BOARD OF DIRECTORS' MEETING

SEWERAGE & WATER BOARD OF NEW ORLEANS

WEDNESDAY, DECEMBER 21, 2016

9:00 AM

625 ST. JOSEPH STREET

2ND FLOOR BOARD ROOM

ORDER OF BUSINESS

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1. APPROVAL OF THE BOARD MINUTES (DATED: NOVEMBER 16, 2016)
2. HONORS AND AWARDS
3. REPORT OF EXECUTIVE DIRECTOR
4. COMMITTEE REPORTS

   A. Audit Committee
   B. Finance & Administration Committee

5. CORRESPONDING RESOLUTIONS
6. UNFINISHED BUSINESS
7. NEW BUSINESS
8. EXECUTIVE SESSION
9. PRESENTATION ITEMS

   C. Monthly Human Resources Activity Report for the Period November 1 through November 30, 2016

   D. Executive Director's Approval of Contracts of $1,000,000.00 or less

10. INFORMATION ITEMS

    E. FEMA Status Report
    F. Report of the General Superintendent
    G. Report of the Special Counsel
    H. Financial Statements
    I. Commitments to City Council

11. COMMUNICATION
12. RESPONSE TO QUESTIONS
13. ANY OTHER MATTERS
14. ADJOURNMENT

BOARD OF DIRECTOR'S MEETING

NOVEMBER 16, 2016

MEETING MINUTES

SEWERAGE AND WATER BOARD OF NEW ORLEANS

ROLL CALL

The Board of Directors of the Sewerage and Water Board met on Wednesday, November 16, 2016 at 9:00 AM in the Board Room at 625 St. Joseph Street. The Executive Director, Cedric S. Grant, called the roll and showed the following members present: Scott Jacobs, Alan Arnold, Robin Barnes, Eric Blue, Marion Bracy, Ralph Johnson, Kimberly Thomas, Joseph Peychaud, and Suchitra Satpathi.

The following member(s) were absent: Kerri Kane and Dr. Tamika Duplessis.

Also present were: Geneva Coleman, The Hawthorne Agency; Pamela Burleigh, SOL Engineering Services, LLC; Amer Tufail, Greenpoint Engineers; Fannie Bennett, Buchart Horn.

Staff present were: Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Ronald Doucette, Deputy Director, Security; Sharon Judkins, Deputy Director, Administration; Valerie Rivers, Deputy Director, Logistics; Lisa Martin, Deputy Director, Communications; Kimberly Johnson, Deputy Director, Continuous Improvement; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department; Kathleen LaFrance, Jasmin Lawrence, Susan Higginbotham, Board Relations Staff; Jason Higginbotham, Emergency Management Department; Lawrence Anderson, Personnel Department; Hayne Rainey, Communications; Clarissa Houston, Emergency Management Department; Vana T. Acker, Risk Management Department; Paula Arceaneaux, Julia Thomas, Employee Incentive Committee; Robert B. Jackson, Community & Intergovernmental Relations.

APPROVAL OF PREVIOUS REPORT

Joseph Peychaud moved to approve the minutes of the Regular Board Meeting held on October 19, 2016. Suchitra Satpathi seconded the motion. The motion carried.

HONORS AND AWARDS

(R-160-2016) - Sewerage and Water Board of New Orleans recognized two (2) employees for their hard work during the month of October for bringing awareness to Breast Cancer. The awards were presented to Clarissa Houston of the Emergency Management Department and Vana Acker of the Risk Management Department.

Cedric S. Grant announced that Suchitra Satpathi will be relinquishing her position with the Sewerage & Water Board of New Orleans. Mr. Grant recognized her as an honorary member of the Sewerage and Water Board for her dedicated service.

Cedric S. Grant presented a slide presentation that focused on the following topics of discussion:

- Update on New Customer Service Management System
- November 7 Rain Event
- Drainage Millage Renewal Engagement
- Recognition by National Association of Clean Water Agencies

Key Agenda Topics:

- **Audit Committee:** 2016 Independent Financial Auditing Service Contract and Overtime and Standby Time Overview.
- **Strategy Committee:** Classification, Compensation and Organizational Analysis Study and 2017 Budget Strategies.
- **Finance & Administration Committee:** Customer Service Management System, Implementation Status and 2016-2025 Financial Plan, and Bond Ratings Upgrade.
- **Executive Session:** Coventee Covington and Corey Barnes v. St. Paul Fire and Marine Insurance Company, et al, CDC No. 2012-03887, Div J.

COMMITTEE REPORTS

AUDIT COMMITTEE

Marion Bracy reported on the actions taken by the Audit Committee. Marion Bracy moved acceptance of the Audit Committee's report and the Audit Committee's recommendations, therein. Kimberly Thomas seconded the motion. The motion carried.

Strategy Committee

Marion Bracy reported there were no actions taken by the Strategy Committee. However, James Brittain, Vice-President of Management Advisory Group International, Inc., and representatives with DMM & Associates presented the Classification, Compensation and Organization Analysis Study. Sharon Judkins presented the Monthly Human Resources Activity Report for the Period October 1 through October 31, 2016. Cedric S. Grant presented the Executive Director's contract(s) for $1,000,000.00 or less. Robert Miller presented the 2016-2025 Financial Plan prepared by Black & Veatch. Marion Bracy moved acceptance of the Strategy Committee's report. Robin Barnes seconded the motion. The motion carried.

FINANCE & ADMINISTRATION COMMITTEE

Scott Jacobs reported on the actions taken by the Finance & Administration Committee. Robert Miller presented the 2016-2025 Financial Plan prepared by Black & Veatch for the Sewerage & Water Board of New Orleans.

Kimberly Thomas moved acceptance of the Finance & Administration Committee's report and the Finance & Administration Committee's recommendations, therein. Ralph Johnson seconded the motion. The motion carried.

CORRESPONDING RESOLUTIONS

The following resolutions were adopted in conjunction with approval of the Committee reports as follows:

R-161-2016 – 2016 Independent Financial Auditing Services Contract.

R-162-2016 – Final Acceptance and Close Out To Contract ME 1-0017-Sewerage and Water Board of New Orleans Panola Street Pump Station Emergency Repairs.

EXECUTIVE SESSION

Marion Bracy moved to go into Executive Session. Joseph Peychaud seconded the motion. The motion carried. Marion Bracy moved to leave Executive Session and return to Regular Session. Robin Barnes seconded the motion. The motion carried. Marion Bracy moved to accept staff's recommendations re: litigation on the matter of Coventee Covington and Corey Barnes v. St. Paul Fire and Marine Insurance Company, et al, CDC No. 2012-03887, Div. J. Ralph Johnson seconded the motion. The motion carried.

PRESENTATION ITEMS

Monthly Human Resources Activity Report for the Period October 1 through October 31, 2016

Sharon Judkins presented the Monthly Human Resources Activity Report for the month of October 2016 and an overview of the Human Resource Activities.

Executive Director's Approval of Contracts for $1,000,000.00 or less

The contracts approved by the Executive Director that were $1,000,000.00 or less are as follows:

1. Gordon, Arata, McCollam, Duplantis & Eagan, LLP for legal representation in a form of litigation & appellate support to lead counsel.
2. Management Advisory Group International for providing Classification, Compensation & Organization Analysis Study.
3. Unimin Lime LLC dba Southern Lime for furnishing lime to Algiers Water Plant.
4. Louisiana Utilities Supply Company for furnishing sewer repair couplings.
5. Cisco, Inc. for furnishing sewer repair couplings.
6. Louisiana Utilities Supply Company for furnishing full circle stainless steel repair & tap clamps; bronze saddles & transitional couplings for cast iron, ductile iron & transit pipe.
7. Barriere Construction for furnishing hot mix asphalt.
8. Siemens Industry, Inc. for furnishing HVAC mechanical services.

INFORMATION ITEMS

The following items were submitted for informational purposes only:

- FEMA Status Report
- Report of the General Superintendent
- Report of Special Counsel
- Financial Statement

Attachment: Alan Arnold, Board Member (Re: Drainage Reports)

ADJOURNMENT

There being no further business to come before the Board, Marion Bracy moved to adjourn. Eric Blue seconded. The meeting adjourned at approximately 10:22 AM.

Drainage Reports

Raftelis Report

It discloses ramp up of increase in extraordinary expenses and it defines the end of the ramp up period as 2022.
It defines the initial ramp up period new expenses as $14,000,000. It defines the final number as $37,100,000.
It defines the existing O&M expense for both the ramp up and the end game as $40,400,000. This cannot be since it must be higher if you escalate the base rate at 3%. In the B&V report it grows the annual expense increase for Water & Sewer @3%. Therefore the base rate for Drainage will grow at 3%. However it grows the base rate @5.38%. In that growth $8,000,000 is included for permanent pump stations at the outflow canals. That 2.38% is $12,300,000. That means that only $4,300,000 of other extraordinary expense is included by the end of year 2025. The year 2025 in the B&V reports O&M as $53,629,000. The starting amount is $33,448,900.

There has to be reconciliation in these numbers. In Raftelis the end game for O&M is $71,000,000. In B&V It is $53,629,000 in 2025.
Both reports treat SELA as debt service at about the same number of $9,000,000. Neither report includes the cost of debt service to begin funding the differed capital improvements that according to our 2016 capital budget will total $273,650,000 at the end of 2022.

The two reports come to different opinions in the written material that I have reviewed. Rafetelis states that the additional revenue needed is $46,000,000 by 2022. B&V states that it is $65,000,000. I think B&V is closer to the actual number but it does not explain how it gets there. The Raftelis numbers probably do not include the cost of new debt service to fund the capital improvements that are continuing to be deferred.

In closing I want to again stress an issue that I have been making to for some time but has not been picked up in either report. It is clear that we will not be paying for capital improvements with excess cash in any meaningful way although in the B&V report it suggests otherwise. It therefore becomes critically important to examine the requirements for entering the bond market in the most cost efficient way. Lets make some assumptions:

1) New revenue bonds backed by a drainage fee cannot be issued until there is at least a 2-year history of collections.
2) Interest will have to be capitalized for 2 years
3) A debt service refund will be required
4) To achieve an investment grade rating of Baa coverage of at least 1.25 will be required. Our policy for Water & Sewer is 1.5
5) If it takes 18-20 months to get the drainage fee established, revenue bonds could not be sold until 2021 at the earliest.

6) The interest rate for Baa revenue bonds will be 50 basis higher than limited property tax bonds of the city.
7) If revenue bonds are sold it will create a real problem in determining the lien priority with the SELA payment. We have a small $9,000.000 loan form the La state department of environmental quality. When we sold our first issue of sewer revenue bonds the bond attorneys held that the payment had to be put on parity with the new bonds being issued. That increases the coverage requirement. If the state allows the SELA payment to be in a junior position it will still be included in the total debt service coverage requirements.

If the 4.14 mills are extended, the situation changes for the better. That is because the millage will have a 30-year life which means that bonds could be sold as soon as a source of new revenue is created. There is no need for a history of collection.

Assumptions:

1) A1 rating which is the same as the cities' GO bonds. Other ratings will be strong.
2) 75% of revenue can be used for debt service. Using today's value of $14,700,000 that is $11,025,000.
3) No capitalized interest is required because the Board of Liquidation automatically segregates annual debt service from the tax when collected and puts it in escrow for the benefit of the bondholders.
4) That creates 1.33 coverage for the bonds.
5) The issuance expense will be minimal so that at least 98% of the money will go into the ground.
6) At 3.5% that will support a bond issue of $186,158,152.
7) When you include 2 years of capitalized interest, a debt service reserve fund a lower rating and an increase in issuing expenses associated with a revenue issue that increases the amount of the issue that does not go into the ground. The net result is that the annual debt service for the same amount of improvements will cost approximately 2,000,000 to 2,250,000 more per year for 28 years, which needs to be covered 1.5 times by free cash flow.

In closing please ask these two consulting firms to consider my recommendations. If it can be supported I am asking that changes be made to the draft reports before the final report is released. Particularly in the case of the Black and Veach report because that will become the road map for the future that can be shared with the public and all interested parties---particularly the city council and the mayor of today and all of those who will be running for office in the next election.

December 14, 2016

The Audit Committee met on Wednesday, December 14, 2016 in the 2nd Floor Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 9:02 A.M.

PRESENT:

Dr. Tamika Duplessis, Chair
Scott Jacobs
Robin Barnes
Marion Bracy

ABSENT:

Eric Blue

OTHER COMMITTEE/BOARD MEMBERS PRESENT:

Ralph Johnson
Alan Arnold
Kerri Kane

PRESENTATION ITEMS:

Kimberly Johnson presented the Overtime and Standby Time Overview for Payroll Ending December 4, 2016.

Sharon Judkins presented the Monthly Human Resources Activity Report for the Period November 1 through November 30, 2016. Ms. Judkins also gave an overview of the Human Resources Activities.

Cedric S. Grant presented the Executive Director's contract(s) for $1,000,000.00 or less.
There were three (3) contracts up for review.

Laurent Auguste, Senior EVP, Innovation and Markets, Veolia, William Fahey, Senior VP, Technical & Performance, Veolia North America, Christine Rodwell, VP Business Development Cities, Veolia and Peter Stock, VP Utility Reliability, Veolia North America, representing Veolia and Swiss Re, presented information on the resiliency strategy to assist the City of New Orleans and the Sewerage and Water Board to deliver an effective risk management plan.

INFORMATION ITEMS:

Courtney Wilson-Renthrope and Robert Miller gave an overview on the Statewide Agreed-Upon Procedures for Local Government Audits.

Commitments of City Council Tracking Tool – Received.

ADJOURNMENT:

There being no further business to come before the Audit Committee, the meeting adjourned at approximately 10:45 A.M.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Sharon Judkins, Deputy Director, Administration; Kimberly Johnson, Deputy Director, Continuous Improvement; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department; Greg Lampard, Courtney Wilson-Renthrope, Chante Powell-Pierre, Mark Hambrick, Internal Audit Department; Lisa Martin, Deputy Director, Communications; Kathleen LaFrance, Sue Higginbotham, and Jasmin Lawrence, Board Relations Staff.

Respectfully submitted,

Dr. Tamika Duplessis, Chair

"RE-BUILDING THE CITY'S WATER SYSTEMS FOR THE 21ST CENTURY"

Sewerage & Water Board OF NEW ORLEANS

MITCHELL J. LANDRIEU, President
SCOTT JACOBS, President Pro-Tem

625 ST. JOSEPH STREET
NEW ORLEANS, LA 70165 • 504-529-2837 OR 52W-ATER
www.swbno.org

December 19, 2016

The Finance and Administration Committee met on Monday, December 19, 2016 in the Board Room, 625 St. Joseph Street, New Orleans, LA. The meeting convened at approximately 9:00 A.M.

Present:

Scott Jacobs, Chair
Joseph Peychaud
Kerri Kane
Dr. Tamika Duplessis

Absent:

Kimberly Thomas

Other Board Members Present:

Robin Barnes
Ralph Johnson
Alan Arnold

ACTION ITEMS:

Item 1 General Superintendent's Recommendations

Bids:

1. R-163-2016 – Furnishing Liquid Ferric Sulfate – Req. Nos. AL160035 & CM160041.
2. R-164-2016 – Contract #1397 – Improvements to Michoud Water Tower.
3. R-165-2016 – Contract #30208 – New Orleans East Basin – Village De L'est/Venetian Isles – Sewer Rehabilitation.
4. R-172-2016 – Contract #30207 – New Orleans East Basin – Read Boulevard East/Viavant – Sewer Rehabilitation.
5. R-173-2016 – Contract #3664 – 404 Hazard Mitigation Grant Program – Replacement of Sewage Pumping Station No. 8.

Kerri Kane moved to accept Items 1 through 5 under the General Superintendent's Recommendations listed above. Dr. Tamika Duplessis seconded the motion. The motion carried.

Contract Renewal:

6. R-166-2016 – First and Final Renewal of Contract #8144 – Repaving Open Cuts in Streets, Driveways, Sidewalks resulting from the Repair to the Sewerage and Water Board of New Orleans Underground Utilities was **removed** by Joseph Becker, General Superintendent.

Contract Final Acceptance:

7. R-167-2016 – Contract #8142 – Repaving Open Cuts in Streets, Driveways, Sidewalks resulting from the Repair to the Sewerage and Water Board of New Orleans Underground Utilities.

   Kerri Kane moved to accept Item 7 for Contract #8142. Dr. Tamika Duplessis seconded the motion. The motion carried.

Item 2 — Change Order(s) R-168-2016 through R-171-2016

Joseph Peychaud moved to accept the Ratification of Change Order as described in R-168-2016. Kerri Kane seconded the motion. The motion carried.

Joseph Peychaud moved to accept the Ratification of Change Order as described in R-169-2016. Kerri Kane seconded the motion. The motion carried.

Kerri Kane moved to accept the Ratification of Change Order as described in R-170-2016. Dr. Tamika Duplessis seconded the motion. The motion carried.

Dr. Tamika Duplessis moved to accept the Ratification of Change Order as described in R-171-2016. Kerri Kane seconded the motion. The motion carried.

Item 3 & 4 — 2017 Operating Budget and 2017 Capital Budget Blanket Appropriations (R-174-2016)

Transmittal of Recommended 2017 Operating and Capital Budgets:
A. 2017 Operating Budget (R-175-2016)
B. 2017 Capital Budget and 2017-2026 Capital Improvement Program (R-176-2016)

Robert Miller presented information on the recommended 2017 Operating and Capital Budget Blanket Appropriations and the 2017 Operating Budget, and the 2017-2026 Capital Improvement Programs of the Sewerage and Water Board of New Orleans.

Dr. Tamika Duplessis moved to accept the 2017 Operating Budget as described in (R-175-2016). Kerri Kane seconded the motion. The motion carried.

Kerri Kane moved to accept the 2017 Capital Budget and 2017-2016 Capital Improvement Program as described in (R-176-2016). Joseph Peychaud seconded the motion. The motion carried.

Dr. Tamika Duplessis moved to accept the 2017 Operating Budget and 2017 Capital Budget Blanket Appropriations as described in (R-174-2016). Joseph Peychaud seconded the motion. The motion carried.

Item 5 Cost of Living Adjustment for Board Pensioners

Nolan Lambert, Special Counsel advised the Committee to defer the matter re: Cost of Living Adjustment for Board Pensioners to go before the Pension Committee and the Board of Trustees. Kerri Kane moved to accept staff recommendation. Joseph Peychaud seconded the motion. The motion carried. No action was taken.

The Pension Committee is scheduled for Wednesday, December 21, 2016 at 8:30AM and the Board of Trustees' Meeting Wednesday, December 21, 2016 at 8:45AM.

PRESENTATION ITEMS:

Item 6 Financial Results through October 2016

Robert Miller presented the financial results through October 2016.

INFORMATION ITEMS:

Information item(s) 7, 8, 9 and 10 were received.

ADJOURNMENT:

There being no further business to come before the Finance & Administration Committee, the meeting adjourned at approximately 11:05 A.M.

Also in attendance were Cedric S. Grant, Executive Director; Robert Miller, Deputy Director, CFO; Joseph Becker, General Superintendent; Bruce Adams, Deputy General Superintendent; Nolan Lambert, Special Counsel; Harold Marchand, Yolanda Grinstead, Legal Department; Willie Mingo, Purchasing Department; Lisa Martin, Deputy Director, Communications; Sharon Judkins, Deputy Director, Administration; Ronald Doucette, Deputy Directory, Security; Sonji Skipper, Personnel Department; Valerie Rivers, Deputy Director, Logistics; Amer Tufail, Greenpoint Engineers; Kathleen LaFrance, Jasmin Lawrence, Board Relations Staff.

Respectfully submitted,

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Scott Jacobs, Chair

FURNISHING LIQUID FERRIC SULFATE – REQ. NOS. AL160035 AND CM160041

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that four (4) bids were received on November 17, 2016, after advertising according to the Public Bid Law, for furnishing liquid ferric sulfate. The low bid was hereby accepted and contract awarded, therefore, to **Altivia Chemicals, LLC** for the total amount of **$128,400.00 (Item I)** and **$1,284,000.00 (Item II)**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-164-2016

CONTRACT #1397 – IMPROVEMENTS TO MICHOUD WATER TOWER

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that one (1) bid was received on November 18, 2016, after advertising according to the Public Bid Law, for performing work under Contract #1397. The low bid was hereby accepted and contract awarded, therefore, to **MaGuire Iron, Inc.** for the total amount of **$5,749,700.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-165-2016

CONTRACT #30208 - NEW ORLEANS EAST BASIN - VILLAGE DE L'EST/VENETIAN ISLES - SEWER REHABILITATION

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that three (3) bids were received on November 18, 2016, after advertising according to the Public Bid Law, for performing work under Contract #30208. The low bid was hereby accepted and contract awarded, therefore, to **Fleming Construction Co., LLC** for the total amount of **$3,617,490.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-167-2016

FINAL ACCEPTANCE AND CLOSE OUT TO CONTRACT #8142 - REPAVING OPEN CUTS IN STREETS, DRIVEWAYS, SIDEWALKS RESULTING FROM THE REPAIR TO THE SEWERAGE AND WATER BOARD OF NEW ORLEANS UNDERGROUND UTILITIES

WHEREAS, Contract #8142 - Repaving Open Cuts in Streets, Driveways, Sidewalks Resulting from the Repair to the Sewerage and Water Board of New Orleans Underground Utilities is ready for Final Acceptance by the Sewerage & Water Board of New Orleans; and

WHEREAS, the General Superintendent in his report has recommended that this contract receive final acceptance and be closed out.

NOW, THEREFORE, BE IT RESOLVED, by the Sewerage and Water Board of New Orleans that the recommendation of the General Superintendent to authorize final acceptance and to close out Contract by **Wallace C. Drennan, LLC** for **Contract #8142 - Repaving Open Cuts in Streets, Driveways, Sidewalks Resulting from the Repair to the Sewerage and Water Board of New Orleans Underground Utilities**, is hereby approved.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-168-2016

RATIFICATION OF CHANGE ORDER NO. 5 FOR CONTRACT 8143 - HURRICANE KATRINA RELATED REPAIRS TO CENTRAL YARD GARAGE #2

WHEREAS, the Sewerage and Water Board of New Orleans entered into Contract 8143 with Hamp's Construction, LLC in the amount of $802,620.00 for FEMA funded repairs to Central Yard Garage #2.

WHEREAS, the contractor was directed to delay repair activities to allow for Contract 6254 to complete required electrical work in garage #2. This delay extended for 160 calendar days and increased costs associated with the project overhead.

WHEREAS, this Change Order, in the amount of $91,282.64, brings the accumulated Contract change order total to $303,370.03 or 37.80% of the original Contract value, and extends the contract by 160 contract days.

NOW THEREFORE BE IT RESOLVED, that approval of Change Order No. 5 for Contract 8143 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true
and correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on December 21, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-169-2016

RATIFICATION OF CHANGE ORDER NO.1 FOR CONTRACT 2111 - Water Main Point Repair, Water Service Connection, Water Valve and Fire Hydrant Replacement at Various Sites throughout Orleans Parish

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WHEREAS, the Sewerage and Water Board of New Orleans entered into Contract 2111 with Wallace C. Drennan Inc. in the amount of $6,394,380.00, and

WHEREAS, the contractor was required to provide additional water point repair services under this Contract due to an increase in backlogged leaks reported throughout the City, and

WHEREAS, this first Change Order, in the amount of $2,225,430.19 is 34.80% of the original Contract value.

NOW THEREFORE BE IT RESOLVED, the approval of Change Order No. 1 for Contract 2111 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-170-2016

RATIFICATION OF CHANGE ORDER NO.1 FOR CONTRACT 30015 - Restoration of Existing Gravity Sewer by Point Repair and CIPP Lining of Sewer Main at Various Sites throughout Orleans Parish

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WHEREAS, the Sewerage and Water Board of New Orleans entered into Contract 30015 with Wallace C. Drennan Inc. in the amount of $3,977,100.00, and

WHEREAS, the contractor was directed to provide additional sewer point repair services under this Contract due to an increase in backlogged repairs required throughout the City, and

WHEREAS, this first Change Order, in the amount of $1,335,920.38 is 33.59% of the original Contract value.

NOW THEREFORE BE IT RESOLVED, the approval of Change Order No. 1 for Contract 30015 is ratified by the Sewerage and water Board of New Orleans.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-171-2016

RATIFICATION OF CHANGE ORDER NO. 11 FOR CONTRACT 1351 - HURRICANE KATRINA RELATED REPAIRS TO A&B PUMPS AND AUXILIARIES AT THE CARROLLTON WATER PURIFICATION PLANT/POWER COMPLEX

WHEREAS, the Sewerage and Water Board entered into Contract 1351 with Lou-Con Industrial Contractors, Inc. in the amount of $13,594,000.00 for FEMA funded repairs to the A&B Pumps and Auxiliaries at the Carrollton Water Purification Plant and Power Complex.

WHEREAS, The Contractor experienced contract delays and additional insurance costs due to the bypass valve not opening and the waterline valve breaking on the supply side for pump bearings, which was beyond the Contractors control, and

WHEREAS, the Contractor will be compensated for the lost days with $36,613.18 and 122 Contract days, and

WHEREAS, this Change Order, brings the accumulated Contract change order total to $2,059,006.00, or 15.1% of the original Contract value, and

NOW THEREFORE BE IT RESOLVED, that approval of Change Order No. 11 for Contract 1351 is ratified by the Sewerage and Water Board of New Orleans.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans, do hereby
certify that the above and foregoing is a true
and correct copy of a Resolution adopted at the Regular
Monthly Meeting of said Board, duly called and held,
according to law, on December 21, 2016.

CEDRIC S. GRANT, EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

CONTRACT #30207 - NEW ORLEANS EAST BASIN - READ BLVD. EAST/VIAVANT - SEWER REHABILITATION

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that three (3) bids were received on December 2, 2016 after advertising according to the Public Bid Law, for performing work under Contract #30207. The low bid was hereby accepted and contract awarded, therefore, to **BLD Services, LLC** for the total amount of **$5,688,090.00**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-173-2016

CONTRACT #3664 - 404 HAZARD MITIGATION GRANT PROGRAM - REPLACEMENT OF SEWAGE PUMPING STATION NO. 8

BE IT RESOLVED by the Sewerage and Water Board of New Orleans that one (1) bid was received on December 2, 2016 after advertising according to the Public Bid Law for performing work under Contract #3664. The low bid was hereby accepted and contract awarded, therefore, to **Hard Rock Construction, LLC** for the total amount of **$8,017,911.20**.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at the Regular Meeting of the said Board, duly called and held, according to law, on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-174-2016

2017 Operating Budget and 2017 Capital Budget Blanket Appropriations
December 21, 2016

WHEREAS, as authorized by Louisiana R.S. 33:4083 that all funds received by the Board from water rates, and from the city by appropriation from its treasury, shall be deposited to the credit of the Board as collected, with fiscal agent of the city, and shall not be paid out except upon duly adopted resolution of appropriation, and;

WHEREAS, Louisiana R.S. 33:4094 specifically outlines the procedure for disbursement of Board funds on deposit with the Board of Liquidation, City Debt,

NOW, THEREFORE, BE IT RESOLVED by the Sewerage and Water Board of New Orleans, that this resolution of appropriation is adopted to authorize and empower the disbursement of funds as identified in its 2017 Operating Budget and 2017 Capital Budget, by those designated parties, both within the Board as specified by its by-laws and by and through warrants drawn on the Board of Liquidation, City Debt.

I, Cedric S. Grant, Executive Director,
Sewerage and Water Board of New Orleans
do hereby certify that the above and foregoing
is a true and correct copy of a Resolution
adopted at the Regular Monthly Meeting of
said Board, duly called and held, according to
law on December 21, 2016.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE & WATER BOARD OF NEW ORLEANS

2017 OPERATING BUDGET

WHEREAS, the Sewerage and Water Board has reviewed the Recommended 2017 Operating Budget of which **$74,437,130** is for the Water Department, **$77,999,266** is for the Sewerage Department, and **$36,624,050** is for the Drainage Department for a Total Operation and Maintenance Expense Budget of **$189,060,446**; and

WHEREAS, it is the intent of the Board that the Executive Director maintain budgetary controls by divisions; and

WHEREAS, the authorized divisions Operating budgets for 2017 are:

Divisions	2017 BUDGET
Executive Director	$1,636,052
Special Counsel	2,735,362
Security	11,489,107
Continuous Improvement	471,030
Communications	1,163,097
Administration	15,922,971
Operations	114,189,167
Finance	28,683,482
Construction	13,143,658
Logistics	16,980,244
Overhead	(13,353,724)
Budget Adjustments	(4,000,000)
TOTAL Operation and Maintenance Expense	**$189,060,446**

NOW THEREFORE BE IT RESOLVED that the Sewerage and Water Board of New Orleans does hereby approve the 2017 Operating and Maintenance Budget in the amount of **$189,060,446.**

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at a Regularly Monthly Meeting of said Board, duly called and held, according to law on December 21, 2017.

Cedric S. Grant
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

R-176-2016

ADOPTION OF 2017 CAPITAL BUDGET and ACCEPTANCE OF 2017-2026 CAPITAL IMPROVEMENT PROGRAM

WHEREAS, the recommended 2017 Capital Budget for the water, sewerage, and drainage systems is **$369,236,000**; and

WHEREAS, the 2017-2026 Capital Improvement Program contemplates that projects scheduled each year will require a funding commitment of sixty percent in that year with the remaining forty percent committed in the following year; and

WHEREAS, funds are projected to be available through revenues, reserves, bond proceeds, and participation by others to finance the Capital Budget are **$221,542,000;**

WHEREAS, the drainage system portion of the recommended 2017 Capital Budget is **$79,529,000** requiring a commitment of $47,717,000 of which the funds projected to finance it are **$25,017,00** resulting in a deferral of projects totaling **$22,700,000**; and

WHEREAS, the water system portion of the recommended 2017 Capital Budget is **$177,763,000** requiring a commitment of $106,658,000 of which the funds projected available to finance it are **$106,658,000**; and

WHEREAS, the sewerage system portion of the recommended 2017 Capital Budget is **$111,944,000** requiring a commitment of $67,166,000 of which the funds are projected available to finance it are **$67,166,000**; and

WHEREAS, the recommended 2017-2026 Capital Improvement Program is **$2,675,017,000;**

NOW THEREFORE BE IT RESOLVED that the Sewerage and Water Board of New Orleans does hereby adopt the 2017 Total Capital Budget of **$369,236,000** with funding totaling **$221,542,000;** and

BE IT FURTHER RESOLVED that the Sewerage and Water Board does hereby accept 2017-2026 Capital Improvement Program.

I, Cedric S. Grant, Executive Director, Sewerage and Water Board of New Orleans, do hereby certify that the above and foregoing is a true and correct copy of a resolution adopted at a Regularly Monthly Meeting of said Board, duly called and held, according to law on December 21, 2017.

CEDRIC S. GRANT
EXECUTIVE DIRECTOR
SEWERAGE AND WATER BOARD OF NEW ORLEANS

SEWERAGE AND WATER BOARD OF NEW ORLEANS

December 7, 2016

Strategy Committee
Sewerage and Water Board of New Orleans
New Orleans, Louisiana

Subject: Monthly Human Resources Activity Report for the Period November 1- November 30, 2016

Dear Directors:

Please find below an account of various Board human resources activities for the period November 1- November 30, 2016. This monthly snapshot is presented to keep you abreast of the progress and challenges related to the Board's ability to hire and retain the best qualified candidates to perform the Board's important work.

Human Resources Activities

Beginning Vacant Positions: 267

Ending Vacant Positions: 250

New Hire: 33

Resignations: 11

Retirement: 0

DROP Program Participants: 119

- Beginning Balance: 118
- New Member(s): 3
- Member(s) Removed 2

Promotions: 15

Disciplinary Actions: 10

- Reprimands: 4
- Suspensions: 3
- Terminations: 3

Internal Alignment

The two recruitment analysts have completed the 7 weeks Civil Service training and are now back and focused full time on recruiting and compensation tasks. Another recruitment analyst will start December 12, 2016, and finally an offer has been made and accepted for the Recruitment and Compensation Manager's position. This candidate will start December 19, 2016. As mentioned last month, our current focus is on providing additional assistance to our hiring managers to process the necessary paperwork and expedite the hiring process. The additional HR staff will allow us to better achieve this objective.

Sharon Judkins
Deputy Director-Administration

Cc: Attachments
Monthly Activity Report
Drop Summary
Resignation Analysis

November Monthly Activity Report			
DATE	ACTION	JOB TITLE	REASON
New Hires:			
11/7/2016		Accountant I	
11/10/2016		Engineering Intern I	
11/7/2016		Engineering Intern II	
11/10/2016		Engineering Intern II	
11/21/2016		Executive Secretary	
11/21/2016		Executive Secretary	
11/7/2016		Laborer	
11/10/2016		Laborer	
11/21/2016		Laborer	
11/21/2016		Laborer	
11/21/2016		Laborer	
11/21/2016		Laborer	
11/21/2016		Laborer	
11/21/2016		Laborer	
11/21/2016		Laborer	
10/31/2016		Management Development Analyst I	
11/10/2016		Management Development Analyst I	
11/21/2016		Network Maintenance Technician I	
11/10/2016		Office Assistant Trainee	
11/10/2016		Office Assistant Trainee	
11/10/2016		Senior Project Manager	
11/10/2016		Utilities Plant Worker	
11/10/2016		Utilities Plant Worker	
11/10/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/21/2016		Utilities Plant Worker	
11/10/2016		Utilities Senior Services Manager	
Total	33		
Resignations:			
10/28/2016		Network Maintenance Technician II	accepted employment outside of city civil service
11/7/2016		Network Maintenance Technician II	accepted employment outside of city civil service
11/16/2016		Network Maintenance Technician I	accepted employment outside of city civil service
11/16/2016		Network Maintenance Technician II	accepted employment outside of city civil service

11/21/2016		Management Development Analyst II	accept employment outside of city civil service
11/23/2016		Laborer	accepted employment outside of city civil service
11/23/2016		Plumbing Inspector II	accepted employment outside of city civil service
11/21/2016		Office Assistant II	continued education
11/23/2016		Office Assistant II	ill health
10/21/2016		Office Assistant Trainee	other reasons
11/15/2016		Office Assistant II	other reasons
Total	11		
DROP:			
Started DROP			
11/1/2016		Networks Senior Maintenance Technician I	Enter DROP
11/1/2016		Public Works Maintenance Worker II	Enter DROP
11/1/2016		Pumping Plant Operator	Enter DROP
Total	3		
Ended DROP			
11/1/2016		Accountant III	Exit DROP
11/1/2016		Networks Senior Maintenance Technician I	Exit DROP
Total	2		
Promotions:			
11/9/2016		Administrative Support Specialist IV	
11/16/2016		Management Development Specialist II	
10/31/2016		Networks Maintenance Technician I	
10/31/2016		Networks Maintenance Technician I	
10/31/2016		Networks Maintenance Technician I	
11/29/2016		Networks Maintenance Technician I	
10/31/2016		Office Assistant III	
11/16/2016		Office Support Specialist	
11/22/2016		Office Support Specialist I	
11/2/2016		Principal Engineer	
10/24/2016		Principal Office Support Specialist	
11/2/2016		Principal Office Support Specialist	
11/9/2016		Senior Office Support Specialist	
11/28/2016		Utilities Maintenance Trainee II	
11/29/2016		Water Purification Operator II	
Total	15		

Disciplinary **Actions:**			
11/4/2016	Reprimand	Office Assistant I	
11/18/2016	Reprimand	Public Works Maintenance Worker I	
11/18/2016	Reprimand	Public Works Maintenance Worker I	
11/18/2016	Reprimand	Public Works Supervisor I	
10/27/2016	Suspension	Environmental Enforcement Technician II	
11/18/2016	Suspension	Equipment Operator II	
11/29/2016	Suspension	Laborer	
11/4/2016	Termination	Laborer	
11/4/2016	Termination	Laborer	
11/9/2016	Termination	Networks Maintenance Technician I	
Total	10		

Resignations for November 2016

Date	Reason	Job Title
10/28/2016	Accept employment outside of City Civil Service	Network Maintenance Technician II
11/7/2016	Accept employment outside of City Civil Service	Network Maintenance Technician II
11/16/2016	Accept employment outside of City Civil Service	Network Maintenance Technician I
11/16/2016	Accept employment outside of City Civil Service	Network Maintenance Technician II
11/21/2016	Accept employment outside of City Civil Service	Management Development Analyst II
11/23/2016	Accept employment outside of City Civil Service	Laborer
11/23/2016	Accept employment outside of City Civil Service	Plumbing Inspector II
11/21/2016	Continue education	Office Assistant II
11/23/2016	Ill health	Office Assistant II
11/15/2016	Other reasons	Office Assistant II
10/21/2016	Other reasons	Office Assistant Trainee

Reason	# of Resignations	% of Total Resignations
Accept Employment Outside of City Civil Service	7	64%
Avoid Disciplinary Action		
Continue Education	1	9%
Ill Health	1	9%
Other Reasons	2	18%
Transfer and/or Promotion to the City		
Total	11	100

DROP SUMMARY REPORT

TITLE	START	END	TIME REMAINING (yrs)	AVG TIME REMAINING (YRS)	TOTAL EMPLOYEES ON DROP
ADMIN. SUPPORT SUPERVISOR 3	12/1/2011	12/1/2016	0.00	2.47	119
INFORMATION TECHNOLOGY MANAGER	12/5/2011	12/5/2016	0.01		
UTIL MAINT MASTER SUPERVISOR	12/31/2011	12/31/2016	0.08		
NET SENIOR MAINTENANCE TECH 2	1/2/2012	1/2/2017	0.09		
WATER PURIFICATION OPERATOR 4	2/1/2012	2/1/2017	0.17		
WATER PURIFICATION OPERATOR 2	2/3/2012	2/3/2017	0.18		
FACILITIES ENGINEERING SPCL	3/14/2012	3/14/2017	0.28		
POWER DISPATCHER 3	4/1/2012	4/1/2017	0.33		
SENIOR PRINCIPAL ENGINEER	4/1/2012	4/1/2017	0.33		
SR. OFFICE SUPPORT SPECIALIST	4/9/2012	4/9/2017	0.36		
CHIEF ACCOUNTANT	4/30/2012	4/30/2017	0.41		
WATER SERVICE INSPECTOR 3	4/30/2012	4/30/2017	0.41		
UTIL MAINT MASTER SPECIALIST 2	5/1/2012	5/1/2017	0.42		
PUMPING STATIONS SUPV	5/1/2012	5/1/2017	0.42		
PUBLIC WORKS SUPERVISOR 1	5/1/2012	5/1/2017	0.42		
UTILITY SERVICES ADMINISTRATOR	5/1/2012	5/1/2017	0.42		
UTILITY SENIOR SERVICES ADMIN	5/1/2012	5/1/2017	0.42		
ATTORNEY 4	5/1/2012	5/1/2017	0.42		
ENGINEERING TECHNICIAN	6/1/2012	6/1/2017	0.50		
AUTOMOTIVE SECTION SUPERVISOR	6/1/2012	6/1/2017	0.50		
PUBLIC WORKS SUPERVISOR 3	6/17/2012	6/17/2017	0.55		
WATER PURIFICATION OPERATOR 4	7/1/2012	7/1/2017	0.58		
FIELD SERVICE SUPERVISOR	9/1/2012	9/1/2017	0.75		
NETWORKS ZONE MANAGER 1	9/8/2012	9/8/2017	0.77		
NET SENIOR MAINTENANCE TECH 2	10/7/2012	10/7/2017	0.85		
		Employees within 1 year:		25	
WAREHOUSE & SUPPLIES MGR	1/3/2013	1/3/2018	1.09		
NET SENIOR MAINTENANCE TECH 1	1/21/2013	1/21/2018	1.14		
NET SENIOR MAINTENANCE TECH 2	3/1/2013	3/1/2018	1.25		
EQUIPMENT OPERATOR 3	3/1/2013	3/1/2018	1.25		
PUMPING STATIONS SUPV ASST	3/1/2013	3/1/2018	1.25		
UTIL MAINT MASTER SPECIALIST 2	4/1/2013	4/1/2018	1.33		
OFFICE SUPPORT SPECIALIST	5/1/2013	5/1/2018	1.42		
UTILITIES MAINT SUPERVISOR	5/1/2013	5/1/2018	1.42		
OFFICE SUPPORT SPECIALIST	5/1/2013	5/1/2018	1.42		
NET SENIOR MAINTENANCE TECH 2	5/31/2013	5/31/2018	1.50		
NET SENIOR MAINTENANCE TECH 1	6/1/2013	6/1/2018	1.50		
DEPUTY SPECIAL COUNSEL	6/1/2013	6/1/2018	1.50		
NET MASTER MAINTENANCE TECH 2	6/1/2013	6/1/2018	1.50		
OFFICE ASSISTANT 3	6/3/2013	6/3/2018	1.51		
PUMPING STATIONS SUPV	7/31/2013	7/31/2018	1.67		
OFFICE ASSISTANT 2	8/1/2013	8/1/2018	1.67		
OFFICE ASSISTANT 3	8/1/2013	8/1/2018	1.67		
NET MASTER MAINTENANCE TECH 2	8/12/2013	8/12/2018	1.70		

DATA AS OF NOVEMBER 30, 2016

PUMPING PLANT OPERATOR	9/1/2013	9/1/2018	1.75	
ENGINEERING SPECIALIST	10/1/2013	10/1/2018	1.84	
NET QUALITY ASSUR & SFTY INSPC	11/1/2013	11/1/2018	1.92	
FLEET SERVICES SUPERVISOR	11/1/2013	11/1/2018	1.92	
MANAGEMNT DEVELOPMNT SPECLST 2	12/1/2013	12/1/2018	2.00	
		Employees within 2 years:		23
STEAM PLANT ENGINEER 2	12/2/2013	12/2/2018	2.01	
UTIL MAINT MASTER SUPERVISOR	1/3/2014	1/3/2019	2.09	
LEGAL ADMINISTRATIVE ASSISTANT	1/3/2014	1/3/2019	2.09	
PUBLIC WORKS MAINTENANCE SUPT	1/3/2014	1/3/2019	2.09	
NETWORKS MAINTENANCE TECH 2	1/27/2014	1/27/2019	2.16	
WATER PURIFICATION OPERATOR 2	2/1/2014	2/1/2019	2.17	
PUMPING AND POWER PLANT OPR	2/1/2014	2/1/2019	2.17	
NET MASTER MAINTENANCE TECH 2	2/13/2014	2/13/2019	2.21	
PUMPING AND POWER PLANT OPR	3/1/2014	3/1/2019	2.25	
PUMPING STATIONS SUPV ASST	3/1/2014	3/1/2019	2.25	
WATER PURIFICATION OPERATOR 3	6/4/2014	6/4/2019	2.51	
OFFICE SUPPORT SPECIALIST	6/6/2014	6/6/2019	2.52	
EQUIPMENT OPERATOR 2	9/1/2014	9/1/2019	2.75	
OFFICE ASSISTANT 3	10/1/2014	10/1/2019	2.84	
NETWORKS MAINTENANCE TECH 1	10/30/2014	10/30/2019	2.92	
NET SENIOR MAINTENANCE TECH 1	10/31/2014	10/31/2019	2.92	
UTILITY SENIOR SERVICES MGR	10/31/2014	10/31/2019	2.92	
MANAGEMNT DEVELOPMNT SPECLST 2	11/1/2014	11/1/2019	2.92	
PUMPING PLANT OPERATOR	11/1/2014	11/1/2019	2.92	
WATER PURIFICATION OPERATOR 1	11/20/2014	11/20/2019	2.97	
MANAGEMNT DEVELOPMNT SPECLST 2	11/30/2014	11/30/2019	3.00	
AUTOMOTIVE MAINT. TECHNICIAN	12/1/2014	12/1/2019	3.00	
		Employees within 3 years:		22
ADMIN. SUPPORT SUPERVISOR 3	12/15/2014	12/15/2019	3.04	
NET SENIOR MAINTENANCE TECH 2	12/19/2014	12/19/2019	3.05	
PUMPING STATIONS SUPV ASST	12/31/2014	12/31/2019	3.08	
NET MASTER MAINTENANCE TECH 1	12/31/2014	12/31/2019	3.08	
STEAM PLANT ENGINEER 2	1/24/2015	1/24/2020	3.15	
PUMPING STATIONS SUPV ASST	2/1/2015	2/1/2020	3.17	
UTILITY SERVICES ADMINISTRATOR	3/1/2015	3/1/2020	3.25	
FIELD SERVICE SUPERVISOR	3/15/2015	3/15/2020	3.29	
OFFICE SUPPORT SPECIALIST	3/28/2015	3/28/2020	3.33	
STEAM PLANT ENGINEER 1	3/31/2015	3/31/2020	3.33	
OFFICE ASSISTANT 3	4/1/2015	4/1/2020	3.34	
FIELD SERVICE SUPERVISOR	4/9/2015	4/9/2020	3.36	
PUMPING AND POWER PLANT OPR	8/1/2015	8/1/2020	3.67	
FLEET SERVICES MANAGER	8/7/2015	8/7/2020	3.69	
STEAM PLANT ENGINEER 4	9/22/2015	9/22/2020	3.81	
POWER DISPATCHER 4	9/22/2015	9/22/2020	3.81	
FIELD SERVICE SUPERVISOR	10/1/2015	10/1/2020	3.84	
NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	3.92	
FIELD SERVICE SUPERVISOR	11/1/2015	11/1/2020	3.92	

NET SENIOR MAINTENANCE TECH 1	11/1/2015	11/1/2020	3.92	
ADMIN. SUPPORT SUPERVISOR 3	11/26/2015	11/26/2020	3.99	
CHIEF ACCOUNTANT	11/28/2015	11/28/2020	4.00	
		Employees within 4 years:		22
PUBLIC WORKS SUPERVISOR 2	12/2/2015	12/2/2020	4.01	
ENGINEER INTERN 2	12/21/2015	12/21/2020	4.06	
NET SENIOR MAINTENANCE TECH 2	12/30/2015	12/30/2020	4.08	
NET MASTER MAINTENANCE TECH 1	12/30/2015	12/30/2020	4.08	
SR. OFFICE SUPPORT SPECIALIST	1/1/2016	1/1/2021	4.09	
AUTOMOTIVE SERVICES SUPERVISOR	1/8/2016	1/8/2021	4.11	
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.11	
UTIL MAINT MASTER SUPERVISOR	1/8/2016	1/8/2021	4.11	
UTIL MAINT MASTER SUPERVISOR	1/11/2016	1/11/2021	4.12	
NET SENIOR MAINTENANCE TECH 1	2/1/2016	2/1/2021	4.18	
SR. OFFICE SUPPORT SPECIALIST	2/2/2016	2/2/2021	4.18	
NET SENIOR MAINTENANCE TECH 2	2/29/2016	3/1/2021	4.25	
NET MASTER MAINTENANCE TECH 1	4/1/2016	4/1/2021	4.34	
POWER DISPATCHER 3	4/1/2016	4/1/2021	4.34	
OFFICE ASSISTANT 4	4/1/2016	4/1/2021	4.34	
PUBLIC WORKS MAINTENANCE WKR 1	6/1/2016	6/1/2021	4.50	
NET SENIOR MAINTENANCE TECH 2	6/1/2016	6/1/2021	4.50	
PUBLIC WORKS MAINTENANCE WKR 1	6/4/2016	6/4/2021	4.51	
LABORATORY TECHNICIAN 3	7/1/2016	7/1/2021	4.59	
PUMPING STATIONS SUPV	8/1/2016	8/1/2021	4.67	
PUMPING AND POWER PLANT OPR	8/1/2016	8/1/2021	4.67	
UTILITY SERVICES ADMINISTRATOR	9/1/2016	9/1/2021	4.76	
FACILITIES ENGINEERING SPCL	9/7/2016	9/7/2021	4.77	
ADMIN. SUPPORT SUPERVISOR 3	10/8/2016	10/8/2021	4.86	
PUMPING PLANT OPERATOR	11/1/2016	11/1/2021	4.92	
NET SENIOR MAINTENANCE TECH 1	11/1/2016	11/1/2021	4.92	
PUBLIC WORKS MAINTENANCE WKR 2	11/1/2016	11/1/2021	4.92	
		Employees within 5 years:		27

NOVEMBER SUMMARY

	EFFECTIVE DATE	ACTION
PUMPING PLANT OPERATOR	11/1/2016	ADDITION
NET SENIOR MAINTENANCE TECH 1	11/1/2016	ADDITION
PUBLIC WORKS MAINTENANCE WKR 2	11/1/2016	ADDITION
NET SENIOR MAINTENANCE TECH 1	11/1/2011	DELETION
ACCOUNTANT 3	11/1/2011	DELETION

Sewerage And Water Board
Inter-Office Memorandum

Date: December 6, 2016

From: Willie Mingo, Purchasing Agent
Purchasing Department

Thru: Vicki Rivers, Deputy Director
Sewerage and Water Board New Orleans - Logistics

To: Sharon Judkins, Deputy Director
Sewerage and Water Board New Orleans- Administration

Re: **Executive Director's Approval of Contracts of $1,000,000.00 or less**

1. Cycle Construction Co. LLC
   6 East Third Street, Kenner, LA 70062

   - Furnishing Secondary Chlorination Stations at Venetian Isles
     Contract #1393
   - 1-Year
   - $891,300.00

2. Postlewaite and Netterville
   1100 Poydras Street 30th Floor, New Orleans, LA 70163

   - Independent Financial Auditing Services
   - 4TH and Final Renewal
   - $90,000.00

3. Ourso-Beychok, Inc

   352 Napoleon Street, Baton Rouge, LA 70802

   - To provide creative direction, copywriting, design and production supervision for print and digital educational materials related to the operation of the water, sewer and drainage system as part of communication strategy to inform the public regarding the
     December 10, 2016 drainage millage election
   - 1-Year
   - $15,000.00

- Upon request, complete contract available for review in Procurement office.

Cc: Kathleen LaFrance

Sewerage and Water Board of New Orleans
Department of Emergency Management
"Preparedness, Mitigation, Response, and Recovery"

FEMA Project Update as of **12-2-16**
This data was collected from E.M. Data and Louisianapa.com on the above referenced date.

Prepared by: Jason Higginbotham, CEM, LEM-P
Director of Emergency Management

Hurricane Katrina

Estimated Project Cost	**$**	**943,551,123.84**
Obligated Amount	**$**	**801,389,576.94**
Not Eligible PW [1]	$	10,896,751.08
Not Eligible Loan PW[2]	$	71,678,262.59
Insurance Deduction[3]	$	2,747,339.04
Insurance Settlement [4]	$	2,303,000.00
Version Request[5]	$	29,415,489.68
Appeal Amount [6]	$	0
Close Out Reconciliation[7]	$	0
Submitted Project Cost	$	838,261,350.26
Awaiting Obligation[8]	$	3,673,041.52
Total Invoices in Progress at State	$	39,762,610.53
Total Paid by State (LAPA Data)	$	402,082,916.42
SPS HMGP Grant	$	20,082,538.00
Power Plant HMGP GRANT	$	141,175,000.00
Power Plant HMGP Amendment 1	$	9,620,389.00
Settlement Amount	$	128,986,034.00

[1] Represents the amount that will not result in payments by FEMA on non-100 Million Dollar P.W.'s.
[2] Represents the amount that will not result in payments by FEMA on 100 Million Dollar P.W.'s.
[3] National Flood Insurance deductions.
[4] Insurance Settlement
[5] Amount that FEMA is reviewing documentation to adjust scope of work or cost adjustments
[6] Amount that is currently under appeal or arbitration.
[7] Amount that will be reconciled when Project Worksheets are closed out.
[8] Amount pending obligation in FEMA Million Dollar Queue or Funding Review Queue.

Hurricane Gustav

This data was collected from E.M. Data and Louisianapa.com

Original ESTIMATED PROJECT COST	$ 751,215.28
PROJECT SUBMITTED AMOUNT	$ 751,215.28
NFIP Reduction	$ -
OBLIGATED Amount	$ 751,215.28
Amount Paid by State	$ 647,093.76

Hurricane Isaac

This data was collected from E.M. Data and Louisianapa.com

Site	Estimated	Insurance Claim	FEMA Claim	PW Amount
CAT B Emergency Labor/Equipment	$ 1,217,743.75	$ -	$ 1,398,010.67	$ 1,398,010.67
East Bank Waste Water Treatment Plant	$ 873,596.00	$ 367,636.00	$ 505,960.00	$ 224,987.37
West Bank Waste Water Treatment Plant	$ 118,755.00	$ 38,887.00	$ 79,868.00	$ 28,053.10
East Bank Water Plant	$ 184,556.00	$ 36,850.00	$ 174,706.00	$ 74,678.91
West bank Water Plant	$ 2,269.74	$ -	$ 2,269.74	$ 2,269.74
Sewer Pumping Stations/DPS	$ 94,063.80	$ -	$ 94,377.90	$ 80,711.15
Central Yard Roof Repairs	$ 6,053.60	$ -	$ 6,053.60	$ 6,053.60
Central Yard Fence	$ 18,836.61		$ 18,836.61	$ 18,836.61
Total	**$ 2,515,874.50**	**$ 443,373.00**	**$ 2,280,082.52**	**$ 1,833,601.15**

OFFICE OF GENERAL SUPERINTENDENT
SEWERAGE AND WATER BOARD OF NEW ORLEANS

DECEMBER 21, 2016

To the Honorable President and members of the Sewerage and Water Board of New Orleans:

The following report for the month of **November** presented herewith:

Contract #1345 – Industrial & Mechanical Contractors, Inc. – Replacement of Filter Backwash Equipment at the Main Water Purification Plant. This work is approximately 90% complete. (CP Item 110).

Contract #1350 – Industrial & Mechanical Contractors, Inc. – Katrina related repairs to Stream Turbine No. 4 & Auxiliaries at the Main Water Purification Plant Power Complex. This work is approximately 98% complete. (CP Item 175).

Contract #1351 – Lou-Con, Inc. – Repairs to A & B Pumps & Auxiliaries at the Main Water Purification Plant. This work is 100% complete. (CP Item 175).

Contract #1352 – Industrial & Mechanical Contractors, Inc. – Katrina related replacement of Pump Package at the Main Water Purification Power Plant Complex. This work is 100% complete. (CP Item 175).

Contract #1378 – Plant-N-Power Services, LLP – Hurricane Katrina related repairs to Boilers/Duct/Elevator at the Main Water Purification Plant Power Complex. This work is approximately 76% complete. (CP Item 175).

Contract #1382 – Lou-Con, Inc. – Replacement of Media Filters 1A, 1B, 5A & 5B at the Claiborne Filter Gallery at the Main Water Purification Plant. This work is 100% complete. (CP Item 110).

Contract #1387 – New Orleans Metalworks, Inc. – Painting & Repairs of Four (4) Million Gallon Water Storage Tanks at the Main Water Purification Plant. This work is approximately 70% complete. (CP Item 110).

Contract #2098 – Fleming Construction Co., LLC – Water Main Point Repair, Water Service Connection, Water Valve and Fire Hydrant Replacement at various sites throughout Orleans Parish. This work is 100% complete. (CP Item 175).

Contract #2105– Boh Brothers Construction Co., LLC – Replacement of Water Lines damaged by Hurricane Katrina within various roadways in different neighborhoods throughout the City of New Orleans. This work is approximately 85% complete. (CP Item 175).

Contract #2111 – Wallace C. Drennan, Inc. – Water Main Point Repair, Water Service Connection, Water Valve & Fire Hydrant Replacement at various sites throughout Orleans Parish. This work is approximately 84% complete. (CP Item 175).

Contract #2123 – Wallace C. Drennan, Inc. – Waterline Replacement & Extensions. This work is approximately 77% complete. (CP Item 214).

Contract #3663 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Bullard Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3665 – TKTMJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of DOTD Sewage Lift Station. This work is approximately 99% complete. (CP Item 340).

Contract #3666 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lake Forest Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3667 – TKTMJ, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Plum Orchard Sewage Lift Station. This work is 100% complete. (CP Item 340).

Contract #3669– Industrial & Mechanical Contractors, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station #6. This work is approximately 95% complete. (CP Item 340).

Contract #3670 – Lou-Con, Inc. – Hurricane Katrina 404 Hazard Mitigation Grant Program Replacement of Lawrence Sewage Pumping Station. This work is 100% complete. (CP Item 340).

Contract #3675 – F.H. Paschen, S.N. Nielsen & Associates, LLC - Katrina related replacement of the Administration Building at the East Bank Waste Water Treatment Plant. This work is 100% complete. (CP Item 375).

Contract #3695 – Fleming Construction Co., LLC – Restoration of existing gravity sewer main damaged by Hurricane Katrina by excavation, replacement & CIPP. This work is 100% complete. (CP Item 375).

Contract #3737 – Wallace C. Drennan, Inc. – Carrollton Area Sewer Rehabilitation Project Mistletoe St., 18-Inch Sewer Line Replacement SSERP. This work is approximately 55% complete. (CP Item 317).

Contract #3792 – IMC, Inc. – Central Wetlands Unit Expansion at the EBWWTP. This work is approximately 98% complete. (CP Item 368).

Contract #3795 – IMC, Inc. – Modifications to Return Activated Sludge PS & Pipeline at the EBSTP. This work is approximately 96% complete. (CP Item 348).

Contract #3796 – Industrial & Mechanical Contractors, Inc. – Replacement of Pumps at the Boulevard "X" Sewage Pumping Station. This work is approximately 80% complete. (CP Item 311).

Contract #3986 – BLD Services, LLC – Ninth Ward Area Sewer Rehabilitation-Sewer Rehabilitation No. 5. This work is approximately 97% complete. (CP Item 317).

Contract #5203 – F.H. Paschen, S.N. Nielsen & Associates, LLC - DPS No. 14 Trash Screen & Cleaner Replacement. This work is 100% complete. (CP Item 511).

Contract #6248 – Walter J. Barnes Electric Co., Inc. – Installation of Two (2) 60-Hertz Feeders from the Carrollton Water Plant to Drainage Pumping Station No. 1. This work is 100% complete. (CP Item 676).

Contract #6254 – Walter J. Barnes Electric Co., Inc. – Hurricane Katrina related repairs to Central Yard Garage #2/Electrical & Main Power Room. This work is 26% complete. (CP Item 676).

Contract #8132– Industrial & Mechanical Contractors, Inc. - Hurricane Katrina related repairs to Central Yard Garage #1/Generator & Power Room. This work is approximately 99% complete. (CP Item 175).

Contract #8139 – W.L. Wymann Construction Co., Inc. – Re-bid to replace the Central Yard Annex Building damaged during Hurricane Katrina. This work is 100% complete. (CP Item 175).

Contract #8142 – Fleming Construction Co., LLC – Re-paving Open Cuts in Streets, Driveways, Sidewalks resulting from the repair to the Sewerage & Water Board of New Orleans Underground Utilities. This work is 115% complete. (CP Item 175).

Contract #8143 – Hamp's Construction – Hurricane Katrina related repairs to Central Yard Garage #2/Building & Roof. This work is approximately 81% complete. (CP Item 175).

Contract #8144 – Wallace C. Drennan, Inc. – Repaving of Open Cuts in Streets, Driveways, and Sidewalks resulting from the repair to the Sewerage & Water Board of New Orleans Underground Utilities. This work is approximately 74% complete. (CP Item 880).

Contract #30002 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 98% complete. (CP Item 375).

Contract #30003 – BLD Services, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 98% complete. (CP Item 375).

Contract #30004 – Fleming Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 99% complete. (CP Item 375).

Contract #30006 – Boh Brothers Construction Co., LLC – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 95% complete. (CP Item 375).

Contract #30009 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains damaged by Hurricane Katrina by excavation & replacement from Manhole to Manhole, CIPP Lining from Manhole to Manhole & Point Repairs at various sites throughout Orleans Parish. This work is approximately 89% complete. (CP Item 375).

Contract #30014 – CES – Cleaning & CCTV Inspection. This work is approximately 51% complete. (CP Item 375).

Contract #30015 – Wallace C. Drennan, Inc. – Restoration of existing Gravity Sewer Mains by Point Repair & CIPP Lining of Sewer Mains. This work is approximately 84% complete. (CP Item 375).

Contract #30016 – Wallace C. Drennan, Inc. - Manhole to Manhole & Sewer Point Repair. This work is approximately 83% complete. (CP Item 375).

CURRENT EMERGENCY BID CONTRACTS

2014 Off-Site Rewind/Refurbish Motor for the 2250HP, 6600V, 3-PHASE, 25HZ, Synchronous Drive Motor for Panola Pumping Station Pump No. 1

Bids were received on Friday, July 11, 2014.

Contractor:	Bollinger Armature Services, LLC
Amount:	$338,000.00
% Complete	98%

Notice to Proceed was issued on July 16, 2014.

Emergency Replacement of Underground Electrical Power Duct Bank from Cohn St. to Carrollton Water Purification Plant

Three (3) quotes were received on Friday, March 18, 2016.

Contractor:	Walter J. Barnes Electric Company, Inc.
Amount:	$276,500.00
% Complete	70%

Notice to Proceed was issued on April 13, 2016.

PLUMBING DEPARTMENT

Submitted herewith, you will find the monthly report for work performed by the Plumbing Department;

There were two hundred fifty-nine (259) Plumbing, and seventy-three (73) Backflow permits issued during the month of **November**. This department complied with six hundred five (605) requests for Plumbing Inspections, which consists of inspections conducted with Licensed Plumbing Contractors, Property Owners, Tenants, Department of Health and Hospitals Sanitarians, and Environmental Inspectors.

For your information, the following numbers are of the permits issued and inspections conducted.

	Sep	Oct	2016 Nov	2015 Nov	YTD 2016
Plumbing Permits Issued	277	249	259	177	
Backflow Permits Issued	144	273	73	114	
	421	**522**	**332**	**291**	**4637**
Inspections Conducted					
Water	380	369	357	306	
Special	180	119	98	66	
Final	196	122	150	141	
Totals	**756**	**610**	**605**	**513**	**7764**

RAINFALL FOR NOVEMBER 2016

The rainfall for the month of **November** was **3.92",** compared to the 123-year average of **3.56"** for the month of **November.** The cumulative rainfall through the eleventh month of the year was **59.14"** compared to the 123-year average of **54.38"**.

AVERAGE DAILY PUMPAGE FOR THE MONTH OF NOVEMBER

New Orleans Side	125.907 Million Gallons Per Day
Algiers Side	9.70 Million Gallons Per Day

Respectfully submitted,

JOSEPH R. BECKER
GENERAL SUPERINTENDENT

SEWERAGE AND WATER BOARD OF NEW ORLEANS
OFFICE OF SPECIAL COUNSEL

December 21, 2016

To the Honorable President and Members of the Sewerage and Water Board of New Orleans:

The following represents Legal Department activities during the month of **November 2016.**

CONTRACTS EXECUTED BEFORE SPECIAL COUNSEL:

CONSOLIDATED PIPE & SUPPLY – Contract for Furnishing Complete R.D. Wood Gate Valves, Sizes 4", 6", 8", and 12" - $473,375.00

WORKERS' COMPENSATION:

New:

LARRY STEWART V. SEWERAGE AND WATERBOARD OF NEW ORLEANS, No. 16-06632, Office of Workers' Compensation. In this case, plaintiff sued seeking workers' compensation benefits in connection with injuries allegedly sustained in the course and scope of his duties, on or about March 2, 2013.

Respectfully submitted,

NOLAN P. LAMBERT
SPECIAL COUNSEL

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Sewerage and Water Board of New Orleans
Summary of Financial Results
Through October 31, 2016

Prior Year Variances	Water	Sewer	Drainage
Revenues	4,318,225	7,574,859	(2,822,169)
Operating Expenses	2,627,132	3,947,493	16,492
Non-Operating Revenues and Expenses	430,389	340,443	4,532,955
Income before Capital Contributions	2,121,482	3,967,809	1,694,294

Budget Variances	Water	Sewer	Drainage
Revenues	(1,666,842)	(251,879)	607,139
Operating Expenses	(3,632,556)	(4,640,635)	(9,192,977)
Non-Operating Revenues and Expenses	646,818	287,869	(346,889)
Income before Capital Contributions	2,612,532	4,676,625	9,453,227

	Water	Sewer	Drainage
Days of Cash	162.9	444.9	351.2

	Water	Sewer	Drainage
Projected Debt Service Coverage Times	1.51	2.13	Not Applicable

SEWERAGE AND WATER BOARD OF NEW ORLEANS

December 19, 2016

Finance and Administration Committee
Sewerage and Water Board of New Orleans
New Orleans, Louisiana

Re: Financial Results through October 2016

Attached are *the Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position* with budget and prior year comparisons for the water, sewer, drainage and total systems through October 2016. The Variance Indicators for Financial Results through October 2016 and the *Statement of Cash Flows* are also attached.

Operating Revenues:

Water System Fund (pages 7 and 8, line 5) for October of $7,720,181 is $323,755 or 4.4% more than budgeted and $965,179 or 14.3% more than October 2015. October YTD operating revenues of $72,297,418 is $1,666,842 or 2.3% less than budgeted and $4,318,225 or 6.4% more than October YTD 2015.

Sewer System Fund (pages 13 and 14, line 5) for October of $9,267,592 is $455,264 or 5.2% more than budgeted and $1,209,448 or 15.0% more than October 2015. October YTD operating revenues of $87,871,402 is $251,879 or 0.3% less than budgeted and $7,574,859 or 9.4% more than October YTD 2015.

Drainage System Fund (pages 19 and 20, line 5) for October of $58,014 is $58,014 or 100.0% more than budgeted and $54,426 or 1516.9% more than for October 2015. October YTD operating revenue of $607,139 is $607,139 or 100.0% more than budgeted and $2,822,169 or 82.3% less than for October YTD 2015.

Total System Funds (pages 1 and 2, line 5) for October of $17,045,788 are $837,034 or 5.2% more than budgeted and $2,229,054 or 15.0% more than October 2015. October YTD operating revenues of $160,775,959 is $1,311,582 or 0.8% less than budgeted and $9,070,915 or 6.0% more than October YTD 2015.

Operating Expenses:

Water System Fund (pages 7 and 8, line 18) for October of $8,105,174 is $87,367 or 1.1% less than budgeted and $487,766 or 5.7% less than October 2015. October YTD operating expenses of $78,292,855 is $3,632,556 or 4.4% less than budgeted and $2,627,132 or 3.5% more than October YTD 2015.

Sewer System Fund (pages 13 and 14, line 18) for October of $7,066,285 is $531,203 or 8.1% more than budgeted and $1,343,724 or 23.5% more than October 2015. October YTD operating expenses of $60,710,178 are $4,640,635 or 7.1% less than budgeted and $3,947,493 or 7.0% more than October YTD 2015.

Drainage System Fund (pages 19 and 20, line 18) for October of $4,135,434 is $867,454 or 17.3% less than budgeted and $32,738 or 0.8% less than October 2015. October YTD operating expenses of $40,835,909 is $9,192,977 or 18.4% less than budgeted and $16,492 or 0.0% more than October YTD 2015.

Total System Funds (pages 1 and 2, line 18) for October of $19,306,893 are $423,618 or 2.1% less than budgeted and $823,220 or 4.5% more than October 2015. October YTD operating expenses of $179,838,942 are $17,466,168 or 8.9% less than budgeted and $6,591,117 or 3.8% more than October YTD 2015.

Net Non-Operating Revenues:

Water System Fund (pages 7 and 8, line 28) for October of $72,198 is $38,823 or 116.3% more than budgeted and $37,090 or 105.6% more than October 2015. October YTD net non-operating revenues of $980,569 are $646,818 or 193.8% more than budgeted and $430,389 or 78.2% more than October YTD 2015.

Sewer System Fund (pages 13 and 14, line 28) for October of $35,934 is $2,571 or 6.7% less than budgeted and $30,238 or 530.9% more than October 2015. October YTD net non-operating revenues of $672,921 are $287,869 or 74.8% more than budgeted and $340,443 or 102.4% more than October YTD 2015.

Drainage System Fund (pages 19 and 20, line 28) for October of $168,262 is $1,532,247 or 90.1% less than budgeted and $10,553 or 5.9% less than October 2015. October YTD net non-operating revenues of $53,900,266 are $346,889 or 0.6% less than budgeted and $4,532,955 or 9.2% more than October YTD 2015.

Total System Funds (pages 1 and 2, line 28) for October of $276,395 is $1,495,995 or 84.4% less than budgeted and $56,776 or 25.9% more than October 2015. October YTD net non-operating revenues of $55,553,755 are $587,999 or 1.1% more than budgeted and $5,303,786 or 10.6% more than October YTD 2015.

Income Before Contributions in Aid of Construction:

Water System Fund (pages 7 and 8, line 29) for October of -$312,795 is $449,945 or 59.0% more than budgeted and $1,490,035 or 82.6% more than October 2015. October YTD income before capital contributions of -$5,014,868 is $2,612,532 or 34.3% more than budgeted and $2,121,482 or 29.7% more than October YTD 2015.

Sewer System Fund (pages 13 and 14, line 29) for October of $2,237,242 is $78,510 or 3.4% less than budgeted and $104,037 or 4.4% less than October 2015. October YTD income before capital contributions of $27,834,145 is $4,676,626 or 20.2% more than budgeted and $3,967,808 or 16.6% more than October YTD 2015.

Drainage System Fund (pages 19 and 20, line 29) for October of -$3,909,158 is $606,779 or 18.4% less than budgeted and $76,611 or 1.9% more than October 2015. October YTD income before capital contributions of $13,671,495 is $9,453,228 or 224.1% more than budgeted and $1,694,294 or 14.1% more than October YTD 2015.

SEWERAGE AND WATER BOARD OF NEW ORLEANS

Total System Funds (pages 1 and 2, line 29) for October of -$1,984,711 is $235,343 or 13.5% less than budgeted and $1,462,609 or 42.4% more than October 2015. October YTD income before capital contributions of $36,490,772 is $16,742,385 or 84.8% more than budgeted and $7,783,584 or 27.1% more than October YTD 2015.

The balances of funds from the Series 2014 bond proceeds available for capital construction as of October 31, 2016 are:

	Water	Sewer	Total
Original Balance	$1,814,979.48	-	$1,814,979.48
Less Disbursements	(1,800,000.00)	-	(1,800,000.00)
Plus Reimbursements	-	-	-
Plus Income	263.97	-	263.97
Ending Balance	$15,243.45	-	$15,243.45

The balances of funds from the Series 2015 bond proceeds available for capital construction as of October 31, 2016 are:

	Water	Sewer	Total
Original Balance	$104,560,966.88	60,802,302.71	$165,363,269.59
Less Disbursements	-1,500,000.00	(1,500,000.00)	(3,000,000.00)
Plus Reimbursements	-	-	-
Plus Income	66,083.81	30,383.14	96,466.95
Ending Balance	$103,127,050.69	59,332,685.85	$162,459,736.54

The days-of-cash at October 31, 2016 were 162.9 for the water system, 444.9 for the sewer system, and 351.2 for the drainage system. These results are well ahead of their minimum policy target of 180 days for the sewerage and drainage system and approaching minimum policy target for the water systems.

The projected coverage for the year ending December 31, 2016, based upon financial results through October 31, 2016, remains at the budgeted levels of 1.51 times for the water system and 2.13 times for the sewer system. These results are ahead of the policy targets of 1.50 times and the bond covenant minimum of 1.25 times coverage for both systems.

SEWERAGE AND WATER BOARD OF NEW ORLEANS

Certification. In connection with the accompanying monthly financial report of the Sewerage and Water Board of New Orleans for the period ended October 31, 2016, I hereby certify that, to my knowledge, the information contained in the report fairly presents, in all material respects, the financial condition and results of the Board.

Robert K. Miller
Deputy Director / Chief Financial Officer

Sewerage and Water Board of New Orleans
Water System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute:
Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency: Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: Close

Process Operating Within Control Limits: Yes

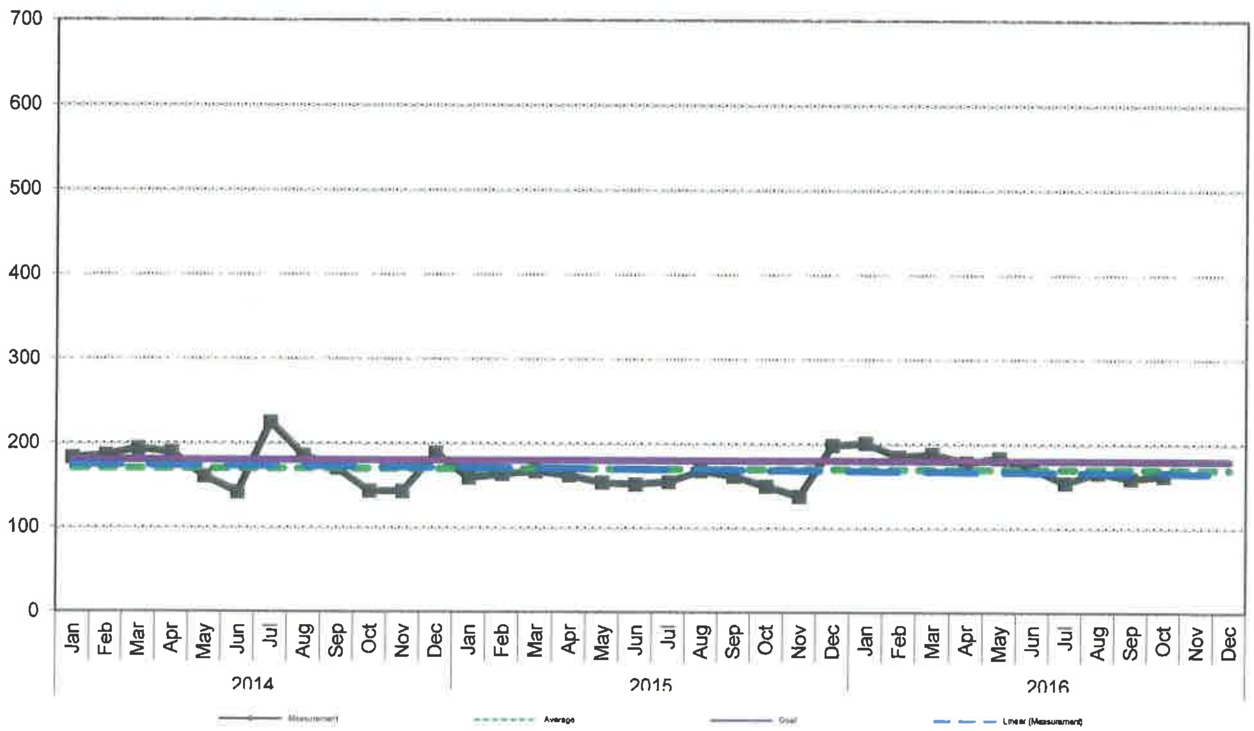
Trend: Level

Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	182.5	185.4	193.5	189.0	160.4	141.3	224.6	185.3	170.4	143.0	142.9	188.1
2015	158.9	163.6	167.0	162.1	153.4	151.6	154.2	167.7	161.2	149.5	137.4	197.9
2016	200.6	184.5	187.7	178.0	183.0	171.5	153.5	165.9	158.9	162.2		

Sewerage and Water Board of New Orleans
Sewer System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute:
Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency:
Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: Yes

Process Operating Within Control Limits: Yes

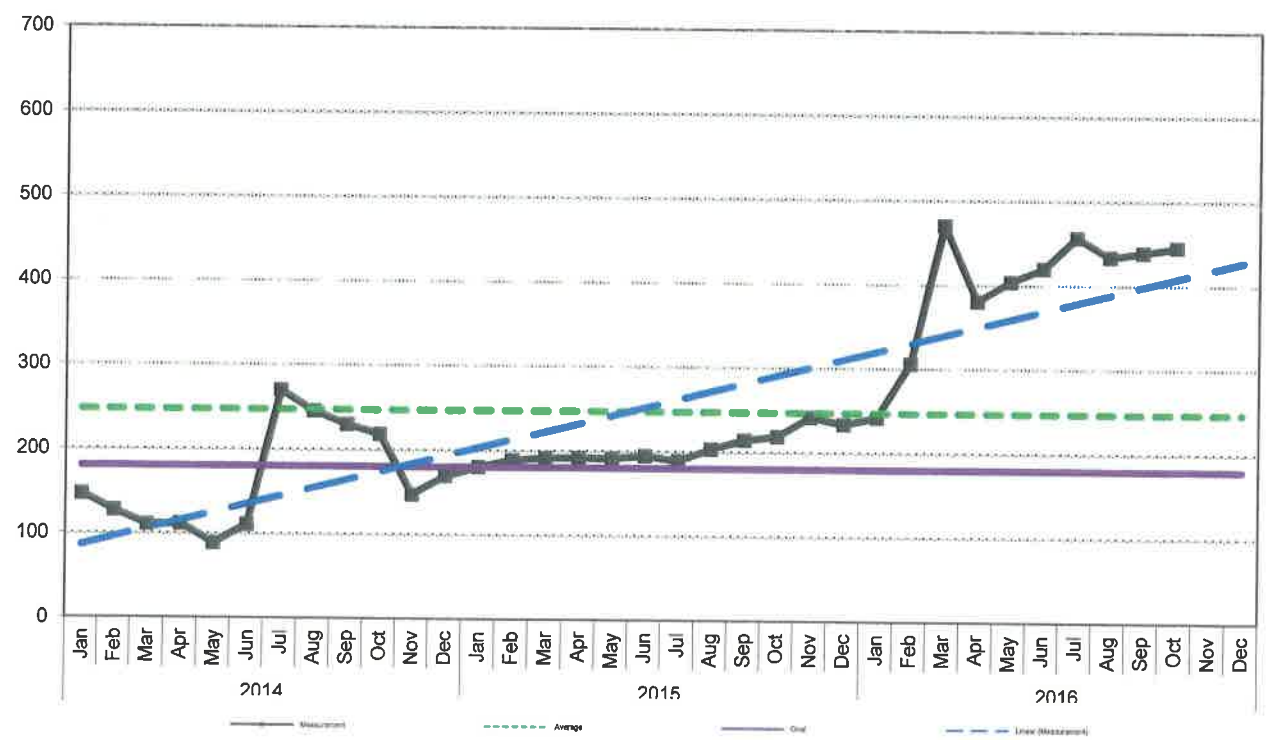
Trend: Favorable

Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	146.6	127.1	110.3	111.3	88.3	110.5	269.6	245.3	229.4	218.1	147.1	168.9
2015	180.0	188.6	191.4	191.4	191.1	194.5	188.9	202.9	213.7	218.3	241.3	233.0
2016	241.4	305.3	469.9	380.4	403.7	419.5	456.4	433.1	438.7	444.9		

Sewerage and Water Board of New Orleans
Drainage System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute:
Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency:
Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: Yes

Process Operating Within Control Limits: Yes

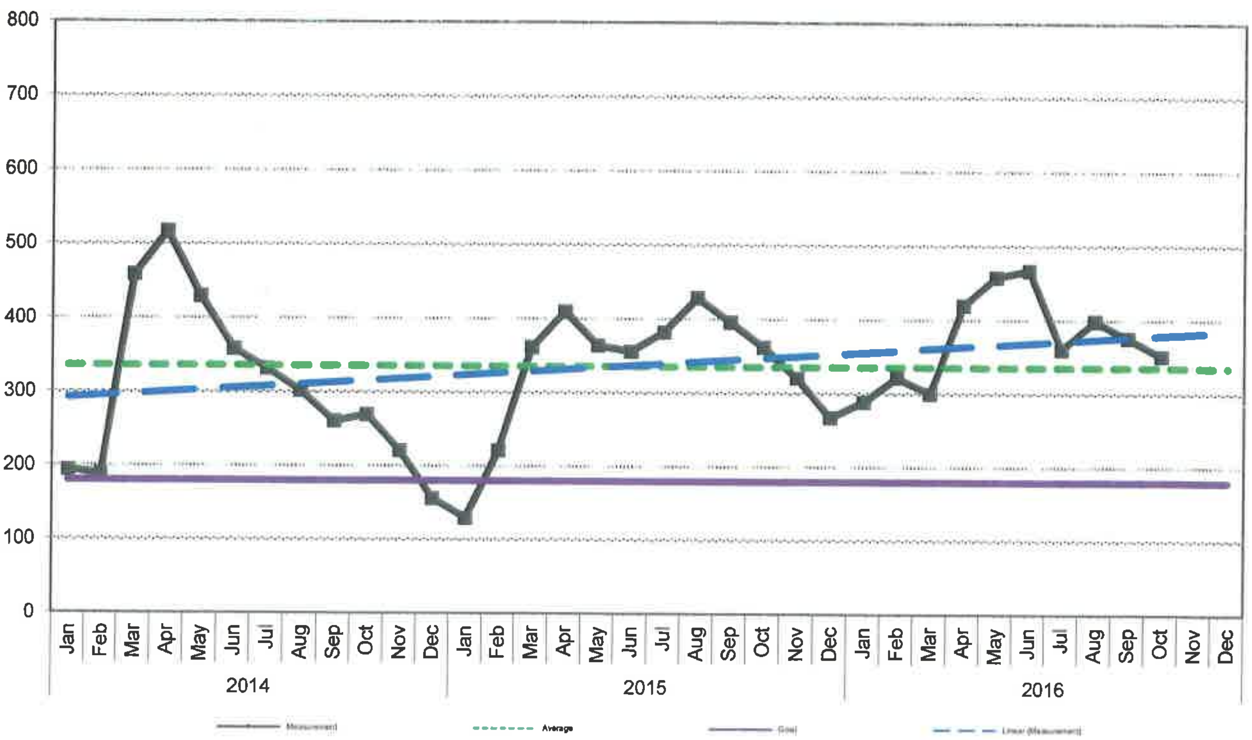
Trend: Favorable

Analysis

Monthly cash balances typically increase during the first quarter from property tax collections and then decrease for the remainder of the year. The long-term goal will not be met until a new revenue stream for the drainage system is created and implemented.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	193.6	188.6	458.6	516.4	429.2	357.7	331.2	301.6	260.3	269.1	220.2	155.5
2015	129.2	220.6	360.8	409.2	363.2	355.3	381.5	428.2	395.7	361.6	320.2	267.0
2016	287.9	321.6	299.4	419.2	457.5	466.6	360.3	398.3	375.3	351.2		

Sewerage and Water Board of New Orleans
Total System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End

EUM Attribute:
Financial Viability

Description: Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

Constituency: Suppliers and Bondholders

Objective: Provide adequate cash to pay invoices on a timely basis

Goal: Cash balance of at least 180 days of O&M expenses.

Currently Meeting Goal: Yes

Process Operating Within Control Limits: Yes

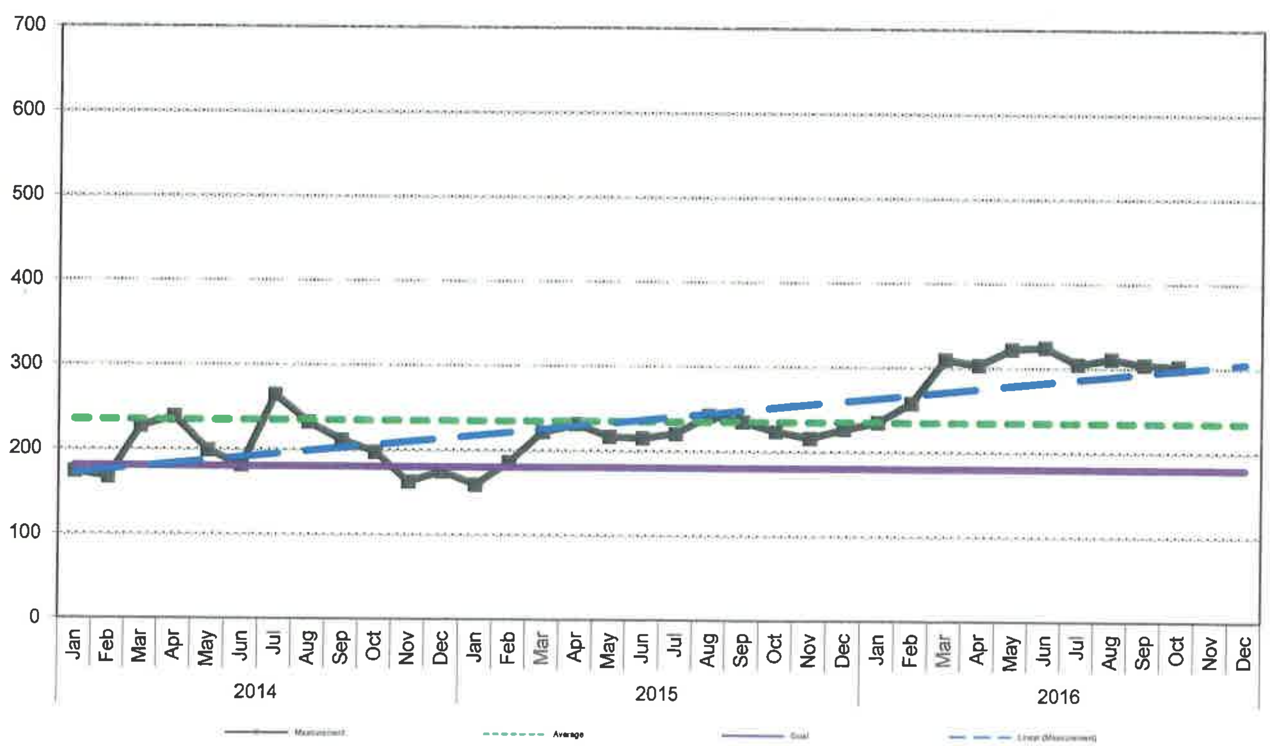
Trend: Favorable

Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain currents assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2014	173.1	166.8	226.9	238.5	198.3	180.9	264.1	232.0	210.7	197.0	162.1	174.2
2015	158.8	185.6	221.5	230.9	216.1	214.6	220.1	241.7	234.7	223.1	215.7	226.1
2016	234.7	257.4	309.3	302.7	321.7	324.2	304.3	310.6	304.1	302.0		

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	7,629,217	6,457,456	1,171,761	18.1%	69,577,515	64,930,730	4,646,785	7.2%	1
2	Sewerage service charges and del fees	9,214,258	8,016,861	1,197,397	14.9%	87,172,023	79,655,099	7,516,924	9.4%	2
3	Plumbing inspection and license fees	45,260	56,440	(11,180)	-19.8%	537,420	508,618	28,802	5.7%	3
4	Other revenues	157,053	285,977	(128,924)	-45.1%	3,489,001	6,610,597	(3,121,596)	-47.2%	4
5	Total operating revenues	17,045,788	14,816,734	2,229,054	15.0%	160,775,959	151,705,044	9,070,915	6.0%	5
	Operating Expenses:									
6	Executive Director	158,661	97,724	60,937	62.4%	1,096,354	1,042,848	53,505	5.1%	6
7	Special Counsel	185,451	98,414	87,038	88.4%	1,237,005	1,472,111	(235,106)	-16.0%	7
8	Security	467,122	319,999	147,123	46.0%	6,831,960	4,717,884	2,114,076	44.8%	8
9	Operations	9,953,260	8,250,358	1,702,902	20.6%	83,915,216	79,871,828	4,043,388	5.1%	9
10	Engineering	577,940	399,506	178,434	44.7%	4,846,578	4,324,192	522,386	12.1%	10
11	Logistics	1,052,513	1,137,830	(85,317)	-7.5%	9,294,933	10,712,702	(1,417,768)	-13.2%	11
12	Communications	65,227	145,820	(80,593)	-55.3%	647,411	739,324	(91,913)	-12.4%	12
13	Adminstration	397,019	1,908,528	(1,511,509)	-79.2%	11,523,280	6,832,311	4,690,969	68.7%	13
14	Chief Financial Officer	2,040,143	1,410,666	629,476	44.6%	15,737,560	14,493,573	1,243,986	8.6%	14
15	Continuous Improvement	22,074	-	22,074	0.0%	68,460	-	68,460	0.0%	15
16	Allocation for Overhead	(1,131,277)	(1,055,565)	(75,712)	7.2%	(10,416,030)	(8,570,649)	(1,845,381)	21.5%	16
17	Non-Cash Operating Expenses	5,518,760	5,770,392	(251,632)	-4.4%	55,056,215	57,611,701	(2,555,486)	-4.4%	17
18	Total operating expenses	19,306,893	18,483,673	823,220	4.5%	179,838,942	173,247,825	6,591,117	3.8%	18
19	Operating income (loss)	(2,261,105)	(3,666,939)	1,405,833	-38.3%	(19,062,983)	(21,542,781)	2,479,798	-11.5%	19
	Non-operating revenues (expense):									
20	Two-mill tax	9	1,409	(1,400)	-99.4%	7,486	2,339	5,147	220.1%	20
21	Three-mill tax	43,602	48,363	(4,761)	-9.8%	15,250,346	13,982,639	1,267,707	9.1%	21
22	Six-mill tax	44,071	48,912	(4,841)	-9.9%	15,413,856	14,132,600	1,281,256	9.1%	22
23	Nine-mill tax	66,060	73,273	(7,213)	-9.8%	23,104,682	21,183,906	1,920,776	9.1%	23
24	Interest income	122,653	47,662	74,991	157.3%	1,484,762	653,769	830,993	127.1%	24
25	Other Income	-	-	-	0.0%	267,886	288,285	(20,399)	-7.1%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	24,738	6,431	18,307	284.7%	27
28	Total non-operating revenues	276,395	219,619	56,776	25.9%	55,553,755	50,249,969	5,303,786	10.6%	28
29	Income before capital contributions	(1,984,711)	(3,447,320)	1,462,609	-42.4%	36,490,772	28,707,188	7,783,584	27.1%	29
30	Capital contributions	4,221,189	3,342,169	879,020	26.3%	27,401,373	29,929,412	(2,528,039)	-8.4%	30
31	Change in net position	2,236,478	(105,151)	2,341,629	-2226.9%	63,892,145	58,636,600	5,255,546	9.0%	31
32	Net position, beginning of year					2,082,688,315	1,968,799,361	113,888,954	5.8%	32
33	Net position, end of year					2,146,580,460	2,027,435,961	119,144,500	5.9%	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	7,629,217	7,108,525	520,692	7.3%	69,577,515	71,085,252	(1,507,737)	-2.1%	1
2	Sewerage service charges and del fees	9,214,258	8,735,378	478,880	5.5%	87,172,023	87,353,779	(181,756)	-0.2%	2
3	Plumbing inspection and license fees	45,260	52,151	(6,891)	-13.2%	537,420	521,508	15,912	3.1%	3
4	Other revenues	157,053	312,700	(155,647)	-49.8%	3,489,001	3,127,002	361,999	11.6%	4
5	Total operating revenues	17,045,788	16,208,754	837,034	5.2%	160,775,959	162,087,541	(1,311,582)	-0.8%	5
	Operating Expenses:									
6	Executive Director	158,661	116,758	41,903	35.9%	1,096,354	1,167,577	(71,224)	-6.1%	6
7	Special Counsel	185,451	183,298	2,154	1.2%	1,237,005	1,832,977	(595,972)	-32.5%	7
8	Security	467,122	911,577	(444,455)	-48.8%	6,831,960	9,115,769	(2,283,808)	-25.1%	8
9	Operations	9,953,260	9,340,503	612,757	6.6%	83,915,216	93,405,031	(9,489,815)	-10.2%	9
10	Engineering	577,940	626,632	(48,692)	-7.8%	4,846,578	6,266,316	(1,419,738)	-22.7%	10
11	Logistics	1,052,513	1,191,098	(138,585)	-11.6%	9,294,933	11,910,978	(2,616,045)	-22.0%	11
12	Communications	65,227	124,355	(59,128)	-47.5%	647,411	1,243,546	(596,135)	-47.9%	12
13	Adminstration	397,019	806,882	(409,864)	-50.8%	11,523,280	8,068,824	3,454,456	42.8%	13
14	Chief Financial Officer	2,040,143	2,035,115	5,028	0.2%	15,737,560	20,351,150	(4,613,590)	-22.7%	14
15	Continuous Improvement	22,074	15,717	6,357	40.4%	68,460	157,173	(88,713)	-56.4%	15
16	Allocation for Overhead	(1,131,277)	(897,501)	(233,776)	26.0%	(10,416,030)	(8,975,008)	(1,441,022)	16.1%	16
17	Non-Cash Operating Expenses	5,518,760	5,276,078	242,682	4.6%	55,056,215	52,760,778	2,295,437	4.4%	17
18	Total operating expenses	19,306,893	19,730,511	(423,618)	-2.1%	179,838,942	197,305,111	(17,466,168)	-8.9%	18
19	Operating income (loss)	(2,261,105)	(3,521,757)	1,260,652	-35.8%	(19,062,983)	(35,217,570)	16,154,586	-45.9%	19
	Non-operating revenues (expense):									
20	Two-mill tax	9	68	(59)	-86.6%	7,486	2,249	5,238	232.9%	20
21	Three-mill tax	43,602	457,839	(414,237)	-90.5%	15,250,346	15,140,820	109,526	0.7%	21
22	Six-mill tax	44,071	462,752	(418,681)	-90.5%	15,413,856	15,303,275	110,581	0.7%	22
23	Nine-mill tax	66,060	693,636	(627,576)	-90.5%	23,104,682	22,938,667	166,015	0.7%	23
24	Interest income	122,653	5,650	117,002	2070.8%	1,484,762	56,502	1,428,260	2527.8%	24
25	Other Income	-	152,444	(152,444)	-100.0%	267,886	1,524,444	(1,256,558)	-82.4%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	24,738	-	24,738	0.0%	27
28	Total non-operating revenues	276,395	1,772,389	(1,495,995)	-84.4%	55,553,755	54,965,956	587,799	1.1%	28
29	Income before capital contributions	(1,984,711)	(1,749,368)	(235,343)	13.5%	36,490,772	19,748,387	16,742,385	84.8%	29
30	Capital contributions	4,221,189	-	4,221,189	0.0%	27,401,373	-	27,401,373	0.0%	30
31	Change in net position	2,236,478	(1,749,368)	3,985,846	-227.8%	63,892,145	19,748,387	44,143,758	223.5%	31
32	Net position, beginning of year					2,082,688,315	1,968,799,361	113,888,954	5.8%	32
33	Net position, end of year					2,146,580,460	1,973,017,628	173,562,832	8.8%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	
	Assets								
	Noncurrent assets:	**Prior Year**	**Variance**	**%**	**Current Year**	**Variance**	**%**	**Beginning of Year**	
1	Property, plant and equipment	3,219,007,335	263,731,527	8.2%	3,482,738,862	78,881,215	2.3%	3,403,857,647	1
2	Less: accumulated depreciation	875,866,317	45,401,908	5.2%	921,268,225	44,291,783	5.1%	876,976,442	2
3	Property, plant, and equipment, net	2,343,141,018	218,329,619	9.3%	2,561,470,637	34,589,432	1.4%	2,526,881,205	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	59,839,835	121,666,743	203.3%	181,506,578	(54,213,667)	-23.0%	235,720,245	4
5	Debt service reserve	60,958,960	20,643,211	33.9%	81,602,171	35,402,512	76.6%	46,199,659	6
6	Health insurance reserve	1,977,499	(110,001)	-5.6%	1,867,498	(2)	0.0%	1,867,500	7
7	Total restricted cash, cash equivalents, and investments	122,776,294	142,199,953	115.8%	264,976,247	(18,811,157)	-6.6%	283,787,404	8
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	48,275,171	42,225,005	87.5%	90,500,176	21,573,840	31.3%	68,926,336	8
9	Customer deposits	11,148,232	380,678	3.4%	11,528,910	350,206	3.1%	11,178,704	9
10	Other	4,008,823	121,492	3.0%	4,130,315	9,577	0.2%	4,120,738	10
11	Total designated cash and cash equivalents, and investments	63,432,226	42,727,175	67.4%	106,159,401	21,933,623	26.0%	84,225,778	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	39,035,658	(1,692,550)	-4.3%	37,343,108	12,653,404	51.2%	24,689,704	12
	Accounts receivable:								
13	Customers (net of allowance for doubtful accounts)	16,885,968	5,775,063	34.2%	22,661,031	4,293,441	23.4%	18,367,590	13
14	Taxes	7,885,084	159,184	2.0%	8,044,268	-	0.0%	8,044,268	14
15	Interest	58	-	0.0%	58	58	0.0%	-	15
16	Grants	39,833,096	12,505,842	31.4%	52,338,938	(469,490)	-0.9%	52,808,428	16
17	Miscellaneous	2,235,830	2,059,986	92.1%	4,295,816	879,821	25.8%	3,415,995	17
18	Due from enterprise fund	-	(608,221)	0.0%	(608,221)	(608,221)	0.0%	-	18
19	Inventory of supplies	5,467,101	(163,356)	-3.0%	5,303,745	-	0.0%	5,303,745	19
20	Prepaid expenses	902,717	476,448	52.8%	1,379,165	-	0.0%	1,379,165	20
21	Total unrestricted current assets	112,245,512	18,512,396	16.5%	130,757,908	16,749,013	14.7%	114,008,895	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	51,315	-	0.0%	51,315	-	0.0%	51,315	23
24	Total other assets	51,315	-	0.0%	51,315	-	0.0%	51,315	24
25	TOTAL ASSETS	2,641,646,365	421,769,143	16.0%	3,063,415,508	54,460,911	1.8%	3,008,954,597	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	19,080,030	0.0%	19,080,030	-	0.0%	19,080,030	26
27	Deferred loss on bond refunding	4,307,394	(352,525)	-8.2%	3,954,869	-	0.0%	3,954,869	27
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	4,307,394	18,727,505	434.8%	23,034,899	-	0.0%	23,034,899	28
29	TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	2,645,953,759	440,496,648	450.7%	3,086,450,407	54,460,911	1.8%	3,031,989,496	29

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

	NET ASSETS AND LIABILITIES	A Prior Year	B Variance	C %	D Current Year	E Variance	F %	G Beginning of Year	
	Net position								
1	Net investments in capital assets	2,036,567,449	8,330,213	0.4%	2,044,897,662	35,575,090	1.8%	2,009,322,572	1
2	Restricted for Debt Service	60,958,960	20,643,211	33.9%	81,602,171	35,402,512	76.6%	46,199,659	2
3	Unrestricted	(70,090,449)	90,171,077	-128.6%	20,080,628	(7,085,456)	-26.1%	27,166,084	3
4	Total net position	2,027,435,960	119,144,501	5.9%	2,146,580,461	63,892,146	3.1%	2,082,688,315	4
	Long-term liabilities								
5	Claims payable	2,594,154	(103,586)	-4.0%	2,490,568	-	0.0%	2,490,568	5
6	Net pension obligation	22,405,831	59,092,889	263.7%	81,498,720	4,531,156	5.9%	76,967,564	6
7	Other postretirement benefits liability	65,729,793	6,370,284	9.7%	72,100,077	4,521,061	6.7%	67,579,016	7
8	Bonds payable (net of current maturities)	293,679,904	209,051,729	71.2%	502,731,633	-	0.0%	502,731,633	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	66,655,976	49,047,612	73.6%	115,703,588	-	0.0%	115,703,588	10
11	Debt Service Assistance Fund Loan payable	61,653,139	(4,422,414)	-7.2%	57,230,725	-	0.0%	57,230,725	11
12	Total long-term liabilities	512,718,797	319,036,514	62.2%	831,755,311	9,052,217.00	1.1%	822,703,094	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	22,131,329	(4,263,545)	-19.3%	17,867,784	(21,071,240)	-54.1%	38,939,024	13
14	Due to City of New Orleans	157,631	702,563	445.7%	860,194	705,434	455.8%	154,760	14
15	Disaster Reimbursement Revolving Loan	14,311,080	(3,022,516)	-21.1%	11,288,564	(2,805,608)	-19.9%	14,094,172	15
16	Retainers and estimates payable	8,950,175	246,003	2.7%	9,196,178	875,925	10.5%	8,320,253	16
17	Due to other fund	291,272	(160,738)	-55.2%	130,534	(2,398)	-1.8%	132,932	17
18	Accrued salaries, vacation and sick pay	8,927,890	3,909,132	43.8%	12,837,022	2,764,998	27.5%	10,072,024	18
19	Claims payable	10,220,039	461,974	4.5%	10,682,013	1	0.0%	10,682,012	19
20	Debt Service Assistance Fund Loan payable	4,225,892	196,522	4.7%	4,422,414	-	0.0%	4,422,414	20
21	Advances from federal government	8,235,674	(621,053)	-7.5%	7,614,621	53,088	0.7%	7,561,533	21
22	Other Liabilities	1,189,515	(706,048)	-59.4%	483,467	329,676	214.4%	153,791	22
23	Total current liabilities (payable from current assets)	78,640,497	(3,257,706)	-4.1%	75,382,791	(19,150,124)	-20.3%	94,532,915	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	2,481,678	287,150	11.6%	2,768,828	-	0.0%	2,768,828	24
25	Bonds payable	13,259,000	1,568,000	11.8%	14,827,000	-	0.0%	14,827,000	25
26	Retainers and estimates payable	269,595	412,613	153.0%	682,208	316,466	86.5%	365,742	26
27	Customer deposits	11,148,232	380,678	3.4%	11,528,910	350,206	3.1%	11,178,704	27
28	Total current liabilities (payable from restricted assets	27,158,505	2,648,441	9.8%	29,806,946	666,672	2.3%	29,140,274	28
29	Total current liabilities	105,799,002	(609,265)	-0.6%	105,189,737	(18,483,452)	-14.9%	123,673,189	29
30	Total liabilities	618,517,799	(5,031,679)	-0.8%	936,945,048	(9,431,235)	-1.0%	946,376,283	30
	Deferred inflows or resources:								
31	Unavailable revenue -refunding of bonds	-	2,924,898	0.0%	2,924,898.00	-	0.0%	2,924,898	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	2,924,898	0.0%	2,924,898	-	0.0%	2,924,898	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	2,645,953,759	114,112,822	4.3%	3,086,450,407	54,460,911	1.8%	3,031,989,496	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF CASH FLOWS
October 2016

		A	B	C	D	
		YTD	YTD	YTD		
		Current Year	Prior Year	Variance	%	
	Cash flows from operating activities					
1	Cash received from customers	151,666,036	142,649,278	9,016,758	6.3%	1
2	Cash payments to suppliers for goods and services	(88,803,506)	(95,368,000)	6,564,494	-6.9%	2
3	Cash payments to employees for services	(57,244,312)	(50,674,532)	(6,569,780)	13.0%	3
4	Other revenue	3,146,542	7,277,281	(4,130,739)	-56.8%	4
5	Net cash used in operating activities	8,764,778	3,884,028	4,880,750	125.7%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	54,044,256	49,835,632	4,208,624	8.4%	6
7	Proceeds from federal operating and maintenance grants	-	-	-	0.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	54,044,256	49,835,632	4,208,624	8.4%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(73,988,395)	(65,089,708)	(8,898,687)	13.7%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond ecrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	328,989	1,061,553	(732,564)	-69.0%	15
16	Proceeds from construction fund, net	(2,807,192)	(3,583,975)	776,783	-21.7%	16
17	Capital contributed by developers and federal grants	27,948,688	36,427,026	(8,478,338)	-23.3%	17
18	Net cash used in capital and related financing activities	(48,517,910)	(31,185,104)	(17,332,806)	55.6%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	-	-	0.0%	20
21	Investment income	1,484,762	653,711	831,051	127.1%	21
22	Net cash provided by investing activities	1,484,762	653,711	831,051	127.1%	22
23	Net increase in cash	15,775,887	23,188,267	(7,412,380)	-32.0%	23
24	Cash at the beginning of the year	386,695,888	196,048,912	190,646,976	97.2%	24
25	Cash at the end of the period	402,471,775	219,237,179	183,234,596	83.6%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	37,343,126	39,035,658	(1,692,532)	-4.3%	26
27	Current assets - designated	102,909,401	60,182,226	42,727,175	71.0%	27
28	Restricted assets -cash	262,219,248	120,019,294	142,199,954	118.5%	28
29	Total cash	402,471,775	219,237,178	183,234,597	83.6%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
ALL SYSTEM FUNDS
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in operating activities is as follows:					
1	Operating loss	(19,062,983)	(21,542,782)	2,479,799	-11.5%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	44,291,782	46,798,210	(2,506,428)	-5.4%	2
3	Provision for claims	1,585,995	1,425,526	160,469	11.3%	3
4	Provision for (revision) doubtful accounts	1,845,700	1,845,700	0	0.0%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	(5,788,935)	(1,934,010)	(3,854,925)	199.3%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-	-	-	0.0%	8
9	Increase (decrease) in prepaid expenses and other receivables	(271,657)	166,396	(438,053)	-263.3%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(24,771,664)	(28,298,246)	3,526,582	-12.5%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	2,764,183	(2,254,291)	5,018,474	-222.6%	12
13	Increase in net other postretirement benefits liability	4,521,061	4,521,048	13	0.0%	13
14	Increase (decrease) in net pension obligation	4,531,156	4,530,771	385	0.0%	14
15	Decrease in other liabilities	(879,860)	(1,374,294)	494,434	-36.0%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	8,764,778	3,884,028	4,880,750	125.7%	17

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	7,629,217	6,457,456	1,171,761	18.1%	69,577,515	64,930,730	4,646,785	7.2%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	28,000	28,220	(220)	-0.8%	274,080	254,309	19,771	7.8%	3
4	Other revenues[1]	62,964	269,326	(206,362)	-76.6%	2,445,823	2,794,154	(348,331)	-12.5%	4
5	Total operating revenues	7,720,181	6,755,002	965,179	14.3%	72,297,418	67,979,193	4,318,225	6.4%	5
	Operating Expenses:									
6	Executive Director	57,453	34,752	22,701	65.3%	392,918	367,603	25,315	6.9%	6
7	Special Counsel	48,203	33,577	14,626	43.6%	396,688	488,088	(91,400)	-18.7%	7
8	Security	187,497	134,181	53,316	39.7%	2,546,759	1,796,917	749,842	41.7%	8
9	Operations	4,529,750	4,592,668	(62,919)	-1.4%	41,174,378	40,149,640	1,024,738	2.6%	9
10	Engineering	196,824	138,483	58,340	42.1%	1,666,990	1,438,956	228,034	15.8%	10
11	Logistics	346,134	365,008	(18,874)	-5.2%	3,084,502	3,622,434	(537,932)	-14.9%	11
12	Communications	21,742	48,607	(26,864)	-55.3%	215,804	267,275	(51,471)	-19.3%	12
13	Adminstration	176,170	890,358	(714,188)	-80.2%	5,328,625	3,190,416	2,138,210	67.0%	13
14	Chief Financial Officer	903,158	608,559	294,599	48.4%	6,854,430	6,270,961	583,469	9.3%	14
15	Continuous Improvement	7,358	-	7,358	0.0%	22,820	-	22,820	0.0%	15
16	Allocation for Overhead	(412,150)	(387,873)	(24,277)	6.3%	(3,776,550)	(3,187,943)	(588,607)	18.5%	16
17	Non-Cash Operating Expenses	2,043,036	2,134,620	(91,584)	-4.3%	20,385,490	21,261,377	(875,887)	-4.1%	17
18	Total operating expenses	8,105,174	8,592,940	(487,766)	-5.7%	78,292,855	75,665,723	2,627,132	3.5%	18
19	Operating income (loss)	(384,993)	(1,837,938)	1,452,945	-79.1%	(5,995,437)	(7,686,530)	1,691,093	-22.0%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%		-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%		-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%		-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%		-	-	0.0%	23
24	Interest income	72,198	35,108	37,090	105.6%	836,622	415,462	421,160	101.4%	24
25	Other Income	-	-	-	0.0%	119,209	128,287	(9,078)	-7.1%	25
26	Interest expense	-	-	-	0.0%		-	-	0.0%	26
27	Operating and maintenance grants	-		-	0.0%	24,738	6,431	18,307	284.7%	27
28	Total non-operating revenues	72,198	35,108	37,090	105.6%	980,569	550,180	430,389	78.2%	28
29	Income before capital contributions	(312,795)	(1,802,830)	1,490,035	-82.6%	(5,014,868)	(7,136,350)	2,121,482	-29.7%	29
30	Capital contributions	2,699,408	1,722,168	977,240	56.7%	12,076,131	10,629,217	1,446,914	13.6%	30
31	Change in net position	2,386,614	(80,662)	2,467,276	-3058.8%	7,061,263	3,492,867	3,568,396	102.2%	31
32	Net position, beginning of year					318,792,375	317,835,814	956,561	0.3%	32
33	Net position, end of year					325,853,638	321,328,681	4,524,957	1.4%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	7,629,217	7,108,525	520,692	7.3%	69,577,515	71,085,252	(1,507,737)	-2.1%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	28,000	24,977	3,023	12.1%	274,080	249,774	24,306	9.7%	3
4	Other revenues1	62,964	262,923	(199,959)	-76.1%	2,445,823	2,629,234	(183,411)	-7.0%	4
5	Total operating revenues	7,720,181	7,396,426	323,755	4.4%	72,297,418	73,964,260	(1,666,842)	-2.3%	5
	Operating Expenses:									
6	Executive Director	57,453	42,213	15,239	36.1%	392,918	422,134	(29,215)	-6.9%	6
7	Special Counsel	48,203	55,196	(6,993)	-12.7%	396,688	551,964	(155,277)	-28.1%	7
8	Security	187,497	337,559	(150,063)	-44.5%	2,546,759	3,375,594	(828,835)	-24.6%	8
9	Operations	4,529,750	4,233,452	296,298	7.0%	41,174,378	42,334,518	(1,160,140)	-2.7%	9
10	Engineering	196,824	214,613	(17,789)	-8.3%	1,666,990	2,146,127	(479,138)	-22.3%	10
11	Logistics	346,134	391,053	(44,919)	-11.5%	3,084,502	3,910,526	(826,024)	-21.1%	11
12	Communications	21,742	44,785	(23,043)	-51.5%	215,804	447,849	(232,045)	-51.8%	12
13	Adminstration	176,170	373,540	(197,369)	-52.8%	5,328,625	3,735,396	1,593,230	42.7%	13
14	Chief Financial Officer	903,158	857,336	45,822	5.3%	6,854,430	8,573,356	(1,718,926)	-20.0%	14
15	Continuous Improvement	7,358	5,239	2,119	40.4%	22,820	52,391	(29,571)	-56.4%	15
16	Allocation for Overhead	(412,150)	(289,250)	(122,900)	42.5%	(3,776,550)	(2,892,500)	(884,050)	30.6%	16
17	Non-Cash Operating Expenses	2,043,036	1,926,806	116,230	6.0%	20,385,490	19,268,056	1,117,434	5.8%	17
18	Total operating expenses	8,105,174	8,192,541	(87,367)	-1.1%	78,292,855	81,925,411	(3,632,556)	-4.4%	18
19	Operating income (loss)	(384,993)	(796,115)	411,122	-51.6%	(5,995,437)	(7,961,151)	1,965,714	-24.7%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	72,198	-	72,198	0.0%	836,622	-	836,622	0.0%	24
25	Other Income	-	33,375	(33,375)	-100.0%	119,209	333,751	(214,542)	-64.3%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	24,738	-	24,738	0.0%	27
28	Total non-operating revenues	72,198	33,375	38,823	116.3%	980,569	333,751	646,818	193.8%	28
29	Income before capital contributions	(312,795)	(762,740)	449,945	-59.0%	(5,014,868)	(7,627,400)	2,612,532	-34.3%	29
30	Capital contributions	2,699,408	-	2,699,408	0.0%	12,076,131	-	12,076,131	0.0%	30
31	Change in net position	2,386,614	(762,740)	3,149,354	-412.9%	7,061,263				31
32	Net position, beginning of year					318,792,375	317,835,814	956,561	0.3%	32
33	Net position, end of year					325,853,638	317,835,814	8,017,824	2.5%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
October 2016

	Assets	A	B	C	D	E	F	G	
	Noncurrent assets:	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
1	Property, plant and equipment	742,654,811	45,477,329	6.1%	788,132,140	27,447,891	3.6%	760,684,249	1
2	Less: accumulated depreciation	338,602,333	8,012,069	2.4%	346,614,402	16,455,645	5.0%	330,158,757	2
3	Property, plant, and equipment, net	404,052,478	37,465,260	9.3%	441,517,738	10,992,246	2.6%	430,525,492	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	45,539,757	63,953,226	140.4%	109,492,983	(14,531,172)	-11.7%	124,024,155	4
5	Debt service reserve	14,855,174	10,407,758	70.1%	25,262,932	8,915,153	54.5%	16,347,779	5
6	Health insurance reserve	659,167	(51,382)	-7.8%	607,785	-	0.0%	607,785	6
7	Total restricted cash, cash equivalents, and investments	61,054,098	74,309,602	121.7%	135,363,700	(5,616,019)	-4.0%	140,979,719	7
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	(1,378,371)	7,742,507	-561.7%	6,364,136	(13,586,935)	-68.1%	19,951,071	8
9	Customer deposits	11,148,232	380,678	3.4%	11,528,910	350,206	3.1%	11,178,704	9
10	Other	1,679,437	55,804	3.3%	1,735,241	3,686	0.2%	1,731,555	10
11	Total designated cash and cash equivalents, and investments	11,449,298	8,178,989	71.4%	19,628,287	(13,233,043)	-40.3%	32,861,330	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	17,911,064	(4,526,927)	-25.3%	13,384,137	7,015,112	52.4%	6,369,025	12
	Accounts receivable:								
13	Customers (net of allowance for doubtful accounts)	9,089,471	2,905,826	32.0%	11,995,297	2,084,865	17.4%	9,910,432	13
14	Taxes	-	-	0.0%	-	-	0.0%	-	14
15	Interest	-	-	0.0%	-	-	0.0%	-	15
16	Grants	18,384,392	8,282,566	45.1%	26,666,958	4,423,244	19.9%	22,243,714	16
17	Miscellaneous	720,028	(144,068)	-20.0%	575,960	(613,232)	-51.6%	1,189,192	17
18	Due from enterprise fund	(8,372,128)	5,119,416	-61.1%	(3,252,712)	(490,935)	17.8%	(2,761,777)	18
19	Inventory of supplies	3,689,872	(153,685)	-4.2%	3,536,187	-	0.0%	3,536,187	19
20	Prepaid expenses	481,251	158,816	33.0%	640,067	-	0.0%	640,067	20
21	Total unrestricted current assets	41,903,950	11,641,944	27.8%	53,545,894	12,419,054	30.2%	41,126,840	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	22,950	-	0.0%	22,950	-	0.0%	22,950	23
24	Total other assets	22,950	-	0.0%	22,950	-	0.0%	22,950	24
25	TOTAL ASSETS	518,482,774	131,595,795	25.4%	650,078,569	4,562,238	0.7%	645,516,331	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	6,360,010	0.0%	6,360,010	-	0.0%	6,360,010	26
27	Deferred loss on bond refunding	32,719	(4,363)	-13.3%	28,356	-	0.0%	28,356	
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	32,719	6,355,647	19424.9%	6,388,366	-	0.0%	6,388,366	27
29	TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	518,515,493	137,951,442	19450.3%	656,466,935	4,562,238	0.7%	651,904,697	28

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

	NET ASSETS AND LIABILITIES	A Prior Year	B Variance	C %	D Current Year	E Variance	F %	G Beginning of Year	
	Net position								
1	Net investments in capital assets	292,861,711	(74,449,337)	-25.4%	218,412,374	11,363,196	5.5%	207,049,178	1
2	Restricted for Debt Service	14,855,174	10,407,758	70.1%	25,262,932	8,915,153	54.5%	16,347,779	2
3	Unrestricted	13,611,796	68,566,536	503.7%	82,178,332	(13,217,086)	-13.9%	95,395,418	3
4	Total net position	321,328,681	4,524,957	1.4%	325,853,638	7,061,263	2.2%	318,792,375	4
	Long-term liabilities								
5	Claims payable	864,718	(34,529)	-4.0%	830,189	-	0.0%	830,189	5
6	Net pension obligation	7,373,453	19,792,787	268.4%	27,166,240	1,510,385	5.9%	25,655,855	6
7	Other postretirement benefits liability	24,351,097	2,123,427	8.7%	26,474,524	1,507,020	6.0%	24,967,504	7
8	Bonds payable (net of current maturities)	111,224,183	111,927,131	100.6%	223,151,314	-	0.0%	223,151,314	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	-	-	0.0%	-	-	0.0%	-	10
11	Debt Service Assistance Fund Loan payable	5,417,603	(388,691)	-7.2%	5,028,912	-	0.0%	5,028,912	11
12	Total long-term liabilities	149,231,054	133,420,125	89.4%	282,651,179	3,017,405	1.1%	279,633,774	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	10,010,719	(3,370,713)	-33.7%	6,640,006	(7,881,417)	-54.3%	14,521,423	13
14	Due to City of New Orleans	157,631	702,563	445.7%	860,194	705,434	455.8%	154,760	14
15	Disaster Reimbursement Revolving Loan	6,985,809	(712,672)	-10.2%	6,273,137	(711,856)	-10.2%	6,984,993	15
16	Retainers and estimates payable	3,252,332	1,042,177	32.0%	4,294,509	366,881	9.3%	3,927,628	16
17	Due to other fund	142,723	(78,761)	-55.2%	63,962	(815)	-1.3%	64,777	17
18	Accrued salaries, vacation and sick pay	4,288,004	1,642,330	38.3%	5,930,334	1,208,199	25.6%	4,722,135	18
19	Claims payable	3,851,003	(57,748)	-1.5%	3,793,255	-	0.0%	3,793,255	19
20	Debt Service Assistance Fund Loan payable	371,338	17,353	4.7%	388,691	-	0.0%	388,691	20
21	Advances from federal government	6,323,347	(685,031)	-10.8%	5,638,316	53,088	1.0%	5,585,228	21
22	Other Liabilities	865,173	(500,654)	-57.9%	364,519	278,661	324.6%	85,858	22
23	Total current liabilities (payable from current assets)	36,248,079	(2,001,156)	-5.5%	34,246,923	(5,981,825)	-14.9%	40,228,748	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	554,449	188,851	34.1%	743,300	-	0.0%	743,300	24
25	Bonds payable	-	325,000	0.0%	325,000	-	0.0%	325,000	25
26	Retainers and estimates payable	4,998	138,021	2761.5%	143,019	115,189	413.9%	27,830	26
27	Customer deposits	11,148,232	380,678	3.4%	11,528,910	350,206	3.1%	11,178,704	27
28	Total current liabilities (payable from restricted assets)	11,707,679	1,032,550	8.8%	12,740,229	465,395	3.8%	12,274,834	28
29	TOTAL CURRENT LIABILITIES	47,955,758	(968,606)	-2.0%	46,987,152	(5,516,430)	-10.5%	52,503,582	29
30	TOTAL LIABILITIES	197,186,812	132,451,519	67.2%	329,638,331	(2,499,025)	-0.8%	332,137,356	30
	Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	518,515,493	136,976,476	26.4%	656,466,935	4,562,238	0.7%	651,904,697	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	67,589,949	63,960,324	3,629,625	5.7%	1
2	Cash payments to suppliers for goods and services	(38,174,419)	(39,578,869)	1,404,450	-3.5%	2
3	Cash payments to employees for services	(26,596,734)	(25,229,739)	(1,366,995)	5.4%	3
4	Other revenue	3,333,136	3,001,745	331,391	11.0%	4
5	Net cash used in operating activities	6,151,949	2,153,461	3,998,488	185.7%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	119,209	128,287	(9,078)	-7.1%	6
7	Proceeds from federal operating and maintenance grants	-	-	-	0.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	119,209	128,287	(9,078)	-7.1%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(26,239,229)	(23,696,229)	(2,543,000)	10.7%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond escrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	278,661	792,543	(513,882)	-64.8%	15
16	Proceeds from construction fund, net	(711,857)	(1,356,370)	644,513	-47.5%	16
17	Capital contributed by developers and federal grants	7,730,712	10,171,798	(2,441,086)	-24.0%	17
18	Net cash used in capital and related financing activities	(18,941,713)	(14,088,258)	(4,853,455)	34.5%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	-	-	0.0%	20
21	Investment income	836,622	415,462	421,160	101.4%	21
22	Net cash provided by investing activities	836,622	415,462	421,160	101.4%	22
23	Net increase in cash	(11,833,932)	(11,391,048)	(442,884)	3.9%	23
24	Cash at the beginning of the year	174,260,074	95,855,508	78,404,566	81.8%	24
25	Cash at the end of the period	162,426,142	84,464,460	77,961,682	92.3%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	13,384,155	17,911,064	(4,526,909)	-25.3%	26
27	Current assets - designated	16,378,287	8,199,298	8,178,989	99.8%	27
28	Restricted assets -cash	132,663,700	58,354,098	74,309,602	127.3%	28
29	Total cash	162,426,142	84,464,460	77,961,682	92.3%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
WATER SYSTEM FUND
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in Operating activities is as follows:					
1	Operating loss	(5,995,437)	(7,686,530)	1,691,093	-22.0%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	16,455,645	17,370,620	(914,975)	-5.3%	2
3	Provision for claims	705,172	611,777	93,395	15.3%	3
4	Provision for (revision) doubtful accounts	958,340	958,340	0	0.0%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	(2,692,999)	(967,865)	(1,725,134)	178.2%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-	-	-	0.0%	8
9	Increase (decrease) in prepaid expenses and other receivables	1,104,168	13,740	1,090,428	7936.2%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(8,608,007)	(9,530,071)	922,064	-9.7%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	1,207,384	(1,019,523)	2,226,907	-218.4%	12
13	Increase in net other postretirement benefits liability	1,507,020	1,507,016	4	0.0%	13
14	Increase (decrease) in net pension obligation	1,510,385	1,510,257	128	0.0%	14
15	Decrease in other liabilities	278	(614,300)	614,578	-100.0%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	6,151,949	2,153,461	3,998,488	185.7%	17

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	9,214,258	8,016,861	1,197,397	14.9%	87,172,023	79,655,099	7,516,924	9.4%	2
3	Plumbing inspection and license fees	17,260	28,220	(10,960)	-38.8%	263,340	254,309	9,031	3.6%	3
4	Other revenues	36,074	13,063	23,011	176.2%	436,039	387,135	48,904	12.6%	4
5	Total operating revenues	9,267,592	8,058,144	1,209,448	15.0%	87,871,402	80,296,543	7,574,859	9.4%	5
	Operating Expenses:									
6	Executive Director	52,502	32,391	20,111	62.1%	363,137	345,932	17,204	5.0%	6
7	Special Counsel	48,203	33,577	14,626	43.6%	395,587	421,124	(25,537)	-6.1%	7
8	Security	148,663	101,903	46,759	45.9%	2,232,198	1,547,268	684,930	44.3%	8
9	Operations	3,907,741	2,431,685	1,476,056	60.7%	28,996,623	26,072,545	2,924,078	11.2%	9
10	Engineering	206,693	143,059	63,634	44.5%	1,759,503	1,515,756	243,746	16.1%	10
11	Logistics	340,800	361,893	(21,093)	-5.8%	3,043,233	3,580,261	(537,028)	-15.0%	11
12	Communications	21,742	48,607	(26,864)	-55.3%	215,804	267,275	(51,471)	-19.3%	12
13	Adminstration	120,587	568,023	(447,436)	-78.8%	3,442,648	2,032,488	1,410,159	69.4%	13
14	Chief Financial Officer	870,608	576,808	293,800	50.9%	6,565,216	5,971,053	594,162	10.0%	14
15	Continuous Improvement	7,358	-	7,358	0.0%	22,820	-	22,820	0.0%	15
16	Allocation for Overhead	(398,124)	(382,986)	(15,138)	4.0%	(3,677,630)	(3,062,829)	(614,800)	20.1%	16
17	Non-Cash Operating Expenses	1,739,511	1,807,601	(68,090)	-3.8%	17,351,040	18,071,812	(720,772)	-4.0%	17
18	Total operating expenses	7,066,285	5,722,561	1,343,724	23.5%	60,710,178	56,762,685	3,947,493	7.0%	18
19	Operating income (loss)	2,201,308	2,335,583	(134,275)	-5.7%	27,161,224	23,533,858	3,627,366	15.4%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	35,934	5,696	30,238	530.9%	524,244	172,480	351,764	203.9%	24
25	Other Income	-	-	-	0.0%	148,677	159,998	(11,321)	-7.1%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	35,934	5,696	30,238	530.9%	672,921	332,478	340,443	102.4%	28
29	Income before capital contributions	2,237,242	2,341,279	(104,037)	-4.4%	27,834,145	23,866,336	3,967,808	16.6%	29
30	Capital contributions	649,654	897,950	(248,296)	-27.7%	7,434,423	12,942,115	(5,507,692)	-42.6%	30
31	Change in net position	2,886,896	3,239,229	(352,333)	-10.9%	35,268,568	36,808,451	(1,539,883)	-4.2%	31
32	Net position, beginning of year					763,119,641	732,566,915	30,552,726	4.2%	32
33	Net position, end of year					798,388,209	769,375,366	29,012,843	3.8%	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	9,214,258	8,735,378	478,880	5.5%	87,172,023	87,353,779	(181,756)	-0.2%	2
3	Plumbing inspection and license fees	17,260	27,173	(9,913)	-36.5%	263,340	271,734	(8,394)	-3.1%	3
4	Other revenues	36,074	49,777	(13,702)	-27.5%	436,039	497,768	(61,729)	-12.4%	4
5	Total operating revenues	9,267,592	8,812,328	455,264	5.2%	87,871,402	88,123,281	(251,879)	-0.3%	5
	Operating Expenses:									
6	Executive Director	52,502	38,642	13,861	35.9%	363,137	386,419	(23,282)	-6.0%	6
7	Special Counsel	48,203	55,196	(6,994)	-12.7%	395,587	551,964	(156,378)	-28.3%	7
8	Security	148,663	297,884	(149,221)	-50.1%	2,232,198	2,978,838	(746,641)	-25.1%	8
9	Operations	3,907,741	3,088,275	819,466	26.5%	28,996,623	30,882,751	(1,886,128)	-6.1%	9
10	Engineering	206,693	233,071	(26,377)	-11.3%	1,759,503	2,330,705	(571,203)	-24.5%	10
11	Logistics	340,800	387,019	(46,218)	-11.9%	3,043,233	3,870,185	(826,952)	-21.4%	11
12	Communications	21,742	44,785	(23,043)	-51.5%	215,804	447,849	(232,045)	-51.8%	12
13	Adminstration	120,587	240,992	(120,406)	-50.0%	3,442,648	2,409,924	1,032,723	42.9%	13
14	Chief Financial Officer	870,608	830,364	40,244	4.8%	6,565,216	8,303,639	(1,738,423)	-20.9%	14
15	Continuous Improvement	7,358	5,239	2,119	40.4%	22,820	52,391	(29,571)	-56.4%	15
16	Allocation for Overhead	(398,124)	(325,751)	(72,373)	22.2%	(3,677,630)	(3,257,508)	(420,121)	12.9%	16
17	Non-Cash Operating Expenses	1,739,511	1,639,365	100,146	6.1%	17,351,040	16,393,655	957,386	5.8%	17
18	Total operating expenses	7,066,285	6,535,081	531,203	8.1%	60,710,178	65,350,813	(4,640,635)	-7.1%	18
19	Operating income (loss)	2,201,308	2,277,247	(75,939)	-3.3%	27,161,224	22,772,468	4,388,756	19.3%	19
	Non-operating revenues (expense):									
20	Two-mill tax	-	-	-	0.0%	-	-	-	0.0%	20
21	Three-mill tax	-	-	-	0.0%	-	-	-	0.0%	21
22	Six-mill tax	-	-	-	0.0%	-	-	-	0.0%	22
23	Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%	23
24	Interest income	35,934	-	35,934	0.0%	524,244	-	524,244	0.0%	24
25	Other Income	-	38,505	(38,505)	-100.0%	148,677	385,051	(236,375)	-61.4%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	35,934	38,505	(2,571)	-6.7%	672,921	385,051	287,869	74.8%	28
29	Income before capital contributions	2,237,242	2,315,752	(78,510)	-3.4%	27,834,145	23,157,519	4,676,626	20.2%	29
30	Capital contributions	649,654	-	649,654	0.0%	7,434,423	-	7,434,423	0.0%	30
31	Change in net position	2,886,896	2,315,752	571,144	24.7%	35,268,568				31
32	Net position, beginning of year					763,119,641	732,566,915	30,552,726	4.2%	32
33	Net position, end of year					798,388,209	732,566,915	65,821,294	9.0%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
October 2016

	Assets	A	B	C	D	E	F	G	
	Noncurrent assets:	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
1	Property, plant and equipment	1,170,948,340	49,963,587	4.3%	1,220,911,927	26,996,913	2.3%	1,193,915,014	1
2	Less: accumulated depreciation	240,691,630	18,164,247	7.5%	258,855,877	13,490,701	5.5%	245,365,176	2
3	Property, plant, and equipment, net	930,256,710	31,799,340	3.4%	962,056,050	13,506,212	1.4%	948,549,838	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	9,584,144	57,870,754	603.8%	67,454,898	(39,779,515)	-37.1%	107,234,413	4
5	Debt service reserve	43,530,315	10,310,016	23.7%	53,840,331	24,090,284	81.0%	29,750,047	5
6	Health insurance reserve	659,166	(32,725)	-5.0%	626,441	(1)	0.0%	626,442	6
7	Total restricted cash, cash equivalents, and investments	53,773,625	68,148,045	126.7%	121,921,670	(15,689,232)	-11.4%	137,610,902	7
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	26,216,310	30,012,155	114.5%	56,228,465	24,898,778	79.5%	31,329,687	8
9	Customer deposits	-	-	0.0%	-	-	0.0%	-	9
10	Other	1,185,254	36,261	3.1%	1,221,515	2,946	0.2%	1,218,569	10
11	Total designated cash and cash equivalents, and investments	27,401,564	30,048,416	109.7%	57,449,980	24,901,724	76.5%	32,548,256	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	6,019,701	8,158,026	135.5%	14,177,727	6,476,146	84.1%	7,701,581	12
	Accounts receivable:								
13	Customers (net of allowance for doubtful accounts)	7,796,497	2,869,237	36.8%	10,665,734	2,208,576	26.1%	8,457,158	13
14	Taxes	-	-	0.0%	-	-	0.0%	-	14
15	Interest	58	-	0.0%	58	58	0.0%	-	15
16	Grants	17,379,386	2,531,782	14.6%	19,911,168	(5,094,894)	-20.4%	25,006,062	16
17	Miscellaneous	1,379,779	1,641,696	119.0%	3,021,475	1,996,832	194.9%	1,024,643	17
18	Due from enterprise fund	11,489,952	(7,176,533)	-62.5%	4,313,419	55,575	1.3%	4,257,844	18
19	Inventory of supplies	1,170,801	2,297	0.2%	1,173,098	-	0.0%	1,173,098	19
20	Prepaid expenses	326,669	158,816	48.6%	485,485	-	0.0%	485,485	20
21	Total unrestricted current assets	45,562,843	8,185,321	18.0%	53,748,164	5,642,293	11.7%	48,105,871	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	17,965	-	0.0%	17,965	-	0.0%	17,965	23
24	Total other assets	17,965	-	0.0%	17,965	-	0.0%	17,965	24
25	TOTAL ASSETS	1,057,012,707	138,181,122	13.1%	1,195,193,829	28,360,997	2.4%	1,166,832,832	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	-	0.0%	6,360,010	-	0.0%	6,360,010	26
27	Deferred loss on bond refunding	3,931,602	(294,644)	-7.5%	3,636,958	-	0.0%	3,636,958	27
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	3,931,602	6,065,366	154.3%	9,996,968	-	0.0%	9,996,968	28
29	TOTAL ASSETS AND TOTAL DEFERRED OUTFLOWS	1,060,944,309	144,246,488	167.3%	1,205,190,797	28,360,997	2.4%	1,176,829,800	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	
	NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Net position								
1	Net investments in capital assets	749,739,970	(68,033,946)	-9.1%	681,706,024	14,106,833	2.1%	667,599,191	1
2	Restricted for Debt Service	43,530,315	10,310,016	23.7%	53,840,331	24,090,284	81.0%	29,750,047	2
3	Unrestricted	(23,894,919)	86,736,773	-363.0%	62,841,854	(2,928,549)	-4.5%	65,770,403	3
4	Total net position	769,375,366	29,012,843	3.8%	798,388,209	35,268,568	4.6%	763,119,641	4
	Long-term liabilities								
5	Claims payable	864,718	(34,529)	-4.0%	830,189	-	0.0%	830,189	5
6	Net pension obligation	7,503,399	19,662,841	262.1%	27,166,240	1,510,385	5.9%	25,655,855	6
7	Other postretirement benefits liability	21,372,749	2,123,429	9.9%	23,496,178	1,507,021	6.9%	21,989,157	7
8	Bonds payable (net of current maturities)	169,200,679	98,897,968	58.5%	268,098,647	-	0.0%	268,098,647	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	-	-	0.0%	-	-	0.0%	-	10
11	Debt Service Assistance Fund Loan payable	52,785,300	(3,786,093)	-7.2%	48,999,207	-	0.0%	48,999,207	11
12	Total long-term liabilities	251,726,845	116,863,616	46.4%	368,590,461	3,017,406	0.8%	365,573,055	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	9,629,100	(1,820,929)	-18.9%	7,808,171	(9,711,791)	-55.4%	17,519,962	13
14	Due to City of New Orleans	-	-	0.0%	-	-	0.0%	-	14
15	Disaster Reimbursement Revolving Loan	340,552	(1,791,892)	-526.2%	(1,451,340)	(1,578,565)	-1240.8%	127,225	15
16	Retainers and estimates payable	4,869,091	(1,749,226)	-35.9%	3,119,865	239,516	8.3%	2,880,349	16
17	Due to other fund	66,993	(36,970)	-55.2%	30,023	(312)	-1.0%	30,335	17
18	Accrued salaries, vacation and sick pay	2,640,674	1,262,589	47.8%	3,903,263	874,569	28.9%	3,028,694	18
19	Claims payable	2,770,772	(126,165)	-4.6%	2,644,607	-	0.0%	2,644,607	19
20	Debt Service Assistance Fund Loan payable	3,618,064	168,029	4.6%	3,786,093	-	0.0%	3,786,093	20
21	Advances from federal government	1,912,327	63,978	3.3%	1,976,305	-	0.0%	1,976,305	21
22	Other Liabilities	270,563	(160,410)	-59.3%	110,153	50,329	84.1%	59,824	22
23	Total current liabilities (payable from current assets)	26,118,136	(4,190,996)	-16.0%	21,927,140	(10,126,254)	-31.6%	32,053,394	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	1,815,365	103,467	5.7%	1,918,832	-	0.0%	1,918,832	24
25	Bonds payable	11,644,000	1,208,000	10.4%	12,852,000	-	0.0%	12,852,000	25
26	Retainers and estimates payable	264,597	274,592	103.8%	539,189	(201,277)	-59.6%	337,912	26
27	Customer deposits	-	-	0.0%	-	-	0.0%	-	27
28	Total current liabilities (payable from restricted assets)	13,723,962	1,586,059	11.6%	15,310,021	201,277	1.3%	15,108,744	28
29	TOTAL CURRENT LIABILITIES	39,842,098	(2,604,937)	-6.5%	37,237,161	(9,924,977)	-21.0%	47,162,138	29
30	TOTAL LIABILITIES	291,568,943	114,258,679	39.2%	405,827,622	(6,907,571)	-1.7%	412,735,193	30
	Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	1,060,944,309	143,271,522	13.5%	1,205,190,797	28,360,997	2.4%	1,176,829,800	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	84,076,087	78,688,954	5,387,133	6.8%	1
2	Cash payments to suppliers for goods and services	(37,311,090)	(38,791,872)	1,480,782	-3.8%	2
3	Cash payments to employees for services	(17,438,523)	(15,806,498)	(1,632,025)	10.3%	3
4	Other revenue	(1,297,512)	(386,845)	(910,667)	235.4%	4
5	Net cash used in operating activities	28,028,962	23,703,739	4,325,223	18.2%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	148,677	159,998	(11,321)	-7.1%	6
7	Proceeds from federal operating and maintenance grants	-	-	-	0.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	148,677	159,998	(11,321)	-7.1%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(24,014,014)	(30,291,777)	6,277,763	-20.7%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond escrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	50,329	269,010	(218,681)	-81.3%	15
16	Proceeds from construction fund, net	(1,578,877)	(2,228,873)	649,996	-29.2%	16
17	Capital contributed by developers and federal grants	12,529,317	17,018,750	(4,489,433)	-26.4%	17
18	Net cash used in capital and related financing activities	(13,013,245)	(15,232,890)	2,219,645	-14.6%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	-	-	0.0%	20
21	Investment income	524,244	172,422	351,822	204.0%	21
22	Net cash provided by investing activities	524,244	172,422	351,822	204.0%	22
23	Net increase in cash	15,688,638	8,803,269	6,885,369	78.2%	23
24	Cash at the beginning of the year	177,803,739	78,334,621	99,469,118	127.0%	24
25	Cash at the end of the period	193,492,377	87,137,890	106,354,487	122.1%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	14,177,727	6,019,701	8,158,026	135.5%	26
27	Current assets - designated	57,449,980	27,401,564	30,048,416	109.7%	27
28	Restricted assets -cash	121,864,670	53,716,625	68,148,045	126.9%	28
29	Total cash	193,492,377	87,137,890	106,354,487	122.1%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
SEWER SYSTEM FUND
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in operating activities is as follows:					
1	Operating loss	27,161,224	23,533,858	3,627,366	15.4%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	13,490,701	14,171,430	(680,729)	-4.8%	2
3	Provision for claims	448,066	359,066	89,000	24.8%	3
4	Provision for (revision) doubtful accounts	887,360	887,360	-	0.0%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	(3,095,936)	(966,145)	(2,129,791)	220.4%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-	-	-	0.0%	8
9	Increase (decrease) in prepaid expenses and other receivables	(2,052,466)	(1,454,317)	(598,149)	41.1%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(12,253,895)	(14,773,320)	2,519,425	-17.1%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	874,569	(712,400)	1,586,969	-222.8%	12
13	Increase in net other postretirement benefits liability	1,507,021	1,507,016	5	0.0%	13
14	Increase (decrease) in net pension obligation	1,510,385	1,510,257	128	0.0%	14
15	Decrease in other liabilities	(448,067)	(359,066)	(89,001)	24.8%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	28,028,962	23,703,739	4,325,223	18.2%	17

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%	3
4	Other revenues	58,014	3,588	54,426	1516.9%	607,139	3,429,308	(2,822,169)	-82.3%	4
5	Total operating revenues	58,014	3,588	54,426	1516.9%	607,139	3,429,308	(2,822,169)	-82.3%	5
	Operating Expenses:									
6	Executive Director	48,706	30,581	18,125	59.3%	340,298	329,313	10,986	3.3%	6
7	Special Counsel	89,046	31,260	57,785	184.9%	444,731	562,900	(118,169)	-21.0%	7
8	Security	130,962	83,915	47,047	56.1%	2,053,004	1,373,700	679,304	49.5%	8
9	Operations	1,515,770	1,226,004	289,765	23.6%	13,744,216	13,649,644	94,572	0.7%	9
10	Engineering	174,423	117,963	56,460	47.9%	1,420,085	1,369,479	50,606	3.7%	10
11	Logistics	365,579	410,929	(45,350)	-11.0%	3,167,198	3,510,007	(342,809)	-9.8%	11
12	Communications	21,742	48,607	(26,864)	-55.3%	215,804	204,775	11,029	5.4%	12
13	Adminstration	100,262	450,147	(349,886)	-77.7%	2,752,007	1,609,407	1,142,600	71.0%	13
14	Chief Financial Officer	266,377	225,300	41,077	18.2%	2,317,914	2,251,559	66,355	2.9%	14
15	Continuous Improvement	7,358	-	7,358	0.0%	22,820	-	22,820	0.0%	15
16	Allocation for Overhead	(321,003)	(284,706)	(36,297)	12.7%	(2,961,851)	(2,319,877)	(641,974)	27.7%	16
17	Non-Cash Operating Expenses	1,736,213	1,828,171	(91,958)	-5.0%	17,319,685	18,278,512	(958,828)	-5.2%	17
18	Total operating expenses	4,135,434	4,168,172	(32,738)	-0.8%	40,835,909	40,819,418	16,492	0.0%	18
19	Operating income (loss)	(4,077,420)	(4,164,584)	87,164	-2.1%	(40,228,770)	(37,390,110)	(2,838,661)	7.6%	19
	Non-operating revenues (expense):									
20	Two-mill tax	9	1,409	(1,400)	-99.4%	7,486	2,339	5,147	220.1%	20
21	Three-mill tax	43,602	48,363	(4,761)	-9.8%	15,250,346	13,982,639	1,267,707	9.1%	21
22	Six-mill tax	44,071	48,912	(4,841)	-9.9%	15,413,856	14,132,600	1,281,256	9.1%	22
23	Nine-mill tax	66,060	73,273	(7,213)	-9.8%	23,104,682	21,183,906	1,920,776	9.1%	23
24	Interest income	14,520	6,858	7,662	111.7%	123,896	65,827	58,069	88.2%	24
25	Other Income	-	-	-	0.0%	-	-	-	0.0%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	168,262	178,815	(10,553)	-5.9%	53,900,266	49,367,311	4,532,955	9.2%	28
29	Income before capital contributions	(3,909,158)	(3,985,769)	76,611	-1.9%	13,671,495	11,977,201	1,694,294	14.1%	29
30	Capital contributions	872,127	722,051	150,076	20.8%	7,890,819	6,358,080	1,532,739	24.1%	30
31	Change in net position	(3,037,031)	(3,263,718)	226,686	-6.9%	21,562,315	18,335,281	3,227,033	17.6%	31
32	Net position, beginning of year					1,000,776,299	918,396,632	82,379,667	9.0%	32
33	Net position, end of year					1,022,338,614	936,731,913	85,606,700	9.1%	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
WITH BUDGET COMPARISONS
October 2016

		A	B	C	D	E	F	G	H	
		MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%	
	Operating revenues:									
1	Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%	1
2	Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%	2
3	Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%	3
4	Other revenues	58,014	-	58,014	0.0%	607,139	-	607,139	0.0%	4
5	Total operating revenues	58,014	-	58,014	0.0%	607,139	-	607,139	0.0%	5
	Operating Expenses:									
6	Executive Director	48,706	35,902	12,804	35.7%	340,298	359,024	(18,726)	-5.2%	6
7	Special Counsel	89,046	72,905	16,141	22.1%	444,731	729,048	(284,317)	-39.0%	7
8	Security	130,962	276,134	(145,171)	-52.6%	2,053,004	2,761,336	(708,332)	-25.7%	8
9	Operations	1,515,770	2,018,776	(503,007)	-24.9%	13,744,216	20,187,763	(6,443,548)	-31.9%	9
10	Engineering	174,423	178,948	(4,525)	-2.5%	1,420,085	1,789,483	(369,398)	-20.6%	10
11	Logistics	365,579	413,027	(47,448)	-11.5%	3,167,198	4,130,267	(963,069)	-23.3%	11
12	Communications	21,742	34,785	(13,043)	-37.5%	215,804	347,849	(132,045)	-38.0%	12
13	Adminstration	100,262	192,350	(92,089)	-47.9%	2,752,007	1,923,504	828,503	43.1%	13
14	Chief Financial Officer	266,377	347,415	(81,039)	-23.3%	2,317,914	3,474,155	(1,156,241)	-33.3%	14
15	Continuous Improvement	7,358	5,239	2,119	40.4%	22,820	52,391	(29,571)	-56.4%	15
16	Allocation for Overhead	(321,003)	(282,500)	(38,503)	13.6%	(2,961,851)	(2,825,000)	(136,851)	4.8%	16
17	Non-Cash Operating Expenses	1,736,213	1,709,907	26,306	1.5%	17,319,685	17,099,067	220,617	1.3%	17
18	Total operating expenses	4,135,434	5,002,889	(867,454)	-17.3%	40,835,909	50,028,887	(9,192,977)	-18.4%	18
19	Operating income (loss)	(4,077,420)	(5,002,889)	925,468	-18.5%	(40,228,770)	(50,028,887)	9,800,116	-19.6%	19
	Non-operating revenues (expense):									
20	Two-mill tax	9	68	(59)	-86.6%	7,486	2,249	5,238	232.9%	20
21	Three-mill tax	43,602	457,839	(414,237)	-90.5%	15,250,346	15,140,820	109,526	0.7%	21
22	Six-mill tax	44,071	462,752	(418,681)	-90.5%	15,413,856	15,303,275	110,581	0.7%	22
23	Nine-mill tax	66,060	693,636	(627,576)	-90.5%	23,104,682	22,938,667	166,015	0.7%	23
24	Interest income	14,520	5,650	8,870	157.0%	123,896	56,502	67,394	119.3%	24
25	Other Income	-	80,564	(80,564)	-100.0%	-	805,642	(805,642)	-100.0%	25
26	Interest expense	-	-	-	0.0%	-	-	-	0.0%	26
27	Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%	27
28	Total non-operating revenues	168,262	1,700,509	(1,532,247)	-90.1%	53,900,266	54,247,154	(346,889)	-0.6%	28
29	Income before capital contributions	(3,909,158)	(3,302,380)	(606,779)	18.4%	13,671,495	4,218,267	9,453,228	224.1%	29
30	Capital contributions	872,127	-	872,127	0.0%	7,890,819	-	7,890,819	0.0%	30
31	Change in net position	(3,037,031)	(3,302,380)	265,348	-8.0%	21,562,315	4,218,267	17,344,047	411.2%	31
32	Net position, beginning of year					1,000,776,299	918,396,632	82,379,667	9.0%	32
33	Net position, end of year					1,022,338,614	922,614,899	99,723,714	10.8%	33

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR AND BEGINNING OF YEAR COMPARISONS
October 2016

	Assets	A	B	C	D	E	F	G	
	Noncurrent assets:	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
1	Property, plant and equipment	1,305,404,184	168,290,611	12.9%	1,473,694,795	24,436,411	1.7%	1,449,258,384	1
2	Less: accumulated depreciation	296,572,354	19,225,592	6.5%	315,797,946	14,345,437	4.8%	301,452,509	2
3	Property, plant, and equipment, net	1,008,831,830	149,065,019	14.8%	1,157,896,849	10,090,974	0.9%	1,147,805,875	3
	Restricted cash, cash equivalents, and investments								
4	Cash and cash equivalents restricted for capital projects	4,715,934	(157,237)	0.0%	4,558,697	97,020	2.2%	4,461,677	4
5	Debt service reserve	2,573,471	(74,563)	-2.9%	2,498,908	2,397,075	2353.9%	101,833	5
6	Health insurance reserve	659,166	(25,894)	-3.9%	633,272	(1)	0.0%	633,273	6
7	Total restricted cash, cash equivalents, and investments	7,948,571	(257,694)	-3.2%	7,690,877	2,494,094	48.0%	5,196,783	7
	Designated cash, cash equivalents, and investments								
8	Cash and cash equivalents designated for capital projects	23,437,232	4,470,343	19.1%	27,907,575	10,261,997	58.2%	17,645,578	8
9	Customer deposits	-	-	0.0%	-	-	0.0%	-	9
10	Other	1,144,132	29,427	2.6%	1,173,559	2,945	0.3%	1,170,614	10
11	Total designated cash and cash equivalents, and investments	24,581,364	4,499,770	18.3%	29,081,134	10,264,942	876.9%	18,816,192	11
	Current assets:								
	Unrestricted and undesignated								
12	Cash and cash equivalents	15,104,893	(5,323,649)	-35.2%	9,781,244	(837,854)	-7.9%	10,619,098	12
	Accounts receivable:				-				
13	Customers (net of allowance for doubtful accounts)	-	-	0.0%	-	-	0.0%	-	13
14	Taxes	7,885,084	159,184	2.0%	8,044,268	-	0.0%	8,044,268	14
15	Interest	-	-	0.0%	-	-	0.0%	-	15
16	Grants	4,069,318	1,691,494	41.6%	5,760,812	202,160	3.6%	5,558,652	16
17	Miscellaneous	136,023	562,358	413.4%	698,381	(503,779)	-41.9%	1,202,160	17
18	Due from enterprise fund	(3,117,824)	1,448,896	-46.5%	(1,668,928)	(172,861)	11.6%	(1,496,067)	18
19	Inventory of supplies	606,428	(11,968)	-2.0%	594,460	-	0.0%	594,460	19
20	Prepaid expenses	94,797	158,816	167.5%	253,613	-	0.0%	253,613	20
21	Total unrestricted current assets	24,778,719	(1,314,869)	-5.3%	23,463,850	(1,312,334)	-5.3%	24,776,184	21
	Other assets:								
22	Bond issue costs	-	-	0.0%	-	-	0.0%	-	22
23	Deposits	10,400	-	0.0%	10,400	-	0.0%	10,400	23
24	Total other assets	10,400	-	0.0%	10,400	-	0.0%	10,400	24
25	TOTAL ASSETS	1,066,150,884	151,992,226	14.3%	1,218,143,110	21,537,676	1.8%	1,196,605,434	25
	Deferred outflows or resources:								
26	Deferred amounts related to net pension liability	-	-	0.0%	6,360,010	-	0.0%	6,360,010	26
27	Deferred loss on bond refunding	343,073	(53,518)	-15.6%	289,555	-	0.0%	289,555	27
28	TOTAL DEFERRED OUTFLOWS OF RESOURCES	343,073	6,306,492	1838.2%	6,649,565	-	0.0%	6,649,565	28

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SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF NET POSITION
WITH PRIOR YEAR COMPARISONS
October 2016

		A	B	C	D	E	F	G	
	NET ASSETS AND LIABILITIES	Prior Year	Variance	%	Current Year	Variance	%	Beginning of Year	
	Net position								
1	Net investments in capital assets	993,965,768	150,813,496	15.2%	1,144,779,264	10,105,061	0.9%	1,134,674,203	1
2	Restricted for Debt Service	2,573,471	(74,563)	-2.9%	2,498,908	2,397,075	2353.9%	101,833	2
3	Unrestricted	(59,807,326)	(65,132,232)	108.9%	(124,939,558)	9,060,179	-6.8%	(133,999,737)	3
4	Total net position	936,731,913	85,606,701	9.1%	1,022,338,614	21,562,315	2.2%	1,000,776,299	4
	Long-term liabilities								
5	Claims payable	864,718	(34,528)	-4.0%	830,190	-	0.0%	830,190	5
6	Net pension obligation	7,528,979	19,637,261	260.8%	27,166,240	1,510,386	5.9%	25,655,854	6
7	Other postretirement benefits liability	20,005,947	2,123,428	10.6%	22,129,375	1,507,020	7.3%	20,622,355	7
8	Bonds payable (net of current maturities)	13,255,042	(1,773,370)	-13.4%	11,481,672	-	0.0%	11,481,672	8
9	Special Community Disaster Loan Payable	-	-	0.0%	-	-	0.0%	-	9
10	Southeast Louisiana Project liability	66,655,976	49,047,612	73.6%	115,703,588	-	0.0%	115,703,588	10
11	Debt Service Assistance Fund Loan payable	3,450,236	(247,630)	-7.2%	3,202,606	-	0.0%	3,202,606	11
12	Total long-term liabilities	111,760,898	68,752,773	61.5%	180,513,671	3,017,406	1.7%	177,496,265	12
	Current liabilities (payable from current assets)								
13	Accounts payable and other liabilities	2,491,510	928,097	37.3%	3,419,607	(3,478,032)	-50.4%	6,897,639	13
14	Due to City of New Orleans	-	-	0.0%	-	-	0.0%	-	14
15	Disaster Reimbursement Revolving Loan	6,984,719	(517,952)	-7.4%	6,466,767	(515,187)	-7.4%	6,981,954	15
16	Retainers and estimates payable	828,752	953,052	115.0%	1,781,804	269,528	17.8%	1,512,276	16
17	Due to other fund	81,556	(45,007)	-55.2%	36,549	(1,271)	-3.4%	37,820	17
18	Accrued salaries, vacation and sick pay	1,999,212	1,004,213	50.2%	3,003,425	682,230	29.4%	2,321,195	18
19	Claims payable	3,598,264	645,887	17.9%	4,244,151	1	0.0%	4,244,150	19
20	Debt Service Assistance Fund Loan payable	236,490	11,140	4.7%	247,630	-	0.0%	247,630	20
21	Advances from federal government	-	-	0.0%	-	-	0.0%	-	21
22	Other Liabilities	53,779	(44,984)	-83.6%	8,795	686	8.5%	8,109	22
23	Total current liabilities (payable from current assets)	16,274,282	2,934,446	18.0%	19,208,728	(3,042,045)	-13.7%	22,250,773	23
	Current liabilities (payable from restricted assets)								
24	Accrued interest	111,864	(5,168)	-4.6%	106,696	-	0.0%	106,696	24
25	Bonds payable	1,615,000	35,000	2.2%	1,650,000	-	0.0%	1,650,000	25
26	Retainers and estimates payable	-	-	0.0%	-	-	0.0%	-	26
27	Customer deposits	-	-	0.0%	-	-	0.0%	-	27
28	Total current liabilities (payable from restricted assets)	1,726,864	29,832	1.7%	1,756,696	-	0.0%	1,756,696	28
29	Total current liabilities	18,001,146	2,964,278	16.5%	20,965,424	(3,042,045)	-12.7%	24,007,469	29
30	Total liabilities	129,762,044	71,717,051	55.3%	201,479,095	(24,639)	0.0%	201,503,734	30
	Deferred inflows or resources:								
31	Deferred amounts related to net pension liability	-	974,966	0.0%	974,966	-	0.0%	974,966	31
32	TOTAL DEFERRED INFLOWS OF RESOURCES	-	974,966	0.0%	974,966	-	0.0%	974,966	32
33	Total Net Position, Liabilities and Deferred Inflows of Resources	1,066,493,957	157,323,752	14.8%	1,224,792,675	21,537,676	1.8%	1,203,254,999	33

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Cash flows from operating activities					
1	Cash received from customers	-	-	-	0.0%	1
2	Cash payments to suppliers for goods and services	(13,317,998)	(16,997,259)	3,679,261	-21.6%	2
3	Cash payments to employees for services	(13,209,054)	(9,638,295)	(3,570,759)	37.0%	3
4	Other revenue	1,110,918	4,662,381	(3,551,463)	-76.2%	4
5	Net cash used in operating activities	(25,416,133)	(21,973,173)	(3,442,960)	15.7%	5
	Cash flows from noncapital financing activities					
6	Proceeds from property taxes	53,776,370	49,547,347	4,229,023	8.5%	6
7	Proceeds from federal operating and maintenance grants	-	-	-	0.0%	7
8	Cash received paid to an other government	-	-	-	0.0%	8
9	Net cash provided by noncapital financing activities	53,776,370	49,547,347	4,229,023	8.5%	9
	Cash flows from capital and related financing activities					
10	Acquisition and construction of capital assets	(23,735,151)	(11,101,702)	(12,633,449)	113.8%	10
11	Principal payments on bonds payable	-	-	-	0.0%	11
12	Proceeds from bonds payable	-	-	-	0.0%	12
13	Payments for bond issuance costs	-	-	-	0.0%	13
14	Payment to refunded bond escrow agent	-	-	-	0.0%	14
15	Interest paid on bonds payable	(1)	-	(1)	0.0%	15
16	Proceeds from construction fund, net	(516,458)	1,268	(517,726)	-40830.1%	16
17	Capital contributed by developers and federal grants	7,688,659	9,236,478	(1,547,819)	-16.8%	17
18	Net cash used in capital and related financing activities	(16,562,951)	(1,863,956)	(14,698,995)	788.6%	18
	Cash flows from investing activities					
19	Payments for purchase of investments	-	-	-	0.0%	19
20	Proceeds from maturities of investments	-	-	-	0.0%	20
21	Investment income	123,896	65,827	58,069	88.2%	21
22	Net cash provided by investing activities	123,896	65,827	58,069	88.2%	22
23	Net increase (decrease) in cash	11,921,181	25,776,045	(13,854,864)	-53.8%	23
24	Cash at the beginning of the year	34,632,075	21,858,783	12,773,292	58.4%	24
25	Cash at the end of the period	46,553,256	47,634,828	(1,081,572)	-2.3%	25
	Reconciliation of cash and restricted cash					
26	Current assets - cash	9,781,244	15,104,893	(5,323,649)	-35.2%	26
27	Current assets - designated	29,081,134	24,581,364	4,499,770	18.3%	27
28	Restricted assets -cash	7,690,878	7,948,571	(257,693)	-3.2%	28
29	Total cash	46,553,256	47,634,828	(1,081,572)	-2.3%	29

SEWERAGE AND WATER BOARD OF NEW ORLEANS
DRAINAGE SYSTEM FUND
STATEMENTS OF CASH FLOWS
October 2016

		A YTD Current Year	B YTD Prior Year	C YTD Variance	D %	
	Reconciliation of operating loss to net cash used in operating activities is as follows:					
1	Operating loss	(40,228,770)	(37,390,110)	(2,838,660)	7.6%	1
	Adjustments to reconcile net operating loss to net cash used in operating activities:					
2	Depreciation	14,345,435	15,256,160	(910,725)	-6.0%	2
3	Provision for claims	432,756	454,683	(21,927)	-4.8%	3
4	Provision for (revision) doubtful accounts	-	-	-	0.0%	4
5	Amortization	-	-	-	0.0%	5
	Change in operating assets and liabilities:					
6	(Increase) decrease in customer and other receivables	-	-	-	0.0%	6
7	Increase in inventory	-	-	-	0.0%	7
8	Increase (decrease) in deferred outflows of resources related to net pension liability	-	-	-	0.0%	8
9	Increase (decrease) in prepaid expenses and other receivables	676,641	1,606,974	(930,333)	-57.9%	9
10	Decrease in net pension asset	-	-	-	0.0%	10
11	Increase (decrease) in accounts payable	(3,909,762)	(3,994,855)	85,093	-2.1%	11
12	Increase (decrease) in accrued salaries, due to pension and accrued vacation and sick pay	682,230	(522,368)	1,204,598	-230.6%	12
13	Increase in net other postretirement benefits liability	1,507,020	1,507,016	4	0.0%	13
14	Increase (decrease) in net pension obligation	1,510,386	1,510,257	129	0.0%	14
15	Decrease in other liabilities	(432,070)	(400,930)	(31,140)	7.8%	15
16	Increase (decrease) in deferred inflows of resources related to net pension liability	-	-	-	0.0%	16
17	Net cash used in operating activities	(25,416,133)	(21,973,173)	(3,442,960)	15.7%	17

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
December 2016

Status Key — On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
I. Governance Practices	A. Reduce the length of Board member terms and limiting the number of terms.	October 2013	Completed June 17, 2013. Senate Bill No. 47 reduced the term lengths from 9 to 4 years and limiting members to serving two consecutive terms.	None.	Strategy IV Tactics I.1 and I.2
	B. Establish requisite qualifications for Board members.	October 2013	Completed June 17, 2013. Senate Bill No. 47 requires experience in architecture, environmental quality, finance, accounting, business administration, engineering, law, public health, urban planning, facilities management, public administration, science, construction, business management, consumer or community advocacy, or other pertinent disciplines, with two of the appointments as consumer advocates with community advocacy or consumer protection experience or experience in a related field.	None.	Strategy IV Tactic I.3
	C. Reduce the number of Board members.	October 2013	Completed June 17, 2013. Senate Bill No. 47 reduced the size of the Board from 13 to 11 members.	None.	Strategy IV Tactic I.4
	D. Review function and responsibilities of Board committees.	Not determined.	Completed August 19, 2015. Board of Directors revised Bylaws based upon recommended best practices contained in New Orleans Office of Inspector General Guide for Boards, Commissions, and Public Benefit Corporations.	None	Strategy IV Tactic I.5
	E. Appoint Board members from recommendations submitted by university presidents.	October 2013 original *May 2014 revised*	Completed May 22, 2014. New board members appointed.	None.	Strategy IV Tactic I.6
	F. Establish dedicated independent oversight of Sewerage and Water Board determined by the City Council.	Not determined.	Completed May 30, 2013. Staff presents to Public Works Committee of City Council as scheduled on identified questions and concerns.	None.	Strategy IV Tactic M

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
December 2016

Status Key: On Target (green) | Not Started (white) | Delayed (yellow) | Needs Attention (red)

Topic	Commitment	Target Date		Status	Next Steps	Strategic Plan Reference
II. Customer Service Improvements	A. Acquire and implement Advanced Metering Infrastructure. Replace existing mechanical meters with new electronic meters and an automated meter reading system that will provide more accurate readings, enhanced leak detection on customer lines, and improved account monitoring. The new meters will be installed for the residential and small commercial customer base.	December 2016 *December 2018 revised*	On Target	On target. Request for Information issued to potential vendors. Information submitted by ten vendors reviewed by staff and interviews conducted. Requests for proposals issued by other utilities being reviewed. A revised standard for purchasing new meters has been completed. Pilot demonstration of leak detection and automated shutoff capabilities underway. Project will be fully initiated following implementation of new billing system.	Continue replacement of existing manual-read meters with electronic-read meters. Determine if outside expert assistance will be needed in project management. Develop a preliminary implementation plan and issue a request for proposals for change-out of residential and small commercial meters and installation of automated meter reading capabilities. Confirm targeted completion date following implementation of new customer account management system.	Strategy III Tactic B
	B. Open Additional Customer Service Center to provide convenient access to full service capabilities for customers without travelling to the downtown location.	December 2013 original *On hold*	Delayed	Delayed pending establishment of Billing Review Contact Center staff that will rotate during the month to locations throughout the community. Funding for Billing Review Contact Center staff included in 2017 Budget.	Hire staff and identify locations and schedules.	Strategy III Tactic H
	C. Replace existing billing application with new software that includes online customer account management capabilities.	January 2015 original *October 2016 revised*	On Target	On target. Customer Service Management System from Cogsdale Corporation implementation go-live set for October 24, 2016.	Execute remaining steps of project plan.	Strategy III Tactic C
	D. Replace existing work order application with new software that includes online work order tracking and appointment scheduling capabilities.	December 2017	Not Started	Not started.	Next steps to be determined as part of the development of an Information Technology Strategic Plan.	Strategy III Tactic D and E Strategy IV Tactic D
	E. Improve efficiency and reliability of Customer Service processes. Reduce the volume of calls by increasing perceived accuracy of bills. Ensure meter reading and billing edits are worked diligently. Improve the customer experience when questioning a bill and resolve more issues during the first call. Provide more effective appeals process.	Ongoing	On Target	Previous Customer Service Improvement Plan completed October 31, 2014. New Customer Service Improvement Plan adopted June 17, 2015. Customer service metrics reported monthly to Finance / Administration Committee and Quality of Life Stat meetings.	None.	Strategy III Tactics A, F, and G
III. Service Assurance Program	A. Provide additional funding for bill payment assistance through the Water Help program.	January 2013	On Target	Completed January 31, 2013. Funding for bill payment assistance through the Water Help program increased from $60,000 to $240,000. Process with Total Community Action was streamlined.	None.	Strategy III Tactic I.1

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
December 2016

Status Key: On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
	B. Expand Water Help program to provide assistance with plumbing repairs.	June 2013 original *On hold*	Original initiative completed March 31, 2014. Program provides up to $250 for plumbing repairs on the customer's portion of the service line. However, this program was not successful in providing effective support to low-income elderly and handicapped customers for their plumbing repairs.	Evaluate program to focus support onto replacement of lead service lines.	Strategy III Tactic I.2
	C. Pursue legislative change to allow adjustments for water lost through customer leaks.	March 2013 original *March 2016 revised*	Completed March 16, 2016. R.S. 33:4071(F) authorized Sewerage and Water Board to adopt rules and procedures to adjust water bills. Adjustment policy developed and adopted.	None.	Strategy III Tactic I.3
	D. Evaluate waiver of service charges based on means testing for qualifying low-income elderly and disabled customers.	June 2013	Completed July 17, 2013. Staff recommended that the Board not adopt a waiver of these service charges based on means testing. Recommendations accepted by Board of Directors.	None.	Strategy III Tactic I.4
	E. Evaluate reduction in late payment fee, disconnect fee, returned check fee, and deposits.	March 2013 original *June 2013 revised*	Completed July 17, 2013. Because of the significant revenue loss associated with a reduction in late payment fees and disconnect fees, staff recommended that consideration of changes to these fees be deferred until after the first full year of revenues have been received from the new rates in order to ensure that revenues from the new rates are sufficient to allow for this offsetting reduction in fees while still accomplishing other financial objectives. Revenues from the new rates have not been sufficient to allow reduction in fees.	None.	Strategy III Tactic I.4
IV. Operational Reforms	A. Improve operations through performance measures, improved framework, and follow-up reviews to reduce future rate increases.	December 2017	On target. Training program developed and underway for frontline employees. Performance measures reviewed and developed. Significant savings from improved procurement of goods and services.	Process documentation, analysis, and improvement objectives combined with cost reduction are included in several senior management goals. Document and report improvement results.	Strategy II Tactic D Strategy IV Tactics B and H Strategy IV Tactic M

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
December 2016

Status Key — On Target | Not Started | Delayed | Needs Attention

Topic

Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
B. Reduce free water and sewer service provided to municipal accounts by fifty percent from a baseline of 2010 usage.	December 2017	On target. Quantity of free service reduced from 2010 to 2015 by 22.0%. School system billing piloted for consumption beginning July 2013. No changes to related laws were initiated for 2015 Louisiana legislative session.	Continue work with property administrators at municipal facilities to identify opportunities for reduced consumption. Coordinate with revenue-producing agencies to pursue legislative relief from burdensome requirements for free service.	Strategy II Tactic F
C. Improve coordination between Sewerage and Water Board and Department of Public Works.	Not determined.	On target. A joint team of Sewerage and Water Board engineers and Department of Public Works engineers work together in coordination of planning and construction for the FEMA Recovery Roads program.	Determine feasibility of performing street drainage maintenance work on a fee-for-service basis, subject to identification of funding requirements, establishment of a funding stream, and gaining necessary legislative authorizations.	Strategy I Tactics A.1, B.1, and C.4
D. Improve ratepayer collections.	Not determined.	Completed December 31, 2013. Plans to improve collections have recently focused on ensuring close compliance with schedules for non-payment turn-offs. The amount written off as uncollectable has reduced from 10.23% in 2010 to 1.47% in 2015.	None.	Strategy IV Tactic G
E. Develop a long-term staff succession and training program.	Not determined.	On target. A partnership between Delgado Community College, the Sewerage and Water Board of New Orleans and the JOB1 Business and Career Solutions Center has launched a worker training program aimed at increasing the pool of certified water and wastewater treatment personnel to meet the anticipated demand for workers to operate the systems. Delgado has applied to become a certification testing site.	In conjunction with the City's JOB1 program and Sewerage and Water Board, Delgado Community College will develop training to increase the pool of certified personnel to meet the needs of the capital improvement program. Knowledge management and succession planning objectives have been added to several senior management goals.	Strategy V Tactic G
F. Perform annual water audit to measure progress and critical needs.	Ongoing.	Completed September 8, 2015. Water Audits have been performed for 2008 through 2014.	None.	Strategy IV Tactic K
G. Enhance long range planning by developing a Facilities Plan for 2015-2035.	December 2014	Completed August 4, 2015. Recommendations incorporated into 2016-2025 Capital Improvement Plan.	None.	Strategy I Tactic F.1

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
December 2016

Status Key — On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
	H. Develop new sources of funding other than water and sewer rate increases.	Ongoing.	On target. New revenue stream established for handling wastewater from mobile containers, such as portable toilets and shipping containers.	Analyze opportunities for providing wholesale water service over long distances.	Strategy II Tactic I
	Repay funds owed to Department of Public Works.	December 2016	On target. Sewerage and Water Board has repaid $11,767,936.75 to Department of Public Works during 2013-2016. Remaining balance will be paid in 2016.	Pay remaining obligation owed to the Department of Public Works by year-end 2016.	Strategy II Tactic E
V. Economic Opportunities	A. Create economic opportunities consistent with City of New Orleans programs for participation by economically disadvantaged and local business enterprises.	Not determined.	On target. For contracts with DBE participation 2015: Goods and Services $501,365 or 32%, Construction $9,578,745 or 33%, and Professional Services $5,137,012 or 17%.	Sewerage and Water Board will continue to create economic opportunities for participation by economically disadvantaged and local business enterprises through Construction Review Committee and Staff Contract Review Committee recommendations and DBE vendor support and training.	Strategy IV Tactics F and L
VI. Capital Improvement Program	A. Water System Improvements Replacement and rehabilitation of water purification plant facilities. Replacement and rehabilitation of water pumping facilities. Replacement of water system transmission and distribution mains. $277,000,000	December 2020	On target. 2016 Capital Budget fully funded. Progress on capital projects reported to Board of Directors.	Continue execution of capital improvement program.	Strategy I Tactic A.1 through A.5
	B. Replacement and rehabilitation of sewer system collection pipes required by Federal Consent Decree. $314,000,000	December 2020	On target. 2016 Capital Budget fully funded. Progress on capital projects reported to Board of Directors.	Continue execution of capital improvement program.	Strategy I Tactic B.1 through B.3
VII. WaterStat Reporting and City Council Oversight	A. Establish performance measures and targets as well as reporting methodology.	March 2013	Completed March 31, 2013. Measurements framework adopted, initial measurements identified, and measurements training delivered to senior management. Collection of performance data in progress. Additional graphs created.	None.	Strategy IV Tactics A and B

Sewerage and Water Board of New Orleans
Tracking Tool for Commitments to City Council
December 2016

Status Key: On Target | Not Started | Delayed | Needs Attention

Topic	Commitment	Target Date	Status	Next Steps	Strategic Plan Reference
	B. Implement a systematic approach to process documentation, analysis, and improvement.	June 2013	Completed April 1, 2014. Training program developed and contract for training delivery awarded. Departmental training plans developed in March 2014 and business skills training began in April 2014. Improvement initiatives identified by training participants.	None.	Strategy II Tactic D Strategy IV Tactic H
	C. Perform follow-up reviews to document results and efficiencies achieved.	January 2014 original *December 2014 revised*	Completed September 18, 2015. Louisiana R.S. 33:4091 Reports of Board issued to City Council.	None.	Strategy IV Tactic B
	D. Provide maps showing maintenance work completed, capital projects completed, and planned capital improvements.	January 2013 and Ongoing	Completed January 1, 2013 for printed maps. Online Tool to Track Road Construction Across New Orleans released on March 10, 2015.	None.	Strategy IV Tactic M
	E. Document FEMA receipts and uses of funds.	January 2013 and Ongoing	Completed January 1, 2013. Summary of FEMA receipts and uses of funds is provided to Board committees each month.	None.	Strategy IV Tactic M
	F. Initiate annual meetings with citizens of each council district to regularly report on organizational performance results.	May 2014 original *December 2014 revised*	Completed December 2014. Sewerage and Water Board staff regularly attend meetings in each council district upon request.	None.	Strategy IV Tactic M
	G. Provided written updates to the Clerk of the City Council.	Quarterly and As Requested.	Completed May 30, 2013.	None.	Strategy IV Tactic M

Statistics	
Completed	21
On Target	11
Not Started	1
Delayed	2
Needs Attention	0
Total	**35**