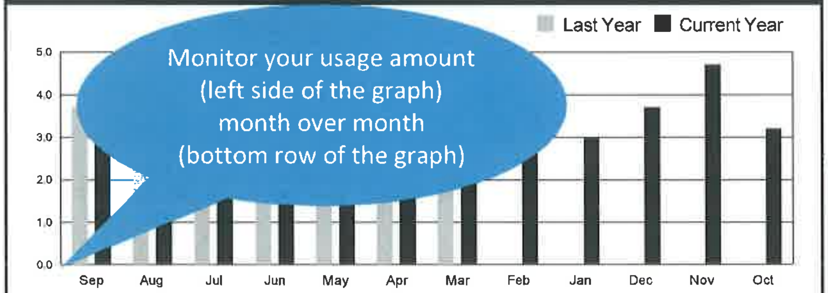
Important Information about your account

Account Number	131000-566839
Service Address	2158 E ASONIATA ST
Total Due	$83.83
Date Due	09/28/2016
Total Due After 09/28/2016	$93.36

Meter	Service Class	Bill	Read Date	Reading	Read Type	Usage*	Days Of Use	Avg Usage/Day*
A312971	RESIDENTIAL	This Bill	09/02/2016	840.0	Estimate	3.8	31	0.12
		Last Bill	08/02/2016	836.2	Actual	3.1	32	0.10

*Usage in thousands of gallons

Water Usage Graph* (in thousands of gallons)



Previous Activity

Last Bill	$74.27
Payment Received - Thank You	-$74.27
Late Fees	$0.00
Adjustments	$0.00
Balance Forward	$0.00

Current Activity

Meter A312971	
Ready To Serve - Water for 5/8" Meter	$5.94
Water Usage	$17.24
Ready To Serve - Sewer	$16.98
Sewer Volume Charge	$19.09
Residential Sanitation Charges (1 unit)	$24.00
City Sales Tax	$0.58
Current Charges	$83.83

Details of your current and previous month's charges

Total Due *(Balance Forward + Current Charges)*	$83.83

Please add $1.00 to Your Payment for Water Help

Important Information

If you are 62 years or older or disabled, and you are having trouble paying your bill, contact TCA at 504-324-8609 to see if you qualify for Water Help.

Look here for important messages specific to your account, your street or your community

PLEASE DETACH AND RETURN BOTTOM PORTION WITH PAYMENT IF PAYING BY MAIL

SEWERAGE & WATER BOARD
625 SAINT JOSEPH ST
NEW ORLEANS, LA 70165-6501
Return Service Requested

Account Number	Date Due	Total Due
131000-566839	09/28/2016	$83.83
	Total Due After 09/28/2016	$93.36
	Amount Paid	

☐ CHECK HERE FOR CHANGE OF MAILING ADDRESS.
PLEASE COMPLETE FORM ON REVERSE SIDE.

SAMPLE BILL
c/o TESSA BILL
1324 IONA ST
NEW ORLEANS, LA 711

NEW!!! Payment Options and Services to make paying your bill easier

Pay by Internet
To pay securely using credit card, debit card, or electronic check please visit us at www.swbno.org
Pay by Phone
To pay by using our automated phone system dial 1-504-529-2837 (available 24 hours, 7 days)
Pay by Mail
To pay by mail please return the bottom portion with payment.
Make check payable to: Sewerage and Water Board
625 Saint Joseph St. Rm. 154, New Orleans, LA 70165-6501

0 1001310005668390000698309281600007726

Sewerage and Water Board of New Orleans
Department of Emergency Management
"Preparedness, Mitigation, Response, and Recovery"

FEMA Project Update as of **10-3-16**
This data was collected from E.M. Data and Louisianapa.com on the above referenced date.

Prepared by: Jason Higginbotham, CEM, LEM-P
Director of Emergency Management

Hurricane Katrina

Estimated Project Cost	**$**	**943,551,123.84**
Obligated Amount	**$**	**800,885,832.39**
Not Eligible PW [1]	$	10,896,751.08
Not Eligible Loan PW[2]	$	71,678,262.59
Insurance Deduction[3]	$	2,747,339.04
Insurance Settlement [4]	$	2,303,000.00
Version Request[5]	$	29,415,489.68
Appeal Amount [6]	$	0
Close Out Reconciliation[7]	$	0
Submitted Project Cost	$	838,261,350.26
Awaiting Obligation[8]	$	4,176,786.07
Total Invoices in Progress at State	$	31,009,111.15
Total Paid by State (LAPA Data)	$	401,599,557.28
SPS HMGP Grant	$	20,082,538.00
Power Plant HMGP GRANT	$	141,175,000.00
Power Plant HMGP Amendment 1	$	9,620,389.00
Settlement Amount	$	128,986,034.00

1 Represents the amount that will not result in payments by FEMA on non-100 Million Dollar P.W.'s.
2 Represents the amount that will not result in payments by FEMA on 100 Million Dollar P.W.'s.
3 National Flood Insurance deductions.
4 Insurance Settlement
5 Amount that FEMA is reviewing documentation to adjust scope of work or cost adjustments
6 Amount that is currently under appeal or arbitration.
7 Amount that will be reconciled when Project Worksheets are closed out.
8 Amount pending obligation in FEMA Million Dollar Queue or Funding Review Queue.

Hurricane Gustav

This data was collected from E.M. Data and Louisianapa.com

Original ESTIMATED PROJECT COST	$ 751,215.28
PROJECT SUBMITTED AMOUNT	$ 751,215.28
NFIP Reduction	$ -
OBLIGATED Amount	$ 751,215.28
Amount Paid by State	$ 647,093.76

Hurricane Isaac

This data was collected from E.M. Data and Louisianapa.com

Site	Estimated	Insurance Claim	FEMA Claim	PW Amount
CAT B Emergency Labor/Equipment	$ 1,217,743.75	$ -	$ 1,398,010.67	$ 1,398,010.67
East Bank Waste Water Treatment Plant	$ 873,596.00	$ 367,636.00	$ 505,960.00	$ 224,987.37
West Bank Waste Water Treatment Plant	$ 118,755.00	$ 38,887.00	$ 79,868.00	$ 28,053.10
East Bank Water Plant	$ 184,556.00	$ 36,850.00	$ 174,706.00	$ 74,678.91
West bank Water Plant	$ 2,269.74	$ -	$ 2,269.74	$ 2,269.74
Sewer Pumping Stations/DPS	$ 94,063.80	$ -	$ 94,377.90	$ 80,711.15
Central Yard Roof Repairs	$ 6,053.60	$ -	$ 6,053.60	$ 6,053.60
Central Yard Fence	$ 18,836.61		$ 18,836.61	$ 18,836.61
Total	**$ 2,515,874.50**	**$ 443,373.00**	**$ 2,280,082.52**	**$ 1,833,601.15**

OFFICE OF GENERAL SUPERINTENDENT
SEWERAGE AND WATER BOARD OF NEW ORLEANS

OCTOBER 19, 2016

To the Honorable President and members of the Sewerage and Water Board of New Orleans:

The following report for the month of **September** presented herewith:

Contract #1345 – Industrial & Mechanical Contractors, Inc. – Replacement of Filter Backwash Equipment at the Main Water Purification Plant. This work is approximately 60% complete. (CP Item 110).

Contract #1350 – Industrial & Mechanical Contractors, Inc. – Katrina related repairs to Stream Turbine No. 4 & Auxiliaries at the Main Water Purification Plant Power Complex. This work is approximately 98% complete. (CP Item 175).

Contract #1351 – Lou - Con, Inc. – Repairs to A & B Pumps & Auxiliaries at the Main Water Purification Plant. This work is approximately 99% complete. (CP Item 175).

Contract #1352 – Industrial & Mechanical Contractors, Inc. – Katrina related replacement of Pump Package at the Main Water Purification Power Plant Complex. This work is 100% complete. (CP Item 175).

Contract #1378 – Plant-N-Power Services, LLP – Hurricane Katrina related repairs to Boilers/Duct/Elevator at the Main Water Purification Plant Power Complex. This work is approximately 71% complete. (CP Item 175).

Contract #1382 – Lou - Con, Inc. – Replacement of Media Filters 1A, 1B, 5A & 5B at the Claiborne Filter Gallery at the Main Water Purification Plant. This work is approximately 99% complete. (CP Item 110).

Contract #1387 – New Orleans Metalworks, Inc. – Painting & Repairs of Four (4) Million Gallon Water Storage Tanks at the Main Water Purification Plant. This work is approximately 69% complete. (CP Item 110).

Contract #2098 – Fleming Construction Co., LLC – Water Main Point Repair, Water Service Connection, Water Valve and Fire Hydrant Replacement at Various Sites throughout Orleans Parish. This work is 100% complete. (CP Item 175).

Contract #2105 – Boh Brothers Construction Co., LLC – Replacement of Water Lines damaged by Hurricane Katrina within various roadways in different neighborhoods throughout the City of New Orleans. This work is approximately 81% complete. (CP Item 175).

Contract #2111 – Wallace C. Drennan, Inc. – Water Main Point Repair, Water Service Connection, Water Valve & Fire Hydrant Replacement at Various Sites throughout Orleans Parish. This work is approximately 79% complete. (CP Item 175).

Contract #2123 – Wallace C. Drennan, Inc. – Waterline Replacement & Extensions. This work is approximately 27% complete. (CP Item 214).

Contract #3663 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Bullard Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3665 – TKTMJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of DOTD Sewage Lift Station. This work is approximately 99% complete. (CP Item 340).

Contract #3666 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lake Forest Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3667 – TKTMJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Plum Orchard Sewage Lift Station. This work is 100% complete. (CP Item 340).

Contract #3669– Industrial & Mechanical Contractors, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station #6. This work is approximately 90% complete. (CP Item 340).

Contract #3670 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3675 – F.H. Paschen, S.N. Nielsen & Associates LLC - Katrina related replacement of the Administration Building at the East Bank Waste Water Treatment Plant. This work is 100% complete. (CP Item 375).

Contract #3695 – Fleming Construction Co., LLC – Restoration of existing gravity sewer main damaged by Hurricane Katrina by excavation, replacement & CIPP. This work is 100% complete. (CP Item 375).

Contract #3737 – Wallace C. Drennan, Inc. – Carrollton Area Sewer Rehabilitation Project Mistletoe St., 18-Inch Sewer Line Replacement SSERP. This work is approximately 30% complete. (CP Item 317).

Contract #3792 – IMC, Inc. – Central Wetlands Unit Expansion at the EBWWTP. This work is approximately 98% complete. (CP Item 368).

Contract #3794 – Industrial & Mechanical Contractors, Inc. – Rehabilitation of Bio-Reactor Train #1 at the EBWTP. This work is approximately 96% complete. (CP Item 348).

Contract #3795 – IMC, Inc. – Modifications to Return Activated Sludge PS & Pipeline at the EBSTP. This work is approximately 96% complete. (CP Item 348).

Contract #3796 – Industrial & Mechanical Contractors, Inc. – Replacement of Pumps at the Boulevard "X" Sewage Pumping Station. This work is approximately 11% complete. (CP Item 311).

Contract #3986 – BLD Services, LLC – Ninth Ward Area Sewer Rehabilitation-Sewer Rehabilitation No. 5. This work is approximately 94% complete. (CP Item 317).

Contract #5203 – F.H. Paschen, S.N. Nielsen & Associates LLC - DPS No. 14 Trash Screen & Cleaner Replacement. This work is 100% complete. (CP Item 511).

Contract #6248 – Walter J. Barnes Electric Co., Inc. – Installation of Two 60- Hertz Feeders from the Carrollton Water Plant to Drainage Pumping Station No. 1. This work is 100% complete. (CP Item 676).

Contract #6254 – Walter J. Barnes Electric Co., Inc. – Hurricane Katrina related repairs to Central Yard Garage #2/Electrical & Main Power Room. This work is 9% complete. (CP Item 676).

Contract #8132– Industrial & Mechanical Contractors, Inc. - Hurricane Katrina related repairs to Central Yard Garage #1/Generator &Power Room. This work is approximately 99% complete. (CP Item 175).

Contract #8139 – W.L. Wymann Construction Co., Inc. – Re-bid to replace the Central Yard Annex Building damaged during Hurricane Katrina. This work is 100% complete. (CP Item 175).

Contract #8142 – Fleming Construction Co., LLC – Re-paving Open Cuts in Streets, Driveways, Sidewalks resulting from the repair to the Sewerage & Water Board of New Orleans Underground Utilities. This work is 115% complete. (CP Item 175).

Contract #8143 – Hamp's Construction – Hurricane Katrina related repairs to Central Yard Garage #2/Building & Roof. This work is approximately 77% complete. (CP Item 175).

Contract #8144 – Wallace C. Drennan, Inc. – Repaving of Open Cuts in Streets, Driveways, Sidewalks resulting from the repair to the Sewerage & Water Board of New Orleans Underground Utilities. This work is approximately 60% complete. (CP Item 880).

Contract #30002 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract #30003 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract #30004 – Fleming Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 97% complete. (CP Item 375).

Contract #30006 – Boh Brothers Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 95% complete. (CP Item 375).

Contract #30009 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 73% complete. (CP Item 375).

Contract #30014 – CES – Cleaning & CCTV Inspection. This work is approximately 51% complete. (CP Item 375).

Contract #30015 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains by Point Repair & CIPP Lining of Sewer Mains. This work is approximately 96% complete. (CP Item 375).

Contract #30016 – Wallace C. Drennan, Inc. - Manhole to Manhole & Sewer Point Repair. This work is approximately 68% complete. (CP Item 375).

CURRENT EMERGENCY BID CONTRACTS

2014 Off-Site Rewind/Refurbish Motor for the 2250HP, 6600V, 3-PHASE, 25HZ, Synchronous Drive Motor for Panola Pumping Station Pump No. 1

Bids were received on Friday, July 11, 2014.

Contractor:	Bollinger Armature Services, LLC
Amount:	$338,000.00
% Complete	98%

Notice to Proceed was issued on July 16, 2014.

Emergency Replacement of Underground Electrical Power Duct Bank, from Cohn St. to Carrollton Water Purification Plant

Three (3) quotes were received on Friday, March 18, 2016.

Contractor:	Walter J. Barnes Electric Company, Inc.
Amount:	$276,500.00
% Complete	70%

Notice to Proceed was issued on April 13, 2016.

PLUMBING DEPARTMENT

Submitted herewith, you will find the monthly report for work performed by the Plumbing Department;

There were two hundred seventy-seven (277) Plumbing, and one hundred fourteen (114) Backflow permits issued during the month of **September**.
This department complied with seven hundred fifty-five (755) requests for Plumbing Inspections, which consists of inspections conducted with Licensed Plumbing Contractors, Property Owners, Tenants, Department of Health and Hospitals Sanitarians, and Environmental Inspectors.

For your information, the following numbers are of the permits issued and inspections conducted.

	Jul	Aug	2016 Sep	2015 Sep	YTD 2016
Plumbing Permits Issued	282	317	277	207	
Backflow Permits Issued	185	175	114	096	
	467	**492**	**391**	**303**	**3753**
Inspections Conducted					
Water	363	407	380	341	
Special	131	251	180	209	
Final	174	197	196	141	
Totals	**668**	**855**	**756**	**691**	**6549**

RAINFALL FOR SEPTEMBER 2016

The rainfall for the month of **September** was **3.58",** compared to the 123-year average of **5.58"** for the month of **September.** The cumulative rainfall through the ninth month of the year was **55.20"** compared to the 123-year average of **47.66"**.

AVERAGE DAILY PUMPAGE FOR THE MONTH OF SEPTEMBER

New Orleans Side	125.024 Million Gallons Per Day
Algiers Side	9.34 Million Gallons Per Day

Respectfully submitted,

Joseph R. Becker

JOSEPH R. BECKER
GENERAL SUPERINTENDENT

JRB/zfg
GENSUP%10-19-16

SEWERAGE AND WATER BOARD OF NEW ORLEANS
OFFICE OF SPECIAL COUNSEL

October 19, 2016

To the Honorable President and Members of the Sewerage and Water Board of New Orleans:

The following represents Legal Department activities during the month of **September 2016**.

CONTRACTS EXECUTED BEFORE SPECIAL COUNSEL:

MORTON SALT, INC. – Contract for Furnishing Sodium Chloride - $47,019

CIVIL SUITS FILED AGAINST BOARD:

ALICIA C. ANDRY V. SEWERAGE & WATER BOARD OF NEW ORLEANS, No. 16-08279, Civil District Court. In this case, plaintiff sued seeking judgment for damages to property at 1717 Jefferson Avenue allegedly sustained due to SELA activities.

VADYM RUSNAK AND OKSNA NIMKEVYAH, both individually and on behalf of ALEXANDER RUSNAK V. CITY OF NEW ORLEANS AND SEWAGE AND WATER BOARD OF NEW ORLEANS, No. 16-09462, Civil District Court. In this case, plaintiffs sued seeking judgment for injuries allegedly sustained by the minor child when the mother, while carrying the child, tripped and fell on a concrete pothole on Sharon Drive, on or about February 25, 2016.

WORKERS' COMPENSATION:

New:

NATHANIEL BONNEY V. NEW ORLEANS SEWERAGE AND WATER BOARD, No. 16-03484, Office of Workers' Compensation. In this case, plaintiff sued seeking workers' compensation benefits in connection with injuries allegedly sustained in the course and scope of his duties, on or about May 29, 2015.

Respectfully submitted,

NOLAN P. LAMBERT
SPECIAL COUNSEL

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Sewerage and Water Board of New Orleans
Summary of Financial Results
Through August 31, 2016

Prior Year Variances	Water	Sewer	Drainage
Revenues	3,524,531	6,275,831	3,314,486
Operating Expenses	4,443,146	2,216,027	263,426
Non-Operating Revenues and Expenses	399,553	287,887	4,200,777
Income before Capital Contributions	(519,062)	4,347,691	7,251,837

Budget Variances	Water	Sewer	Drainage
Revenues	(1,861,235)	(584,830)	39,896
Operating Expenses	(3,793,124)	(5,116,976)	(7,376,134)
Non-Operating Revenues and Expenses	569,608	292,378	2,829,002
Income before Capital Contributions	2,501,497	4,824,524	10,245,032

	Water	Sewer	Drainage
Days of Cash	165.9	433.1	398.3

	Water	Sewer	Drainage
Projected Debt Service Coverage Times	1.61	2.19	Not Applicable

SEWERAGE AND WATER BOARD OF NEW ORLEANS

October 17, 2016

Finance and Administration Committee
Sewerage and Water Board of New Orleans
New Orleans, Louisiana

Re: Financial Results through August 2016

Attached are *the Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position* with budget and prior year comparisons for the water, sewer, drainage and total systems through August 2016. The *Statement of Cash Flows* with prior year comparisons is also attached.

Operating Revenues:

Water System Fund (pages 7 and 8, line 5) for August of $7,169,033 is $227,393 or 3.1% less than budgeted and $212,608 or 2.9% less than August 2015. August YTD operating revenues of $57,310,173 is $1,861,235 or 3.1% less than budgeted and $3,524,531 or 6.6% more than August YTD 2015. Water revenues from summer irrigation have been diminished in 2016 due to significantly higher rainfall, particularly in August. Rainfall totals in New Orleans were 5.89 inches higher than normal for the month and 11.22 inches higher for the year.

Sewer System Fund (pages 13 and 14, line 5) for August of $8,672,989 is $139,339 or 1.6% less than budgeted and $64,041 or 0.7% more than August 2015. August YTD operating revenues of $69,913,794 is $584,830 or 0.8% less than budgeted and $6,275,831 or 9.9% more than August YTD 2015. Sewer revenues have been similarly impacted by the lower water consumption amounts.

Drainage System Fund (pages 19 and 20, line 5) for August of $2,396 is $2,396 or 100.0% more than budgeted and $3,077,503 or 99.9% less than for August 2015. August YTD operating revenue of $39,896 is $39,896 or 100.0% more than budgeted and $3,314,486 or 98.8% less than for August YTD 2015. Drainage system revenues for last year include a large legal settlement; this amount was incorrectly recorded as operating revenue and was reclassified as non-operating revenue in November.

Total System Funds (pages 1 and 2, line 5) for August of $15,844,418 are $364,336 or 2.2% less than budgeted and $3,226,070 or 16.9% less than August 2015. August YTD operating revenues of $127,263,864 is $2,406,169 or 1.9% less than budgeted and $6,485,877 or 5.4% more than August YTD 2015.

Operating Expenses:

Water System Fund (pages 7 and 8, line 18) for August of $7,912,981 is $279,561 or 3.4% less than budgeted and $451,773 or 6.1% more than August 2015. August YTD operating expenses of $61,747,205 is $3,793,124 or 5.8% less than budgeted and $4,443,146 or 7.8% more than August YTD 2015.

Sewer System Fund (pages 13 and 14, line 18) for August of $5,929,328 is $605,753 or 9.3% less than budgeted and $306,898 or 5.5% more than August 2015. August YTD operating expenses of $47,163,674 are $5,116,976 or 9.8% less than budgeted and $2,216,027 or 4.9% more than August YTD 2015.

Drainage System Fund (pages 19 and 20, line 18) for August of $4,430,581 is $572,307 or 11.4% less than budgeted and $681,894 or 18.2% more than August 2015. August YTD operating expenses of $32,646,975 is $7,376,134 or 18.4% less than budgeted and $263,426 or 0.8% more than August YTD 2015.

Total System Funds (pages 1 and 2, line 18) for August of $18,272,890 are $1,457,621 or 7.4% less than budgeted and $1,440,564 or 8.6% more than August 2015. August YTD operating expenses of $141,557,854 are $16,286,235 or 10.3% less than budgeted and $6,922,600 or 5.1% more than August YTD 2015. Realignment of budget funds to reflect the new organization structure continued in August 2016, but was not completed. Operating expenses continue at a pace higher than the prior year but significantly below budgeted amounts.

Net Non-Operating Revenues:

Water System Fund (pages 7 and 8, line 28) for August of $99,483 is $66,108 or 198.1% more than budgeted and $60,514 or 155.3% more than August 2015. August YTD net non-operating revenues of $836,609 are $569,608 or 213.3% more than budgeted and $399,553 or 91.4% more than August YTD 2015.

Sewer System Fund (pages 13 and 14, line 28) for August of $37,623 is $882 or 2.3% less than budgeted and $27,037 or 255.4% more than August 2015. August YTD net non-operating revenues of $600,419 are $292,378 or 94.9% more than budgeted and $287,887 or 92.1% more than August YTD 2015.

Drainage System Fund (pages 19 and 20, line 28) for August of $2,094,490 is $393,981 or 23.2% more than budgeted and $1,476,765 or 239.1% more than August 2015. August YTD net non-operating revenues of $53,375,137 are $2,529,002 or 5.0% more than budgeted and $4,200,777 or 8.5% more than August YTD 2015.

Total System Funds (pages 1 and 2, line 28) for August of $2,231,597 is $459,207 or 25.9% more than budgeted and $1,564,317 or 234.4% more than August 2015. August YTD net non-operating revenues of $54,812,166 are $3,390,988 or 6.6% more than budgeted and $4,888,218 or 9.8% more than August YTD 2015.

Income Before Contributions in Aid of Construction:

Water System Fund (pages 7 and 8, line 29) for August of -$644,464 is $118,276 or 15.5% more than budgeted and $603,866 or 1487.4% less than August 2015. August YTD income before capital contributions of -$3,600,422 is $2,501,497 or 41.0% more than budgeted and $519,062 or 16.8% less than August YTD 2015.

Sewer System Fund (pages 13 and 14, line 29) for August of $2,781,284 is $465,533 or 20.1% more than budgeted and $215,819 or 7.2% less than August 2015. August YTD income before capital contributions of $23,350,540 is $4,824,524 or 26.0% more than budgeted and $4,347,691 or 22.9% more than August YTD 2015.

Drainage System Fund (pages 19 and 20, line 29) for August of -$2,333,696 is $968,684 or 29.3% more than budgeted and $2,282,632 or 4470.2% less than August 2015. August YTD income before capital contributions of $20,768,058 is $9,945,032 or 91.9% more than budgeted and $622,865 or 3.1% more than August YTD 2015.

Total System Funds (pages 1 and 2, line 29) for August of -$196,875 is $1,552,493 or 88.7% more than budgeted and $3,102,317 or 106.8% less than August 2015. August YTD income before capital contributions of $40,518,176 is $17,271,054 or 74.3% more than budgeted and $4,451,495 or 12.3% less than August YTD 2015.

The balances of funds from the Series 2014 bond proceeds available for capital construction as of August 31, 2016 are:

	Water	Sewer	Total
Original Balance	$5,195,317.05	-	$5,195,317.05
Less Disbursements	(3,000,000.00)	-	(3,000,000.00)
Plus Reimbursements	407,058.56	-	407,058.56
Plus Income	2,818.66	-	2,818.66
Ending Balance	$2,605,194.27	-	$2,605,194.27

The balances of funds from the Series 2015 bond proceeds available for capital construction as of August 31, 2016 are:

	Water	Sewer	Total
Original Balance	$104,430,388.11	64,004,846.06	$168,435,234.17
Less Disbursements	-	(3,000,000.00)	(3,000,000.00)
Plus Reimbursements	-	2,308,704.51	2,308,704.51
Plus Income	66,338.98	31,882.45	98,221.43
Ending Balance	$104,496,727.09	63,345,433.02	$167,842,160.11

The disbursement of water system bond funds continues to lag behind projected levels. The days-of-cash at August 31, 2016 were 165.9 for the water system, 433.1 for the sewer system, and 398.3 for the drainage system. These results are well ahead of their minimum policy target of 180 days for the sewer and drainage systems and near the minimum policy target for the water system.

The projected coverages for the year ending December 31, 2016, based upon financial results through August 31, 2016, are 1.61 times for the water system and 2.19 times for the sewer system. These results are well ahead of the policy targets of 1.50 times and the bond covenant minimum of 1.25 times coverage for both systems.

Certification. In connection with the accompanying monthly financial report of the Sewerage and Water Board of New Orleans for the period ended August 31, 2016, I hereby certify that, to my knowledge, the information contained in the report fairly presents, in all material respects, the financial condition and results of the Board.

Robert K. Miller
Deputy Director / Chief Financial Officer

Sewerage and Water Board of New Orleans
Water System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute: Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency: Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: No

Process Operating Within Control Limits: Yes

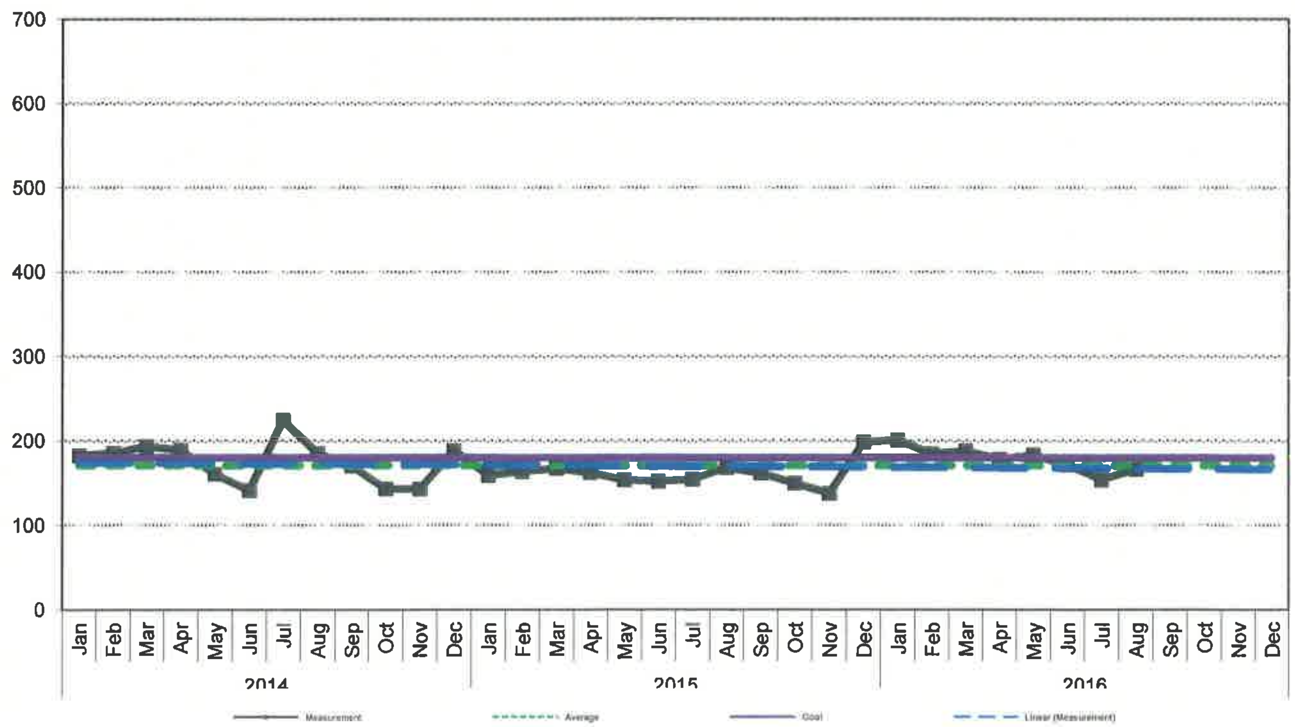
Trend: Favorable

Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	182.5	185.4	193.5	189.0	160.4	141.3	224.6	185.3	170.4	143.0	142.9	188.1
2015	158.9	163.6	167.0	162.1	153.4	151.6	154.2	167.7	161.2	149.5	137.4	197.9
2016	200.6	184.5	187.7	178.0	183.0	171.5	153.5	165.9				

Sewerage and Water Board of New Orleans
Sewer System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute:
Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency:
Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: Yes

Process Operating Within Control Limits: Yes

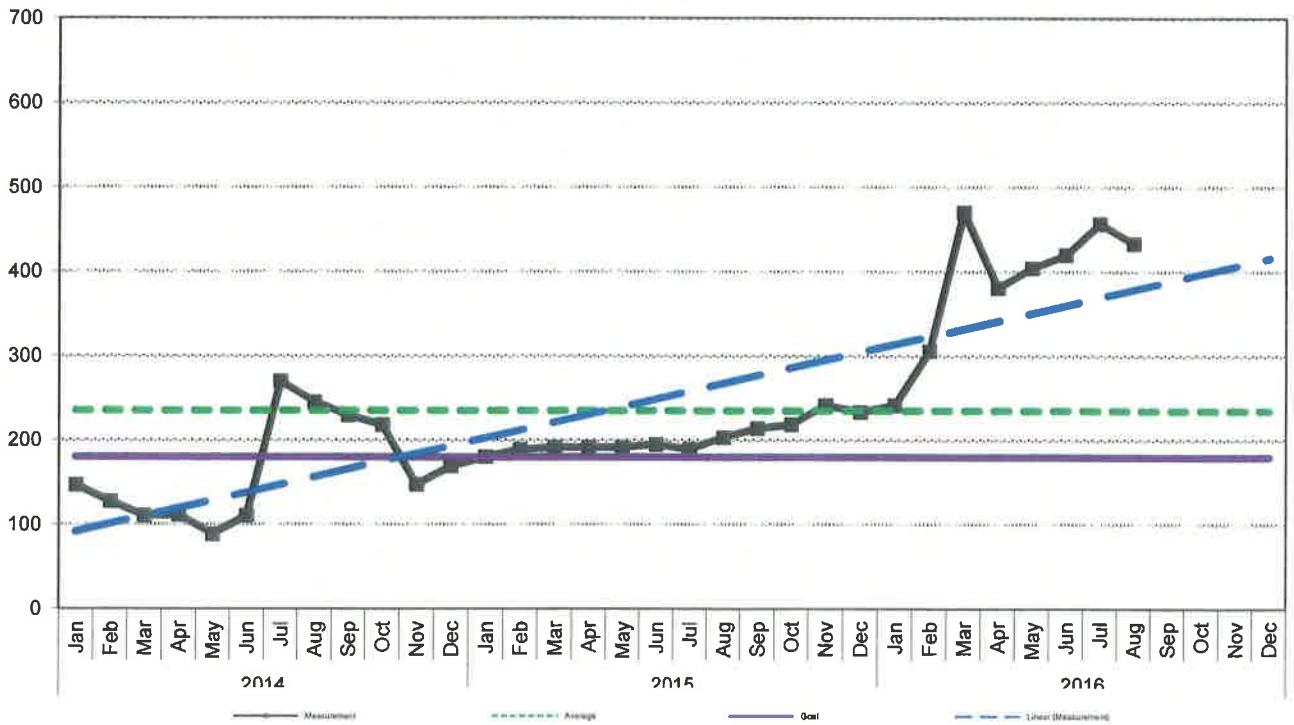
Trend: Unfavorable

Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	146.6	127.1	110.3	111.3	88.3	110.5	269.6	245.3	229.4	218.1	147.1	168.9
2015	180.0	188.6	191.4	191.4	191.1	194.5	188.9	202.9	213.7	218.3	241.3	233.0
2016	241.4	305.3	469.9	380.4	403.7	419.5	456.4	433.1				

Sewerage and Water Board of New Orleans
Drainage System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute:
Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency:
Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: Yes

Process Operating Within Control Limits: Yes

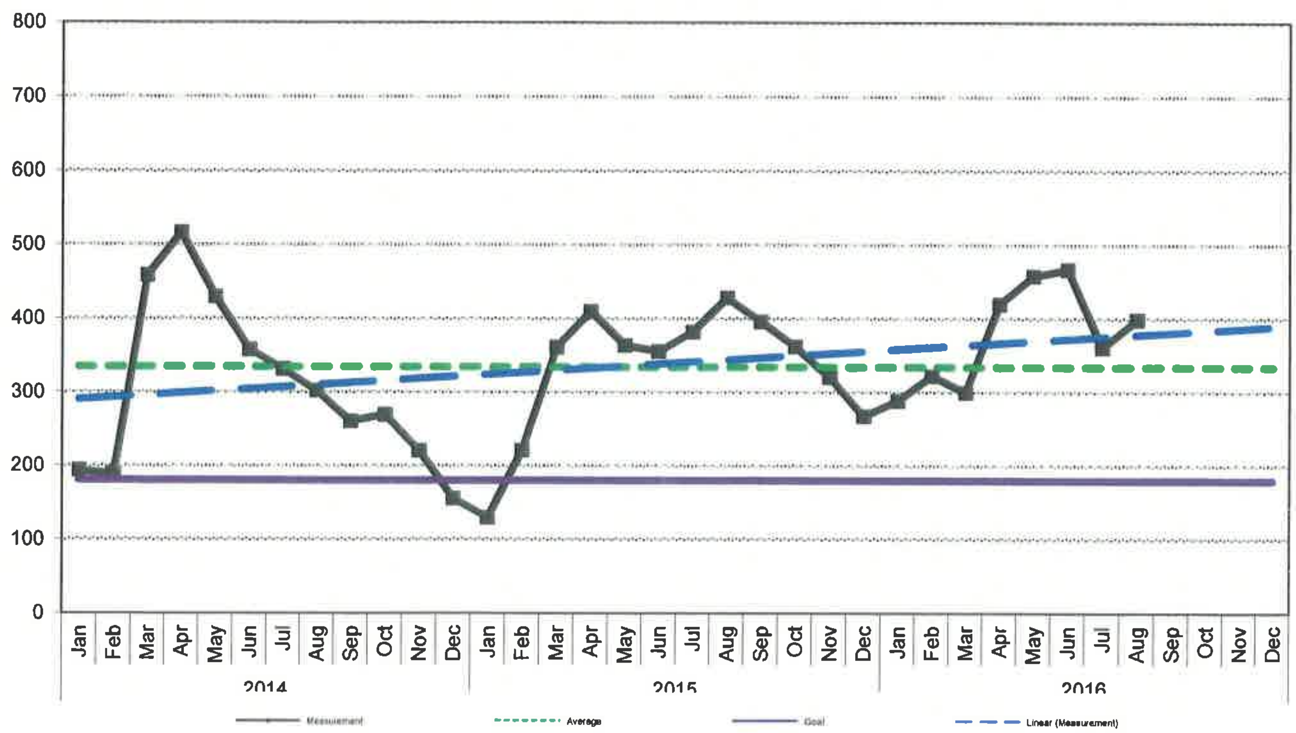
Trend: Favorable

Analysis

Monthly cash balances typically increase during the first quarter from property tax collections and then decrease for the remainder of the year. The long-term goal will not be met until a new revenue stream for the drainage system is created and implemented.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	193.6	188.6	458.6	516.4	429.2	357.7	331.2	301.6	260.3	269.1	220.2	155.5
2015	129.2	220.6	360.8	409.2	363.2	355.3	381.5	428.2	395.7	361.6	320.2	267.0
2016	287.9	321.6	299.4	419.2	457.5	466.6	360.3	398.3				

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	6,875,167	7,110,424	(235,257)	-3.3%	54,976,157	51,391,302	3,584,855	7.0%	1
2	Sewerage service charges and del fees	8,648,607	8,516,266	132,341	1.6%	69,289,786	63,152,684	6,137,102	9.7%	2
3	Plumbing inspection and license fees	46,300	40,070	6,230	15.5%	452,480	399,638	52,842	13.2%	3
4	Other revenues	274,345	3,403,728	(3,129,383)	-91.9%	2,545,440	5,834,363	(3,288,923)	-56.4%	4
5	Total operating revenues	15,844,418	19,070,488	(3,226,070)	-16.9%	127,263,864	120,777,987	6,485,877	5.4%	5
	Operating Expenses:									
6	Executive Director	(596,921)	110,838	(707,759)	-638.6%	866,077	811,000	55,077	6.8%	6
7	Special Counsel	116,088	138,925	(22,836)	-16.4%	942,895	1,190,398	(247,503)	-20.8%	7
8	Security	918,635	262,847	655,788	249.5%	5,234,191	3,984,030	1,250,160	31.4%	8
9	Operations	8,001,616	8,985,288	(983,672)	-10.9%	64,910,820	61,586,960	3,323,860	5.4%	9
10	Engineering	572,641	428,244	144,397	33.7%	3,841,328	3,507,500	333,828	9.5%	10
11	Logistics	1,151,927	1,177,680	(25,752)	-2.2%	7,395,495	8,370,647	(975,151)	-11.6%	11
12	Communications	147,562	24,333	123,229	506.4%	535,603	523,111	12,492	2.4%	12
13	Adminstration	1,536,151	(332,067)	1,868,218	-562.6%	9,936,197	3,625,392	6,310,805	174.1%	13
14	Chief Financial Officer	1,812,737	1,358,855	453,882	33.4%	11,863,542	11,553,750	309,792	2.7%	14
15	Continuous Improvement	-	-	-	0.0%	12	-	12	0.0%	15
16	Allocation for Overhead	(906,554)	(1,012,893)	106,339	-10.5%	(7,985,655)	(6,596,806)	(1,388,848)	21.1%	16
17	Non-Cash Operating Expenses	5,519,007	5,690,278	(171,270)	-3.0%	44,017,349	46,079,272	(2,061,923)	-4.5%	17
18	Total operating expenses	18,272,890	16,832,326	1,440,564	8.6%	141,557,854	134,635,254	6,922,600	5.1%	18
19	Operating income (loss)	(2,428,472)	2,238,162	(4,666,634)	-208.5%	(14,293,990)	(13,857,267)	(436,723)	3.2%	19
	Non-operating revenues (expense):									
20	Two-mill tax	212	60	152	252.6%	7,296	930	6,366	684.5%	20
21	Three-mill tax	589,347	113,969	475,378	417.1%	15,109,742	13,934,276	1,175,466	8.4%	21
22	Six-mill tax	595,677	115,229	480,448	417.0%	15,271,754	14,083,687	1,188,067	8.4%	22
23	Nine-mill tax	892,891	380,324	512,567	134.8%	22,891,677	21,110,632	1,781,045	8.4%	23
24	Interest income	128,802	57,427	71,375	124.3%	1,239,072	505,733	733,339	145.0%	24
25	Other Income	-	-	-	0.0%	267,886	288,285	(20,399)	-7.1%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	24,667	271	24,396	9002.1%	24,738	405	24,333	6008.2%	27
28	Total non-operating revenues	2,231,597	667,280	1,564,317	234.4%	54,812,166	49,923,948	4,888,218	9.8%	28
29	Income before capital contributions	(196,875)	2,905,442	(3,102,317)	-106.8%	40,518,176	36,066,681	4,451,495	12.3%	29
30	Capital contributions	3,450,013	3,123,259	326,754	10.5%	19,123,526	21,084,657	(1,961,131)	-9.3%	30
31	Change in net position	3,253,138	6,028,701	(2,775,563)	-46.0%	59,641,701	57,151,338	2,490,363	4.4%	31
32	Net position, beginning of year					2,082,688,315	1,968,799,361	113,888,954	5.8%	32
33	Net position, end of year					2,142,330,016	2,025,950,699	116,379,317	5.7%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	6,875,167	7,108,525	(233,358)	-3.3%	54,976,157	56,868,201	(1,892,044)	-3.3%	1
2	Sewerage service charges and del fees	8,648,607	8,735,378	(86,771)	-1.0%	69,289,786	69,883,023	(593,237)	-0.8%	2
3	Plumbing inspection and license fees	46,300	52,151	(5,851)	-11.2%	452,480	417,207	35,273	8.5%	3
4	Other revenues	274,345	312,700	(38,355)	-12.3%	2,545,440	2,501,601	43,839	1.8%	4
5	Total operating revenues	15,844,418	16,208,754	(364,336)	-2.2%	127,263,864	129,670,033	(2,406,169)	-1.9%	5
	Operating Expenses:									
6	Executive Director	(596,921)	116,758	(713,679)	-611.2%	866,077	934,062	(67,985)	-7.3%	6
7	Special Counsel	116,088	183,298	(67,209)	-36.7%	942,895	1,466,381	(523,486)	-35.7%	7
8	Security	918,635	911,577	7,058	0.8%	5,234,191	7,292,615	(2,058,424)	-28.2%	8
9	Operations	8,001,616	9,340,503	(1,338,888)	-14.3%	64,910,820	74,724,025	(9,813,205)	-13.1%	9
10	Engineering	572,641	626,632	(53,990)	-8.6%	3,841,328	5,013,053	(1,171,725)	-23.4%	10
11	Logistics	1,151,927	1,191,098	(39,170)	-3.3%	7,395,495	9,528,782	(2,133,287)	-22.4%	11
12	Communications	147,562	124,355	23,208	18.7%	535,603	994,837	(459,234)	-46.2%	12
13	Adminstration	1,536,151	806,882	729,268	90.4%	9,936,197	6,455,059	3,481,138	53.9%	13
14	Chief Financial Officer	1,812,737	2,035,115	(222,378)	-10.9%	11,863,542	16,280,920	(4,417,378)	-27.1%	14
15	Continuous Improvement	-	15,717	(15,717)	-100.0%	12	125,738	(125,726)	-100.0%	15
16	Allocation for Overhead	(906,554)	(897,501)	(9,053)	1.0%	(7,985,655)	(7,180,007)	(805,648)	11.2%	16
17	Non-Cash Operating Expenses	5,519,007	5,276,078	242,930	4.6%	44,017,349	42,208,622	1,808,727	4.3%	17
18	Total operating expenses	18,272,890	19,730,511	(1,457,621)	-7.4%	141,557,854	157,844,088	(16,286,235)	-10.3%	18
19	Operating income (loss)	(2,428,472)	(3,521,757)	1,093,285	-31.0%	(14,293,990)	(28,174,056)	13,880,066	-49.3%	19
	Non-operating revenues (expense):									
20	Two-mill tax	212	68	144	211.1%	7,296	2,113	5,183	245.3%	20
21	Three-mill tax	589,347	457,839	131,508	28.7%	15,109,742	14,225,141	884,601	6.2%	21
22	Six-mill tax	595,677	462,752	132,926	28.7%	15,271,754	14,377,772	893,982	6.2%	22
23	Nine-mill tax	892,891	693,636	199,255	28.7%	22,891,677	21,551,395	1,340,282	6.2%	23
24	Interest income	128,802	5,650	123,152	2179.6%	1,239,072	45,201	1,193,871	2641.2%	24
25	Other Income	-	152,444	(152,444)	-100.0%	267,886	1,219,555	(951,670)	-78.0%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	24,667	-	24,667	0.0%	24,738	-	24,738	0.0%	27
28	Total non-operating revenues	2,231,597	1,772,389	459,207	25.9%	54,812,166	51,421,178	3,390,988	6.6%	28
29	Income before capital contributions	(196,875)	(1,749,368)	1,552,493	-88.7%	40,518,176	23,247,122	17,271,054	74.3%	29
30	Capital contributions	3,450,013	-	3,450,013	0.0%	19,123,526	-	19,123,526	0.0%	30
31	Change in net position	3,253,138	(1,749,368)	5,002,506	-286.0%	59,641,701	23,247,122	36,394,579	156.6%	31
32	Net position, beginning of year					2,082,688,315	1,968,799,361	113,888,954	5.8%	32
33	Net position, end of year					2,142,330,016	1,979,622,387	162,707,629	8.2%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	Assets	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Noncurrent assets:								
1	Property, plant and equipment	3,197,029,657	265,595,954	8.3%	3,462,625,611	58,767,964	1.7%	3,403,857,647	1
2	Less: accumulated depreciation	866,506,674	45,903,193	5.3%	912,409,867	35,433,425	4.0%	876,976,442	2
3	Property, plant, and equipment, net	2,330,522,983	219,692,761	9.4%	2,550,215,744	23,334,539	0.9%	2,526,881,205	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	63,506,175	129,263,594	203.5%	192,769,769	(42,950,476)	-18.2%	235,720,245	4
5	Debt service reserve	56,131,834	18,395,892	32.8%	74,527,726	28,328,067	61.3%	46,199,659	6
6	Health insurance reserve	1,977,499	(110,001)	-5.6%	1,867,498	(2)	0.0%	1,867,500	7
7	Total restricted cash, cash equivalents, and investments	121,615,508	147,549,485	121.3%	269,164,993	(14,622,411)	-5.2%	283,787,404	8
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	48,798,709	44,645,448	91.5%	93,444,157	24,517,821	35.6%	68,926,336	8
9	Customer deposits	11,066,624	430,298	3.9%	11,496,922	318,218	2.8%	11,178,704	9
10	Other	4,005,930	1,338,039	33.4%	5,343,969	1,223,231	29.7%	4,120,738	10
11	Total designated cash and cash equivalents, and investments	63,871,263	46,413,785	72.7%	110,285,048	26,059,270	30.9%	84,225,778	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	47,105,817	(9,802,933)	-20.8%	37,302,884	12,613,180	51.1%	24,689,704	12
	Accounts receivable:								
13	Customers (net of allowance for doubtful accounts)	17,637,918	1,277,061	7.2%	18,914,979	547,389	3.0%	18,367,590	13
14	Taxes	7,886,750	157,518	2.0%	8,044,268	-	0.0%	8,044,268	14
15	Interest	58	-	0.0%	58	58	0.0%	-	15
16	Grants	36,238,323	12,009,520	33.1%	48,247,843	(4,560,585)	-8.6%	52,808,428	16
17	Miscellaneous	2,512,553	2,361,742	94.0%	4,874,295	1,458,300	42.7%	3,415,995	17
18	Due from enterprise fund	-	(628,069)	0.0%	(628,069)	(628,069)	0.0%	-	18
19	Inventory of supplies	5,467,101	(163,356)	-3.0%	5,303,745	-	0.0%	5,303,745	19
20	Prepaid expenses	902,717	476,448	52.8%	1,379,165	-	0.0%	1,379,165	20
21	Total unrestricted current assets	117,751,237	5,687,931	4.8%	123,439,168	9,430,273	8.3%	114,008,895	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	51,315	-	0.0%	51,315	-	0.0%	51,315	23
24	Total other assets	51,315	-	0.0%	51,315	-	0.0%	51,315	24
25	TOTAL ASSETS	2,633,812,306	419,343,962	15.9%	3,053,156,268	44,201,671	1.5%	3,008,954,597	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	19,080,030	0.0%	19,080,030	-	0.0%	19,080,030	26
27	Deferred loss on bond refunding	4,307,394	(352,525)	-8.2%	3,954,869	-	0.0%	3,954,869	27
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	4,307,394	18,727,505	434.8%	23,034,899	-	0.0%	23,034,899	28
29	TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	2,638,119,700	438,071,467	450.7%	3,076,191,167	44,201,671	1.5%	3,031,989,496	29

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Net position								
1	Net investments in capital assets	2,062,744,399	(27,110,719)	-1.3%	2,035,633,680	26,311,108	1.3%	2,009,322,572	1
2	Restricted for Debt Service	56,131,834	18,395,892	32.8%	74,527,726	28,328,067	61.3%	46,199,659	2
3	Unrestricted	(92,925,534)	125,094,145	-134.6%	32,168,611	5,002,527	18.4%	27,166,084	3
4	**Total net position**	2,025,950,699	116,379,318	5.7%	2,142,330,017	59,641,702	2.9%	2,082,688,315	4
	Long-term liabilities								
5	Claims payable	2,594,154	(103,586)	-4.0%	2,490,568	-	0.0%	2,490,568	5
6	Net pension obligation	21,499,675	59,092,739	274.9%	80,592,414	3,624,850	4.7%	76,967,564	6
7	Other postretirement benefits liability	64,834,581	6,361,284	9.8%	71,195,865	3,616,849	5.4%	67,579,016	7
8	Bonds payable (net of current maturities)	293,679,904	209,051,729	71.2%	502,731,633	-	0.0%	502,731,633	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	66,655,976	49,047,612	73.6%	115,703,588	-	0.0%	115,703,588	10
11	Debt Service Assistance Fund Loan payable	61,653,139	(4,422,414)	-7.2%	57,230,725	-	0.0%	57,230,725	11
12	**Total long-term liabilities**	510,917,429	319,027,364	62.4%	829,944,793	7,241,698.80	0.9%	822,703,094	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	17,878,123	(2,979,381)	-16.7%	14,898,742	(24,040,282)	-61.7%	38,939,024	13
14	Due to City of New Orleans	1,104,508	(585,642)	-53.0%	518,866	364,106	235.3%	154,760	14
15	Disaster Reimbursement Revolving Loan	14,644,416	(3,323,885)	-22.7%	11,320,531	(2,773,641)	-19.7%	14,094,172	15
16	Retainers and estimates payable	7,517,278	1,893,431	25.2%	9,410,709	1,090,456	13.1%	8,320,253	16
17	Due to other fund	291,272	(160,738)	-55.2%	130,534	(2,398)	-1.8%	132,932	17
18	Accrued salaries, vacation and sick pay	9,420,848	687,513	7.3%	10,108,361	36,337	0.4%	10,072,024	18
19	Claims payable	10,220,039	461,976	4.5%	10,682,015	3	0.0%	10,682,012	19
20	Debt Service Assistance Fund Loan payable	4,225,892	196,522	4.7%	4,422,414	-	0.0%	4,422,414	20
21	Advances from federal government	8,210,305	(612,262)	-7.5%	7,598,043	36,510	0.5%	7,561,533	21
22	Other Liabilities	743,092	1,406,689	189.3%	2,149,781	1,995,990	1297.9%	153,791	22
23	**Total current liabilities (payable from current assets)**	74,255,773	(3,015,777)	-4.1%	71,239,996	(23,292,919)	-24.6%	94,532,915	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	2,481,678	287,151	11.6%	2,768,829	1	0.0%	2,768,828	24
25	Bonds payable	13,259,000	1,568,000	11.8%	14,827,000	-	0.0%	14,827,000	25
26	Retainers and estimates payable	188,497	470,216	249.5%	658,713	292,971	80.1%	365,742	26
27	Customer deposits	11,066,624	430,298	3.9%	11,496,922	318,218	2.8%	11,178,704	27
28	**Total current liabilities (payable from restricted assets**	26,995,799	2,755,665	10.2%	29,751,464	611,190	2.1%	29,140,274	28
29	**Total current liabilities**	101,251,572	(260,112)	-0.3%	100,991,460	(22,681,729)	-18.3%	123,673,189	29
30	**Total liabilities**	612,169,001	(4,682,526)	-0.8%	930,936,253	(15,440,030)	-1.6%	946,376,283	30
	Deferred inflows or resources:								
31	Unavailable revenue -refunding of bonds	-	2,924,898	0.0%	2,924,898.00	-	0.0%	2,924,898	31
32	**TOTAL DEFERRED INFLOWS OF RESOURCES**	-	2,924,898	0.0%	2,924,898	-	0.0%	2,924,898	32
33	**Total Net Position, Liabilities and Deferred Inflows of Resources**	2,638,119,700	111,696,792	4.2%	3,076,191,167	44,201,671	1.5%	3,031,989,496	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	122,924,317	83,861,892	39,062,425	46.6%	1
2	Cash payments to suppliers for goods and services	(76,057,109)	(43,735,811)	(32,321,298)	73.9%	2
3	Cash payments to employees for services	(48,344,724)	(59,754,514)	11,409,790	-19.1%	3
4	Other revenue	1,539,562	2,265,513	(725,951)	-32.0%	4
5	Net cash used in operating activities	62,066	(17,362,920)	17,424,986	-100.4%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	53,548,353	48,775,077	4,773,276	9.8%	6
7	Proceeds from federal operating and maintenance grants	-	3,770,115	(3,770,115)	-100.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	53,548,353	52,545,192	1,003,161	1.9%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(53,684,109)	13,076,930	(66,761,039)	-510.5%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond ecrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	1,914,542	(734,864)	2,649,406	-360.5%	15
16	Proceeds from construction fund, net	(2,775,225)	(2,625,126)	(150,099)	5.7%	16
17	Capital contributed by developers and federal grants	23,745,357	(29,422,530)	53,167,887	-180.7%	17
18	Net cash used in capital and related financing activities	(30,799,435)	(19,705,590)	(11,093,845)	56.3%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	(35,229,554)	35,229,554	-100.0%	20
21	Investment income	1,239,071	441,015	798,056	181.0%	21
22	Net cash provided by investing activities	1,239,071	(34,788,539)	36,027,610	-103.6%	22
23	Net increase in cash	24,050,055	(19,311,857)	43,361,912	-224.5%	23
24	Cash at the beginning of the year	386,695,888	196,748,912	189,946,976	96.5%	24
25	Cash at the end of the period	410,745,943	177,437,055	233,308,888	131.5%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	37,302,882	28,978,224	8,324,658	28.7%	26
27	Current assets - designated	107,035,048	31,089,920	75,945,128	244.3%	27
28	Restricted assets -cash	266,407,993	117,368,911	149,039,082	127.0%	28
29	Total cash	410,745,923	177,437,055	233,308,868	131.5%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in operating activities is as follows:					
1	Operating loss	(14,293,986)	(19,205,168)	4,911,182	-25.6%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	35,433,425	28,078,926	7,354,499	26.2%	2
3	Provision for claims	1,244,108	629,628	614,480	97.6%	3
4	Provision for (revision) doubtful accounts	1,476,560	1,112,418	364,142	32.7%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	(1,705,731)	(147,762)	(1,557,969)	1054.4%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-	-	-	0.0%	8
9	Increase (decrease) in prepaid expenses and other receivables	(830,288)	160,733	(991,021)	-616.6%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(27,740,706)	(33,501,645)	5,760,939	-17.2%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	35,522	(398,301)	433,823	-108.9%	12
13	Increase in net other postretirement benefits liability	3,616,849	2,712,627	904,222	33.3%	13
14	Increase (decrease) in net pension obligation	3,624,850	2,718,462	906,388	33.3%	14
15	Decrease in other liabilities	(798,537)	477,162	(1,275,699)	-267.4%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	62,066	(17,362,920)	17,424,986	-100.4%	17

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	6,875,167	7,110,424	(235,257)	-3.3%	54,976,157	51,391,302	3,584,855	7.0%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	23,150	20,035	3,115	15.5%	224,830	199,819	25,011	12.5%	3
4	Other revenues[1]	270,717	251,182	19,535	7.8%	2,109,186	2,194,521	(85,335)	-3.9%	4
5	Total operating revenues	7,169,033	7,381,641	(212,608)	-2.9%	57,310,173	53,785,642	3,524,531	6.6%	5
	Operating Expenses:									
6	Executive Director	(197,070)	39,207	(236,277)	-602.6%	307,925	285,770	22,154	7.8%	6
7	Special Counsel	39,845	49,564	(9,718)	-19.6%	313,660	363,254	(49,594)	-13.7%	7
8	Security	324,797	108,429	216,368	199.5%	1,964,673	1,495,092	469,581	31.4%	8
9	Operations	3,939,718	4,631,025	(691,306)	-14.9%	32,016,170	29,732,450	2,283,720	7.7%	9
10	Engineering	205,281	142,660	62,622	43.9%	1,334,105	1,158,383	175,722	15.2%	10
11	Logistics	381,570	376,124	5,445	1.4%	2,457,506	2,829,734	(372,228)	-13.2%	11
12	Communications	49,187	8,111	41,076	506.4%	178,534	195,204	(16,669)	-8.5%	12
13	Adminstration	693,052	(155,173)	848,225	-546.6%	4,603,244	1,694,424	2,908,821	171.7%	13
14	Chief Financial Officer	763,686	594,012	169,674	28.6%	5,184,049	5,014,284	169,765	3.4%	14
15	Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%	15
16	Allocation for Overhead	(330,239)	(387,629)	57,391	-14.8%	(2,911,614)	(2,459,312)	(452,302)	18.4%	16
17	Non-Cash Operating Expenses	2,043,152	2,054,878	(11,727)	-0.6%	16,298,948	16,994,776	(695,828)	-4.1%	17
18	Total operating expenses	7,912,981	7,461,208	451,773	6.1%	61,747,205	57,304,058	4,443,146	7.8%	18
19	Operating income (loss)	(743,947)	(79,567)	(664,380)	835.0%	(4,437,031)	(3,518,416)	(918,615)	26.1%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	74,817	38,698	36,119	93.3%	692,662	308,364	384,298	124.6%	24
25	Other Income	-	-	-	0.0%	119,209	128,287	(9,078)	-7.1%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	24,667	271	24,396	9002.1%	24,738	405	24,333	6008.2%	27
28	Total non-operating revenues	99,483	38,969	60,514	155.3%	836,609	437,056	399,553	91.4%	28
29	Income before capital contributions	(644,464)	(40,598)	(603,866)	1487.4%	(3,600,422)	(3,081,360)	(519,062)	16.8%	29
30	Capital contributions	703,547	1,844,934	(1,141,387)	-61.9%	7,744,340	7,505,990	238,350	3.2%	30
31	Change in net position	59,083	1,804,336	(1,745,253)	-96.7%	4,143,918	4,424,630	(280,712)	-6.3%	31
32	Net position, beginning of year					318,792,375	317,835,814	956,561	0.3%	32
33	Net position, end of year					322,936,293	322,260,444	675,849	0.2%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	6,875,167	7,108,525	(233,358)	-3.3%	54,976,157	56,868,201	(1,892,044)	-3.3%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	23,150	24,977	(1,827)	-7.3%	224,830	199,819	25,011	12.5%	3
4	Other revenues1	270,717	262,923	7,793	3.0%	2,109,186	2,103,387	5,799	0.3%	4
5	Total operating revenues	7,169,033	7,396,426	(227,393)	-3.1%	57,310,173	59,171,408	(1,861,235)	-3.1%	5
	Operating Expenses:									
6	Executive Director	(197,070)	42,213	(239,283)	-566.8%	307,925	337,707	(29,783)	-8.8%	6
7	Special Counsel	39,845	55,196	(15,351)	-27.8%	313,660	441,572	(127,912)	-29.0%	7
8	Security	324,797	337,559	(12,762)	-3.8%	1,964,673	2,700,475	(735,802)	-27.2%	8
9	Operations	3,939,718	4,233,452	(293,734)	-6.9%	32,016,170	33,867,614	(1,851,444)	-5.5%	9
10	Engineering	205,281	214,613	(9,331)	-4.3%	1,334,105	1,716,902	(382,797)	-22.3%	10
11	Logistics	381,570	391,053	(9,483)	-2.4%	2,457,506	3,128,421	(670,914)	-21.4%	11
12	Communications	49,187	44,785	4,403	9.8%	178,534	358,279	(179,745)	-50.2%	12
13	Adminstration	693,052	373,540	319,513	85.5%	4,603,244	2,988,316	1,614,928	54.0%	13
14	Chief Financial Officer	763,686	857,336	(93,649)	-10.9%	5,184,049	6,858,685	(1,674,636)	-24.4%	14
15	Continuous Improvement	-	5,239	(5,239)	-100.0%	4	41,913	(41,909)	-100.0%	15
16	Allocation for Overhead	(330,239)	(289,250)	(40,989)	14.2%	(2,911,614)	(2,314,000)	(597,614)	25.8%	16
17	Non-Cash Operating Expenses	2,043,152	1,926,806	116,346	6.0%	16,298,948	15,414,444	884,503	5.7%	17
18	Total operating expenses	7,912,981	8,192,541	(279,561)	-3.4%	61,747,205	65,540,329	(3,793,124)	-5.8%	18
19	Operating income (loss)	(743,947)	(796,115)	52,168	-6.6%	(4,437,031)	(6,368,921)	1,931,889	-30.3%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	74,817	-	74,817	0.0%	692,662	-	692,662	0.0%	24
25	Other Income	-	33,375	(33,375)	-100.0%	119,209	267,001	(147,792)	-55.4%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	24,667	-	24,667	0.0%	24,738	-	24,738	0.0%	27
28	Total non-operating revenues	99,483	33,375	66,108	198.1%	836,609	267,001	569,608	213.3%	28
29	Income before capital contributions	(644,464)	(762,740)	118,276	-15.5%	(3,600,422)	(6,101,920)	2,501,497	-41.0%	29
30	Capital contributions	703,547	-	703,547	0.0%	7,744,340	-	7,744,340	0.0%	30
31	Change in net position	59,083	(762,740)	821,823	-107.7%	4,143,918				31
32	Net position, beginning of year					318,792,375	317,835,814	956,561	0.3%	32
33	Net position, end of year					322,936,293	317,835,814	5,100,479	1.6%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
August 2016

	Assets	A	B	C	D	E	F	G	
		Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Noncurrent assets:								
1	Property, plant and equipment	734,744,953	45,783,501	6.2%	780,528,454	19,844,205	2.6%	760,684,249	1
2	Less: accumulated depreciation	335,128,209	8,195,064	2.4%	343,323,273	13,164,516	4.0%	330,158,757	2
3	Property, plant, and equipment, net	399,616,744	37,588,437	9.4%	437,205,181	6,679,689	1.6%	430,525,492	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	47,356,143	66,925,262	141.3%	114,281,405	(9,742,750)	-7.9%	124,024,155	4
5	Debt service reserve	14,658,313	8,757,662	59.7%	23,415,975	7,068,196	43.2%	16,347,779	5
6	Health insurance reserve	659,167	(51,382)	-7.8%	607,785	-	0.0%	607,785	6
7	Total restricted cash, cash equivalents, and investments	62,673,623	75,631,542	120.7%	138,305,165	(2,674,554)	-1.9%	140,979,719	7
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	7,568,180	(2,392,190)	-31.6%	5,175,990	(14,775,081)	-74.1%	19,951,071	8
9	Customer deposits	11,066,624	430,298	3.9%	11,496,922	318,218	2.8%	11,178,704	9
10	Other	1,678,324	1,271,750	75.8%	2,950,074	1,218,519	70.4%	1,731,555	10
11	Total designated cash and cash equivalents, and investments	20,313,128	(690,142)	-3.4%	19,622,986	(13,238,344)	-40.3%	32,861,330	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	12,622,236	1,535,911	12.2%	14,158,147	7,789,122	55.0%	6,369,025	12
	Accounts receivable:								
13	Customers (net of allowance for doubtful accounts)	9,444,744	835,913	8.9%	10,280,657	370,225	3.6%	9,910,432	13
14	Taxes	-	-	0.0%	-	-	0.0%	-	14
15	Interest	-	-	0.0%	-	-	0.0%	-	15
16	Grants	16,648,625	8,163,370	49.0%	24,811,995	2,568,281	11.5%	22,243,714	16
17	Miscellaneous	762,638	(187,175)	-24.5%	575,463	(613,729)	-51.6%	1,189,192	17
18	Due from enterprise fund	(8,240,895)	4,852,191	-58.9%	(3,388,704)	(626,927)	22.7%	(2,761,777)	18
19	Inventory of supplies	3,689,872	(153,685)	-4.2%	3,536,187	-	0.0%	3,536,187	19
20	Prepaid expenses	481,251	158,816	33.0%	640,067	-	0.0%	640,067	20
21	Total unrestricted current assets	35,408,471	15,205,341	42.9%	50,613,812	9,486,972	23.1%	41,126,840	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	22,950	-	0.0%	22,950	-	0.0%	22,950	23
24	Total other assets	22,950	-	0.0%	22,950	-	0.0%	22,950	24
25	TOTAL ASSETS	518,034,916	127,735,178	24.7%	645,770,094	253,763	0.0%	645,516,331	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	6,360,010	0.0%	6,360,010	-	0.0%	6,360,010	26
27	Deferred loss on bond refunding	32,719	(4,363)	-13.3%	28,356	-	0.0%	28,356	
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	32,719	6,355,647	19424.9%	6,388,366	-	0.0%	6,388,366	27
29	TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	518,067,635	134,090,825	19449.6%	652,158,460	253,763	0.0%	651,904,697	28

SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Net position								
1	Net investments in capital assets	303,223,217	(88,470,399)	-29.2%	214,752,818	7,703,640	3.7%	207,049,178	1
2	Restricted for Debt Service	14,658,313	8,757,662	59.7%	23,415,975	7,068,196	43.2%	16,347,779	2
3	Unrestricted	4,378,914	80,388,586	1835.8%	84,767,500	(10,627,918)	-11.1%	95,395,418	3
4	Total net position	322,260,444	675,849	0.2%	322,936,293	4,143,918	1.3%	318,792,375	4
	Long-term liabilities								
5	Claims payable	864,718	(34,529)	-4.0%	830,189	-	0.0%	830,189	5
6	Net pension obligation	7,071,401	19,792,737	279.9%	26,864,138	1,208,283	4.7%	25,655,855	6
7	Other postretirement benefits liability	24,052,693	2,120,427	8.8%	26,173,120	1,205,616	4.8%	24,967,504	7
8	Bonds payable (net of current maturities)	111,224,183	111,927,131	100.6%	223,151,314	-	0.0%	223,151,314	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	-	-	0.0%	-	-	0.0%	-	10
11	Debt Service Assistance Fund Loan payable	5,417,603	(388,691)	-7.2%	5,028,912	-	0.0%	5,028,912	11
12	Total long-term liabilities	148,630,598	133,417,075	89.8%	282,047,673	2,413,899	0.9%	279,633,774	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	8,860,625	(2,926,171)	-33.0%	5,934,454	(8,586,969)	-59.1%	14,521,423	13
14	Due to City of New Orleans	1,104,508	(585,642)	-53.0%	518,866	364,106	235.3%	154,760	14
15	Disaster Reimbursement Revolving Loan	7,039,802	(766,665)	-10.9%	6,273,137	(711,856)	-10.2%	6,984,993	15
16	Retainers and estimates payable	2,789,562	1,726,672	61.9%	4,516,234	588,606	15.0%	3,927,628	16
17	Due to other fund	142,723	(78,761)	-55.2%	63,962	(815)	-1.3%	64,777	17
18	Accrued salaries, vacation and sick pay	4,527,619	240,105	5.3%	4,767,724	45,589	1.0%	4,722,135	18
19	Claims payable	3,851,003	(57,747)	-1.5%	3,793,256	1	0.0%	3,793,255	19
20	Debt Service Assistance Fund Loan payable	371,338	17,353	4.7%	388,691	-	0.0%	388,691	20
21	Advances from federal government	6,316,237	(694,499)	-11.0%	5,621,738	36,510	0.7%	5,585,228	21
22	Other Liabilities	552,103	1,075,276	194.8%	1,627,379	1,541,521	1795.4%	85,858	22
23	Total current liabilities (payable from current assets)	35,555,520	(2,050,079)	-5.8%	33,505,441	(6,723,307)	-16.7%	40,228,748	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	554,449	188,851	34.1%	743,300	-	0.0%	743,300	24
25	Bonds payable	-	325,000	0.0%	325,000	-	0.0%	325,000	25
26	Retainers and estimates payable	-	128,865	0.0%	128,865	101,035	363.0%	27,830	26
27	Customer deoposits	11,066,624	430,298	3.9%	11,496,922	318,218	2.8%	11,178,704	27
28	Total current liabilities (payable from restricted assets)	11,621,073	1,073,014	9.2%	12,694,087	419,253	3.4%	12,274,834	28
29	TOTAL CURRENT LIABILITIES	47,176,593	(977,065)	-2.1%	46,199,528	(6,304,054)	-12.0%	52,503,582	29
30	TOTAL LIABILITIES	195,807,191	132,440,010	67.6%	328,247,201	(3,890,155)	-1.2%	332,137,356	30
	Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	518,067,635	133,115,859	25.7%	652,158,460	253,763	0.0%	651,904,697	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	54,521,583	38,057,459	16,464,124	43.3%	1
2	Cash payments to suppliers for goods and services	(31,643,862)	(28,067,506)	(3,576,356)	12.7%	2
3	Cash payments to employees for services	(22,400,112)	(15,271,469)	(7,128,643)	46.7%	3
4	Other revenue	2,947,746	1,720,345	1,227,401	71.3%	4
5	Net cash used in operating activities	3,425,372	(3,561,171)	6,986,543	-196.2%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	119,209	128,287	(9,078)	-7.1%	6
7	Proceeds from federal operating and maintenance grants	-	3,770,115	(3,770,115)	-100.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	119,209	3,898,402	(3,779,193)	-96.9%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(18,427,972)	(9,367,115)	(9,060,857)	96.7%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond escrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	1,541,521	174,235	1,367,286	784.7%	15
16	Proceeds from construction fund, net	(711,857)	(1,302,377)	590,520	-45.3%	16
17	Capital contributed by developers and federal grants	5,237,307	(1,794,261)	7,031,568	-391.9%	17
18	Net cash used in capital and related financing activities	(12,361,001)	(12,289,518)	(71,483)	0.6%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	-	-	0.0%	20
21	Investment income	692,662	269,771	422,891	156.8%	21
22	Net cash provided by investing activities	692,662	269,771	422,891	156.8%	22
23	Net increase in cash	(8,123,758)	(11,682,516)	3,558,758	-30.5%	23
24	Cash at the beginning of the year	174,260,074	96,555,508	77,704,566	80.5%	24
25	Cash at the end of the period	166,136,316	84,872,992	81,263,324	95.7%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	14,158,147	9,469,505	4,688,642	49.5%	26
27	Current assets - designated	16,372,986	17,057,584	(684,598)	-4.0%	27
28	Restricted assets -cash	135,605,165	58,345,903	77,259,262	132.4%	28
29	Total cash	166,136,298	84,872,992	81,263,306	95.7%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in Operating activities is as follows:					
1	Operating loss	(4,437,031)	(5,686,205)	1,249,174	-22.0%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	13,164,516	10,422,372	2,742,144	26.3%	2
3	Provision for claims	568,360	263,310	305,050	115.9%	3
4	Provision for (revision) doubtful accounts	766,672	575,004	191,668	33.3%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	(818,679)	14,995	(833,674)	-5559.7%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-				8
9	Increase (decrease) in prepaid expenses and other receivables	1,240,657	(35,193)	1,275,850	-3625.3%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(9,313,559)	(11,548,554)	2,234,995	-19.4%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	44,774	(177,788)	222,562	-125.2%	12
13	Increase in net other postretirement benefits liability	1,205,616	904,209	301,407	33.3%	13
14	Increase (decrease) in net pension obligation	1,208,283	906,154	302,129	33.3%	14
15	Decrease in other liabilities	(204,237)	800,525	(1,004,762)	-125.5%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	3,425,372	(3,561,171)	6,986,543	-196.2%	17

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	8,648,607	8,516,266	132,341	1.6%	69,289,786	63,152,684	6,137,102	9.7%	2
3	Plumbing inspection and license fees	23,150	20,035	3,115	15.5%	227,650	199,819	27,831	13.9%	3
4	Other revenues	1,233	72,647	(71,414)	-98.3%	396,358	285,460	110,898	38.8%	4
5	Total operating revenues	8,672,989	8,608,948	64,041	0.7%	69,913,794	63,637,963	6,275,831	9.9%	5
	Operating Expenses:									
6	Executive Director	(198,865)	36,755	(235,620)	-641.0%	287,341	269,033	18,308	6.8%	6
7	Special Counsel	38,845	44,897	(6,051)	-13.5%	312,559	351,587	(39,028)	-11.1%	7
8	Security	303,109	84,878	218,231	257.1%	1,709,330	1,307,351	401,979	30.7%	8
9	Operations	2,540,228	2,994,221	(453,993)	-15.2%	21,887,492	20,844,871	1,042,621	5.0%	9
10	Engineering	197,703	158,580	39,123	24.7%	1,391,245	1,221,182	170,063	13.9%	10
11	Logistics	377,056	372,045	5,010	1.3%	2,424,931	2,795,147	(370,217)	-13.2%	11
12	Communications	49,187	8,111	41,076	506.4%	178,534	195,204	(16,669)	-8.5%	12
13	Adminstration	463,436	(98,781)	562,217	-569.2%	2,966,066	1,078,006	1,888,060	175.1%	13
14	Chief Financial Officer	739,357	566,707	172,650	30.5%	4,954,301	4,775,826	178,475	3.7%	14
15	Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%	15
16	Allocation for Overhead	(320,288)	(352,375)	32,087	-9.1%	(2,819,744)	(2,349,909)	(469,835)	20.0%	16
17	Non-Cash Operating Expenses	1,739,559	1,807,392	(67,833)	-3.8%	13,871,615	14,459,349	(587,734)	-4.1%	17
18	Total operating expenses	5,929,328	5,622,431	306,898	5.5%	47,163,674	44,947,647	2,216,027	4.9%	18
19	Operating income (loss)	2,743,661	2,986,517	(242,856)	-8.1%	22,750,121	18,690,316	4,059,804	21.7%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	37,623	10,586	27,037	255.4%	451,743	152,534	299,209	196.2%	24
25	Other Income	-	-	-	0.0%	148,677	159,998	(11,321)	-7.1%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	37,623	10,586	27,037	255.4%	600,419	312,532	287,887	92.1%	28
29	Income before capital contributions	2,781,284	2,997,103	(215,819)	-7.2%	23,350,540	19,002,848	4,347,691	22.9%	29
30	Capital contributions	2,230,683	969,932	1,260,751	130.0%	5,500,911	8,781,550	(3,280,639)	-37.4%	30
31	Change in net position	5,011,968	3,967,035	1,044,932	26.3%	28,851,451	27,784,398	1,067,052	3.8%	31
32	Net position, beginning of year					763,119,641	732,566,915	30,552,726	4.2%	32
33	Net position, end of year					791,971,092	760,351,313	31,619,778	4.2%	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	8,648,607	8,735,378	(86,771)	-1.0%	69,289,786	69,883,023	(593,237)	-0.8%	2
3	Plumbing inspection and license fees	23,150	27,173	(4,023)	-14.8%	227,650	217,387	10,263	4.7%	3
4	Other revenues	1,233	49,777	(48,544)	-97.5%	396,358	398,214	(1,856)	-0.5%	4
5	Total operating revenues	8,672,989	8,812,328	(139,339)	-1.6%	69,913,794	70,498,625	(584,830)	-0.8%	5
	Operating Expenses:									
6	Executive Director	(198,865)	38,642	(237,507)	-614.6%	287,341	309,135	(21,794)	-7.1%	6
7	Special Counsel	38,845	55,196	(16,351)	-29.6%	312,559	441,572	(129,012)	-29.2%	7
8	Security	303,109	297,884	5,225	1.8%	1,709,330	2,383,071	(673,741)	-28.3%	8
9	Operations	2,540,228	3,088,275	(548,047)	-17.7%	21,887,492	24,706,201	(2,818,709)	-11.4%	9
10	Engineering	197,703	233,071	(35,367)	-15.2%	1,391,245	1,864,564	(473,319)	-25.4%	10
11	Logistics	377,056	387,019	(9,963)	-2.6%	2,424,931	3,096,148	(671,218)	-21.7%	11
12	Communications	49,187	44,785	4,403	9.8%	178,534	358,279	(179,745)	-50.2%	12
13	Adminstration	463,436	240,992	222,443	92.3%	2,966,066	1,927,939	1,038,126	53.8%	13
14	Chief Financial Officer	739,357	830,364	(91,007)	-11.0%	4,954,301	6,642,911	(1,688,610)	-25.4%	14
15	Continuous Improvement	-	5,239	(5,239)	-100.0%	4	41,913	(41,909)	-100.0%	15
16	Allocation for Overhead	(320,288)	(325,751)	5,463	-1.7%	(2,819,744)	(2,606,007)	(213,737)	8.2%	16
17	Non-Cash Operating Expenses	1,739,559	1,639,365	100,194	6.1%	13,871,615	13,114,924	756,691	5.8%	17
18	Total operating expenses	5,929,328	6,535,081	(605,753)	-9.3%	47,163,674	52,280,650	(5,116,976)	-9.8%	18
19	Operating income (loss)	2,743,661	2,277,247	466,414	20.5%	22,750,121	18,217,974	4,532,146	24.9%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	37,623	-	37,623	0.0%	451,743	-	451,743	0.0%	24
25	Other Income	-	38,505	(38,505)	-100.0%	148,677	308,041	(159,364)	-51.7%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	37,623	38,505	(882)	-2.3%	600,419	308,041	292,378	94.9%	28
29	Income before capital contributions	2,781,284	2,315,752	465,533	20.1%	23,350,540	18,526,015	4,824,524	26.0%	29
30	Capital contributions	2,230,683	-	2,230,683	0.0%	5,500,911	-	5,500,911	0.0%	30
31	Change in net position	5,011,968	2,315,752	2,696,216	116.4%	28,851,451				31
32	Net position, beginning of year					763,119,641	732,566,915	30,552,726	4.2%	32
33	Net position, end of year					791,971,092	732,566,915	59,404,177	8.1%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	Assets	Prior			Current			Beginning of	
	Noncurrent assets:	Year	Variance	%	Year	Variance	%	Year	
1	Property, plant and equipment	1,161,538,650	51,505,816	4.4%	1,213,044,466	19,129,452	1.6%	1,193,915,014	1
2	Less: accumulated depreciation	237,857,343	18,300,393	7.7%	256,157,736	10,792,560	4.4%	245,365,176	2
3	Property, plant, and equipment, net	923,681,307	33,205,423	3.6%	956,886,730	8,336,892	0.9%	948,549,838	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	10,969,447	61,861,034	563.9%	72,830,481	(34,403,932)	-32.1%	107,234,413	4
5	Debt service reserve	38,900,050	9,712,793	25.0%	48,612,843	18,862,796	63.4%	29,750,047	5
6	Health insurance reserve	659,166	(32,725)	-5.0%	626,441	(1)	0.0%	626,442	6
7	Total restricted cash, cash equivalents, and investments	50,528,663	71,541,102	141.6%	122,069,765	(15,541,137)	-11.3%	137,610,902	7
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	11,709,510	44,509,264	380.1%	56,218,774	24,889,087	79.4%	31,329,687	8
9	Customer deposits	-	-	0.0%	-	-	0.0%	-	9
10	Other	1,184,364	36,561	3.1%	1,220,925	2,356	0.2%	1,218,569	10
11	Total designated cash and cash equivalents, and investments	12,893,874	44,545,825	345.5%	57,439,699	24,891,443	76.5%	32,548,256	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	18,159,838	(5,861,182)	-32.3%	12,298,656	4,597,075	59.7%	7,701,581	12
	Accounts receivable:								
13	Customers (net of allowance for doubtful accounts)	8,193,174	441,148	5.4%	8,634,322	177,164	2.1%	8,457,158	13
14	Taxes	-	-	0.0%	-	-	0.0%	-	14
15	Interest	58	-	0.0%	58	58	0.0%	-	15
16	Grants	16,578,910	2,269,825	13.7%	18,848,735	(6,157,327)	-24.6%	25,006,062	16
17	Miscellaneous	1,425,500	2,510,419	176.1%	3,935,919	2,911,276	284.1%	1,024,643	17
18	Due from enterprise fund	11,401,248	(6,975,475)	-61.2%	4,425,773	167,929	3.9%	4,257,844	18
19	Inventory of supplies	1,170,801	2,297	0.2%	1,173,098	-	0.0%	1,173,098	19
20	Prepaid expenses	326,669	158,816	48.6%	485,485	-	0.0%	485,485	20
21	Total unrestricted current assets	57,256,198	(7,454,152)	-13.0%	49,802,046	1,696,175	3.5%	48,105,871	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	17,965	-	0.0%	17,965	-	0.0%	17,965	23
24	Total other assets	17,965	-	0.0%	17,965	-	0.0%	17,965	24
25	TOTAL ASSETS	1,044,378,007	141,838,198	13.6%	1,186,216,205	19,383,373	1.7%	1,166,832,832	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	-	0.0%	6,360,010	-	0.0%	6,360,010	26
27	Deferred loss on bond refunding	3,931,602	(294,644)	-7.5%	3,636,958	-	0.0%	3,636,958	27
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	3,931,602	6,065,366	154.3%	9,996,968	-	0.0%	9,996,968	28
29	TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	1,048,309,609	147,903,564	167.9%	1,196,213,173	19,383,373	1.7%	1,176,829,800	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Net position								
1	Net investments in capital assets	754,958,793	(77,083,988)	-10.2%	677,874,805	10,275,614	1.5%	667,599,191	1
2	Restricted for Debt Service	38,900,050	9,712,793	25.0%	48,612,843	18,862,796	63.4%	29,750,047	2
3	Unrestricted	(33,507,530)	98,990,974	-295.4%	65,483,444	(286,960)	-0.4%	65,770,403	3
4	Total net position	760,351,313	31,619,779	4.2%	791,971,092	28,851,451	3.8%	763,119,641	4
	Long-term liabilities								
5	Claims payable	864,718	(34,529)	-4.0%	830,189	-	0.0%	830,189	5
6	Net pension obligation	7,201,347	19,662,791	273.0%	26,864,138	1,208,283	4.7%	25,655,855	6
7	Other postretirement benefits liability	21,074,345	2,120,429	10.1%	23,194,774	1,205,617	5.5%	21,989,157	7
8	Bonds payable (net of current maturities)	169,200,679	98,897,968	58.5%	268,098,647	-	0.0%	268,098,647	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	-	-	0.0%	-	-	0.0%	-	10
11	Debt Service Assistance Fund Loan payable	52,785,300	(3,786,093)	-7.2%	48,999,207	-	0.0%	48,999,207	11
12	Total long-term liabilities	251,126,389	116,860,566	46.5%	367,986,955	2,413,900	0.7%	365,573,055	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	6,968,469	(660,753)	-9.5%	6,307,716	(11,212,246)	-64.0%	17,519,962	13
14	Due to City of New Orleans	-	-	0.0%	-	-	0.0%	-	14
15	Disaster Reimbursement Revolving Loan	619,895	(2,061,648)	-332.6%	(1,441,753)	(1,568,978)	-1233.2%	127,225	15
16	Retainers and estimates payable	4,275,655	(1,109,833)	-26.0%	3,165,822	285,473	9.9%	2,880,349	16
17	Due to other fund	66,993	(36,970)	-55.2%	30,023	(312)	-1.0%	30,335	17
18	Accrued salaries, vacation and sick pay	2,822,799	255,023	9.0%	3,077,822	49,128	1.6%	3,028,694	18
19	Claims payable	2,770,772	(126,164)	-4.6%	2,644,608	1	0.0%	2,644,607	19
20	Debt Service Assistance Fund Loan payable	3,618,064	168,029	4.6%	3,786,093	-	0.0%	3,786,093	20
21	Advances from federal government	1,894,068	82,237	4.3%	1,976,305	-	0.0%	1,976,305	21
22	Other Liabilities	147,330	285,515	193.8%	432,845	373,021	623.5%	59,824	22
23	Total current liabilities (payable from current assets)	23,184,045	(3,204,564)	-13.8%	19,979,481	(12,073,913)	-37.7%	32,053,394	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	1,815,365	103,467	5.7%	1,918,832	-	0.0%	1,918,832	24
25	Bonds payable	11,644,000	1,208,000	10.4%	12,852,000	-	0.0%	12,852,000	25
26	Retainers and estimates payable	188,497	341,351	181.1%	529,848	(191,936)	-56.8%	337,912	26
27	Customer deposits	-	-	0.0%	-	-	0.0%	-	27
28	Total current liabilities (payable from restricted assets	13,647,862	1,652,818	12.1%	15,300,680	191,936	1.3%	15,108,744	28
29	TOTAL CURRENT LIABILITIES	36,831,907	(1,551,746)	-4.2%	35,280,161	(11,881,977)	-25.2%	47,162,138	29
30	TOTAL LIABILITIES	287,958,296	115,308,820	40.0%	403,267,116	(9,468,077)	-2.3%	412,735,193	30
	Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	1,048,309,609	146,928,598	14.0%	1,196,213,173	19,383,373	1.6%	1,176,829,800	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	68,402,734	45,804,433	22,598,301	49.3%	1
2	Cash payments to suppliers for goods and services	(32,360,728)	(31,726,280)	(634,448)	2.0%	2
3	Cash payments to employees for services	(14,759,745)	(9,976,846)	(4,782,899)	47.9%	3
4	Other revenue	(2,287,327)	(722,354)	(1,564,973)	216.6%	4
5	Net cash used in operating activities	18,994,933	3,378,953	15,615,980	462.2%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	148,676	159,998	(11,322)	-7.1%	6
7	Proceeds from federal operating and maintenance grants	-	-	-	0.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	148,676	159,998	(11,322)	-7.1%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(16,109,938)	(9,518,169)	(6,591,769)	69.3%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond escrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	373,021	64,439	308,582	478.9%	15
16	Proceeds from construction fund, net	(1,569,290)	(1,324,017)	(245,273)	18.5%	16
17	Capital contributed by developers and federal grants	11,658,237	5,921,781	5,736,456	96.9%	17
18	Net cash used in capital and related financing activities	(5,647,970)	(4,855,966)	(792,004)	16.3%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	3	(3)	-100.0%	20
21	Investment income	451,742	139,537	312,205	223.7%	21
22	Net cash provided by investing activities	451,742	139,540	312,202	223.7%	22
23	Net increase in cash	13,947,381	(1,177,475)	15,124,856	-1284.5%	23
24	Cash at the beginning of the year	177,803,739	78,334,621	99,469,118	127.0%	24
25	Cash at the end of the period	191,751,120	77,157,146	114,593,974	148.5%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	12,298,656	16,884,626	(4,585,970)	-27.2%	26
27	Current assets - designated	57,439,699	12,889,683	44,550,016	345.6%	27
28	Restricted assets -cash	122,012,765	47,382,837	74,629,928	157.5%	28
29	Total cash	191,751,120	77,157,146	114,593,974	148.5%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in operating activities is as follows:					
1	Operating loss	22,750,122	11,736,611	11,013,511	93.8%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	10,792,561	8,502,858	2,289,703	26.9%	2
3	Provision for claims	360,929	193,441	167,488	86.6%	3
4	Provision for (revision) doubtful accounts	709,888	532,416	177,472	33.3%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	(887,052)	(157,759)	(729,293)	462.3%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-				8
9	Increase (decrease) in prepaid expenses and other receivables	(3,079,264)	(1,233,241)	(1,846,023)	149.7%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(13,754,350)	(17,659,860)	3,905,510	-22.1%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	49,128	(152,435)	201,563	-132.2%	12
13	Increase in net other postretirement benefits liability	1,205,617	904,209	301,408	33.3%	13
14	Increase (decrease) in net pension obligation	1,208,283	906,154	302,129	33.3%	14
15	Decrease in other liabilities	(360,929)	(193,441)	(167,488)	86.6%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	18,994,933	3,378,953	15,615,980	462.2%	17

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%	3
4	Other revenues	2,396	3,079,899	(3,077,503)	-99.9%	39,896	3,354,382	(3,314,486)	-98.8%	4
5	Total operating revenues	2,396	3,079,899	(3,077,503)	-99.9%	39,896	3,354,382	(3,314,486)	-98.8%	5
	Operating Expenses:									
6	Executive Director	(200,986)	34,875	(235,861)	-676.3%	270,811	256,197	14,615	5.7%	6
7	Special Counsel	37,398	44,464	(7,066)	-15.9%	316,676	475,557	(158,880)	-33.4%	7
8	Security	290,729	69,540	221,189	318.1%	1,560,188	1,181,587	378,601	32.0%	8
9	Operations	1,521,669	1,360,042	161,627	11.9%	11,007,158	11,009,640	(2,482)	0.0%	9
10	Engineering	169,657	127,004	42,653	33.6%	1,115,977	1,127,935	(11,957)	-1.1%	10
11	Logistics	393,302	429,510	(36,208)	-8.4%	2,513,058	2,745,765	(232,707)	-8.5%	11
12	Communications	49,187	8,111	41,076	506.4%	178,534	132,704	45,831	34.5%	12
13	Adminstration	379,663	(78,113)	457,775	-586.0%	2,366,887	852,963	1,513,924	177.5%	13
14	Chief Financial Officer	309,694	198,136	111,558	56.3%	1,725,192	1,763,640	(38,448)	-2.2%	14
15	Continuous Improvement	-	-	-	0.0%	4	-	4	0.0%	15
16	Allocation for Overhead	(256,027)	(272,889)	16,862	-6.2%	(2,254,297)	(1,787,585)	(466,712)	26.1%	16
17	Non-Cash Operating Expenses	1,736,297	1,828,007	(91,710)	-5.0%	13,846,787	14,625,147	(778,361)	-5.3%	17
18	Total operating expenses	4,430,581	3,748,688	681,894	18.2%	32,646,975	32,383,549	263,426	0.8%	18
19	Operating income (loss)	(4,428,186)	(668,789)	(3,759,397)	562.1%	(32,607,079)	(29,029,167)	(3,577,912)	12.3%	19
	Non-operating revenues (expense):									
20	Two-mill tax	212	60	152	252.6%	7,296	930	6,366	684.5%	20
21	Three-mill tax	589,347	113,969	475,378	417.1%	15,109,742	13,934,276	1,175,466	8.4%	21
22	Six-mill tax	595,677	115,229	480,448	417.0%	15,271,754	14,083,687	1,188,067	8.4%	22
23	Nine-mill tax	892,891	380,324	512,567	134.8%	22,891,677	21,110,632	1,781,045	8.4%	23
24	Interest income	16,363	8,143	8,220	100.9%	94,668	44,835	49,833	111.1%	24
25	Other Income	-	-	-	0.0%	-	-	-	0.0%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	2,094,490	617,725	1,476,765	239.1%	53,375,137	49,174,360	4,200,777	8.5%	28
29	Income before capital contributions	(2,333,696)	(51,064)	(2,282,632)	4470.2%	20,768,058	20,145,193	622,865	3.1%	29
30	Capital contributions	515,783	308,393	207,390	67.2%	5,878,275	4,797,117	1,081,158	22.5%	30
31	Change in net position	(1,817,913)	257,329	(2,075,242)	-806.5%	26,646,333	24,942,310	1,704,023	6.8%	31
32	Net position, beginning of year					1,000,776,299	918,396,632	82,379,667	9.0%	32
33	Net position, end of year					1,027,422,632	943,338,942	84,083,690	8.9%	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
August 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%	3
4	Other revenues	2,396	-	2,396	0.0%	39,896	-	39,896	0.0%	4
5	Total operating revenues	2,396	-	2,396	0.0%	39,896	-	39,896	0.0%	5
	Operating Expenses:									
6	Executive Director	(200,986)	35,902	(236,889)	-659.8%	270,811	287,220	(16,408)	-5.7%	6
7	Special Counsel	37,398	72,905	(35,507)	-48.7%	316,676	583,238	(266,562)	-45.7%	7
8	Security	290,729	276,134	14,595	5.3%	1,560,188	2,209,069	(648,881)	-29.4%	8
9	Operations	1,521,669	2,018,776	(497,107)	-24.6%	11,007,158	16,150,211	(5,143,053)	-31.8%	9
10	Engineering	169,657	178,948	(9,291)	-5.2%	1,115,977	1,431,586	(315,609)	-22.0%	10
11	Logistics	393,302	413,027	(19,725)	-4.8%	2,513,058	3,304,213	(791,155)	-23.9%	11
12	Communications	49,187	34,785	14,403	41.4%	178,534	278,279	(99,745)	-35.8%	12
13	Adminstration	379,663	192,350	187,312	97.4%	2,366,887	1,538,803	828,084	53.8%	13
14	Chief Financial Officer	309,694	347,415	(37,722)	-10.9%	1,725,192	2,779,324	(1,054,132)	-37.9%	14
15	Continuous Improvement	-	5,239	(5,239)	-100.0%	4	41,913	(41,909)	-100.0%	15
16	Allocation for Overhead	(256,027)	(282,500)	26,473	-9.4%	(2,254,297)	(2,260,000)	5,703	-0.3%	16
17	Non-Cash Operating Expenses	1,736,297	1,709,907	26,390	1.5%	13,846,787	13,679,254	167,533	1.2%	17
18	Total operating expenses	4,430,581	5,002,889	(572,307)	-11.4%	32,646,975	40,023,110	(7,376,134)	-18.4%	18
19	Operating income (loss)	(4,428,186)	(5,002,889)	574,703	-11.5%	(32,607,079)	(40,023,110)	7,416,030	-18.5%	19
	Non-operating revenues (expense):									
20	Two-mill tax	212	68	144	211.1%	7,296	2,113	5,183	245.3%	20
21	Three-mill tax	589,347	457,839	131,508	28.7%	15,109,742	14,225,141	884,601	6.2%	21
22	Six-mill tax	595,677	462,752	132,926	28.7%	15,271,754	14,377,772	893,982	6.2%	22
23	Nine-mill tax	892,891	693,636	199,255	28.7%	22,891,677	21,551,395	1,340,282	6.2%	23
24	Interest income	16,363	5,650	10,712	189.6%	94,668	45,201	49,467	109.4%	24
25	Other Income	-	80,564	(80,564)	-100.0%	-	644,514	(644,514)	-100.0%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	2,094,490	1,700,509	393,981	23.2%	53,375,137	50,846,136	2,529,002	5.0%	28
29	Income before capital contributions	(2,333,696)	(3,302,380)	968,684	-29.3%	20,768,058	10,823,026	9,945,032	91.9%	29
30	Capital contributions	515,783	-	515,783	0.0%	5,878,275	-	5,878,275	0.0%	30
31	Change in net position	(1,817,913)	(3,302,380)	1,484,467	-45.0%	26,646,333	10,823,026	15,823,306	146.2%	31
32	Net position, beginning of year					1,000,776,299	918,396,632	82,379,667	9.0%	32
33	Net position, end of year					1,027,422,632	929,219,658	98,202,973	10.6%	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	Assets								
	Noncurrent assets:	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
1	Property, plant and equipment	1,300,746,054	168,306,637	12.9%	1,469,052,691	19,794,307	1.4%	1,449,258,384	1
2	Less: accumulated depreciation	293,521,122	19,407,736	6.6%	312,928,858	11,476,349	3.8%	301,452,509	2
3	Property, plant, and equipment, net	1,007,224,932	148,898,901	14.8%	1,156,123,833	8,317,958	0.7%	1,147,805,875	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	5,180,585	477,298	0.0%	5,657,883	1,196,206	26.8%	4,461,677	4
5	Debt service reserve	2,573,471	(74,563)	-2.9%	2,498,908	2,397,075	2353.9%	101,833	5
6	Health insurance reserve	659,166	(25,894)	-3.9%	633,272	(1)	0.0%	633,273	6
7	Total restricted cash, cash equivalents, and investments	8,413,222	376,841	4.5%	8,790,063	3,593,280	69.1%	5,196,783	7
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	29,521,019	2,528,374	8.6%	32,049,393	14,403,815	81.6%	17,645,578	8
9	Customer deposits	-	-	0.0%	-	-	0.0%	-	9
10	Other	1,143,242	29,728	2.6%	1,172,970	2,356	0.2%	1,170,614	10
11	Total designated cash and cash equivalents, and investments	30,664,261	2,558,102	8.3%	33,222,363	14,406,171	1230.7%	18,816,192	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	16,323,743	(5,477,662)	-33.6%	10,846,081	226,983	2.1%	10,619,098	12
	Accounts receivable:				-				
13	Customers (net of allowance for doubtful accounts)	-	-	0.0%	-	-	0.0%	-	13
14	Taxes	7,886,750	157,518	2.0%	8,044,268	-	0.0%	8,044,268	14
15	Interest	-	-	0.0%	-	-	0.0%	-	15
16	Grants	3,010,788	1,576,325	52.4%	4,587,113	(971,539)	-17.5%	5,558,652	16
17	Miscellaneous	324,415	38,498	11.9%	362,913	(839,247)	-69.8%	1,202,160	17
18	Due from enterprise fund	(3,160,353)	1,495,215	-47.3%	(1,665,138)	(169,071)	11.3%	(1,496,067)	18
19	Inventory of supplies	606,428	(11,968)	-2.0%	594,460	-	0.0%	594,460	19
20	Prepaid expenses	94,797	158,816	167.5%	253,613	-	0.0%	253,613	20
21	Total unrestricted current assets	25,086,568	(2,063,258)	-8.2%	23,023,310	(1,752,874)	-7.1%	24,776,184	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	10,400	-	0.0%	10,400	-	0.0%	10,400	23
24	Total other assets	10,400	-	0.0%	10,400	-	0.0%	10,400	24
25	TOTAL ASSETS	1,071,399,383	149,770,586	14.0%	1,221,169,969	24,564,535	2.1%	1,196,605,434	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	-	0.0%	6,360,010	-	0.0%	6,360,010	26
27	Deferred loss on bond refunding	343,073	(53,518)	-15.6%	289,555	-	0.0%	289,555	27
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	343,073	6,306,492	1838.2%	6,649,565	-	0.0%	6,649,565	28

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
August 2016

		A	B	C	D	E	F	G	
	NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Net position								
1	Net investments in capital assets	1,004,562,389	138,443,668	13.8%	1,143,006,057	8,331,854	0.7%	1,134,674,203	1
2	Restricted for Debt Service	2,573,471	(74,563)	-2.9%	2,498,908	2,397,075	2353.9%	101,833	2
3	Unrestricted	(63,796,918)	(54,285,415)	85.1%	(118,082,333)	15,917,404	-11.9%	(133,999,737)	3
4	Total net position	943,338,942	84,083,690	8.9%	1,027,422,632	26,646,333	2.7%	1,000,776,299	4
	Long-term liabilities								
5	Claims payable	864,718	(34,528)	-4.0%	830,190	-	0.0%	830,190	5
6	Net pension obligation	7,226,927	19,637,211	271.7%	26,864,138	1,208,284	4.7%	25,655,854	6
7	Other postretirement benefits liability	19,707,543	2,120,428	10.8%	21,827,971	1,205,616	5.8%	20,622,355	7
8	Bonds payable (net of current maturities)	13,255,042	(1,773,370)	-13.4%	11,481,672	-	0.0%	11,481,672	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	66,655,976	49,047,612	73.6%	115,703,588	-	0.0%	115,703,588	10
11	Debt Service Assistance Fund Loan payable	3,450,236	(247,630)	-7.2%	3,202,606	-	0.0%	3,202,606	11
12	Total long-term liabilities	111,160,442	68,749,723	61.8%	179,910,165	2,413,900	1.4%	177,496,265	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	2,049,029	607,543	29.7%	2,656,572	(4,241,067)	-61.5%	6,897,639	13
14	Due to City of New Orleans	-	-	0.0%	-	-	0.0%	-	14
15	Disaster Reimbursement Revolving Loan	6,984,719	(495,572)	-7.1%	6,489,147	(492,807)	-7.1%	6,981,954	15
16	Retainers and estimates payable	452,061	1,276,592	282.4%	1,728,653	216,377	14.3%	1,512,276	16
17	Due to other fund	81,556	(45,007)	-55.2%	36,549	(1,271)	-3.4%	37,820	17
18	Accrued salaries, vacation and sick pay	2,070,430	192,385	9.3%	2,262,815	(58,380)	-2.5%	2,321,195	18
19	Claims payable	3,598,264	645,887	17.9%	4,244,151	1	0.0%	4,244,150	19
20	Debt Service Assistance Fund Loan payable	236,490	11,140	4.7%	247,630	-	0.0%	247,630	20
21	Advances from federal government	-	-	0.0%	-	-	0.0%	-	21
22	Other Liabilities	43,659	45,898	105.1%	89,557	81,448	1004.4%	8,109	22
23	Total current liabilities (payable from current assets)	15,516,208	2,238,866	14.4%	17,755,074	(4,495,699)	-20.2%	22,250,773	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	111,864	(5,167)	-4.6%	106,697	1	0.0%	106,696	24
25	Bonds payable	1,615,000	35,000	2.2%	1,650,000	-	0.0%	1,650,000	25
26	Retainers and estimates payable	-	-	0.0%	-	-	0.0%	-	26
27	Customer deposits	-	-	0.0%	-	-	0.0%	-	27
28	Total current liabilities (payable from restricted assets	1,726,864	29,833	1.7%	1,756,697	1	0.0%	1,756,696	28
29	Total current liabilities	17,243,072	2,268,699	13.2%	19,511,771	(4,495,698)	-18.7%	24,007,469	29
30	Total liabilities	128,403,514	71,018,422	55.3%	199,421,936	(2,081,798)	-1.0%	201,503,734	30
	Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	1,071,742,456	155,102,112	14.5%	1,227,819,534	24,564,535	2.0%	1,203,254,999	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	-	-	-	0.0%	1
2	Cash payments to suppliers for goods and services	(12,052,518)	16,057,975	(28,110,493)	-175.1%	2
3	Cash payments to employees for services	(11,184,866)	(34,506,199)	23,321,333	-67.6%	3
4	Other revenue	879,143	1,267,522	(388,379)	-30.6%	4
5	Net cash used in operating activities	(22,358,240)	(17,180,703)	(5,177,537)	30.1%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	53,280,468	48,486,792	4,793,676	9.9%	6
7	Proceeds from federal operating and maintenance grants	-	-	-	0.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	53,280,468	48,486,792	4,793,676	9.9%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(19,146,199)	31,962,214	(51,108,413)	-159.9%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond escrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	-	(973,538)	973,538	-100.0%	15
16	Proceeds from construction fund, net	(494,078)	1,268	(495,346)	-39065.1%	16
17	Capital contributed by developers and federal grants	6,849,813	(33,550,050)	40,399,863	-120.4%	17
18	Net cash used in capital and related financing activities	(12,790,464)	(2,560,106)	(10,230,358)	399.6%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	(35,229,557)	35,229,557	-100.0%	20
21	Investment income	94,667	31,707	62,960	198.6%	21
22	Net cash provided by investing activities	94,667	(35,197,850)	35,292,517	-100.3%	22
23	Net increase (decrease) in cash	18,226,431	(6,451,867)	24,678,298	-382.5%	23
24	Cash at the beginning of the year	34,632,075	21,858,783	12,773,292	58.4%	24
25	Cash at the end of the period	52,858,506	15,406,916	37,451,590	243.1%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	10,846,079	2,624,093	8,221,986	313.3%	26
27	Current assets - designated	33,222,363	1,142,653	32,079,710	2807.5%	27
28	Restricted assets -cash	8,790,063	11,640,171	(2,850,108)	-24.5%	28
29	Total cash	52,858,505	15,406,917	37,451,588	243.1%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF CASH FLOWS
August 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in operating activities is as follows:					
1	Operating loss	(32,607,078)	(25,255,574)	(7,351,504)	29.1%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	11,476,348	9,153,696	2,322,652	25.4%	2
3	Provision for claims	314,819	172,877	141,942	82.1%	3
4	Provision for (revision) doubtful accounts	-	4,998	(4,998)	-100.0%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	-	(4,998)	4,998	-100.0%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-				8
9	Increase (decrease) in prepaid expenses and other receivables	1,008,319	1,429,168	(420,849)	-29.4%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(4,672,797)	(4,293,231)	(379,566)	8.8%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	(58,380)	(68,078)	9,698	-14.2%	12
13	Increase in net other postretirement benefits liability	1,205,616	904,209	301,407	33.3%	13
14	Increase (decrease) in net pension obligation	1,208,284	906,154	302,130	33.3%	14
15	Decrease in other liabilities	(233,371)	(129,924)	(103,447)	79.6%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	(22,358,240)	(17,180,703)	(5,177,537)	30.1%	17

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
October 2016

Status Key — On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
I. Governance Practices	A. Reduce the length of Board member terms and limiting the number of terms.	October 2013	Completed June 17, 2013. Senate Bill No. 47 reduced the term lengths from 9 to 4 years and limiting members to serving two consecutive terms.	None.	Strategy IV Tactics I.1 and I.2
	B. Establish requisite qualifications for Board members.	October 2013	Completed June 17, 2013. Senate Bill No. 47 requires experience in architecture, environmental quality, finance, accounting, business administration, engineering, law, public health, urban planning, facilities management, public administration, science, construction, business management, consumer or community advocacy, or other pertinent disciplines, with two of the appointments as consumer advocates with community advocacy or consumer protection experience or experience in a related field.	None.	Strategy IV Tactic I.3
	C. Reduce the number of Board members.	October 2013	Completed June 17, 2013. Senate Bill No. 47 reduced the size of the Board from 13 to 11 members.	None.	Strategy IV Tactic I.4
	D. Review function and responsibilities of Board committees.	Not determined.	Completed August 19, 2015. Board of Directors revised Bylaws based upon recommended best practices contained in New Orleans Office of Inspector General Guide for Boards, Commissions, and Public Benefit Corporations.	None	Strategy IV Tactic I.5
	E. Appoint Board members from recommendations submitted by university presidents.	October 2013 original *May 2014 revised*	Completed May 22, 2014. New board members appointed.	None.	Strategy IV Tactic I.6
	F. Establish dedicated independent oversight of Sewerage and Water Board determined by the City Council.	Not determined.	Completed May 30, 2013. Staff presents to Public Works Committee of City Council as scheduled on identified questions and concerns.	None.	Strategy IV Tactic M

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
October 2016

Status Key — On Target (green) | Not Started (white) | Delayed (yellow) | Needs Attention (red)

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
II. Customer Service Improvements	A. Acquire and implement Advanced Metering Infrastructure. Replace existing mechanical meters with new electronic meters and an automated meter reading system that will provide more accurate readings, enhanced leak detection on customer lines, and improved account monitoring. The new meters will be installed for the residential and small commercial customer base.	December 2016 *December 2018 revised*	On target. Request for Information issued to potential vendors. Information submitted by ten vendors reviewed by staff and interviews conducted. Requests for proposals issued by other utilities being reviewed. A revised standard for purchasing new meters has been completed. Pilot demonstration of leak detection and automated shutoff capabilities underway. Project will be fully initiated following implementation of new billing system.	Continue replacement of existing manual-read meters with electronic-read meters. Determine if outside expert assistance will be needed in project management. Develop a preliminary implementation plan and issue a request for proposals for change-out of residential and small commercial meters and installation of automated meter reading capabilities. Confirm targeted completion date following implementation of new customer account management system.	Strategy III Tactic B
	B. Open Additional Customer Service Center to provide convenient access to full service capabilities for customers without travelling to the downtown location.	December 2013 original *On hold*	Delayed pending review of necessity following implementation of new Customer Service Management System.	Identify and evaluate public facilities in New Orleans East for reuse as Customer Service Center.	Strategy III Tactic H
	C. Replace existing billing application with new software that includes online customer account management capabilities.	January 2015 original *October 2016 revised*	On target. Customer Service Management System from Cogsdale Corporation implementation go-live set for October 24, 2016.	Execute remaining steps of project plan.	Strategy III Tactic C
	D. Replace existing work order application with new software that includes online work order tracking and appointment scheduling capabilities.	December 2017	Not started.	Next steps to be determined as part of the development of an Information Technology Strategic Plan.	Strategy III Tactic D and E Strategy IV Tactic D
	E. Improve efficiency and reliability of Customer Service processes. Reduce the volume of calls by increasing perceived accuracy of bills. Ensure meter reading and billing edits are worked diligently. Improve the customer experience when questioning a bill and resolve more issues during the first call. Provide more effective appeals process.	Ongoing	Previous Customer Service Improvement Plan completed October 31, 2014. New Customer Service Improvement Plan adopted June 17, 2015. Customer service metrics reported monthly to Finance / Administration Committee and Quality of Life Stat meetings.	None.	Strategy III Tactics A, F, and G
III. Service Assurance Program	A. Provide additional funding for bill payment assistance through the Water Help program.	January 2013	Completed January 31, 2013. Funding for bill payment assistance through the Water Help program increased from $60,000 to $240,000. Process with Total Community Action was streamlined.	None.	Strategy III Tactic I.1

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Status Key — On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
	B. Expand Water Help program to provide assistance with plumbing repairs.	June 2013 original *March 2014 revised*	Original initiative completed March 31, 2014. Program provides up to $250 for plumbing repairs on the customer's portion of the service line. Working with Total Community Action to streamline the program.	Develop agreed-upon streamlined methods.	Strategy III Tactic I.2
	C. Pursue legislative change to allow adjustments for water lost through customer leaks.	March 2013 original *March 2016 revised*	Completed March 16, 2016. R.S. 33:4071(F) authorized Sewerage and Water Board to adopt rules and procedures to adjust water bills. Adjustment policy developed and adopted.	None.	Strategy III Tactic I.3
	D. Evaluate waiver of service charges based on means testing for qualifying low-income elderly and disabled customers.	June 2013	Completed July 17, 2013. Staff recommended that the Board not adopt a waiver of these service charges based on means testing. Recommendations accepted by Board of Directors.	None.	Strategy III Tactic I.4
	E. Evaluate reduction in late payment fee, disconnect fee, returned check fee, and deposits.	March 2013 original *June 2013 revised*	Completed July 17, 2013. Because of the significant revenue loss associated with a reduction in late payment fees and disconnect fees, staff recommended that consideration of changes to these fees be deferred until after the first full year of revenues have been received from the new rates in order to ensure that revenues from the new rates are sufficient to allow for this offsetting reduction in fees while still accomplishing other financial objectives. Revenues from the new rates have not been sufficient to allow reduction in fees.	None.	Strategy III Tactic I.4
IV. Operational Reforms	A. Improve operations through performance measures, improved framework, and follow-up reviews to reduce future rate increases.	December 2017	On target. Training program developed and underway for frontline employees. Performance measures reviewed and developed. Significant savings from improved procurement of goods and services.	Process documentation, analysis, and improvement objectives combined with cost reduction are included in several senior management goals. Document and report improvement results.	Strategy II Tactic D Strategy IV Tactics B and H Strategy IV Tactic M
	B. Reduce free water and sewer service provided to municipal accounts by fifty percent from a baseline of 2010 usage.	December 2017	On target. Quantity of free service reduced from 2010 to 2015 by 22.0%. School system billing piloted for consumption beginning July 2013. No changes to related laws were initiated for 2015 Louisiana legislative session.	Continue work with property administrators at municipal facilities to identify opportunities for reduced consumption. Coordinate with revenue-producing agencies to pursue legislative relief from burdensome requirements for free service.	Strategy II Tactic F

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Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
	C. Improve coordination between Sewerage and Water Board and Department of Public Works.	Not determined.	On target. A joint team of Sewerage and Water Board engineers and Department of Public Works engineers work together in coordination of planning and construction for the FEMA Recovery Roads program.	Determine feasibility of performing street drainage maintenance work on a fee-for-service basis, subject to identification of funding requirements, establishment of a funding stream, and gaining necessary legislative authorizations.	Strategy I Tactics A.1, B.1, and C.4
	D. Improve ratepayer collections.	Not determined.	Completed December 31, 2013. Plans to improve collections have recently focused on ensuring close compliance with schedules for non-payment turn-offs. The amount written off as uncollectable has reduced from 10.23% in 2010 to 1.47% in 2015.	None.	Strategy IV Tactic G
	E. Develop a long-term staff succession and training program.	Not determined.	On target. A partnership between Delgado Community College, the Sewerage and Water Board of New Orleans and the JOB1 Business and Career Solutions Center has launched a worker training program aimed at increasing the pool of certified water and wastewater treatment personnel to meet the anticipated demand for workers to operate the systems. Delgado has applied to become a certification testing site.	In conjunction with the City's JOB1 program and Sewerage and Water Board, Delgado Community College will develop training to increase the pool of certified personnel to meet the needs of the capital improvement program. Knowledge management and succession planning objectives have been added to several senior management goals.	Strategy V Tactic G
	F. Perform annual water audit to measure progress and critical needs.	Ongoing.	Completed September 8, 2015. Water Audits have been performed for 2008 through 2014.	None.	Strategy IV Tactic K
	G. Enhance long range planning by developing a Facilities Plan for 2015-2035.	December 2014	Completed August 4, 2015. Recommendations incorporated into 2016-2025 Capital Improvement Plan.	None.	Strategy I Tactic F.1
	H. Develop new sources of funding other than water and sewer rate increases.	Ongoing.	On target. New revenue stream established for handling wastewater from mobile containers, such as portable toilets and shipping containers.	Analyze opportunities for providing wholesale water service over long distances.	Strategy II Tactic I
	Repay funds owed to Department of Public Works.	December 2016	On target. Sewerage and Water Board has repaid $11,767,936.75 to Department of Public Works during 2013-2016. Remaining balance will be paid in 2016.	Pay remaining obligation owed to the Department of Public Works by year-end 2016.	Strategy II Tactic E

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Status Key — On Target (green) | Not Started (white) | Delayed (yellow) | Needs Attention (red)

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
V. Economic Opportunities	A. Create economic opportunities consistent with City of New Orleans programs for participation by economically disadvantaged and local business enterprises.	Not determined.	On target. For contracts with DBE participation 2015: Goods and Services $501,365 or 32%, Construction $9,578,745 or 33%, and Professional Services $5,137,012 or 17%.	Sewerage and Water Board will continue to create economic opportunities for participation by economically disadvantaged and local business enterprises through Construction Review Committee and Staff Contract Review Committee recommendations and DBE vendor support and training.	Strategy IV Tactics F and L
VI. Capital Improvement Program	A. Water System Improvements Replacement and rehabilitation of water purification plant facilities. Replacement and rehabilitation of water pumping facilities. Replacement of water system transmission and distribution mains. $277,000,000	December 2020	On target. 2016 Capital Budget fully funded. Progress on capital projects reported to Board of Directors.	Continue execution of capital improvement program.	Strategy I Tactic A.1 through A.5
	B. Replacement and rehabilitation of sewer system collection pipes required by Federal Consent Decree. $314,000,000	December 2020	On target. 2016 Capital Budget fully funded. Progress on capital projects reported to Board of Directors.	Continue execution of capital improvement program.	Strategy I Tactic B.1 through B.3
VII. WaterStat Reporting and City Council Oversight	A. Establish performance measures and targets as well as reporting methodology.	March 2013	Completed March 31, 2013. Measurements framework adopted, initial measurements identified, and measurements training delivered to senior management. Collection of performance data in progress. Additional graphs created.	None.	Strategy IV Tactics A and B
	B. Implement a systematic approach to process documentation, analysis, and improvement.	June 2013	Completed April 1, 2014. Training program developed and contract for training delivery awarded. Departmental training plans developed in March 2014 and business skills training began in April 2014. Improvement initiatives identified by training participants.	None.	Strategy II Tactic D Strategy IV Tactic H
	C. Perform follow-up reviews to document results and efficiencies achieved.	January 2014 original *December 2014 revised*	Completed September 18, 2015. Louisiana R.S. 33:4091 Reports of Board issued to City Council.	None.	Strategy IV Tactic B
	D. Provide maps showing maintenance work completed, capital projects completed, and planned capital improvements.	January 2013 and Ongoing	Completed January 1, 2013 for printed maps. Online Tool to Track Road Construction Across New Orleans released on March 10, 2015.	None.	Strategy IV Tactic M

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Status Key On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
	E. Document FEMA receipts and uses of funds.	January 2013 and Ongoing	Completed January 1, 2013. Summary of FEMA receipts and uses of funds is provided to Board committees each month.	None.	Strategy IV Tactic M
	F. Initiate annual meetings with citizens of each council district to regularly report on organizational performance results.	May 2014 original *December 2014 revised*	Completed December 2014. Sewerage and Water Board staff regularly attend meetings in each council district upon request.	None.	Strategy IV Tactic M
	G. Provided written updates to the Clerk of the City Council.	Quarterly and As Requested.	Completed May 30, 2013.	None.	Strategy IV Tactic M

Statistics	
Completed	21
On Target	11
Not Started	1
Delayed	2
Needs Attention	0
Total	**35**